# Unlocking New Horizons: The 24Seven Expansion Blueprint

## **Product Proposal**

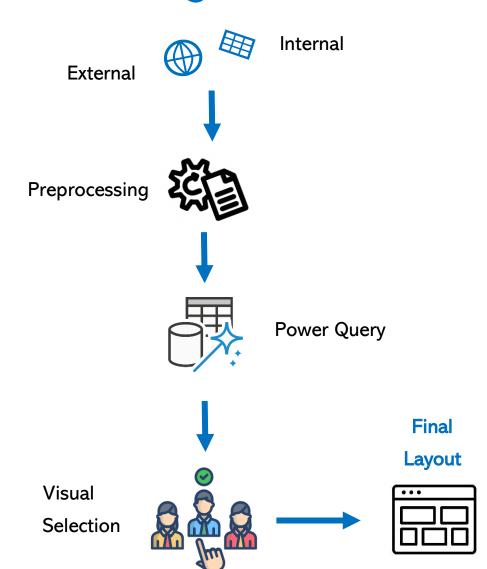
Chiara Lu, Xingchen Luo, Meriem Mehri & Julien Palummo

INSY 695-077 | Advanced Visualization with Power BI Team 8

## **Use Case Outline**

- About 24Seven
- Data Ingestion
- Data Preparation & Pre-processing
- Dashboard Overview
  - Sales Trends & Performance
  - Demographic Analysis
  - Territory Analysis
  - Projections Analysis
- Summary
- Appendices

## **Data Ingestion**



#### **Data Sources:**

- External
- Internal

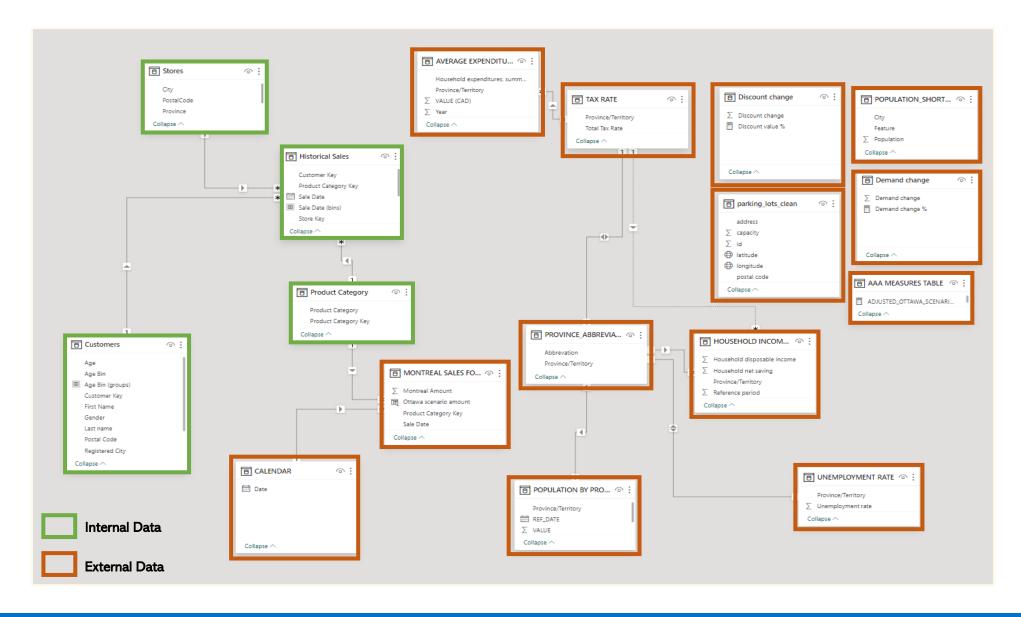
**Preprocessing:** This step involves cleaning and preparing the data for analysis. Preprocessing included removing duplicates, handling missing values, normalizing data, and other data cleaning tasks to ensure data quality.

**Power Query:** Power BI feature that enabled us to perform data transformation and the preparation of data for analysis. It allowed us to connect to various data sources, transform the data as needed, and load it into our model.

**Visual Selection:** This step involved choosing appropriate visualizations for the processed data. It was about selecting the right types of charts, graphs, etc. that will effectively communicate the insights from the data.

Layout: The final step in the process is designing the layout of the dashboard. It involved arranging the selected visualizations in a logical and aesthetically pleasing manner to facilitate understanding and drive informed decision-making.

