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# Why Need IA Management?

- IA is an integral part of sound management
  - Many managers tend to overlook or ignore IA since it is not directly related to their revenue in terms of selling products (services)
  - Two basic factors matter when you compete with your competitors:
    - Value of your products (including services) to customers
    - Cost of providing them



# Why Need IA Management (cont.)

- IA provides critical services and support functions for the organization
- IA management staff needs to persuade senior managers that IA comes with a price tag, and has a return for saving cost for damages due to information lost or miused
- Outsourcing is more popular, but it may bring in more threats and vulnerabilities



- Information Systems Security Officer (ISSO)
  - Responsible to DAA who ensures that security of an information system is implemented properly and throughout its entire life cycle
- Operation Security (OPSEC) Manager
  - Responsible to ISSO who prevents sensitive information from being available to potential adversaries
- System Manager
  - Responsible for proper operations and management of classified and unclassified Automated Information System (AIS).
  - Supervises system staff in implementing AIS security policies, and provides advices and supports to ISSO on AIS security issues.



# IA Management Personnel (cont.)

- Program or Functional Manager
  - Responsible for determining, with system manager, which users have verified needs to access their applications.
  - Responsible for informing ISSO of any security incidents related to the application or the users of the application.
- Communication Security (COMSEC) Custodian
  - Responsible for the receipt, transfer, accounting, safeguarding and destruction of COMSEC material assigned to a COMSEC account.
- Telecommunications Officer
  - Responsible for receipt, transfer, accounting, safeguarding telecommunication processes in organization



# Challenges for IA Management

- Increasing complexity of systems, networks, and interconnectivity
- More reliance on information and information systems
- Ever-changing internal and external threats
- Competing demands
- Unavailable resources
- Decreasing assets
- Lack of experience
- Lack of training
- Lukewarm support from management



- Managing resources
- Coordination
- Budgeting, including possible outsourcing
- Selling the need:
- Dispensing technical guidance: A written regulation or directive or policy can ensure consistency between process and standard operating procedure
- **Dealing with legal issues:** IA manager should be familiar with applicable legal issues in order to know when it is appropriate and necessary to contact a law enforcement agency in the event of security incident.



# Life-cycle Management

- *Initiation:* Determine how required operational functions can be accomplished in a secure manner
- **Definition:** The functions of the system will determine the security requirements
- Design: Security requirements, including risk, cost, operations, must be integrated in system design
- Acquisition: IA manager must ensure that only reliable sources are used for software procurement
- Development: Security controls are built into the system

# Life-cycle Management (cont.)

- *Implementation:* Incorporating the following:
  - Risk Management
  - *C&A process:* Certification and Accreditation
  - Approval to Operate (ATO): Upon successful security evaluation of the system, IA manager recommends to the DAA that ATO or Interim approval to operate (IATO) should be granted. IATO is a temporary approval pending an accreditation decision.
  - *Operation and Maintenance:* Once the system has been turned on for operation, security of the system must be scrutinized to verify that it continues to meet requirements
  - Destruction and Disposal: Ensure that information processed and stored in the system is not inadvertently compromised because of improper destruction and disposal.



# Security Review and Testing

- Security review and testing conducted throughout system life-cycle:
  - Incident, threat, and vulnerability data collection and review
  - Testing of infrastructure, externally and internally
  - Establishment of baseline for future review



# Security Review and Testing (cont.)

- Common process:
  - Review policies
  - Develop security matrix summarizing threats and protected assets
  - Review security documentation
  - Review audit capability and use
  - Review security patches and updates
  - Run analysis tools
  - Correlate all information
  - Develop reports
  - Make recommendations to correct problems



- Vulnerability scanning: Scan for unused ports, uncontrolled, or unauthorized software
- **Discovery scanning:** Inventory and classification about information on OS and available ports, identification of running applications to determine device functions
- Workstation scanning: Make sure standard software configuration is current with latest security patches, locate uncontrolled or unauthorized software
- Server scanning: Make sure that software stored on server is updated with latest security patches, locate uncontrolled or unauthorized software
- Port scanning: Scan various active ports used for communication (TCP/UDP)
  - Stealth scans: also called spoofed scans

