Separating Governance from Management

Frederico Aranha
COBIT ACCREDITED TRAINER

www.pluralsight.com

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved. Material in this document has been sourced from COBIT 5, © 2012 and COBIT 5: Enabling Processes, © 2012, ISACA. All rights reserved. Used with permission.

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

"Lots of folks confuse bad management with destiny."

Kin Hubbard

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Overview

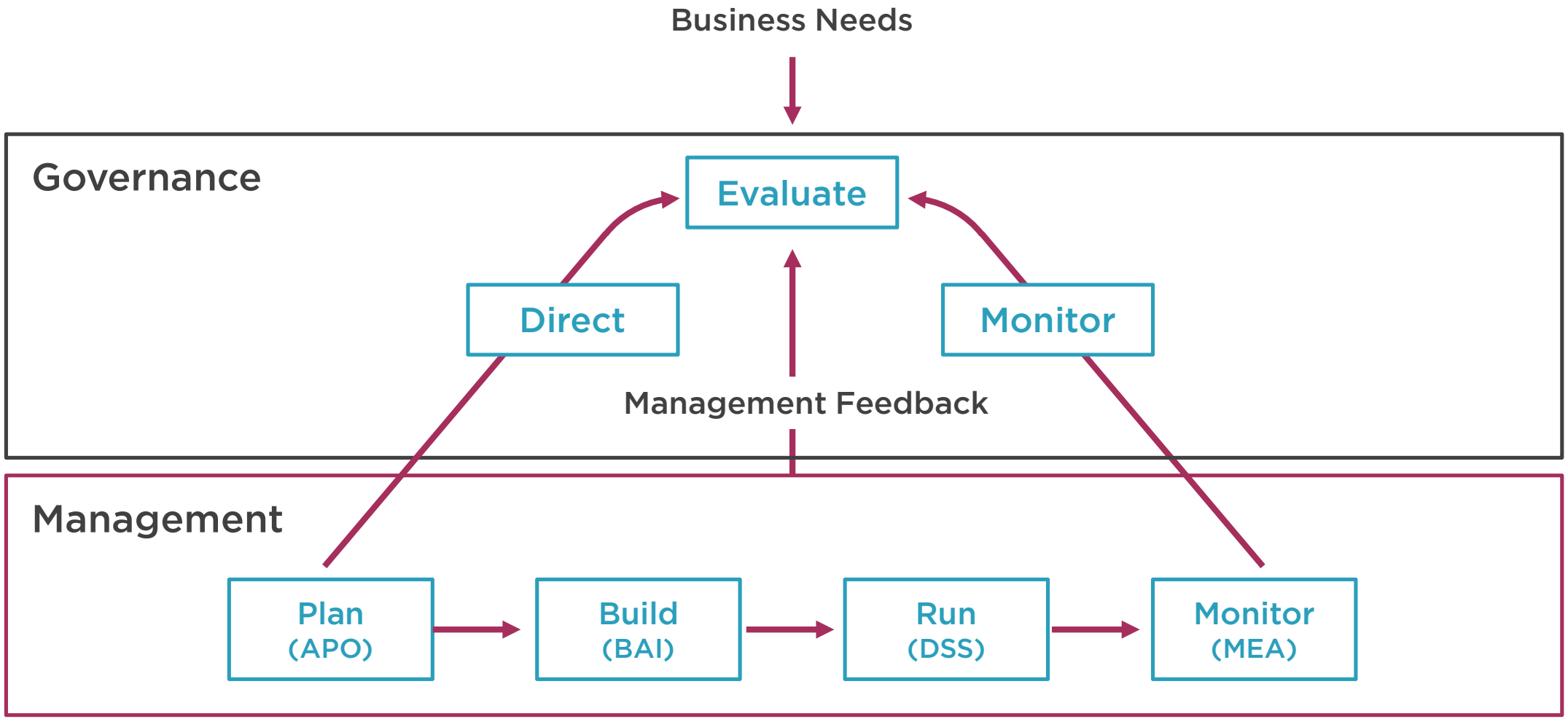
- Governance and management definitions
- Key concepts
- PRM overview
- Governance/management interaction
- Course summary

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Governance and Management Defined

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Governance vs. Management

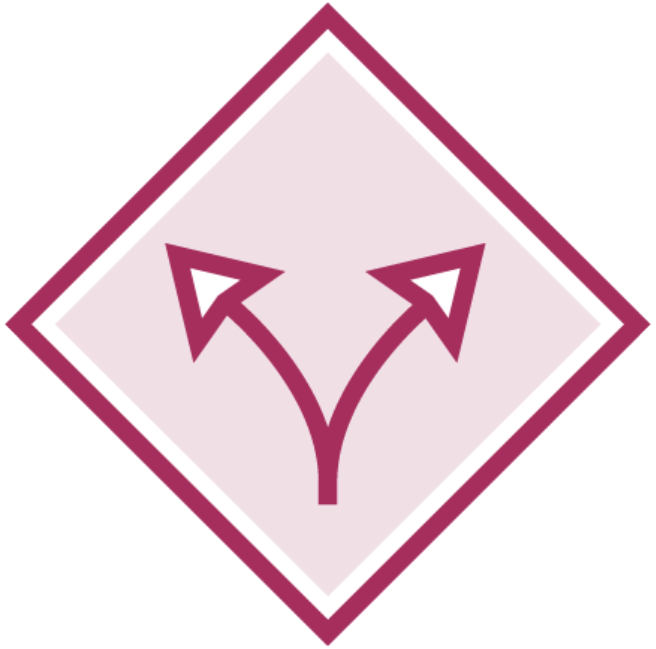


© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Key Concepts

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Key Concepts



Governance and management:

- Encompass different types of activities
- Require different organizational structures
- Serve different purposes
- COBIT 5: Enabling Processes differentiates the activities associated with each

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Management plans, builds, runs, and monitors activities in alignment with the direction set by the governance body to achieve the enterprise objectives.

