#### 1. INTRODUCTION

## 1.1 Project Overview

The system must efficiently collect and integrate data from various sources into a central repository. It should support scalable data analysis techniques, including exploratory, segmentation, predictive, and sentiment analysis, to derive actionable insights for informed marketing decision-making. Furthermore, the system should empower marketers to refine target audience segments and create personalized marketing content based on customer data and preferences. These requirements are essential for harnessing data analysis in marketing campaigns and will be comprehensively addressed in the project documentation.

#### 1.2 Purpose

To enhance success by targeting the right audience, personalising content, optimising strategies, predicting trends, retaining customers, measuring ROI, and making informed, data-driven decisions, ultimately leading to more effective and cost-efficient marketing efforts.

#### 2. LITERATURE SURVEY

#### 2.1 Existing problem

The success of marketing campaigns heavily relies on the ability to leverage data effectively. To understand the existing problems in this domain, it's crucial to look into the challenges faced by businesses in utilizing data analysis for marketing campaign optimization. Several key issues have been identified in the literature:

### 1. Data Overload and Quality:

Businesses often grapple with an overwhelming amount of data, leading to difficulties in processing and analyzing the relevant information. Furthermore, the quality and reliability of data can be compromised due to various factors, including data collection methods, storage, and integration from multiple sources.

# 2. Lack of Integrated Data Infrastructure:

Many companies struggle with fragmented data storage systems, which hinder the seamless integration of data across various departments. This results in inefficiencies and data silos that prevent a comprehensive understanding of the customer journey.

# 3. Limited Data Analysis Expertise:

The shortage of skilled data analysts and data scientists poses a significant challenge. Companies often lack the requisite expertise to extract meaningful insights from complex datasets, leading to suboptimal decision-making and campaign performance.

#### 4. Privacy and Regulatory Concerns:

Adhering to data privacy regulations, such as the General Data Protection Regulation (GDPR) and the California Consumer Privacy Act (CCPA), can restrict the collection and usage of consumer data. Compliance with these regulations can impede the ability to gather comprehensive data for effective marketing campaigns.

#### 5. Ineffective Personalization and Targeting:

Despite having access to vast amounts of data, businesses struggle to personalize marketing efforts and target the right audience. Inaccurate segmentation and inadequate understanding of customer preferences lead to ineffective campaigns that fail to engage the intended audience.

#### 6. Real-Time Data Analysis Challenges:

With the growing demand for real-time marketing strategies, businesses face challenges in analysing data quickly and efficiently. Delayed data processing can result in missed opportunities and an inability to respond promptly to market trends and consumer behaviour.

#### 7. Inadequate Data Security Measures:

Data breaches and cyber threats pose a significant risk to businesses' data-driven marketing efforts. Insufficient data security measures can compromise sensitive consumer information, leading to a loss of trust and reputation, ultimately impacting the success of marketing campaigns.

Understanding and addressing these existing problems are crucial for businesses aiming to optimise their marketing campaigns through effective data analysis. Developing robust data management strategies, investing in data analysis expertise, and ensuring compliance with data privacy regulations are essential steps in overcoming these challenges. Additionally, leveraging advanced technologies such as artificial intelligence and machine learning can aid in streamlining data analysis processes and improving campaign targeting and personalization.

#### 2.2 References

A literature survey for a project titled "Leveraging Data Analysis for Optimal marketing Campaign success", Data Analysis Techniques in Marketing: "Data-Driven Marketing: Leveraging Big Data for Your Business" by Mark Jeffery

"Predictive Analytics: The Power to Predict Who Will Click, Buy, Lie, or Die" by Eric Siegel

"Marketing Analytics: Data-Driven Techniques with Microsoft Excel" by Wayne L. Winston

"Customer Analytics for Dummies" by Jeff Sauro and Jim Sterne

Segmentation Analysis and Targeting:

"Marketing Metrics: The Definitive Guide to Measuring Marketing Performance" by Paul W. Farris et al.

