



In Recognition of Your Participation

Global Hackathon

Presented to

Merlin Simoes

In recognition of your contribution to our first completely virtual Global Hackathon.

Thank you for partnering with us on our journey to the cloud, for supporting an inclusive environment for all our talented teams around the globe to partner with each other in experiencing our new and exciting capabilities and collaboration tools, and helping us transform the way we engineer. We appreciate your efforts and commitment to UBS.

A handwritten signature in black ink, appearing to read "Rick Carey".

Rick Carey
Managing Director
Group CTO

A handwritten signature in black ink, appearing to read "P. McEwen".

Paul McEwen
Managing Director
Head of Group ISE

A handwritten signature in black ink, appearing to read "Uday".

Uday Odedra
Managing Director
Head of APAC Technology

October 2020