

Fall 2020 Course Descriptions as of 04/05/2020 08:13 PM

Information in Browse Course Catalog is subject to change. Information is term specific. Please refer to the appropriate term when searching for course content. Key to Course Descriptions may be found at: http://rcs.registrar.arizona.edu/course_descriptions_key.

Public Administration & Policy (PA)

PA 205: The Ethics and Economics of Wealth Creation (3 units)

Description: We will study the ethics and the economics of such phenomena as market competition, institutions of private and public property, trade restrictions, globalization, and corporate welfare. How do people create wealth? How do societies enable people to create wealth? Are some ways more ethical than others? Why do some societies grow rich while neighboring societies remain poor? People have various ways of creating wealth. Which are ethical and which are not? Why? (PHIL 205 is not an introduction to the principles of Economics and is not a substitute for ECON 200, ECON 201A or ECON201B.)

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Discussion	May Be Offered
	Lecture	Required

Equivalent to: ECON 205

Also offered as: ECON 205, PHIL 205, PPEL 205

Course typically offered:

Main Campus: Fall, Spring, Summer

Online Campus: Fall

Recommendations and additional information: 2 courses from Tier One - Individuals/Societies.

Home department: Philosophy

General Education: Tier 2 Individuals & Societies

PA 206: Public Policy and Administration (3 units)

Description: Theory and practice of executive agencies, including policy making and other functions, processes, personnel and fiscal management, and administrative law.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Equivalent to: POL 206

Also offered as: POL 206

Course typically offered:

Main Campus: Fall, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 221: Health, Human Services and Public Management (3 units)

Description: This course will provide a general survey of significant issues in the health, human services and public management fields. Secondary emphasis will be placed on how policy is made and implemented in the three subject areas. The use of and interpretation of data and practical examples will be stressed.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 221

Also offered as: SOC 221

Course typically offered:

Main Campus: Fall, Spring

PA 236: Globalization and Security (3 units)

Description: This course will cover the relationship between the globalization of key world systems and changes in systems of security maintained in and across the nations.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Equivalent to: POL 236

Also offered as: POL 236

Course typically offered:

Main Campus: Fall, Spring

PA 241: Criminal Justice Administration (3 units)

Description: Theory and practice of criminal justice organizations: police, courts and correctional institutions.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 241

Also offered as: SOC 241

Course typically offered:

Main Campus: Fall, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 250: The Social Contract (3 units)

Description: This course focuses on the idea of the social contract as it has evolved from the seventeenth century to contemporary philosophy. Can government be justified in terms of a pact that all rational individuals would accept in a "state of nature" or an "original position"? What would be the terms of the agreement? We will read selections from, among others, Hobbes, Locke, Rousseau, David Gauthier, Robert Nozick, and John Rawls.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Discussion May Be Offered
Lecture Required

Also offered as: PHIL 250, POL 250

Course typically offered:

Main Campus: Fall, Spring, Summer

Recommendations and additional information: 2 courses from Tier One -
Individuals/Societies.

Home department: Philosophy

General Education: Tier 2 Individuals & Societies

PA 291: Preceptorship (1 - 3 units)

Description: Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 4 times.

Course typically offered:

Main Campus: Fall, Spring

PA 299: Independent Study (1 - 3 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: This course looks at both sides of the U.S.-Latin American relationship. Since independence, the United States has been a major player in the political and economic development of the Latin American region. Conversely, policies and events originating in Latin America shape politics and society in the United States. Course topics include U.S. foreign policy and policy impact on the Latin American region, Latin America's influence on hemispheric relations, and Latin America's diverse policy approaches to the United States and the world. The course is organized to first provide students with a historical overview as a foundation for understanding contemporary U.S.-Latin American relations. The focus of the course then shifts to exploring the most critical contemporary policy issues. The course is divided into two parts. Part I outlines the history of U.S.-Latin American relations from Latin America's independence in the early 19th century, through the War on Terror that began in 2001. Part II focuses on five critical policy concerns that shape U.S.-Latin American relations in the 21st century: democracy, economic development, security, the environment, and migration. Students will engage in intense study of one of these policy issues to write an independent research paper, and work in groups to design and present a policy brief at the end of the term.

Online Campus: Fall, Spring

General Education: Tier 2 Individuals & Societies

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 321: Medical Ethics (3 units)

Description: Ethical issues that arise in relation to medicine and health care: abortion, euthanasia, the allocation of scarce medical resources, socialized medicine, doctor-patient confidentiality, paternalism, etc.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Discussion	May Be Offered
	Lecture	Required

Also offered as: PHIL 321

Course typically offered:

Main Campus: Fall, Winter, Spring, Summer

Online Campus: Fall, Spring, Summer

Recommendations and additional information: 2 courses from Tier One - Traditions/Cultures.

Home department: Philosophy

General Education: Tier 2 Humanities

Student Engagement Activity: Discovery

Student Engagement Competency: Civic and Community

PA 323: Environmental Ethics (3 units)

Description: Students in this course will investigate and seriously consider how and why we should live as morally responsible members of an ecological community. Students will explore philosophical responses to questions such as: What makes something natural? What value is there to non-human entities? What obligations do we have to each other regarding the environment? How should we respond to catastrophic environmental change?

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Discussion	May Be Offered
	Lecture	Required

Also offered as: PHIL 323

Course typically offered:

Main Campus: Fall, Spring, Summer

Online Campus: Fall, Spring, Summer

Recommendations and additional information: Two courses from Tier One, Individuals and Societies (INDV 101, 102, 103).

Home department: Philosophy

General Education: Tier 2 Individuals & Societies

Student Engagement Activity: Discovery

Student Engagement Competency: Civic and Community

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 324: Law and Morality (3 units)

Description: Exploration of classic and contemporary philosophical issues about law and morality. Topics covered will vary but may include, among others, the limits of social interference with individual liberty, legal paternalism and physician-assisted suicide, legal moralism, freedom of speech and expression, legal punishment and capital punishment, and civil disobedience.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Discussion May Be Offered
Lecture Required

Also offered as: PHIL 324, POL 324

Course typically offered:

Main Campus: Fall, Spring, Summer

Online Campus: Fall

Home department: Philosophy

Student Engagement Activity: Discovery

Student Engagement Competency: Civic and Community

PA 330: Ethics for the Public Administrator (3 units)

Description: This course is required for public administration students and is four parts. The first section is devoted to the context of ethics in the public and non-profit sectors. Specifically, the students will read, discuss and contrast applied ethical postures, e.g., consequentialist and deontological. Most of the course will be devoted to the learners resolving ethical dilemmas in criminal justice organizations, health and human services organizations and government generally. The final section will examine larger issues in the civic culture.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 331: Criminal Justice Ethics (3 units)

Description: This is a course in applied ethics and not a course in philosophy or religion. Using short lectures and interactive discussions the course allows Criminal Justice students to view the systems and issues within in it from the basic philosophical positions of teleology, deontology and virtues ethics. Using those frameworks, it allows the students to view ethical issues from the basic ethical standing points.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Honors Course: Honors Contract

Honors Course: Honors Contract

PA 332: Survey of Forensic Science (3 units)

Description: This class will survey the various forensic sciences and technologies used in the investigation and prosecution of criminal cases. This course is intended as an introduction to forensic science for those who intend to work in the criminal justice and legal community. We will also discuss the role of forensic science in famous case studies and current criminal cases.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Field trip: There will be two field trips in this class: one to the Tucson Police Crime Laboratory and one to watch testimony in City, Justice, Superior, or Federal court (in Tucson, AZ).