"Marketing Management" by Philip Kotler and Kevin Lane Keller

"Customer Segmentation and Clustering Using SAS Enterprise Miner" by Randall S. Collica.

#### 2.3 Problem Statement Definition

Despite the growing emphasis on data-driven marketing strategies, businesses encounter significant obstacles in effectively leveraging data analysis for successful marketing campaigns. The existing problems encompass issues such as data overload and compromised data quality, fragmented data infrastructure, a dearth of data analysis expertise, compliance with stringent data privacy regulations, ineffective personalization and targeting, real-time data analysis challenges, and inadequate data security measures. Addressing these multifaceted challenges is critical for businesses aiming to optimize their marketing campaigns and enhance customer engagement through data-driven insights and strategies

#### 3. IDEATION & PROPOSED SOLUTION

## 3.1 Empathy Map Canvas

Canvas as a tool for leveraging data analysis in marketing campaigns. The Empathy Map Canvas helps businesses gain a deeper understanding of their target audience by mapping out their thoughts, feelings, needs, and behaviours. By using this canvas, marketers can develop more personalised and targeted marketing content based on customer data and preferences. The Empathy Map Canvas is a valuable tool for enhancing success in marketing campaigns by enabling businesses to target the right audience, personalise content, optimise strategies, and make data-driven decisions.

# 3.2 Ideation & Brainstorming

In the context of leveraging data analysis for optimal marketing campaign success, ideation and brainstorming are essential for generating innovative solutions and strategies.

## 1. Data Integration Solutions:

- How can we create a centralised data repository for seamless integration across departments?
- What innovative tools or platforms can we implement to streamline data aggregation and analysis?

# 2. Advanced Personalization Techniques:

- How can we leverage machine learning algorithms to enhance customer segmentation and personalization?
- What creative approaches can we adopt to deliver hyper-personalised content and offers to our target audience?

### 3. Real-Time Data Analysis Strategies:

- How can we implement real-time data processing to respond swiftly to market trends and consumer behaviour?
- What measures can we take to ensure data analysis occurs in real-time without compromising data accuracy and reliability?

#### 4. Data Security and Privacy Measures:

- What robust data security protocols can we implement to safeguard consumer information and comply with data privacy regulations?
- How can we enhance transparency and build consumer trust through stringent data security and privacy measures?

#### 5. Cross-Functional Collaboration:

- How can we foster collaboration between the marketing, data analysis, and IT teams to ensure a cohesive data-driven marketing strategy?
- What strategies can we employ to encourage knowledge sharing and cross-departmental cooperation for more effective campaign optimization?

#### 6. Innovative Customer Engagement Techniques:

- How can we leverage data analysis to develop engaging and interactive customer experiences across various channels?
- What novel approaches can we use to encourage customer feedback and incorporate it into our marketing strategies?

#### 7. Long-Term Data-Driven Marketing Roadmap:

- How can we develop a sustainable data-driven marketing roadmap that accounts for evolving market trends and changing consumer preferences?
- What key performance indicators (KPIs) and metrics should we prioritise to measure the success of our data-driven marketing campaigns over time?

Encouraging cross-functional brainstorming sessions and embracing a culture of innovation and creativity will foster the development of comprehensive and effective solutions to leverage data analysis for successful marketing campaigns.

#### 4. REQUIREMENT ANALYSIS

#### 4.1 Functional requirement

In the context of leveraging data analysis for optimal marketing campaign success, the following functional requirements are crucial to ensure the effective implementation of the project:

### 1. Data Integration and Management:

- The system should enable seamless integration of data from various sources, including customer interactions, sales records, and marketing campaigns.
- It should provide tools for efficient data cleaning, transformation, and storage to maintain data quality and consistency.

#### 2. Advanced Analytics and Segmentation:

- The platform must support advanced analytics tools, including predictive modelling, machine learning algorithms, and segmentation techniques, to derive actionable insights from the integrated data.