# Identify Weaknesses in System (cont.)

- Issues with vulnerability testing
  - False positives
  - Heavy traffic
  - False negatives
  - System crash
  - Unregistered port numbers

# Security Awareness and Education

- Understand how actions can greatly affect overall security of the organization
- Computer security awareness and education enhance security
- Often overlooked by administration of security practices
- Effective program requires proper planning, implementation, maintenance, and periodic evaluation



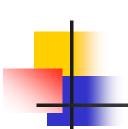
### Methods to Promote Awareness

- Integrating awareness
  - Periodic awareness sessions to orient new employees and refresh senior employees which are direct, simple and clear
  - Live/interactive presentations thorough lectures, videos
  - Publishing/distributing posters, company newsletters
  - Incentives: awards and recognition for securityrelated achievement
  - Reminders



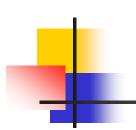
# **Training**

- Training is different from awareness which is often held in specific classroom or through one-on-one training
- InfoSec examples:
  - Security-related job training for operators and specific users
  - Awareness training for specific departments or personnel groups with security-sensitive positions
  - Technical security training for IT support personnel and system administrators
  - Advanced InfoSec training for security practitioners and auditors
  - Security training for senior managers, functional managers



### Summary

- IA Management within an organization should
  - Ensure that security is planned and developed into any prospective new system
  - Certify that security features are performing properly before allowing the system to operate
  - Approve and track configuration changes to IA baseline, verifying that changes do not affect the terms of the system's accreditation.
  - Assess the status of security features and system vulnerabilities through manual and automated reviews



### Summary (cont.)

- *Dispose hardcopy* printouts and nonvolatile storage media in a way that eliminates possible compromise of sensitive or classified data
- *Keep system documentation* current, reflecting patches, version upgrades, and other baseline changes
- Track hardware and software changes through a process that ensures changes are approved and tested before installation and operation; IA manager or representative is part of approval process
- Control privileges and authority for modifying software.



- A process in which the evidence for assurance is gathered and analyzed against criteria for functionality and assurance.
- Can result in a measure of *trust*, indicating how well a system meets selected criteria
  - A system is trusted if it has been shown to meet users' security requirements under specific conditions
  - Trust is based on assurance evidence



- An evaluation methodology provides the following features:
  - A set of *requirements* defining security functionality
  - A set of assurance requirements specifying required evidence of assurance
  - A methodology for determining whether the security requirements are satisfied based on assurance evidence.
  - A measure of the evaluation result (called a level of trust) indicating how trustworthy the product or system is



- Developed in 1983-1999 by DoD
- Also known as the *Orange Book*
- Emphasizes *confidentiality*, especially protection of government classified information
- Limitations:
  - Focus on security needs of U.S. government and military
  - Not address integrity, availability or other requirements critical to business applications



- Developed in 1991-2001 by European Union
- Major distinction between TCSEC and ITSEC
  - ITSEC emphasizes on integrity and availability, while TCSEC emphasizes on confidentiality

#### Impact:

 Can be used to evaluate any kinds of products or systems

#### Limitations:

- Considered technically weak compared to TCSEC
- Not used in Canada and US

# Security Evaluation—Formal Methods

- A formal method means a method which has a mathematical foundation, and thus employs techniques and tools based on mathematics that support modeling, specification, and verification for hardware, software, systems, etc,
- A *formal approach* to security is the employment of a formal method in analyzing the security of a given information system or constructing a secure one.
- Formal methods can be applied at *various levels* of abstraction and during various development phases.

# Security Evaluation—Applications of Formal Methods

- Objective: More precisely determine requirements and analyze the system so that security incidents can be prevented (or at least identified).
- Steps in using formal methods for security:
  - 1. System Specification: Abstraction and modeling with a well-defined syntactic and semantic structure. It documents how the system operates or should operate.
  - 2. Requirement Specification: Security modeling (e.g., BLP model). It documents the security requirements unambiguously
  - 3. Verification: It can be formally done to validate the system with respect to its requirements, including
    - Model checking (by searching the satisfiability of the given characteristics of the system in the possible models)
    - Theorem proving (by inference of the given characteristics of the system using syntactical inference rules in theory proving)
- Formal methods can be applied to part of the three steps, and/or certain critical parts of the system.

