

ASSIGNMENT 2: CHAMPION BEHAVIORAL CUSTOMER SEGMENTATION

- By: Minh Phan, Levi Delaney, Christopher Ogunbufunmi, Olabanji Dodo, and Talha Gulzar
- MKT 6300 Section 2
- Date: March 11th, 2025

BUSINESS SITUATION / MARKETING OBJECTIVES

Business Situation

- Champion, previously under Hanesbrands Inc., was acquired by Authentic Brands Group in September 2024.
- The brand primarily relies on influencer outreach, PR, and major retail partnerships while aiming to expand its direct-to-consumer (DTC) business.

CRM & Marketing Communication Objectives

- Leverage RFM segmentation to personalize marketing efforts and enhance customer engagement.
- Implement targeted campaigns to:
- 1. Reward high-value customers for their loyalty.
- 2. Encourage mid-tier customers to increase their purchase frequency.
- Reactivate inactive customers with tailored incentives.

ANALYSIS APPROACH

Description of the Segmentation Approach

- The segmentation was based on the RFM(Recency, Frequency, Monetary) model, which evaluates customers' past purchasing behaviors to identify patterns.
- The mean values of Recency, Frequency, and Monetary were used to categorize customers into meaningful segments.
- The goal was to identify customer groups that require different marketing approaches, such as re-engaging inactive customers or rewarding loyal ones.

Primary SAS Studio Tasks Utilized in the Analysis

- RFM Segmentation Ranking:
- Used the Rank Data task to classify customers based on RFM values.
- Customers were sorted into groups using quantile ranking.
- Correlation Analysis:
- A correlation Matrix was utilized to observe relationships between variables, such as frequency and monetary value.
- Box Plot Analysis:
- Box plots were utilized to identify outliers, particularly in retention scores and promotional usage.

THE CUSTOMER SEGMENTATION SOLUTION

Segment Name	Segment Description						
Segment 1: At Risk Customers	Customers with long recency (long time since last purchase) but low purchase frequency. They have lower retention scores and require re-engagement strategies.						
Segment 2: Growth Customers	Customers with low recency (recent buyers) and moderate frequency but potential for higher spending. They could be nurtured with targeted promotions.						
Segment 3: Inactive Customers	Customers with low purchase frequency and declining engagement over time. This group needs a win-back campaign.						
Segment 4: Loyal Customers	Customers with high frequency, high monetary value, and strong retention. They should be rewarded with loyalty programs and VIP perks.						

CUSTOMER SEGMENT PROFILES

Profile Element	At Risk Customers N=2013	Growth Customers N=7633	Inactive Customers N=8311	Loyal Customers N=2950
Recency (in days)	267	84	262	69.6
Frequency (last 12 months)	3.95	1.40	1.37	4.30
Monetary (last 12 months)	\$242.24	\$74.99	\$68.32	\$246.77
Avg. Items per Order	2.08	1.80	1.70	2.02
Avg. Revenue per Order	\$61.29	\$51.35	\$47.97	\$57.13
% Customers that Used a Promotional Offer*	89.8%	31.6%	33.1%	92.9%
Estimated Annual Retention Rate*	64%	59%	40%	82%

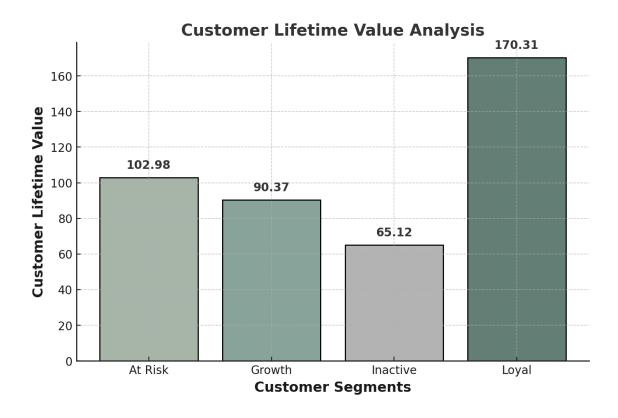
^{*}Mean Values were used for all Segments*