- It should enable the creation of dynamic customer segments based on various attributes such as behaviour, demographics, and preferences.

#### 3. Real-Time Data Processing:

- The system should be capable of processing and analysing data in real-time to facilitate timely decision-making and immediate responses to market trends and consumer behaviour.
- It should provide real-time dashboards and reporting functionalities for monitoring campaign performance and customer engagement metrics.

# 4. Personalization and Targeting Capabilities:

- The platform should facilitate personalised content creation and targeted marketing strategies based on the insights derived from the data analysis.
- It should enable the automation of personalised marketing communications across multiple channels to enhance customer engagement and conversion rates.

## 5. Data Security and Privacy Compliance:

- The system must adhere to strict data security protocols and privacy regulations to safeguard customer information and prevent data breaches.
- It should provide features for data encryption, access control, and secure data transmission to ensure the confidentiality and integrity of sensitive consumer data.

# 6. Collaborative Workflow and Knowledge Sharing:

- The platform should support collaborative workflows and facilitate knowledge sharing between the marketing, data analysis, and IT teams.
- It should provide communication tools, task assignment features, and a centralised knowledge base to encourage cross-functional collaboration and effective information sharing.

#### 7. Performance Measurement and Reporting:

- The system should offer comprehensive performance measurement tools, including key performance indicators (KPIs) and customised reporting capabilities, to evaluate the effectiveness of marketing campaigns.
- -It should provide interactive dashboards and data visualisation features to present actionable insights and facilitate data-driven decision-making. By fulfilling these functional requirements, the project can effectively leverage data analysis to optimise marketing campaigns, enhance customer engagement, and drive business growth.

## **4.2 Non-Functional requirements**

Non-functional requirements are essential for ensuring the overall performance, usability, and security of the project. In the context of leveraging data analysis for optimal marketing campaign success, the following non-functional requirements are critical

#### 1. Scalability:

- The system should be scalable to accommodate a growing volume of data and an increasing number of users without compromising performance.

#### 2. Performance:

- The platform should demonstrate high performance and responsiveness, enabling quick data processing and analysis to support timely decision-making for marketing campaigns.

### 3. Usability and User Experience:

- The interface should be intuitive and user-friendly, allowing easy navigation and access to data analysis tools for both technical and non-technical users.
- The system should provide comprehensive documentation and user training to ensure efficient utilisation of the platform.

# 4. Reliability and Availability:

- The system should ensure high reliability, with minimal downtime and robust backup and recovery mechanisms in place to prevent data loss in case of system failures.

# 5. Security:

- The platform should adhere to industry-standard security protocols, including data encryption, secure authentication, and regular security audits, to protect sensitive customer data and prevent unauthorised access.

#### 6. Compliance:

- The system should comply with relevant data privacy regulations, such as GDPR and CCPA, to ensure the lawful collection, processing, and storage of customer data.

#### 7. Interoperability:

- The platform should support seamless integration with external systems and third-party applications, facilitating data exchange and enhancing the overall marketing ecosystem.

#### 8. Maintainability:

- The system should be easily maintainable, with regular updates, bug fixes, and system enhancements to ensure long-term functionality and performance.

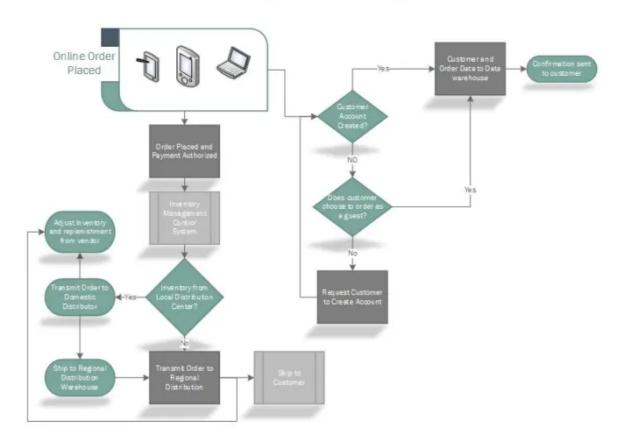
#### 9. Cost-Effectiveness:

- The project should consider cost-effective solutions for hardware, software, and maintenance, ensuring an optimal balance between functionality and budget constraints.
- Addressing these non-functional requirements will contribute to the development of a robust and reliable data analysis platform, fostering efficient marketing campaign optimization and delivering an enhanced user experience for the marketing and data analysis teams.