PA 333: Integrity and the Criminal Justice System (3 units)

Description: This is an elective course for all Criminal Justice students in applied ethics and integrity in the workplace. Using reality-based scenarios, the students will be asked to analyze and formulate plans about how they will react to issues of integrity conflicts while clearly identifying conflicts of integrity. Students will analyze contemporary case studies to explore the ethical implications and complex decision- making situations that arise in criminal justice related environments. This course will draw distinction between ethics as a system of rules to eliminate conflicts of interest, and integrity, more broadly construed as the context for resolving multiple and competing interests, or "duties" when there is no code instructing appropriate action.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 335: Constitutions, Courts and Corrections (3 units)

Description: This course will investigate how the U.S. Constitution, State Constitutions, courts and case law have shaped today's American correctional systems. Although the impact of litigation on community corrections will be explored, the emphasis will be on how prisoner litigation has impacted the subculture of inmates inside today's American correctional facilities.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2. Junior or Senior status.

PA 336: Court Process and Procedures (3 units)

Description: This is a survey course of the criminal legal process through a study of the court processes. This three-unit, interactive course involves a review of the jurisdictional authority of courts from city to district to federal district court as well as a review the appellate process for each jurisdictional level. In addition, students will learn about the roles of judges, lawyers, courthouse and administrative support personnel in the context of criminal and civil law proceedings. The course will also cover the responsibilities of probation officers, social workers and the various professional roles of criminal justice specialists in the legal process.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 336

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

PA 337: Sex Offenses, Offenders and the Criminal Justice System (3 units)

Description: Students will learn about the nature, etiology, and treatment of sexual deviance; the link between sexual behavior and sex crimes, and current issues in laws concerning sex offenses. Students will consider the social and psychological distinctions between consensual sexual encounters, prostitution, pornography and predatory conduct.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Spring

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

Honors Course: Honors Contract

Honors Course: Honors Contract

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 338: Guns in America (3 units)

Description: This course examines guns from historical, criminological, political, legal, sociological and cultural perspectives. Grounded in the American context, the course focuses on the relationship between gun rights and gun rules; between crime and self-defense; and between the past and present politics of guns.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: SOC 338

Course typically offered:

Main Campus: Fall, Spring

PA 339: Policing & Society (3 units)

Description: Policing is a complex, multifaceted social phenomenon: it is at once a rarefied social institution (i.e., public law enforcement); a billion dollar industry (e.g., the private policing & private security industries); a social sorting mechanism (e.g., racial profiling and the school-to-prison pipeline); and a cultural practice embedded in everyday life (e.g., surveillance). This course examines two core questions: Who are the police? And, what is policing? In doing so, it examines policing - broadly defined - from sociological and criminological perspectives.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: SOC 339

Course typically offered:

Main Campus: Fall, Spring

Home department: School of Sociology

Honors Course: Honors Contract

Honors Course: Honors Contract

PA 340: Police Management (3 units)

Description: This course examines the principles of administration, management, politics and leadership with emphasis on their applicability to police planning, organization, direction, control, and personnel management.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: PA/POL 206 and PA/SOC 241.

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 341: Juvenile Delinquency (3 units)

Description: Nature, causes, and consequences of delinquent behavior.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: MAP 341, PA 341

Also offered as: SOC 341

Course typically offered:

Main Campus: Fall, Spring, Summer

Home department: School of Sociology

PA 342: Criminology (3 units)

Description: Study of the social origins of criminal law, criminal behavior, and reactions to crime.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: MAP 342, PA 342

Also offered as: SOC 342

Course typically offered:

Main Campus: Fall, Spring, Summer

Home department: School of Sociology

PA 343: The Crime Problem (3 units)

Description: Theory and research on the nature, causes and control of crime from an interdisciplinary perspective.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 343

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 344: Law and Public Policy (3 units)

Description: Analysis of selected principles of criminal law, criminal procedure and correctional law.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 344

Course typically offered:

Main Campus: Fall, Spring, Summer

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

PA 345: Critical Incident and Emergency Management (3 units)

Description: This course will give students an introduction into the management of the many different and complex types of critical incidents whether man-made or natural. Students will examine the nature of critical incidents learning to identify objectives, common characteristics and the vast array of variables that can impact the success of incident mitigation. Students will explore different scenarios investigating the role of first responders, the use or lack of basic incident command principles which includes identifying the different Stages, Phases and Strategies of the incident itself. This course will also probe the different leadership styles, the effects of Critical Incident Stress and the intrinsic difficulties associated with Hazardous Materials and Weapons of Mass Destruction.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: PA 206 or POL 206.

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 346: Growth, Inequality, and the Law (3 units)

Description: This course will identify the dynamics that drive the accumulation and distribution of capital; investigate how modern economic growth and the diffusion of knowledge have allowed countries to limit inequalities on the apocalyptic scale predicted by Marx; illustrate how the optimistic expectations of growth of the aftermath of World War II have not been met and the effects this has had on the structures of capital and inequality; and analyze how the assumption of constant growth has influenced the development of legal institutions.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Also offered as: POL 346

Course typically offered:

Main Campus: Fall

Home department: School of Government and Public Policy

Enrollment requirement: ECON 200 (or ECON 201A and 201B), and POL 201.

