

# Cost-Benefit Analysis: Project

Rafael Treibich

University of Southern Denmark

# CBA: Group Project

## Project

- ▶ Now it's your turn to work!
- ▶ Pair up in groups of 3 or 4.
- ▶ Objective: find a project of interest (not existing yet) and find out whether it is worthwhile by conducting a CBA analysis.
- ▶ Ideally use some real life data, otherwise come up with realistic estimations.
- ▶ Present the results of your analysis to the other students in class.

# CBA: Project

## Project

**First step:** find a project.

- ▶ Brainstorm about the type of project you would like to consider.
- ▶ Infrastructure: bridge, highway, tunnel, railway, airport, stadium, etc.
- ▶ Energy: dam, solar power plant, wind power plant, nuclear power plant, etc.
- ▶ Urban planning, healthcare, etc.
- ▶ Any project is possible, as long as you believe it can (potentially) improve social welfare.
- ▶ Ideally find a project where you can use your own knowledge and expertise, but not absolutely necessary.

# CBA: Project

## Project

**Second step:** evaluation phase.

- ▶ Why would such a project be desirable in the first place, independently of any cost considerations?
- ▶ What will be the impact of the project: on the economic activity, on the environment, on society as a whole, etc.
- ▶ Who is set to benefit the most from the project, who will (should?) be paying for it (standing).
- ▶ Background information critical, with data if possible (Statistics Danmark is a good source).

# CBA: Project

## Project

**Third step:** specifics of the project.

- ▶ Get more specific: define location and specific characteristics of your project.
- ▶ Example: bridge between Zealand and Jutland. How long? What path? How many lanes? Railway? etc. Try already to think how to justify these choices based on the background information. Using a map could also be useful here, depending on your idea.
- ▶ This will allow you to get a first estimate of the cost of the project.
- ▶ Cost estimation: look for similar projects in the recent past so to come up with a reasonable estimate (interval) of the cost of the project.

# CBA: Project

## Project

**Fourth step:** define alternatives to the considered project.

- ▶ A project can only be assessed in relation to other possible benchmarks.
- ▶ Status quo: project zero.
- ▶ Other less costly projects might also be considered instead of the project you have in mind.
- ▶ Example: instead of building a new lightrail, improve the quality and frequency of existing bus transportation.

# CBA: Project

## Project

**Fifth step:** Identify the impact categories, catalogue them, and select measurement.

- ▶ Define relevant indicators to measure the impact of the project.
- ▶ Predict the impacts quantitatively over the life of the project.
- ▶ Monetize all impacts: find relevant measures for value of time, value of life, etc. May be dependent on the country you're considering.

# CBA: Project

## The basic steps of CBA

**Sixth Step:** conduct CBA analysis.

- ▶ Compute the net present value of each alternative.
- ▶ Perform sensitivity analysis with respect to several of your assumptions.
- ▶ Make a recommendation!
- ▶ Prepare a presentation to explain your results to the other students in class.