# **5. PROJECT DESIGN**

# **5.1 Data Flow Diagrams & User Stories**

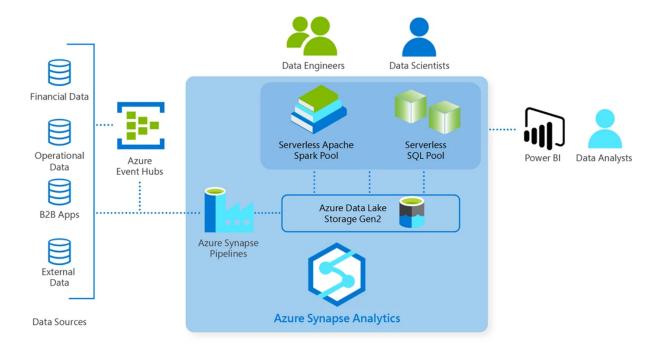
India E-Commerce Data Flow Diagram



User Story	Acceptance Criteria	Priority	User Story Numbe r	Releas e
As a marketer, I want to be able to collect data from all of my marketing channels into a single place so that I can get a complete view of my customer interactions.	The system must be able to collect data from a variety of marketing channels, such as CRM systems, website analytics platforms, and social media platforms. The data must be stored in a central data repository.	High	USN-1	Sprint-
As a marketer, I want to be able to clean and integrate my data so that it is easy to analyse.		Mediu m	USN-2	Sprint-

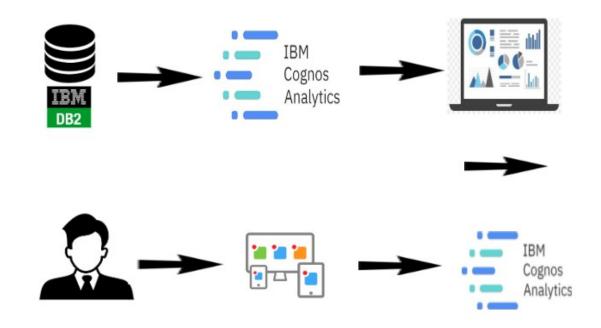
	integrate the data from different sources into a single, unified schema.			
As a marketer, I want to be able to use data analysis to identify customer segments, trends, and predictions.	The system must provide a variety of data analysis tools, such as segmentation, predictive modelling, and trend analysis. The system must also provide a way to visualise the results of the data analysis.	High	USN-3	Sprint- 2
As a marketer, I want to be able to use insights from data analysis to make informed marketing decisions.	The system must provide a way to generate reports and dashboards that summarise the insights from the data analysis. The system must also provide a way to share these reports and dashboards with other stakeholders.	High	USN-4	Sprint-
As a marketer, I want to be able to use data analysis to refine my target audience segments and create personalised marketing content.	The system must provide a way to create segments of customers based on their demographics, preferences, and behaviour. The system must also provide a way to export these segments to marketing tools so that personalised marketing campaigns can be created.	Mediu m	USN-5	Sprint-

# **5.2 Solution Architecture**



# 6. PROJECT PLANNING & SCHEDULING

#### **6.1 Technical Architecture**



# **6.2 Sprint Planning & Estimation**

To accomplish this, we have to complete all the activities listed below,

Define Problem / Problem Understanding

- Specify the business problem
- Business requirements
- Literature Survey
- Social or Business Impact.