## **Model View and Relations**



## Sales Performance Analysis

**Objective**: Examine the sales performance to optimize strategies for 24Seven's expansion and revenue growth.



- **KPI 1** Net Sales Trends & Avg Transaction Values
- **KPI 2** Profitability across product categories
- **KPI 3** Customer acquisition rates

## **Key Insights**

- Differences in sales by product category
- Variations in sales growth highlighting the need for flexible business strategies.
- An effective customer acquisition rate of 1.96% indicator of market penetration and the success of future marketing strategies.

#### Celine, Business Strategist

The robust increase in net sales to \$95.6K this period from \$20.23K previously is a testament to our effective market strategies and product appeal.

## Aaron, Supply Chain Manager

Our year-over-year sales revenue trend, has highlighted the need for strategic agility. It's imperative that we stay responsive to market conditions to maintain the remarkable momentum we have built.



## SALES PERFORMANCE

Refreshed on

19/02/2024 6:46:34 PM

#### **Filters**



#### Sale Date







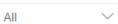
#### Province



#### Product Categ...

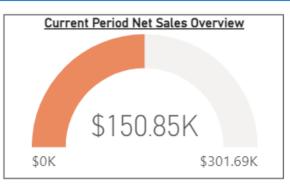
- Beverage
- Health and W...
- ☐ Magazines an...
- Personal Care
- ☐ Snack

#### Store Key



Age Bin

All

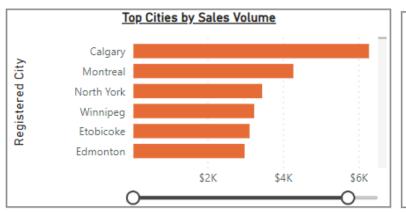


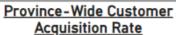




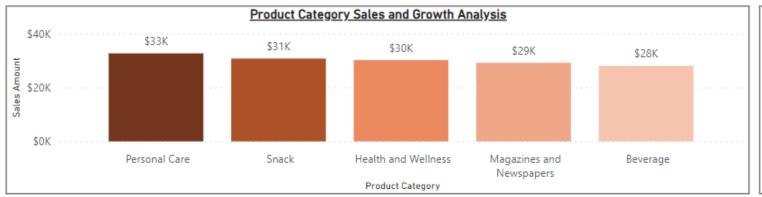
-0.73







1.96%



#### <u>Year-Over-Year Sales</u> <u>Revenue Trend</u>

 $0.05^{\circ}$ 

## SALES PERFORMANCE

**DAX Code Snippet** 

Total Potential Customers by Province =

```
VALUES('POPULATION'[GEO]), // Unique list of provinces
   MAX('POPULATION'[POPULATION]), // Assuming we take the most recent population figure
   LASTDATE('POPULATION'[REF_DATE]) // The most recent date for the population data
) * SWITCH(
    TRUE(),
    'POPULATION'[GEO] = "Ontario", 0.07, // Assuming 7% for Ontario
    'POPULATION'[GEO] = "Quebec", 0.065, // Assuming 6.5% for Quebec
    'POPULATION'[GEO] = "British Columbia", 0.06, // BC
    'POPULATION'[GEO] = "Alberta", 0.055, // Alberta
    'POPULATION'[GEO] = "Manitoba", 0.05, // Manitoba
    'POPULATION'[GEO] = "Saskatchewan", 0.05, // Saskatchewan
    'POPULATION'[GEO] = "Nova Scotia", 0.05, // Nova Scotia
    'POPULATION'[GEO] = "New Brunswick", 0.045, // New Brunswick
    'POPULATION'[GEO] = "Newfoundland and Labrador", 0.045, // Newfoundland and Labrador
    'POPULATION'[GEO] = "Prince Edward Island", 0.04, // Prince Edward Island
    'POPULATION'[GEO] = "Northwest Territories", 0.035, // Northwest Territories
    'POPULATION'[GEO] = "Yukon", 0.035, // Yukon
    'POPULATION'[GEO] = "Nunavut", 0.035, // Nunavut
   0.04 // Default for any other or unspecified province
```

```
Customer Acquisition Rate by Province =
CALCULATE(
   DIVIDE(
       DISTINCTCOUNT('Customers'[Customer Key]),
        [Total Potential Customers by Province],
   ) * 100,
   ALL('Customers')
```