Honors Course: Honors Contract

Honors Course: Honors Contract

PA 347: Nature of Murder (3 units)

Description: This course will explore the definition, history and types of homicide.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

PA 348: Discretion and Decision Making (3 units)

Description: The course will offer a better understanding of how decisions are made in the criminal justice system and how discretion is used, in the framework of our society and the criminal justice system. This will be a fast paced, current events based course that should be challenging for the student in policy and course discourse. Each module will build upon the last to culminate in a broad overview of the problems and elements related to discretion and decision-making.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 349: History of Crime in America, 1607-present (3 units)

Description: A history of crime in America from early Virginia through the present, with emphasis on violent crime, regional differences in crime, chronological changes, and causes of the same

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: PA 349, SOC 349

Also offered as: HIST 349, SOC 349

Course typically offered:

Main Campus: Fall, Spring

Home department: History

PA 350: Police Accountability (3 units)

Description: While modern police departments have always been at odds with the citizens they serve, the events of recent years have thrust this dichotomy into the public spotlight. The conflict is contentious and a resolution is not entirely clear. This course examines the police and their role and authority, the most common ways that police abuse that authority, the consequences of police abuses, and efforts to curtail police abuse of authority.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring, Summer

PA 351: Police Community Relations (3 units)

Description: This course is designed to provide an in-depth understanding of community policing. The history of policing is examined in such a way as to explain why this concept became so important in American policing in the 1960's and how that idea has evolved into the 21st century. Proactive policing and problem solving are emphasized along with overcoming resistance to community policing within police bureaucracies. Students will gain an understanding of the benefits and challenges of creating partnerships with the community and how to implement policing strategies with regard to creating safe neighborhoods, improving the quality of life for communities, reducing specific and/or violent crime and preventing potential acts of terrorism.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 352: Gang Theory (3 units)

Description: This course will explore the definition, history and types of American based gangs and some globalized gangs. The course will seek to connect lecture and text with real world events. Classroom activities and discussion will be emphasized with the objective of assisting the student in understanding and evaluating his/her own beliefs and values concerning the topic of gangs. This course will include the study of gangs, guest speakers involved in this field of work, simulation and discussion. Gang prevention, intervention and interdiction strategies will be covered and assessed as community strategies to gang problems. As a result, students should have a better overall understanding of the gang issues that confront American society from the individual to the societal level.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Spring

PA 356: Indigenous Resistance in Latin America: Democracy from Below (3 units)

Description: This course explores the development, strategies, and political impact of indigenous peoples' movements in the Latin American region. It focuses on structural factors to explain how and why indigenous communities organize politically, and the ways in which indigenous movements have shaped democratization and development from the mid-20th century until the present. The course will include cases from across the Latin American region with particular emphasis on those regions with the highest concentration of indigenous populations in Mesoamerica (Mexico and Guatemala) and the Andes (Bolivia, Peru, and Ecuador). Specific topics include the construction and politicization of ethnic identity; colonization and the historical roots of racism and inequality; nationalism and mestizaje; democratization and its impact on indigenous movements; indigenous women's movements; indigenous resistance to neoliberalism and globalization; indigenous political parties; patterns of electoral participation; and the multinational state.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Also offered as: LAS 356, POL 356

Course typically offered:

Main Campus: Fall, Spring

Online Campus: Fall, Spring

Home department: Center for Latin-American Studies

Honors Course: Honors Contract

Honors Course: Honors Contract

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 366: Armed Conflict and Peacebuilding in Colombia (3 units)

Description: This course explores conflict dynamics and peace-building processes in Colombia. The course is divided into two parts. Part I will focus on political violence in Colombia during the 20th and 21st century. Students will learn the main concepts and theories from the academic literature on conflict onset, duration, and the dynamics of political violence, and apply that learning to the Colombian case to disentangle the complex conflict processes impacting the country since 1964. Part II will focus on Colombia's multiple peace processes since 1980, with a particular focus on the most recent peace agreement between the Colombian government and insurgents in 2016. Students will learn main concepts and theories from the peacebuilding and transitional justice literatures and apply theoretical frameworks to the Colombian case to better understand the politics of peace in Colombia and beyond.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: LAS 366, POL 366

Course typically offered:

Main Campus: Fall, Spring, Summer

Distance Campus: Fall, Spring, Summer

Home department: Center for Latin-American Studies

PA 391: Preceptorship (1 - 3 units)

Description: Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Course typically offered:

Main Campus: Fall, Spring

PA 393: Internship (1 - 6 units)

Description: Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated for a maximum of 9 units.

Course typically offered:

Main Campus: Fall, Spring, Summer

Student Engagement Activity: Professional Development

Student Engagement Competency: Professionalism

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 393H: Honors Internship (1 - 6 units)

Description: Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated for a maximum of 9 units.

Course typically offered:

Main Campus: Fall, Spring, Summer

Enrollment requirement: Student must be active in the Honors College.

Honors Course: Honors Course

Honors Course: Honors Course

Student Engagement Activity: Professional Development

Student Engagement Competency: Professionalism

PA 396H: Public Administration Honors Special Topics Seminar (1 unit)

Description: An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of public administration and policy related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Seminar Required

Repeatable: Course can be repeated a maximum of 2 times.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: Honors active Junior or Senior status.

PA 399: Independent Study (1 - 3 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 399H: Honors Independent Study (1 - 3 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: Student must be active in the Honors College.

Honors Course: Honors Course

Honors Course: Honors Course

PA 403: Political Networks (3 units)

Description: This course introduces political networks as a lens to better understand critical issues in political science, public management, public policy, and criminal justice. Political networks are a method to describe the complex relationships between political actors, whether the actors in question are lawmakers, interest groups, or even covert organizations that strive to disrupt political systems. This course will introduce students to major research questions in the study of political networks, as well as their applicability to understand and manage real-world problems. Students will gain the ability to work with network data and apply network theory to the analysis of critical societal issues.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 403

Course typically offered:

Main Campus: Fall, Spring

PA 405: Program Planning and Evaluation (3 units)

Description: Introduces processes of program planning and evaluation in the public and non-profit sectors. Includes goals setting and needs assessment methods, and quantitative and qualitative techniques of program analysis and evaluation.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 406: Bureaucracy, Politics, and Policy (3 units)

Description: Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: POL 406, RDNG 406

Co-convened with: PA 506

Course typically offered:

Main Campus: Fall, Spring

Recommendations and additional information: POL 201.

PA 410: Introduction to Public and Nonprofit Financial Management (3 units)

Description: Issues and techniques of financial management and budgeting in the public and nonprofit sectors.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Winter, Spring, Summer

PA 416: Health, Ethics and Public Policy (3 units)

Description: Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 416

Also offered as: SOC 416

Co-convened with: PA 516

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 417: Dictatorship: Could it Happen Here? (3 units)

Description: This course will examine the causes and consequences of dictatorships. It will then consider different types of dictatorship and the conditions under which they may be more durable. It will also discuss how dictatorships use repression, censorship and social media to maintain control and how dissidents fight back. In assessing these different factors, the course will then assess the conditions under which existing democracies like the United States might revert to dictatorship. In short, could it happen here?