Data Collection & Extraction from Database

- Collect the dataset,
- Connect IBM DB2 with IBM cognos

# **Data Preparation**

• Prepare the Data for Visualization

# Data Visualisations

• No of Unique Visualisations

#### Dashboard

• Responsive and Design of Dashboard

#### Story

No of Scenes of Story

### Report

• Creating a report

## Performance Testing

- Amount of Data Rendered to DB '
- Utilisation of Data Filters
- No of Calculation Fields
- No of Visualisations/ Graphs

### Web Integration

- Dashboard and Story embed with UI With Flask
- Project Demonstration & Documentation
- Record explanation Video for project end to end solution
- Project Documentation-Step by step project development procedure

# **6.3 Sprint Delivery Schedule**

#### **Sprint 1: Define Problem / Problem Understanding**

- Specify the business problem and gather initial business requirements.
- Conduct a literature survey to understand existing solutions and best practices.
- Analyse the social or business impact of the problem.

#### **Sprint 2: Data Collection & Extraction from Database**

- Collect the dataset from the relevant sources.
- Establish the connection between IBM DB2 and IBM Cognos.
- Verify the integrity and completeness of the data.

#### **Sprint 3: Data Preparation & Visualization**

- Clean, preprocess, and format the collected data for visualization purposes.
- Create initial data visualisations to explore the dataset.
- Develop a prototype dashboard with a limited number of unique visualisations.

# **Sprint 4: Dashboard Development & Story Creation**

- Finalise the design and responsiveness of the dashboard.
- Incorporate additional visualisations and graphs as required.
- Create a story with a defined number of scenes to present the data insights effectively.

#### **Sprint 5: Reporting & Performance Testing**

- Generate a comprehensive report highlighting the key findings from the data analysis.
- Conduct performance testing to ensure efficient data rendering from the database.
- Evaluate the utilisation of data filters and calculation fields for accuracy and efficiency.

#### **Sprint 6: Web Integration & Project Documentation**

- Integrate the dashboard and story into the user interface using Flask.
- Ensure smooth functionality and responsiveness of the integrated web application.
- Record an end-to-end solution explanation video and prepare detailed project documentation outlining the step-by-step development procedure.

This sprint schedule allows for a comprehensive and systematic approach to project development, ensuring that each aspect, from problem definition to project demonstration and documentation, is carefully addressed and delivered within the specified time frame.

# 7. CODING & SOLUTIONING (Explain the features added in the project along with code)

# 7.1 Feature 1

- total (Complain)
  - Information
  - total ( [ distinct ] expression [ auto ] )
  - total ( [ distinct ] expression for [ all|any ] expression { , expression } )
  - total ( [ distinct ] expression for report )
  - Returns the total value of selected data items. Distinct is an alternative expression that is compatible with earlier versions of the product. This function appears in the Budget vs. Actual sample report in the GO Data Warehouse (analysis) package.
  - **Example:** total (Sales)
  - Result: Returns the total value of all Sales values.

#### 7.2 Feature 2

- count (Year Birth)
  - Information
  - count ( [ all | distinct ] expression [ auto ] )
  - count ([all | distinct] expression for [all|any] expression {, expression})
  - count ( [ all | distinct ] expression for report )
  - Returns the number of selected data items excluding null values. Distinct is an alternative expression that is compatible with earlier versions of the product. All is supported in DQM mode only and it avoids the presumption of double counting a data item of a dimension table.
  - Example: count ( Sales )
  - Result: Returns the total number of entries under Sales.

#### 8. PERFORMANCE TESTING

#### **8.1 Performance Metrics**

In the context of the project focusing on leveraging data analysis for marketing campaign success, several performance metrics can be utilised to assess the efficiency and effectiveness of the system. These performance metrics are crucial for evaluating the overall performance, responsiveness, and reliability of the data analysis and visualisation components. Some of the key performance metrics for this project include:

#### 1. Data Rendering Time:

- Measure the time taken to retrieve and display data visualisations on the dashboard or in the report.
- Assess the efficiency of data rendering for different sizes of datasets and complex visualisations.