Rate

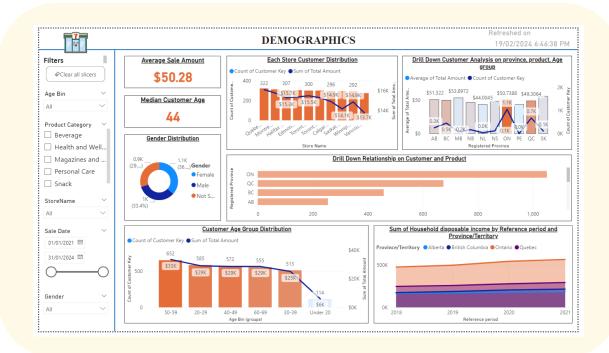
-0.73

**Province-Wide Customer Acquisition Rate** 

1.96%

## **Demographic Analysis**

**Objective:** Track store's current demographic to uncover the best province for 11<sup>th</sup> store.



**KPI 1** Age Distribution

**KPI 2** Provincial Registered Population

KPI 3 External: Average Household Income

## **Key Insights**

- Median Customer Age is 44, and 50-59 represents the most customer age group.
- Ontario has the largest customer base (registered customers) and the highest household income compared to other provinces.
- Many people register in one province but purchase from the other province.

## Jacob, Product Development Manager

With demographic insights, we can innovate products that resonate with our core user demographics, ensuring we meet their needs.

## Sophia, Marketing Manager

Demographic analysis sharpens our marketing strategies to engage our target audience more effectively.



## **DEMOGRAPHICS**

Refreshed on 19/02/2024 6:46:38 PM

## 

Product Category

□ Beverage
 □ Health and Well...

] Magazines and ...

Personal Care

☐ Snack

StoreName

Gender

All

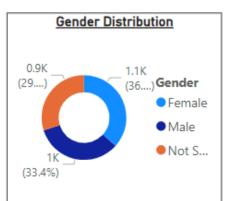
## 

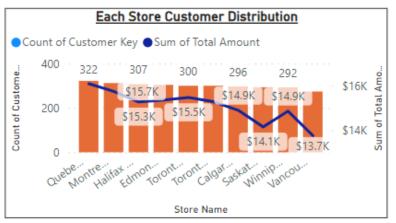
## Average Sale Amount

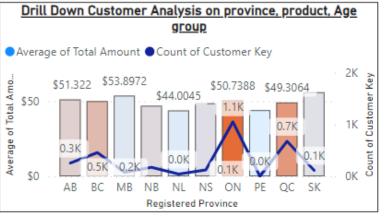
\$50.28

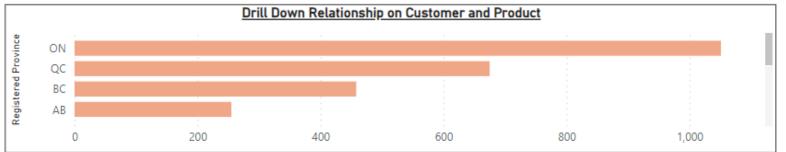
## Median Customer Age

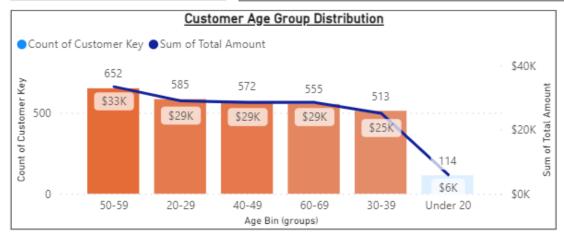
44

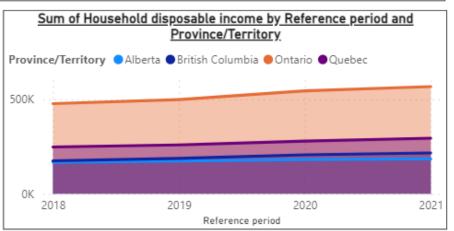






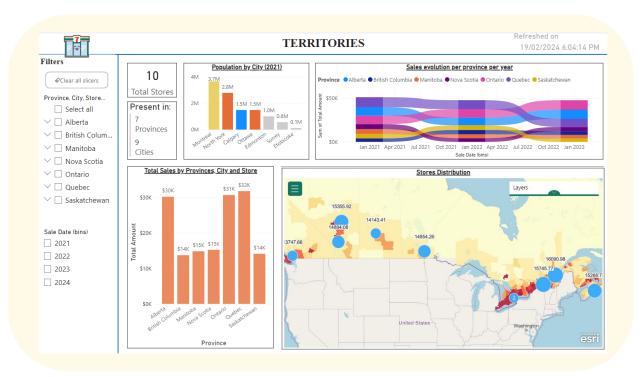






## **Territories Analysis**

**Objective:** Track stores locations and uncover the best provinces for the 11<sup>th</sup> store.



- **KPI 1** Sales per Province
- **KPI 2** Population Density
- **KPI 3** Population per target city

## **Key Insights**

- Ontario is the biggest province in terms of sales in 2023
- Most of the population density is concentrated in the southern part of Canada
- Canada's capital city (Ottawa) doesn't have any 24/7 stores

#### Marc, Business Analyst

The interactive map allows me to zoom into certain regions to get granular data. It's amazing!