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 417

Course typically offered:

Main Campus: Fall, Spring

Home department: School of Government and Public Policy

PA 419: Terrorism and Counterterrorism (3 units)

Description: This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: POL 419

Also offered as: POL 419

Co-convened with: PA 519

Course typically offered:

Main Campus: Fall, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: Policy makers have long struggled to regulate intoxicating substances, including alcohol, marijuana, cocaine, and opioids. While some of these substances are widely used for recreational or medicinal purposes, they can have significant deleterious effects on both the individual and societal levels. Furthermore, although evidence suggests that some policies to limit consumption of these substances may improve social welfare, other policies may unintentionally exacerbate societal inequality and cause further harms to public health and safety. In this course, we will analyze the various policy approaches that have been used to manage intoxicating substances, paying particular attention to the policy actors that have been involved, policy mechanisms that have been used, and the consequences of these responses. Simultaneously, we will explore the principles and analytic tools commonly employed during evidence-based policy making, and examine how they may be used to address regulation of intoxicating substances. While we will investigate efforts to regulate a variety of substances, we will pay particular attention to developments surrounding the legalization of marijuana.

Career: Undergraduate

Also offered as: POL 420

Main Campus: Fall, Spring

Writing Emphasis: Writing Emphasis Course

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 421: Cyber Crime, Surveillance, and Privacy (3 units)

Description: This is a one-semester undergraduate seminar on cybercrime, surveillance, and privacy. While the development of the internet and related technologies have fundamentally transformed society, not all of these changes have been positive. In addition to facilitating rapid economic and social exchange, the internet has also transformed traditional methods of engaging in and investigating criminal actions, and enabled entirely new categories of illicit activities. Careful regulation of the internet can maximize social benefits while disincentivizing harmful activity. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability to engage with decisionmakers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of cyber-related policy problems. The class will begin by exploring the engineering and infrastructure necessary to implement commonly-used consumer technologies such as telephones and the internet. We will then turn to the ways in which this technology can be used for harmful ends, including cyber crime, cyber terrorism, and cyber warfare. As the internet has also transformed the tools that can be used to counteract these harmful activities, we will then discuss electronic surveillance and the ways that electronic surveillance can challenge and complicate long-standing societal understandings of privacy. We will conclude with a series of case studies, where we will further investigate the topics learned in class by applying them to a series of contemporary policy issues.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 421

Course typically offered:

Main Campus: Fall, Spring

Field trip: None

Writing Emphasis: Writing Emphasis Course

PA 431: The US Health Care System and Health Care Policy (3 units)

Description: This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess this dynamic system.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Co-convened with: PA 531

Course typically offered:

Main Campus: Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 435: Juvenile and Mental Health Law (3 units)

Description: In the context of examining the overall legal status of individuals, the course focuses on particular laws and judicial systems that are affected by mental health status and/or age or juvenile status of offenders, victims and community members.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Recommendations and additional information: PA 206 or POL 206.

PA 436: Violent Crime and Political Order (3 units)

Description: Description and analysis of how and why people wield, and respond to, authority. Based on presumption that people's reactions to the public order are influenced by the private order-or disorder-of their minds and the way they learned to respond to the private authorities of their childhoods.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 436

Course typically offered:

Main Campus: Spring

Recommendations and additional information: POL 201, introductory level course in psychology, sociology, or anthropology.

Home department: School of Government and Public Policy

Enrollment requirement: POL 201.

Writing Emphasis: Writing Emphasis Course

PA 436H: Ethical Leadership: An Honors Course (3 units)

Description: This course is about the critical ingredient to leadership, ethics. It is a course in the competencies of ethical leadership. Learning these competencies -mastering the context, knowing yourself, creating a vision, communicating with meaning, building trust through integrity, and realizing intentions through actions; is available to all.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 438: Health Care Organization and Management (3 units)

Description: This course focuses on the management and organization of health care delivery, particularly in the United States. The course examines the salient features of the health care context, the unique challenges these features produce for managers in that industry, and solutions that organizations have used to address those challenges. Micro to macro challenges and solutions are explored, with a particular emphasis on the ways that leadership, human resources, culture, operations, organization design, and strategy influence the quality, safety, and costs of care and the patient experience.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Equivalent to: PA 438

Also offered as: MGMT 438

Co-convened with: PA 538

Course typically offered:

Main Campus: Fall, Spring

Home department: Management & Organizations

PA 439: Decision Theory (3 units)

Description: We must often make decisions when the consequences of our actions are uncertain. It can even be argued that all of our everyday decisions are of this sort. Decision theory is concerned with how to make rational decisions in the face of such uncertainty.

Grading basis: Regular Grades

Career: Undergraduate

Course Components:	Lecture	Required
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Also offered as: PHIL 439

Co-convened with: PA 539

Course typically offered:

Main Campus: Fall, Spring

Recommendations and additional information: PHIL 202.

Home department: Philosophy

PA 441: Women in the Justice System (3 units)

Description: Examines the treatment of juveniles and women in the American criminal justice system.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: SOC 441

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 443: White Collar Crime: Law & Public Policy (3 units)

Description: This course is about crime and misconduct in organizations, how much there is, what it is like and what the government can and cannot do about it. The readings, topics and discussions blend theory and research with current examples of white collar crime.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

PA 445: Institutional and Community Corrections (3 units)

Description: This course is designed to investigate the correction of offenders in both secure facilities and the community. After a history of the corrections system is presented, the course is an overview of trends and developments of both institutional (jails and prisons) and community corrections. Particular emphasis is placed on intermediate sanctions, the range of corrections from prison to probation.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: PA 241 or SOC 241.

PA 446: Crime and Public Policy (3 units)

Description: Role of government in the prevention and control of crime.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: PA 442, SOC 442, SOC 446

Co-convened with: PA 546

Course typically offered:

Main Campus: Fall, Spring, Summer

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 461: Global Climate Change: Integrating Science, Policy, and Decision Making (3 units)

Description: Global climate change is widely considered the greatest threat confronting societies and governments today. This course will cover the scientific evidence of global climate change, the role of science in policy and decision making, major policy options and their ethical implications, and the response of international organizations, businesses and the community to the environmental impacts of this issue.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

PA 463: Studies of the Geopolitical Chessboard (3 units)

Description: Studies of the important principles of Grand Strategic thinking (the calculated use of given means to realize large ends) and their application to contemporary issues in the fields of business, non-governmental organizations, global politics, and international security.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 463, SOC 463

Course typically offered:

Main Campus: Fall, Spring

Home department: School of Sociology

PA 470: Public Organizational Management (3 units)

Description: Exploration of public organization theory and behavior in the context of issues confronting upper echelon public administrators on local, state and federal levels.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: MAP 472

Course typically offered:

Main Campus: Fall, Winter, Spring, Summer

-SA represents a Student Abroad & Student Exchange offering

-**CC** represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 474: The Art of Diplomacy & Negotiation (3 units)

Description: Each day offers new challenges that require we possess necessary skills to understand and manage our surroundings. Negotiation skills, when used appropriately, are a powerful tool in one's toolbox. This course introduces hands-on skills, tools and techniques that are necessary in achieving successful outcomes in negotiations. The course combines theoretical knowledge of leading negotiation scholars as well as practical experience. The primary focus is on enhancing one's personal ability in dealing with conflict/disagreement. As a result, students will be engaged in games, group discussions and creative tasks, inside and outside the classroom.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: POL 474

Course typically offered:

Main Campus: Fall, Spring

Field trip: None

Home department: School of Government and Public Policy

Writing Emphasis: Writing Emphasis Course

PA 479: Intelligence and U.S. National Security (3 units)

Description: Overview of the role of intelligence in the formulation and execution of US national security policy. Will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process. Will also entail close reading and discussion of selected declassified intelligence documents.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: POL 479

Also offered as: POL 479

Co-convened with: PA 579

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: Needs and demands for public action on policy issues; organization and nature of political support; processes and problems of decision making in the formation of public policy at the national, state, and local levels.