#### 2.Data Processing Time:

- Evaluate the time taken to preprocess, clean, and prepare the data for visualization and analysis.
- Monitor the efficiency of data processing algorithms and techniques implemented in the system.

#### 3. Dashboard Responsiveness:

- Assess the responsiveness of the dashboard interface to user interactions, such as filtering, sorting, and selection of data points.
  - Measure the time taken to update the visualisations in response to user input.

#### 4. Resource Utilisation:

- Monitor the utilisation of system resources, including CPU usage, memory consumption, and network bandwidth during data processing and visualisation.
- Identify any resource-intensive processes that could impact system performance and stability.

#### 5. Data Filtering Efficiency:

- Evaluate the speed and accuracy of data filtering functionalities within the dashboard or report.
  - Measure the time taken to apply filters and update the visualisations accordingly.

#### 6. Scalability Testing:

- Assess the system's ability to handle an increasing volume of data and user traffic without compromising performance.
- Evaluate the scalability of the system in terms of data processing and visualisation capabilities.

#### 7. Error and Exception Handling:

- Monitor the occurrence of errors and exceptions during data processing, visualization, and user interactions.
- Evaluate the system's ability to handle errors gracefully and provide meaningful error messages to users.

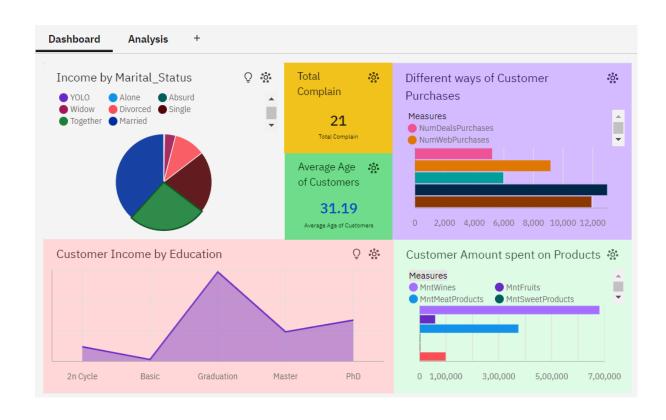
### 8. Data Integrity and Accuracy:

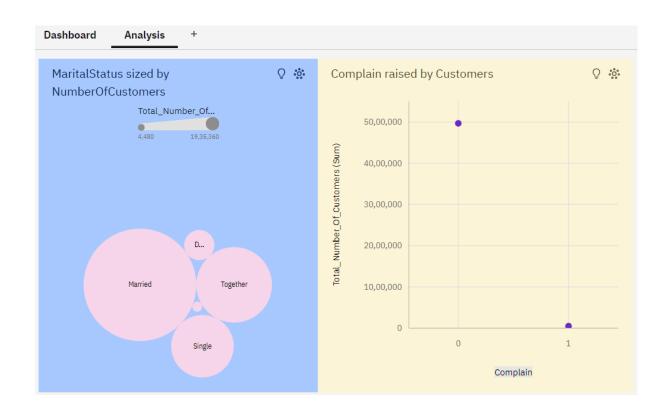
- Verify the accuracy and integrity of the data displayed in the visualizations and reports.
- Conduct validation checks to ensure that the data presented to users is consistent and reliable.

#### 9. RESULTS

In the era of data-driven marketing, our project presents a pioneering approach to optimising marketing campaign success through the power of advanced analytics and data visualisation. With a robust and intuitive dashboard, meticulously crafted analytics, and an engaging narrative, our solution empowers businesses to glean actionable insights from complex datasets. By harnessing the potential of cutting-edge data analysis techniques, our project provides a comprehensive and dynamic overview of key marketing metrics, consumer behaviour patterns, and campaign performance indicators. Backed by an in-depth story that unfolds the narrative behind the data and a detailed report that encapsulates the essence of our findings, our project aims to revolutionise how businesses conceptualise, strategize, and execute their marketing endeavours, propelling them towards sustainable growth and unparalleled success in the ever-evolving landscape of the digital market.