## Emma, Regional Sales Manager

I can use the drill down function to get the sales for each city and stores. This makes my job so much easier!



## **TERRITORIES**



#### **Filters**

♦Clear all slicers

Province, City, Store...

Select all

✓ ☐ Alberta

✓ ☐ British Colum...

✓ ☐ Manitoba

✓ □ Nova Scotia

✓ □ Ontario

✓ □ Quebec

✓ ☐ Saskatchewan

Sale Date (bins)

2021

2022

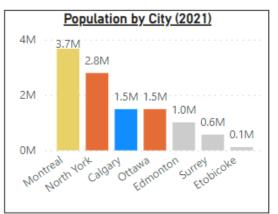
2023

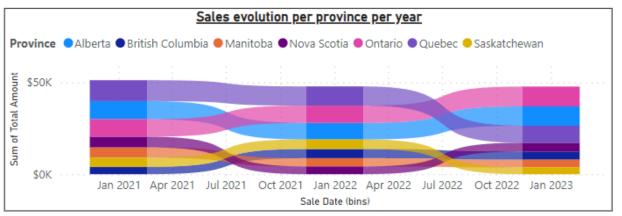
2024

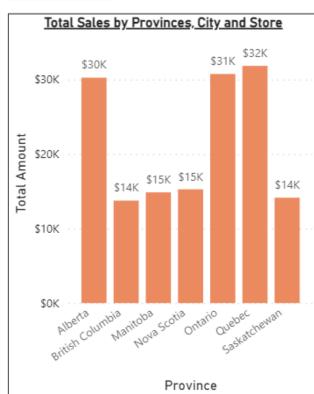


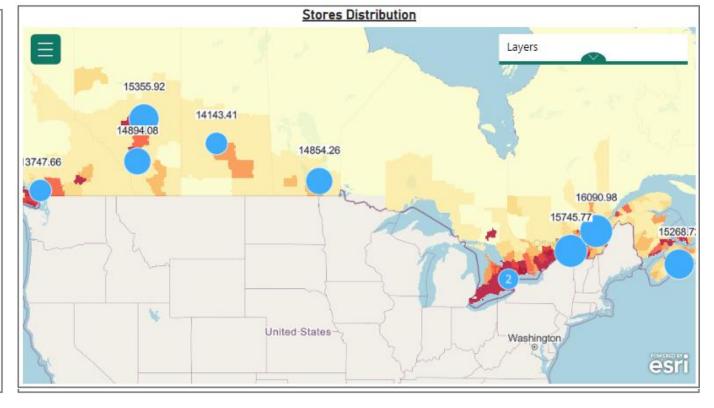
Present in:

7
Provinces
9
Cities

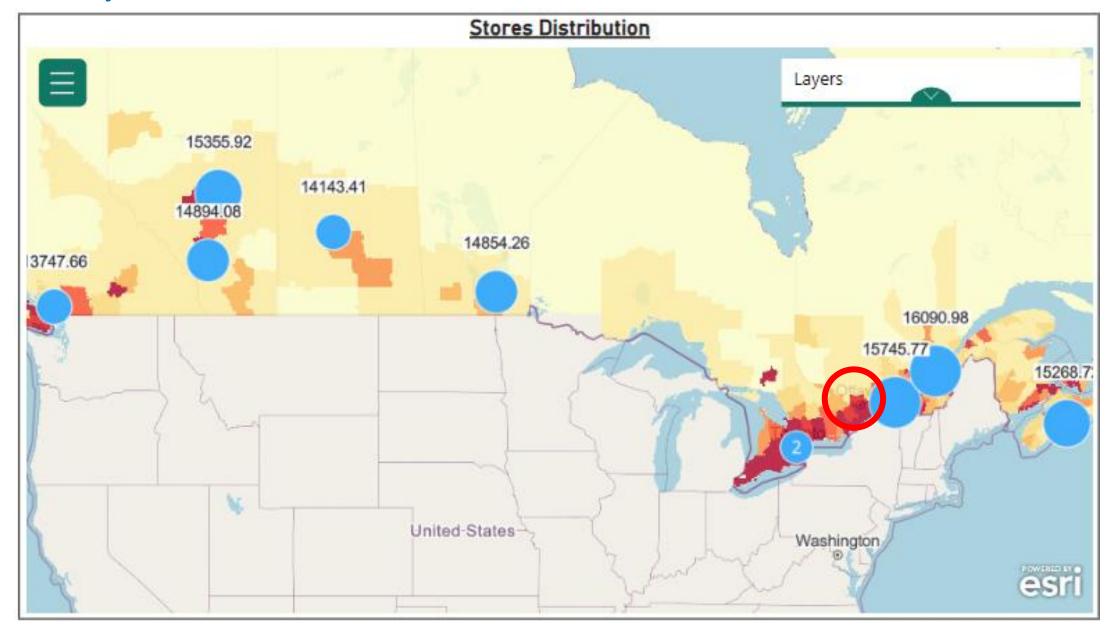








## **Territories Analysis**

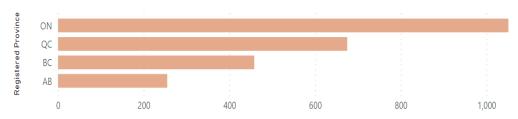




## **Top 10 Provinces**

- 1. Etobicoke, ON
- 2. North York, ON
- 3. Ottawa, ON
- 4. Montreal, QC second store
- 5. Surrey, BC
- 6. Calgary, AB second store
- 7. Edmonton, AB

## **Customers by Province**













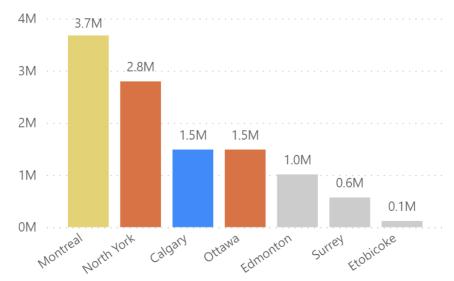




## How is Population Size?

- 1. Montreal, QC
- 2. North York, ON
- 3. Calgary, AB
- 4. Ottawa, ON
- 5. Etobicoke, ON
- 6. Surrey, BC
- 7. Edmonton, AB

## **Population By City**

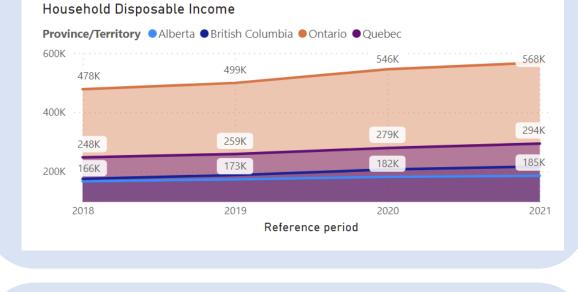


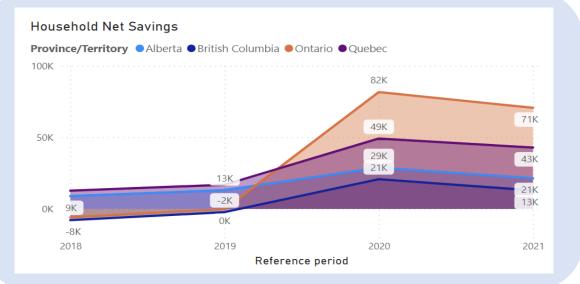


## How is Household Income?

- 1. Ottawa, ON
- 2. North York, ON
- 3. Montreal, QC
- 4. Etobicoke, ON
- 5. Surrey, BC
- 6. Calgary, AB
- 7. Edmonton, AB

Household disposable income has been the highest for Ontario since 2018. AB and BC have low household disposable income and household net savings on average.





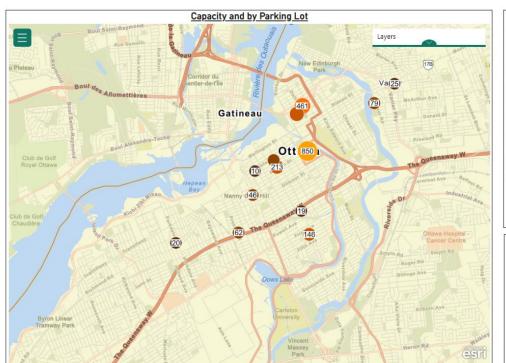
## Where in Ottawa?