# Formal Methods – Modeling

- Abstract representations of a system using mathematical entities and concepts
- Model should capture essential system characteristics and ignore irrelevant details
- Model can be used for mathematical reasoning to prove system properties or predict new behavior
- Two types of models: continuous and discrete
- Formal specification model does the following,
  - Clarify requirements and high level design
  - Articulate implicit assumptions
  - Identify undocumented or unexpected assumptions
  - Expose defects
  - Identify exceptions
  - Evaluate test coverage

# Formal Methods – Generating Formal Specifications

- Need to translate non-mathematical description (diagrams, table, natural language) into a formal specification language
- The specification represents a concise and precise description of high-level behavior and properties of a system
- Well-defined language semantics are needed to support formal deduction of specification
- Types of formal specifications,
  - *Model oriented:* Based on a model of the system behavior in terms of mathematical objects, like sets, sequences etc.
    - Statecharts, SCR (Software Cost Reduction), VDM (Vienna Development Method)
    - Petri nets, automata theoretic models
  - **Property oriented**: Based on a set of properties sufficient to describe system behavior in terms of axioms, rules, etc.
    - Algebraic semantics
    - Temporal logic

# Formal Method – Role in System Design and Engineering

- Using formal methods for software and hardware design is motivated by the expectation that performing appropriate mathematical analysis can contribute to the reliability and robustness of a information system design
- Formal specification of an information system may be used as a guide while the system is developed.
  - If the formal specification is in an operational semantics (executable), the observed behavior of the system can be compared with the behavior of the specification.
  - If the formal specification is in axiomatic semantics, the preconditions and post-conditions of the specification may become assertions in the executable code.\*

\*http://people.cs.aau.dk/~normark/oop-csharp/html/notes/contracts\_themes-prepost-sect.html

# Formal Methods — Bell-LaPadula Model

- Bell—LaPadula Model is for *enforcing access control* in information systems and built on the concept of a *state machine with allowable states in a computer system*.
- The model defines two MAC rules and one DAC rule with three security properties:
  - The Simple Security Property a subject at a given security level *may not read* an object at a higher security level (**no read-up**)
  - The ★-property (read "star"-property) a subject at a given security level *must not write* to any object at a lower security level (no write-down)
  - The Discretionary Security Property use of an access matrix to specify the discretionary access control

Src: http://en.wikipedia.org/wiki/Bell%E2%80%93LaPadula\_model



- Requires a sound mathematical knowledge of the developer
- Different aspects of a design may be represented by different formal specification methods
- Useful for consistency checks, but cannot guarantee the completeness of a specifications
- For the majority of systems, formal methods do not offer significant cost or quality advantages over others



# Federal Criteria (FC)

- Developed by NIST and NSA
  - FC never completed (the last draft version was released in 1992), but was supplanted by Common Criteria in 1998
  - Many ideas of FC were adopted by the Common Criteria.
    - The concept of protection profile (PP), which is an abstract specification of the security aspects of an IT product
    - The concept of profile registry, which is a collection of FC-approved protection profiles available to public for general use

## Common Criteria (CC)

- Developed by Canada, France, Germany, Netherlands, United Kingdom and United States, starting 1998
  - Latest revision is Version 3.1 Revision 4 released in September 2012
- An *international standard*, also known as ISO 15408
- Combines best features of TCSEC, ITSEC and FC
- Provides a common language and structure to express both security functional requirements and security assurance requirements
- Limitation:
  - Protection profile used in CC may not be as strong as TCSEC



- Development started in 1997 by US
- The SSE-CMM is now ISO Standard 21827
  - The lasted version was released in 2008
- A process-oriented methodology for developing secure systems based on Software Engineering Capability Maturity Model (SE-CMM)
- Can be used to assess the capabilities of security engineering processes of an organization and provide guidance in designing and improving them
- Limitation: Analysis of processes is complex



### References

Federal Criteria

http://stason.org/TULARC/security/evaluations/
1-What-is-the-Federal-Criteria-ComputerSecurity-Evaluat.html

Common Criteria

http://www.niap-ccevs.org/cc-scheme

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