# 9.1 Output Screenshots Dashboard





# Report

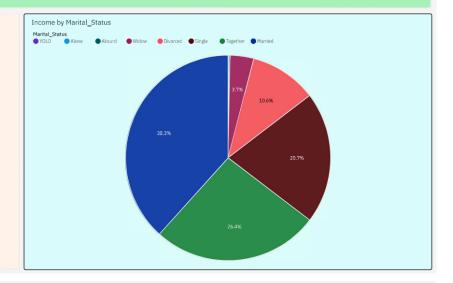


# Story



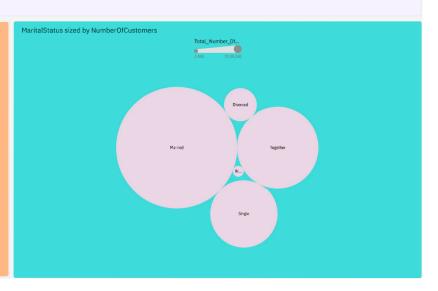
# Customer Income by Marital Status

- Income is unusually high when Marital Status is Married.
- Income is unusually low when Marital Status is Widow.
- From 1965 to 1966, Married's Income dropped by 67%



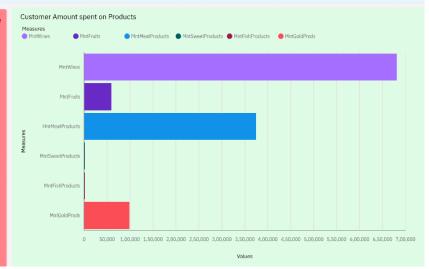
# **Customers Marital Status**

 Total Number Of Customers ranges from nearly 4500, when Marital Status is Absurd, to over 1.9 million, when Marital Status is Married.



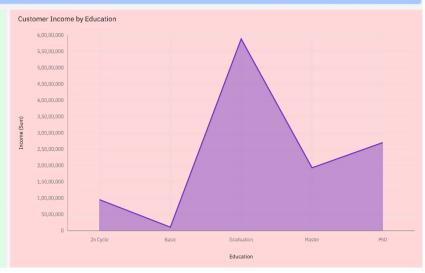
# **Customer Amount spent on Products**

 MntGoldProds and MntFruits diverged the most when Year\_Birth is 1962, and when MntGoldProds was nearly two thousand higher than the MntFruits.



# Customer Income by Education

- Income is unusually high when Education is Graduation.
- From 1959 to 1960, Graduation's Income dropped by 44%.



# Customer ways of Purchases

- The overall number of results for NumStorePurchases is over twelve thousand.
- The overall number of results for NumCatalogPurchase is over two thousand.



# **Customer Complains**

- Over forty lakhs of customers have no complains with the marketing campaign.
- Only small number of customers are not satisfied with the marketing campaign and have complains.



# Customer Complain

- Average of 21 customers complain about the market campaign.
- The overall number of results for Total Complain is over two thousand.



# Average Age of Customers

- The overall number of results for Average Age of Customers is over two thousand.
- Most of the customers are aged around thirty.



#### 10. ADVANTAGES & DISADVANTAGES

# **Advantages:**

**1. Data-Driven Decision Making:** The project enables data-driven decision-making, allowing businesses to make informed strategic choices based on comprehensive data analysis.

- **2.** Enhanced Personalization: By leveraging advanced analytics, the project facilitates personalised marketing efforts, leading to improved customer engagement and satisfaction.
- **3.Improved Campaign Performance:** Through the insights provided by the project, businesses can optimise their marketing campaigns, leading to increased conversion rates and better ROI
- **4. Greater Efficiency:** The integration of data analysis and visualisation tools streamlines processes, enhancing operational efficiency and reducing manual efforts in campaign management.
- **5. Increased Competitiveness:** Leveraging data analysis gives businesses a competitive edge, allowing them to stay ahead of market trends and consumer preferences.