## Why Ottawa:

- Growing population: 1.5M
- High household disposable income (568k) and net savings (71k)
- Capital city

Using the number of parking spaces, we can infer traffic level.

#### INFER TRAFFIC THROUGH PARKING LOTS



Refreshed on 18/02/2024 6:21:26 PM

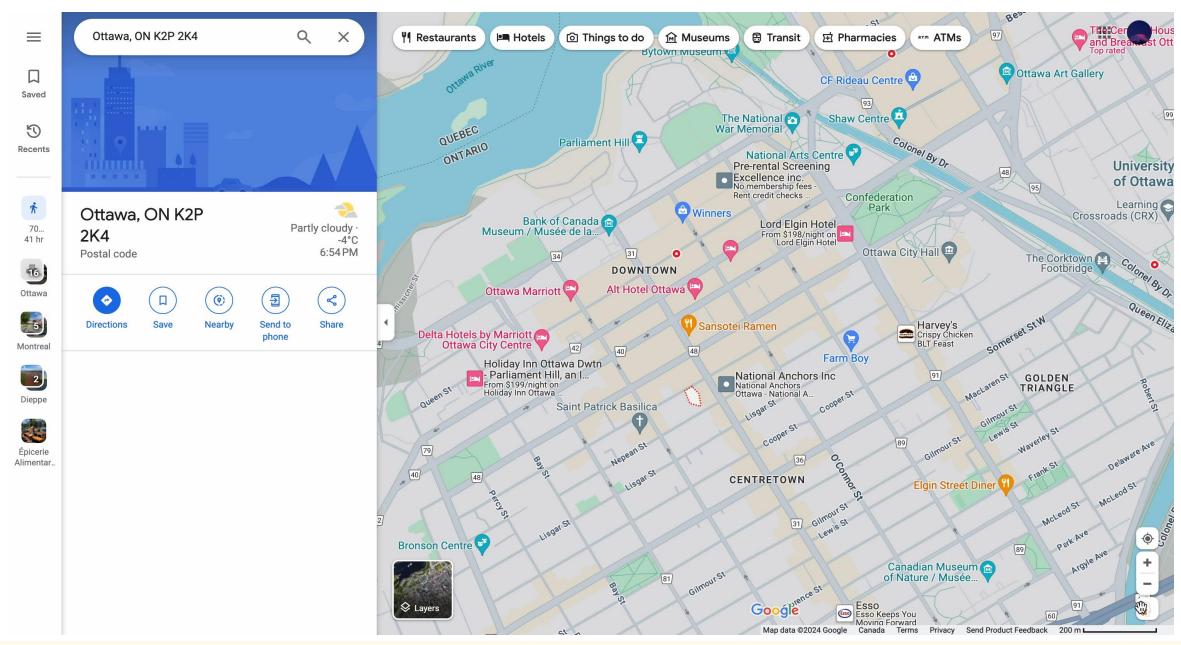
Parking Address	Postal code	Capacity
110 Laurier Ave.	K1P 1J1	850
141 Clarence St.	K1N 5P9	461
70 Clarence St.	K1N 9B8	289
789 Trim Rd.	K4A 3N3	274
210 Gloucester St.	K2P 2K4	213
2950 Riverside Dr.	K1V 6M8	186
170 Second Ave.	K1S 2H6	146
400 North River Rd.	K1L 8C2	79
234-250 Slater St.	K1P 1C2	65
301 Preston St.	K1R 7R6	62
587 Somerset St. W	K1R 6P3	46
283 Cyr Ave.	K1L 7N6	25
366 Parkdale Ave.	K1Y 1G6	20
574 Bank St.	K1S 3T3	19
422 Slater St.	K1R 5Y9	10



## Where in Ottawa? **Top 5 Locations** K1P 1J1 Byward Market K1N 5P9 K1N 9B8 Nepean Point 274 K4A 3N3 K2P 2K4 Major's Hill Park Rideau Crest - Davidson 500 1000 O-Train Station Heights. Parking Capacity - Rideau Downtown K1N 9B8 (rank 3rd) is near the Rideau Centr train station and has walking-Parliament Hill friendly streets! University Of Ottawa Confederation Sparks Street K1P 1J1 (rank 1st) has the City Hall O-Train Station Gloud Downtown Lyon Golden Centretown K4A 3N3 (rank: 4th) and K1N 5P9 (rank: 2<sup>nd</sup>) are residential district

