

# **Project I: The Manufacturing Facility**

#### First Partial

#### **Students:**

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## **Proffesor:**

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## Once your model is done, your system must be able to answer:

- \* What is the final production of any given run after an execution of 5000 units of time?
- \* What is the occupancy rate of each workstation in every run?
- \* What is the downtime of every workstation by run?
- \* What is the occupancy of the supplier device by run?
- \* What is the average fixing time by run?
- \* What is the average delay of production because of bottleneck situations?
- \* What is the average rate of faulty products per run?

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This report focuses on the efficiency and productivity of a manufacturing plant that operates using a system composed of six workstations. Throughout the development of this analysis, a simulation was carried out that was executed 100 times, aiming to adjust and analyze various critical parameters. These adjustments were made in order to identify areas for improvement whose implementation could maximize production levels and minimize unnecessary time in the operational process.

Each of the workstations is designed to contain 25 units of raw material at all times, allowing each station to work continuously for an extended period. In addition, there is a replenishment system composed of three automatic devices that facilitate the restocking of materials when the containers run out. However, it is important to mention that this replenishment process includes a delay, which has been considered in the simulation to reflect the real operational conditions of the plant.

Another fundamental aspect of the simulation is the consideration of different probabilities of error that may occur at each workstation. These probabilities were established variably, varying from one station to another, which allows us to analyze how these errors might interrupt production and affect overall efficiency. Likewise, a specific working time was defined for each station, as well as a repair time to resolve any errors that may arise.

In addition to the probabilities of error and working time, a rejection percentage for products was established, as well as a probability of production halting. These factors notably influence the final results of the simulation, providing a comprehensive view of how each variable interacts within the manufacturing system.

The results obtained from this simulation have been, in general terms, positive. The plant has shown efficient behavior, as very little time is spent compared to the time when work areas remain inactive. This implies that production operations are continuously functioning, which translates into an optimal utilization of the resources invested. Furthermore, the percentage of errors observed, as well as the number of rejected products, were considered acceptable according to industry standards and the expectations of the plant, suggesting that the quality levels are reasonably adequate.

Based on the data collected and analyzed, several proposals were developed in order to further improve the efficiency and productivity of the plant. The proposal that yielded the most outstanding results during the simulation was to reduce the average production time for each piece. Originally, the standard time established was 4 time units per piece, but by decreasing it to 3 time units, a significant increase in production was achieved, reaching an average of 300 additional pieces for every 5,000 time units. This increase not only highlights the importance of production times in operational efficiency but also underscores how

relatively simple adjustments can have a considerable impact on the plant's production capacity.

Another effective proposal was to increase the size of the raw material input at each workstation. By doing so, the frequency of replenishment was reduced, which contributed to an overall increase in production. However, the impact of this modification was not as noticeable as the reduction in production time per piece. Nevertheless, it is important to recognize that a larger quantity of raw material supply can still provide long-term benefits by improving the continuity of the process and avoiding interruptions due to more frequent restocks.

Finally, a third proposal was implemented to reduce the error percentage in machine number 4. This machine had demonstrated a significantly high error percentage, raising concerns about its operation and the quality of the final products. However, since the workload in production is divided between station 4 and station 5, this adjustment did not result in as drastic an improvement in overall production as expected. Still, it is essential to systematically address error issues, as although the improvement may not have been immediate, the equipment maintenance and long-term error reduction will continue to benefit the plant.

In conclusion, the simulation conducted on the manufacturing plant has provided valuable data regarding its current operation and has allowed for the identification of potential areas for improvement. The proposals to reduce production time and to increase the size of the raw material containers are concrete actions that can positively impact operational efficiency. Furthermore, consistent attention to production errors, especially those occurring at station 4, is essential for ensuring continuous improvement in the quality of manufactured products and the reduction of waste.

In addition to the previously mentioned measures, it is advisable to explore other adjustments and solutions that could be implemented in the future. For example, utilizing monitoring and automation technologies could help optimize operational processes even further. More advanced production management systems could also facilitate the early

detection of problems and the informed decision-making necessary to enhance the supply chain.

Finally, the ongoing use of simulations to test and modify different parameters could be an effective strategy for ensuring that the plant maintains its competitiveness in the market. By conducting simulations periodically and adjusting the processes accordingly, the plant will not only adapt better to the changing demands of the market but also foster a culture of continuous improvement among employees, leading to a more efficient and productive work environment. In summary, the correct identification of the factors affecting efficiency and productivity, as well as the implementation of informed strategies, is key to the optimal functioning of the manufacturing plant in the long run.