Main Campus: Fall, Winter, Spring, Summer

Writing Emphasis: Writing Emphasis Course

Main Campus: Fall

Recommendations and additional information: POL 201.

Main Campus: Fall

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 483: History of US Intelligence: Organization and Policy (3 units)

Description: The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Equivalent to: GPSV 472

Co-convened with: PA 583

Course typically offered:

Main Campus: Fall

PA 484: Environmental Management (3 units)

Description: This course is a survey of environmental management and economics to maximize social benefit. Covering pollution control, nonrenewable resource extraction, and natural resource management, we address both theory and policy in practice to determine when markets work, when they fail, and what policy can do to help. We also discuss the taxonomy of value and introduce stated- and revealed-preference valuation techniques. This course aims to empower students with a set of tools to rigorously evaluate a range of real-world issues at the human-environment nexus through the synthesis of science, economics, and policy. Basic math (graphing and algebra) will be used in this course, but all concepts will be reviewed during the first class.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Co-convened with: PA 584

Course typically offered:

Main Campus: Spring

Recommendations and additional information: ECON 200.

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 485: The Economics & Social Connections to Natural Resources (3 units)

Description: The economics and social connections to environmental systems and their problems offers an important insight into the use, misuse, and overuse of natural resources. This course examines economic theory, concepts, and decision-making tools for real-world problems and possible solutions. The course is intended for students studying natural resources, environmental science, social sciences, public policy, public administration, and other disciplines interested in this perspective. Descriptive, graphical, and elementary quantitative methods will be used throughout the course.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Lecture Required

Also offered as: RNR 485

Co-convened with: PA 585

Course typically offered:

Main Campus: Spring

Recommendations and additional information: MATH 110 or 112.

Home department: Renewable Natural Resources

PA 491: Preceptorship (1 - 3 units)

Description: Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

Recommendations and additional information: Senior ECE status.

PA 493: Internship (1 - 6 units)

Description: Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated for a maximum of 9 units.

Course typically offered:

Main Campus: Fall, Spring, Summer

Student Engagement Activity: Professional Development

Student Engagement Competency: Professionalism

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 493H: Honors Internship (1 - 6 units)

Description: Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated for a maximum of 9 units.

Course typically offered:

Main Campus: Fall, Spring, Summer

Enrollment requirement: Student must be active in the Honors College.

Honors Course: Honors Course

Honors Course: Honors Course

Student Engagement Activity: Professional Development

Student Engagement Competency: Professionalism

PA 493L: Legislative Internship (1 - 12 units)

Description: Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Spring

Student Engagement Activity: Professional Development

Student Engagement Competency: Professionalism

PA 496A: Special Topics in Public Policy (3 units)

Description: This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of public management and public policy. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Seminar Required

Repeatable: Course can be repeated a maximum of 3 times.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: PA 206 or POL 206.

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 496B: Special Topics in Criminal Justice (3 units)

Description: This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of criminal justice. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Seminar Required

Repeatable: Course can be repeated a maximum of 3 times.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: (PA 241 or SOC 241) and (PA 206 or POL 206).

PA 498: Senior Capstone (1 - 3 units)

Description: A culminating experience for majors involving a substantive project that demonstrates a synthesis of learning accumulated in the major, including broadly comprehensive knowledge of the discipline and its methodologies. Senior standing required.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Independent Study Required

PA 498H: Honors Thesis (3 units)

Description: An honors thesis is required of all the students graduating with honors. Students ordinarily sign up for this course as a two-semester sequence. The first semester the student performs research under the supervision of a faculty member; the second semester the student writes an honors thesis.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated for a maximum of 9 units.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: Student must be active in the Honors College.

Honors Course: Honors Course

Honors Course: Honors Course

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 499: Independent Study (1 - 6 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work.

Grading basis: Alternative Grading: S, P, F

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

PA 499H: Honors Independent Study (1 - 6 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work.

Grading basis: Regular Grades

Career: Undergraduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 2 times.

Course typically offered:

Main Campus: Fall, Spring

Enrollment requirement: Student must be active in the Honors College.

Honors Course: Honors Course

Honors Course: Honors Course

PA 500: Economics for Public Policy (3 units)

Description: Microeconomic theory and applications for public policy.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Spring

PA 501: Public Organization Theory (3 units)

Description: Course focuses on understanding and analyzing interactions, effectiveness and complexities of organization structures.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 503: Politics, Policy and Public Management (3 units)

Description: Various theories of how public policy is formulated.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

PA 505: Methods for Program Evaluation (3 units)

Description: Techniques for evaluating processes and outcomes of public sector and non-profit programs.

Grading basis: Regular Grades

Career: Graduate

Course Components:	Lecture	Required
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Course typically offered:

Main Campus: Spring

Recommendations and additional information: MKTG 552 or consent of instructor.

PA 506: Bureaucracy, Politics, and Policy (3 units)

Description: Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch. Graduate-level requirements include an additional research paper.

Grading basis: Regular Grades

Career: Graduate

Course Components:	Lecture	Required
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Equivalent to: POL 506

Also offered as: POL 506

Co-convened with: PA 406

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: This course is designed to expose students of public administration and public policy to conflict resolution and management skills. The course covers the nature of conflict and disputes in the public sector as well as traditional and non-traditional methods of managing disputes such as coercion, negotiation, arbitration, mediation, and litigation. The course requires participation in a group project that exposes students to interests of parties in real-world public policy conflicts in and around Tucson.

Career: Graduate

Course typically offered:

Main Campus: Fall

Description: Financial management and budgeting in the public and nonprofit sectors; techniques and organizational issues.

Career: Graduate

Course typically offered:

Main Campus: Spring

Description: Strategic planning in the public sector and its role in state policy development, implementation, and political decision making.