Data source: City of Ottawa

## The new store should open in Ottawa, Centretown Area (K2P 2K4)



## **Projections Analysis**



**KPI 1** Sales Projection

**KPI 2** Scenario Sales Projection

KPI 3 Difference between Projected Sales and Scenario Sales

## **Key Insights**

- Cumulative sales in Ottawa is \$20.81k
- Scenario sale (25% discounts and 4% demand increase) is \$17k
- Difference between projected and scenario is \$4k

Ottawa Sales = Montreal sales × (0.4 × Ottawa Montreal population ratio+

0.6× Ottawa Montreal income ratio)

## Lucy, Sales Manager

This dashboard lets me create scenarios and filter by category. Highly recommended!

## Marco, Associate Finance Manager

Budgeting is made easier! I can project sales and ensure that our financial goals are met.



## **OTTAWA SALES PROJECTIONS**

Refreshed on

18/02/2024 6:24:31 PM

Discount change 
-24.00%

Demand change 
4.00%







\$20.81K

Ottawa scenario sales

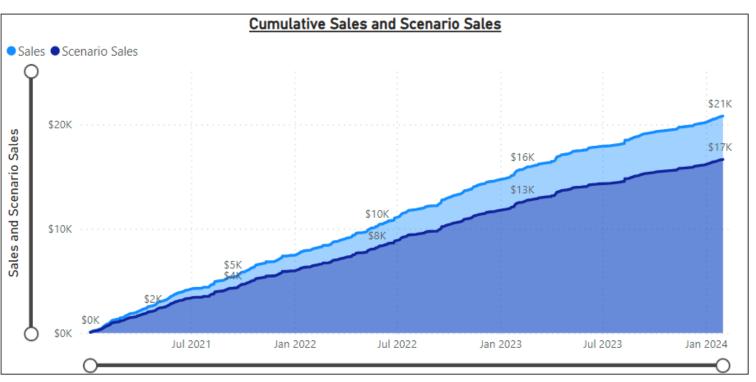
-24% 4

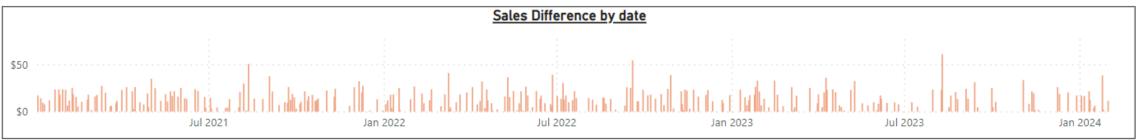
Discount value %

**4%**Demand change %

\$4.16K

Sales Difference





## **Summary**

Crafting the Future of 24Seven's Expansion

## **Identifying Prime Location**

- Utilized Power BI features & functionalities
- Ottawa selected for next store location
- City's growth & demand for 24/7 services highlight market potential
- Strategic Focus Areas: Capitalizing on Ottawa's vibrant, high-traffic area
- Strategy aimed at boosting visibility and building customer loyalty

# Customer Segmentation Insights

- Tailored Marketing
- Product Optimization
- Personalized Engagement

# Brand Differentiation Strategies

- 24/7 Service
- Sophisticated Branding
- Meeting Untapped Needs



# Final Store Selection in Ottawa

- Strategic Location
- High-Traffic Areas
- Competitive Edge

# BUY IN NOW! 25% for 320K

## References

City of Ottawa. (2024). About the Data. Retrieved February 17, 2024, from <a href="https://traffic.ottawa.ca/en/traffic-map-data-lists-and-resources/about-the-data">https://traffic.ottawa.ca/en/traffic-map-data-lists-and-resources/about-the-data</a>

Government of Canada, Statistics Canada. (2023, December 19). Population estimates, quarterly. https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1710000901

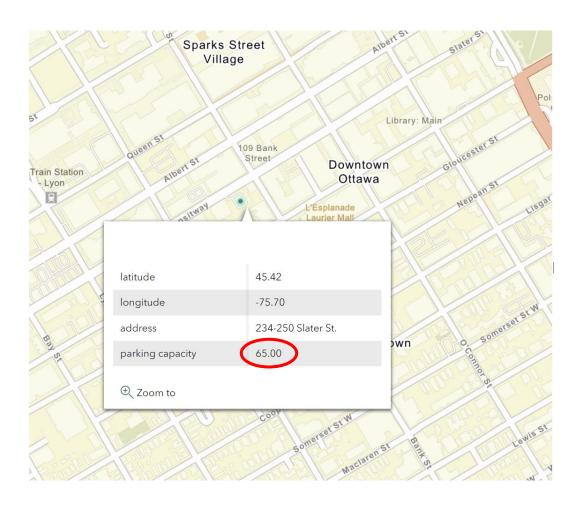
Government of Canada, Statistics Canada. (2023a, October 18). *Add/Remove data - Household spending, Canada, regions and provinces.* https://www150.statcan.gc.ca/t1/tbl1/en/cv.action?pid=1110022201