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Governance Ensures That Stakeholder Needs...

Are evaluated to determine balanced, agreed-on, enterprise objectives to be achieved

Setting direction through prioritization and decision making

Monitoring performance, compliance, and progress against agreed direction and objectives (EDM)

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Process Reference Model Overview

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

COBIT5 Domains

EDM

Evaluate, direct, and monitor

APO

Align, plan, and organize

BAI

Build, aquire, and implement

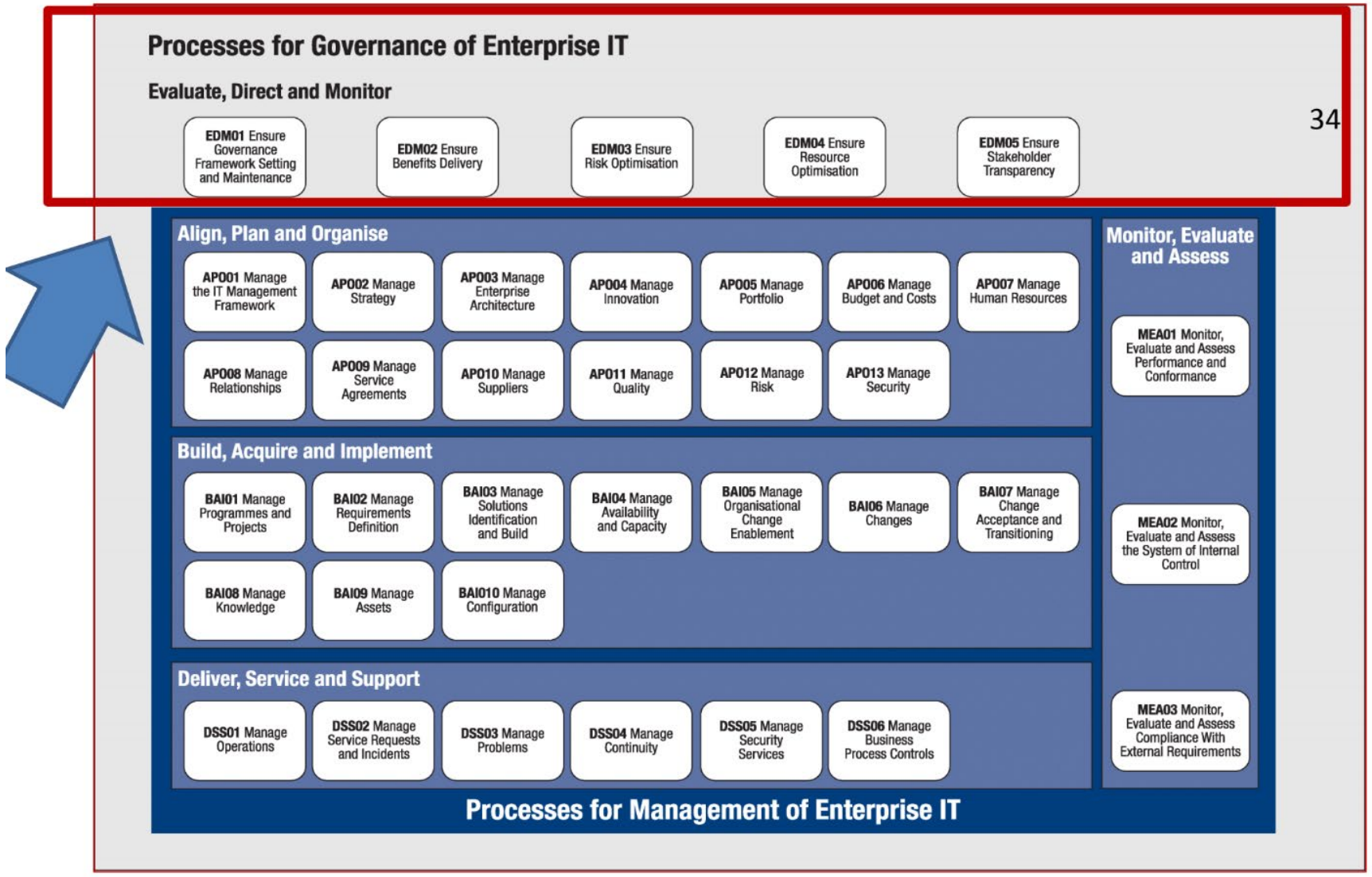
DSS

Deliver, service, and support

MEA

Monitor, evaluate, and assess

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.



© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Governance Management Interaction

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Processes

Information

Organizational structures

Principles, policies, and frameworks

Culture, ethics, and behavior

People, skills, and competencies

Services, infrastructure, and applications

Governance Management Interaction

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Course Summary

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.

Summary

- Meeting stakeholder needs
- Covering the enterprise
- Integrating governance
- Estabilishing a holistic approach
- Governance and management

© 2018 Pluralsight. All rights reserved. © 2012 ISACA. All rights reserved.