Career: Graduate

Course typically offered:

Main Campus: Fall, Spring

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 510: Nonprofits in the Policy Process (3 units)

Description: Civil society plays an increasingly active role in policy implementation. Non-governmental organizations, non-profits, advocacy organizations, and similar groups provide research and analysis to inform policy makers; sit on advisory boards; represent the public interest in rule-making and planning exercises; directly deliver services and implement programs; and monitor and evaluate government programs. As a result, students planning future careers as public servants are likely to work closely with civil society organizations, and students planning future careers with non-profit organizations are likely to spend time working with government agencies. This course prepares students to work effectively across sectors in the policy implementation process.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture

Required

Course typically offered:

Main Campus: Spring

PA 511: People, Power, and Change in Public and Nonprofit Organizations (3 units)

Description: We are best positioned to lead organizations if we understand human behavior and group dynamics. This course will incorporate management principles, organizational behavior, and change theory into a framework that students can use to enhance organizational culture and increase organizational effectiveness. Topics will include progressive management practices, organizational culture, power & politics, group dynamics, and strategies for leading and managing change.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture

Required

Course typically offered:

Main Campus: Spring

Field trip: None

PA 512: Local Government (3 units)

Description: The study of counties and municipalities, with special emphasis on local governments in the Western United States.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture

Required

Course typically offered:

Main Campus: Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 513: Government, Business, and the Non-Profit Sector (3 units)

Description: In the past twenty years, governments have drastically altered the way they deliver public services. While government spending on services has grown, nonprofit organizations under contract to government increasingly deliver public services in health, welfare and many other areas. This course will map the dimensions of this new relationship; discuss the consequences of third party management of public services; and develop skills in contracting, monitoring and measuring performance.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

PA 514: Methods in Urban Planning (4 units)

Description: This course explores the practical methods used in urban planning from policy analysis to survey development and administration to comprehensive plan making. While many of your initial classes discuss theory and purpose (the why) and others emphasize products and applications (the what), this class provides skill-building in the connecting those two things (the how). Students will be expected to read texts that describe the purpose of various planning analyses, examine the supporting data and research, and explore common approaches to achieving various goals. This class emphasizes the physical practice of finding/making data, doing analysis, and documenting for various public and semi-public audiences "limiting `lecture time" in lieu of practice and doing. As such, students will investigate a variety of urban planning problems and questions by completing tasks such as: analyzing and summarizing research and white-paper reports, searching for and acquiring data, analyzing and graphically displaying data, and documenting results in both inform and formal ways. A portion of this class emphasizes data, methods, and tools used specifically to support comprehensive plan making (e.g., population forecasting, demographic analysis, housing analysis, growth impact analysis, impact fee estimation).

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: EPID 514, GEOG 514, PLG 514

Course typically offered:

Main Campus: Spring

Home department: Planning

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 515: State and Local Government Finance (3 units)

Description: This course focuses on fiscal issues facing governments at the sub-national level. Included is a survey of state and local fiscal systems in the country and detailed analysis of the major state and local revenue sources (such as income tax, sales tax) and expenditure categories (such as K-12, higher education and welfare), and economic and administrative issues in intergovernmental relations.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

PA 516: Health, Ethics and Public Policy (3 units)

Description: Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed. Graduate-level requirements include individual presentations.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: SOC 516

Also offered as: SOC 516

Co-convened with: PA 416

Course typically offered:

Main Campus: Fall

PA 518: Public Management Tools for the 21st Century (3 units)

Description: This a highly interactive course that will review best practices for managing public agencies. An overview of best practices for financial/budget management, human resources management, customer service, asset based community involvement, technology applications, board and staff relations/partnering, performance management, strategic planning and improving internal processes will be reviewed in the course

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 519: Terrorism and Counterterrorism (3 units)

Description: This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence. Graduate-level requirements include reading three additional documents and critically reviewing them as instructed.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: POL 519

Also offered as: POL 519

Co-convened with: PA 419

PA 520: Advocacy Strategies & Community Participation (3 units)

Description: This course will train students in strategies for involving citizens and consumers of social and human services in policy advocacy and community decision-making. The course will review theories and strategies for community organization, community development, community planning, and transformative social change with an emphasis on advocacy tools for constructive change to promote social and economic justice.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

PA 523: Critical Issues in Health Care Organization, Management and Policy (3 units)

Description: Examines many of the critical and emerging issues facing health care managers and policy makers. The course is organized around a series of guest lectures presented by local and national leaders in health organization and policy. Typical topics include the "corporatization" of health care, quality and quality management, labor force and human resource issues, managing physician-hospital relationships, information systems, mental health, Medicare and Medicaid, and non-U.S. models.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: LAW 523, PHPM 523

Course typically offered:

Main Campus: Fall

Home department: Community, Environment & Pol

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: The aim of this course is to introduce students to the main theoretical debates and literatures that address the federalism in theory and in practice. It will pay close attention to the institutional arrangements that embody federalism, as well as the dynamics of intergovernmental relations within states. This course leaves aside normative approaches to federalism, coming from constitutional and legal studies, in order to deal mainly with how power and resources are shared (or contested) between national and subnational levels of government and their interplay. This course will place special emphasis on Latin America and the United States of America, although we will also look briefly at experiences with federalism elsewhere in the world.

Career: Graduate

Also offered as: LAS 524

Main Campus: Spring

Description: Indigenous and aboriginal peoples in the Americas developed distinctive economic systems prior to contact with Europe. As the world economic system developed, indigenous peoples attempted to preserve their ways of life as best they could, with some success. This course examines the ontological, epistemological and moral principles of indigenous economic theory with application to contemporary problems.

Career: Graduate

Also offered as: AIS 526A, ANTH 526A, RNR 526A

Main Campus: Fall, Spring

Description: This course will examine leadership and ethical questions encountered by managers and leaders in the management of nonprofit and government organizations. We will combine the study of leadership and ethical principles through the examination of case studies regarding problems in the management of nonprofit and government organizations.

Career: Graduate

Course typically offered:

Main Campus: Spring

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 528: Public and Nonprofit Debt and Investment Management (3 units)

Description: Advanced issues in public-sector financial management.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: FIN 528

Also offered as: FIN 528

Course typically offered:

Main Campus: Spring

Recommendations and additional information: PA 508, FIN 511.

PA 531: The US Health Care System and Health Care Policy (3 units)

Description: This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess this dynamic system. Graduate-level requirements include one 18 page paper, 20 minute group presentation, additional readings, leading a group.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Co-convened with: PA 431

Course typically offered:

Main Campus: Spring

PA 533: Nonprofit Management (3 units)

Description: This class on nonprofit management will cover topics such as fund-raising, grant-writing, marketing, board relations, volunteer management, strategic management and leadership.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 537A: Nation Building I (3 units)

Description: This course will explore critical nation-building issues confronting Indigenous peoples in North America, with a primary focus on Native peoples in the United States. The course will examine multi-dimensional settings that confront Native societies and their social, cultural, political, educational, and economic leaders. The issues to be analyzed include: economic development, politics, culture and identity; and leadership and institution-building. Issues, concepts, and theories examined in the course will provide a basis for examining current Indigenous institutions of self-government; assessing policies of federal, First Nation/tribal, and state/provincial governments; analyzing how to enhance the foundational capacities for effective governance and for strategic attacks on education, economic, and community development problems of Native nations; and augmenting leadership skills, knowledge, and abilities for nation-building. Course participants will link concepts of politics, economics, and culture, with nation-building and leadership through readings, discussions, case studies, short assignments, mid-term exam, and a final exam.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: AIS 537A, LAW 537A

Co-convened with: AIS 437A

Course typically offered:

Main Campus: Fall, Spring

Home department: American Indian Studies Committee

PA 538: Health Care Organization and Management (3 units)

Description: This course focuses on the management and organization of health care delivery, particularly in the United States. The course examines the salient features of the health care context, the unique challenges these features produce for managers in that industry, and solutions that organizations have used to address those challenges. Micro to macro challenges and solutions are explored, with a particular emphasis on the ways that leadership, human resources, culture, operations, organization design, and strategy influence the quality, safety, and costs of care and the patient experience. Graduate-level requirements include a written single, 8-12 page paper (text only, not counting references, tables, charts, etc.)