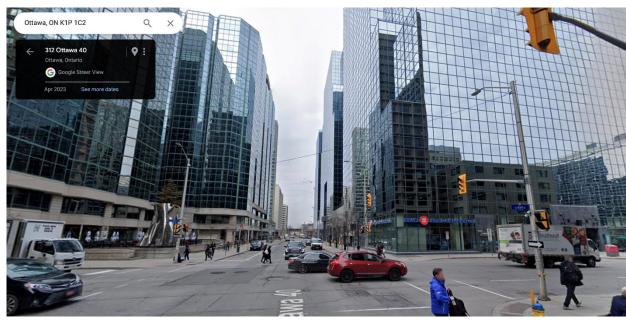
Government of Canada, Statistics Canada. (2023b, December 19). Population estimates, quarterly. https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1710000901

Statistics Canada. (2024). Census Profile, 2021 Census of Population. Retrieved February 17, 2024, from <a href="https://www12.statcan.gc.ca/census-recensement/2021/dp-pd/prof/details/page.cfm?Lang=E&SearchText=Etobicoke%20Centre&DGUIDlist=2013A000435027&GENDERlist=1,2,3&STATISTIClist=1,4&HEADERlist=0&wbdisable=trueLink</a>

# **Appendices**

## APPENDIX A: Example of small parking lot in downtown Ottawa





We investigated small parking lots' surroundings, and this is an instance from downtown Ottawa. This is a financial district, and it is not suitable to open a convenience store here.

## APPENDIX B: Business Recommendations for 24Seven

## **Brand Differentiation**

- Observation: Intense competition and high demand in Centretown convenience store market.
- Insight: Only Circle K and one other store open 24/7, setting 24Seven apart.
- Advantage: With 10 chains nationwide, 24Seven enjoys widespread visibility and recognition.
- Recommendation: Leverage presence to position as refined and sophisticated brand.

## **Segment & Product Category Analysis**

- Utilization: Sales and demographic dashboard for user persona and segmentation analysis.
- Approach: Dissect data for diverse customer segments based on age, location, buying behavior, and preferences.
- Benefit: Tailor offerings and marketing strategies for personalized interactions, increased satisfaction, and loyalty.
- Optimization: Align restocking, product placement, and promotions with segment preferences for higher sales.

## APPENDIX C: Dashboard Utility Across Organizational Stakeholders: Insights for Strategic Decision-Making

## **Business Strategists**

- Needs: High-level market trends, competitor analysis, and growth opportunities.
- Dashboard Value: Offers insights into strategic positioning and potential areas for expansion or investment.

## **Business Analysts**

- Needs: Detailed operational data, performance metrics, and trend analyses.
- Dashboard Value: Provides granular data for deep dives, enabling data-driven decision-making and operational optimization.

## **Regional Sales Managers**

- Needs: Sales performance data by region, product, and team.
- Dashboard Value: Enables tracking of sales goals, identification of high and low-performing regions, and strategizing for sales improvements.

## Marketing Data Analysts & Managers

- Needs: Consumer behavior insights, campaign performance data, and ROI metrics.
- Dashboard Value: Assists in measuring marketing effectiveness, optimizing campaigns, and understanding customer segments.

## **Product Development Manager**

- Needs: Market demand trends, customer feedback, and product performance metrics.
- Dashboard Value: Informs product innovation, feature prioritization, and market fit analysis.

## Supply Chain Analysts & Managers

- Needs: Inventory levels, supplier performance data, and logistics efficiency metrics.
- Dashboard Value: Supports supply chain optimization, risk management, and cost reduction strategies.

#### **Finance Directors**

- Needs: Financial KPIs, budget allocation data, and cost analysis.
- Dashboard Value: Aids in financial planning, performance tracking, and identifying cost-saving opportunities.

## **Executive Managers**

- Needs: A consolidated overview of business health, key performance indicators, and strategic opportunities.
- Dashboard Value: Delivers at-a-glance insights for quick decisionmaking, strategic alignment, and performance overview across all departments.