CUSTOMER SEGMENT PROFILES

Profile Element	At Risk Customers N=2013	Growth Customers N=7633	Inactive Customers N=8311	Loyal Customers N=2950
% Customers that only purchased <u>women's</u> products*	39.9%	47.9%	37.3%	44.3%
% Customers that only purchased men's products*	38.4%	46.5%	58.2%	33.8%
% Customers that purchased <u>women's and</u> men's products*	16.9%	2.5%	3.2%	19.1%
% Customers whose purchases included <u>kids</u> products*	4.7%	2.9%	1.3%	2.8%

^{*}Mean Values were used for all Segments*

CUSTOMER LIFETIME VALUE ANALYSIS



MARKETING PRIORITIES & RECOMMENDATIONS BY SEGMENT

Segment Name	Strategic Marketing Priority	Specific Marketing Recommendations
At Risk Customers	Focus on retention efforts and incentives to prevent customer churn.	 Send personalized email campaigns featuring exclusive deals on Champion's most popular product categories (e.g., performance wear or hoodies) based on each customer's past purchases. Include a "We Miss You!" subject line to grab attention. Offer 2x loyalty points for purchases made within the next 14 days and highlight these points to unlock free shipping or future discounts.
Growth Customers	Encourage higher spending and increased purchase frequency.	 Provide personalized upsell recommendations via email and social media ads, showcasing complementary products (e.g., recommending compression shirts or gym accessories to customers who frequently buy athletic shorts). Introduce "Built Your Fit" bundle deals, where customers can create custom sets of workout gear at a 10% discount when they add 3+ items to their cart.
Inactive Customers	Focus on reactivation efforts with engaging promotions.	 Offer a "Welcome Back" email series with a 20% off discount code for their next purchase. Include product images of trending items and Champion's latest product line. Send reminder emails about Champion's best-selling hoodies, new performance gear, and limited-edition collaborations to reignite interest.
Loyal Customers	Maintain engagement and reward loyalty.	 Create a Champion VIP Club offering early access to new product launches and exclusive discounts. Send VIP members a quarterly rewards email showcasing their earned points and personalized deals. Send personalized thank-you emails with a 15% off 'Thank You' code and specific product recommendation based on past purchases (e.g., suggesting sweatpants or casualwear if they've frequently bought hoodies).

MARKETING BUDGET ALLOCATION RECOMMENDATIONS

Segment Name	% of Customers	Average CLV	Marketing Allocation Recommendation	Marketing Budget Allocation Rationale
At Risk Customers	10%	\$102.98	11%	These customers are at high risk of leaving, yet they still hold significant value. Prioritize personalized retention campaigns, such as targeted email offers, loyalty incentives, and proactive customer service outreach. Investing in these strategies can improve retention rates and protect revenue from this vulnerable segment.
Growth Customers	36%	\$90.37	35%	This segment offers substantial growth potential. Focus on proactive engagement strategies such as tailored product recommendations, loyalty point accelerators, and exclusive promotions designed to increase purchase frequency and order value. Investing heavily here is justified given their size and potential.
Inactive Customers	40%	\$65.12	28%	While these customers have been disengaged, strategic reactivation efforts can help reignite interest. Implement personalized "We Miss You" campaigns, targeted discounts, and special incentives to encourage repeat purchases. Allocating a moderate budget allows for broad yet cost-effective outreach.
Loyal Customers	14%	\$1 <i>7</i> 0.31	26%	This high-value segment is crucial for sustained revenue. Invest in relationship-building strategies such as personalized appreciation messages, VIP rewards programs, and early access to new products. Strengthening their emotional connection to the brand can deepen loyalty and increase advocacy.