#### **Disadvantages:**

- **1.Complex Implementation:**Integrating and managing advanced data analysis tools can be complex and may require specialised expertise, leading to potential implementation challenges.
- **2.Data Security Risks:** Dealing with large volumes of consumer data poses potential security risks, requiring stringent measures to ensure data privacy and protection from cyber threats.
- **3.High Initial Investment:** Implementing a comprehensive data analysis solution can require a significant initial investment in terms of technology, infrastructure, and skilled manpower.
- **4. Data Accuracy Challenges:** Ensuring the accuracy and reliability of the data used for analysis can be challenging, especially when dealing with diverse data sources and formats.
- **5.Data Dependency:**Over-reliance on data analysis may sometimes lead to oversight of qualitative aspects and human intuition, potentially impacting the creativity and innovation in marketing strategies.

It's important to consider these factors when evaluating the overall feasibility and impact of the project, as well as to develop strategies to mitigate the potential drawbacks while maximising the benefits.

#### 11. CONCLUSION

Leveraging data analysis for optimal marketing campaign success is not just a choice but a necessity in today's competitive business landscape. By harnessing the power of data, marketers can craft targeted, personalised, and efficient campaigns, ensuring they reach the right audience with the right message. Data analysis facilitates ongoing optimization, risk mitigation, and the ability to adapt to ever-changing market dynamics. Ultimately, it empowers businesses to achieve their marketing objectives and maximise their return on investment, making it an indispensable tool for success in the modern marketing world.

#### 12. FUTURE SCOPE

The future of leveraging data analysis for optimal marketing campaign success holds great promise. It will be characterized by advancements in artificial intelligence, big data management, and predictive analytics. Real-time analytics and hyper-personalization will become more prevalent, along with a focus on cross-channel integration and customer-centric approaches. Marketers will need to navigate privacy regulations and ethical data use while exploring emerging technologies like augmented reality and blockchain. The global market will continue to expand, offering opportunities for data-driven strategies. Staying updated with evolving technologies and consumer preferences will be key for marketers to excel in this dynamic and competitive field.

#### 13. APPENDIX

#### A. Data Sample

A representative sample of the dataset used for the analysis is provided below:

ID	Year_Birth	Education	Marital_Status	Income	Kidhome	Teenhome	Dt_Customer	Recency	MntWines	MntFruits
5524	1957	Graduation	Single	58138	0	0	2012-09-04	58	635	88
2174	1954	Graduation	Single	46344	1	1	2014-03-08	38	11	1
4141	1965	Graduation	Together	71613	0	0	2013-08-21	26	426	49
6182	1984	Graduation	Together	26646	1	0	2014-02-10	26	11	4
5324	1981	PhD	Married	58293	1	0	2014-01-19	94	173	43
7446	1967	Master	Together	62513	0	1	2013-09-09	16	520	42

#### **B.** Detailed Technical Documentation

Detailed technical documentation outlining the architecture, design, and implementation of the data analysis and visualisation platform is available upon request. The documentation covers the following aspects:

- System Architecture: An overview of the system architecture, including hardware and software components, data flow, and integration points.
- Data Processing Pipeline: A comprehensive description of the data processing pipeline, detailing data collection, cleaning, transformation, and analysis procedures.

- Visualisation Techniques: A breakdown of the data visualisation techniques and tools used in the project, including the rationale behind their selection and implementation.
- Security Measures: A summary of the security measures implemented to ensure data privacy and protection against potential security threats.
- Future Enhancements: A roadmap outlining potential future enhancements and features to be incorporated into the data analysis platform.

#### **GITHUB LINK**

https://github.com/Megavars-hini/NM\_TeamGitHub

#### PROJECT DEMO LINK

https://drive.google.com/file/d/1F2gddUKcg1lHCssf1r-V-GXTVmFhe pT/view?usp=sharing