

the largest institutions. Another of his unique qualities which I admire is his ability to step away from a centralized administrative style while still maintaining strict and absolute control.

I would also like to congratulate Mr. Adel for his new office, which reflects his unprecedented administrative approach, by simply ditching the desk and keeping the couches. I will leave the rest of the details to those who might like to visit him and witness it for themselves; to discover up close what is new in management science.

In summary, the goal of what I'm trying to say is not simply to praise Mr. Adel, but also to shed light on a successful Kuwaiti administrative model that NBK was able to implement. If we want to make Kuwait a financial center, we must create institutions of this superior class because Kuwait's financial market lacks such a high level of professionalism. This is why we advise company owners to look into this experience and work on raising the performance of their companies by following similar steps.

Looking to history, when the military commander Khalid ibn al-Walid pleaded with Caliph Abu Bakr al-Siddiq to send reinforcements against the Byzantines, he was sent only one man, al-Qa'qa ibn Amr al-Tamimi; "a man worth ten thousand men."

So let the owners of those companies look for their own al-Qa'qa to support them, because NBK has already found theirs.

Bu-Majed, my humble words cannot describe your greatness but I could do nothing but to write.