APPENDIX

```
data WORK.RANK;
set WORK.RANK;

length segment_assignment $30.;

proceedings of the segment_assignment = 'Loyal Customers';
if combined_RFM in ('011','010') then segment_assignment = 'Growth Customers';
if combined_RFM in ('111','110') then segment_assignment = 'At Risk Customers';
if combined_RFM in ('101','100') then segment_assignment = 'Thactive Customers';

RUN;

RUN;
```



segment_assignment	N Obs	Variable	mean	Minimum	maximum	wedian		Sum
At Risk Customers	2013	recency frequency monetary average_items_per_order average_revenue_per_order offer_indicator retention_score product_womens_only product_tids_included product_womens_mens	267.2155986 3.9458520 242.2402285 2.0859414 61.2891207 0.8981619 0.6449081 0.3994039 0.3840040 0.0471932 0.1693989	183.0000000 3.0000000 49.3600000 1.0000000 0 0.5500000 0 0	365.0000000 18.0000000 981.4800000 8.0000000 1.0000000 0.8000000 1.0000000 1.0000000 1.0000000 1.0000000	253.0000000 3.0000000 207.3000000 2.0000000 56.0000000 0.6500000 0 0 0	2013 2013 2013 2013 2013 2013 2013 2013	537905.00 7943.00 487629.58 4199.00 123375.00 1808.00 1298.20 804.000000 773.0000000 95.0000000 341.0000000
Growth Customers	7633	recency frequency monetary average_items_per_order average_items_per_order average_items_per_order offer_indicator retention_score product_womens_only product_mens_only product_wids_included product_womens_mens	84.0123149 1.4028560 74.9873025 1.8067601 51.3505830 0.3157343 0.5944321 0.4792349 0.4650858 0.0298703 0.0258090	1.0000000 1.0000000 5.6500000 1.0000000 6.0000000 0 0.4500000 0 0	176.0000000 2.0000000 503.3200000 22.0000000 1.0000000 0.7500000 1.0000000 1.0000000 1.0000000 1.0000000	78.000000 1.000000 56.6800000 44.000000 0 0.6000000 0 0	7633 7633 7633 7633 7633 7633 7633 7633	641266.00 10708.00 572378.08 13791.00 391959.00 2410.00 4537.30 3658.00 3550.00 228.0000000 197.0000000
Inactive Customers	8311	recency frequency monetary average_items_per_order average_items_per_order average_revenue_per_order offer_indicator retention_score product_womens_only product_mens_only product_ids_included product_womens_mens	262.3743232 1.3726387 68.3196896 1.7005174 47.9723258 0.3311274 0.3995548 0.3726387 0.5824810 0.0129948 0.0318855	183.0000000 1.0000000 4.2400000 1.0000000 4.0000000 0 0.2500000 0 0	365.0000000 2.0000000 497.8500000 10.0000000 326.0000000 1.0000000 1.0000000 1.0000000 1.0000000 1.0000000	253.0000000 1.0000000 49.4500000 1.0000000 39.0000000 0 0.3500000 0 1.0000000 0	8311 8311 8311 8311 8311 8311 8311 8311	2180593.00 11408.00 567804.94 14133.00 398698.00 2752.00 3320.70 3097.00 4841.00 108.0000000 265.0000000
Loyal Customers	2950	recency frequency monetary average_Items_per_order average_revenue_per_order offer_indicator retention_score product_womens_only product_kids_included product_womens_mens	69.6640678 4.2979661 246.7652407 2.0247458 57.1345763 0.9294915 0.8180508 0.4427119 0.3383051 0.0281356 0.1908475	1.0000000 3.0000000 22.5700000 1.0000000 0.7000000 0 0.7000000	176.0000000 12.0000000 871.1700000 8.0000000 207.0000000 1.0000000 1.0000000 1.0000000 1.0000000 1.0000000	64.000000 4.000000 207.5500000 2.0000000 52.0000000 1.0000000 0.8000000 0 0	2950 2950 2950 2950 2950 2950 2950 2950	205509.00 12679.00 727957.46 5973.00 168547.00 2742.00 2413.25 1306.00 998.0000000 83.0000000 563.0000000

10