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: PA 538

Also offered as: MGMT 538

Co-convened with:

Course typically offered:

Main Campus: Fall, Spring

Home department: Management & Organizations

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 539: Decision Theory (3 units)

Description: We must often make decisions when the consequences of our actions are uncertain. It can even be argued that all of our everyday decisions are of this sort. Decision theory is concerned with how to make rational decisions in the face of such uncertainty. Courses for which students receive the grade of P (Pass) do not satisfy requirements for the M. A. or Ph.D. or minor in philosophy. Graduate-level requirement includes a 10-12 page paper in addition to the midterm and final.

Grading basis: Student Option ABCDE/PF

Career: Graduate

Course Components: Lecture Required

Also offered as: PHIL 539

Co-convened with: PA 439

Course typically offered:

Main Campus: Fall, Spring

Home department: Philosophy

PA 540: Correctional Policy and Theory (3 units)

Description: Theories of crime applied to public policy issues. The relationship between scientific analysis of crime and formation of public policy.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: LAW 540, SOC 540

Course typically offered:

Main Campus: Spring

PA 543: Organizational Deviance (3 units)

Description: The nature and distribution of white collar and organizational crime. Sociological and economic explanations for crime in organizational settings. Societal response and control mechanisms.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: MAP 543, MGMT 543, SOC 543

Also offered as: LAW 543, MGMT 543

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 546: Crime and Public Policy (3 units)

Description: Role of government in the prevention and control of crime. Graduate-level requirements include additional reading and paper along with facilitation of a class.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: SOC 546

Co-convened with: PA 446

Course typically offered:

Main Campus: Fall, Spring

PA 550: Statistics for Public and Nonprofit Administration (3 units)

Description: This course provides a graduate-level introduction to statistical and data analysis for public and nonprofit managers. The course emphasizes both the practical and theoretical aspects of statistical analysis as it relates to the administration of public and nonprofit organizations. The course covers basic statistical concepts such as descriptive statistics, probability theory, inference, sampling and distributions, hypothesis testing, and regression analysis. The overarching goal of the course is to provide students with a set of decision-making tools to use throughout their careers as public administrators and nonprofit managers.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

Field trip: none

PA 551: Local Economic and Community Development (3 units)

Description: This course introduces the student to the process of local economic and community development. The focus of the course is on developing an understanding of the process for creating jobs, improving the standard of living and quality of life, and stimulating business investment within a region.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 552: Statistical Decision Making (3 units)

Description: This course provides a graduate-level introduction in the application of statistical analysis to decision making in public and nonprofit organizations. The course emphasizes both the practical and theoretical aspects of statistical analysis, as well as instruction in the use of computer software (SPSS) for carrying out statistical analysis.

Grading basis: Regular Grades

Career: Graduate

Course Components:	Lecture	Required
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Course typically offered:

Main Campus: Fall

PA 553: Policy Analysis I (3 units)

Description: This course is the first semester of a year-long Quantitative Policy Analysis sequence. It is a fundamental course in the Master of Public Policy degree. The course will focus on quantitative tools to empower students to assess the effectiveness and impact of policy. First semester methods include Ordinary Least Squares, Hypothesis Testing, Logistic Regressions, Instrumental Variables, and Time Series Methods, as well as specification choice, robustness testing, and incorporating uncertainty. The semester will end with Cost Benefit Analysis and Cost Effectiveness. In addition to our core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA. The second semester will introduce additional tools, including natural experiments, randomized control trials, quasi-experimental methods (including difference-in-difference, regression discontinuity, panel data techniques), and a primer on Computable General Equilibrium models.

Grading basis: Regular Grades

Career: Graduate

Course Components:	Lecture	Required
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Course typically offered:

Main Campus: Fall

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 554: Policy Analysis II (3 units)

Description: This course is the second semester of a year-long Quantitative Policy Analysis sequence. The course will focus on quantitative tools to empower students to assess the effectiveness and impact of policy. The second semester will build on the first course by introducing additional tools focusing on causal interpretation. Techniques include natural experiments, randomized control trials, and quasi-experimental methods (including difference-in-difference, regression discontinuity, panel data techniques). Similar to the first semester and in addition to our core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.

Grading basis: Student Option ABCDE/PF

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

Enrollment requirement: PA 553

PA 555: Statistics for Public Policy II (3 units)

Description: The course will focus on regression analysis as a quantitative tool to assess the effectiveness and impacts of policy. Topics will include Ordinary Least Squares, Hypothesis Testing, Logistic Regressions, Instrumental Variables, and Time Series Methods, as well as specification choice, regression diagnostics, and robustness testing. In addition to the core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.

Grading basis: Regular Grades

Career: Graduate

Course Components:

Course typically offered:

Main Campus: Spring

PA 561A: Climate Change: Science, Policy, and Security (3 units)

Description: Global climate change is widely considered the greatest threat confronting societies and governments today. Over the last decade a consensus has developed among natural and physical scientists over the likely causes of global climate change. Businesses, governments, and citizens have begun to respond by developing a variety of strategies, policies, and institutional arrangements designed to reduce human contributions to climate change and promote adaptation to the environmental impacts that are beginning to emerge. These ¿policy¿ responses are truly diverse in form and scale, from voluntary carbon markets and business certification programs, to command and control type regulations, to international treaties.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 562: The Political Economy of U.S. Immigration Policy (3 units)

Description: This course examines the economics and politics of U.S. immigration policy in the context of its history and of current global economic trends.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall, Spring

PA 565: Public Health Advocacy (3 units)

Description: This course establishes a framework within which advocacy is understood to be an essential role of the public health professional in promoting, implementing and sustaining effective public health policy. Through case studies, readings, lectures, role plays, field research and action planning, students will develop the skills needed to be an effective advocate for public health

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: PA 565

Also offered as: HPS 565

Course typically offered:

Main Campus: Fall

Home department: Health Promotional Services

PA 572: Digital Research in Politics and Policy (3 units)

Description: Quantitative methods in political science and policy research are changing rapidly. The rise of the internet has brought in new sources of text, network, geographical, image, video, and other data. Meanwhile, computing storage and processing capabilities continue to expand, while data and code sharing norms have made it so that anyone with a computer and internet connection can have access to a growing set of tools and methods for modeling and interpreting patterns. This course focuses on the extraordinary work that is emerging in politics and policy as a result of these recent advances, with a broad set of applications ranging from health and defense to environmental and agricultural policy. The course highlights current trends, challenges, and new directions for political and policy researchers in academia, government, and the private sector, focusing on how these new data sources and methodologies are being used to solve problems in social science and public policy.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

Field trip: none

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 577: Advanced Topics in Water Resource Economics and Policy (3 units)

Description: Advanced economic approaches applied to water management and policy. Topics include economic modeling, pricing, incentive-based policies, regulation of pollution, alternative regulatory instruments and managing risk. Interactive seminar style course. Calculus proficiency and regular attendance essential.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: ECON 577, HWRS 577, WSM 577

Also offered as: AREC 577, ECON 577, HWRS 577, WSM 577

Recommendations and additional information: Calculus proficiency required.

Home department: Agricultural & Resource Economics

PA 579: Intelligence and U.S. National Security (3 units)

Description: This course provides an overview of the role of intelligence in the formulation and execution of US national security policy. It will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process, and will also entail close reading and discussion of selected declassified intelligence documents.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: POL 579

Also offered as: POL 579

Co-convened with:

PA 580B: Management & Organization Theory: Organizations in Their Environments (3 units)

Description: Organizations in their environments; analysis of organizations in the context of their environmental interfaces.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: MAP 580B, PA 580B

Also offered as: MGMT 580B

Course typically offered:

Main Campus: Fall

Recommendations and additional information: MGMT 310A and BNAD 314R or equivalent; or MGMT 502 or PA 501

Home department: Management & Organizations

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 581: Environmental Policy (3 units)

Description: Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Equivalent to: HWRS 581, POL 581, RNR 581, WRA 581

Also offered as: HWRS 581, POL 581, RNR 581

Co-convened with: PA 481

Course typically offered:

Main Campus: Fall

PA 582: Managing to Collaborate on Environmental and Natural Resources Conflicts (3 units)

Description: This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: LAW 582, PLG 582, RNR 582

Course typically offered:

Main Campus: Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents. Graduate-level requirement include more extensive reading and a more extensive paper. Some of the readings that are optional for the undergraduates will be required for the graduate students.

Main Campus: Fall

Main Campus: Spring

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: The economics and social connections to environmental systems and their problems offers an important insight into the use, misuse, and overuse of natural resources. This course examines economic theory, concepts, and decision-making tools for real-world problems and possible solutions. The course is intended for students studying natural resources, environmental science, social sciences, public policy, public administration, and other disciplines interested in this perspective. Descriptive, graphical, and elementary quantitative methods will be used throughout the course.

Home department: Renewable Natural Resources

Description: This course is intended to familiarize students with the basic purposes and nature of US covert action and to help them understand its historical development. More fundamentally, the course will seek to illustrate both covert actions' potential utility and its inherent limitations and challenges; challenges that in some respects have intensified with the rise of non-state actors, the information revolution, and other aspects of the post-Cold War environment. Finally, the course will draw implications for the role of covert action against current national security challenges, especially global terror networks. Graduate-level requirements include a 15-page research paper examining a particular challenge facing covert action. In-class participation accounts for 15 percent of the grade.

Main Campus: Spring

Description: Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.

Main Campus: Fall, Spring, Summer

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 594: Capstone Project (3 - 6 units)

Description: The importance of having students fully prepared to apply their knowledge is critical to their future success. This project is designed to provide students with opportunities to apply the skills and knowledge they have acquired during their studies in the program. Students will be assigned to teams to work on projects that have been predetermined by the non-profit and government agencies. Projects will be developed jointly by the instructors and the non-profit and government agencies. The design of the projects will focus on them being successfully completed within one semester.

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Practicum Required

Repeatable: Course can be repeated a maximum of 2 times.

Course typically offered:

Main Campus: Spring

PA 595G: Public Policy (3 units)

Description: The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.

Grading basis: Regular Grades

Career: Graduate

Course Components: Colloquium Required

Equivalent to: POL 595G

Also offered as: POL 595G

Course typically offered:

Main Campus: Spring

PA 596F: Theory and Research on the Nonprofit Sector (3 units)

Description: The seminar examines nonprofit organizations and philanthropic behavior from a sociological perspective. We apply neo-institutional, ecological, social movement, and global society theories to understand the role of nonprofits in markets, political arenas, and civil society.

Grading basis: Regular Grades

Career: Graduate

Course Components: Seminar Required

Equivalent to: LAW 596F, PA 596F

Also offered as: LAW 596F, POL 596F, SOC 596F

Course typically offered:

Main Campus: Spring

Recommendations and additional information: Graduate student in SBS, Law, Eller College of Management, or Education.

Home department: School of Sociology

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 597H: Public and Nonprofit Human Resources Management (3 units)

Description: This course is designed to provide an overview of the human resource issues that affect managers in public and nonprofit organizations. It will also address strategies volunteer leaders, managers and human resource professionals can use to manage their organizations within the constraints of state and federal laws.

Grading basis: Regular Grades

Career: Graduate

Course Components: Workshop Required

Course typically offered:

Main Campus: Fall

PA 597M: Public and Nonprofit Management Information Systems (3 units)

Description: This course introduces future public and nonprofit managers to the goals, tools, techniques, and critical considerations of managing organizations in the emerging digital era. Each week will cover a different aspect of information technology and leading a public or nonprofit organization. Students will engage with the material using a combination of books, online materials, class notes, reflections, and class discussions. In addition, students will gain hands on experience with a variety of technologies in the classroom and online. Lastly, construction of a team-based strategic plan for a public agency or nonprofit that utilizes information technologies for increased effectiveness, efficiency, and equity for the organization.

Grading basis: Regular Grades

Career: Graduate

Course Components: Workshop Required

Course typically offered:

Main Campus: Fall

PA 597W: Grantwriting (3 units)

Description: This course provides an understanding of the elements of program development, fundraising, non-profit management, funding research, proposal design, and the process involved in developing a successful funding proposal. The course covers resources for finding public and private funding sources for human service programs and agencies. Students will have the opportunity to design and evaluate proposals within a peer review process.

Grading basis: Regular Grades

Career: Graduate

Course Components: Workshop Required

Course typically offered:

Main Campus: Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 599: Independent Study (1 - 6 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

PA 602: Criminal Procedure (3 - 4 units)

Grading basis: Alternative Grading: ABCDE/SP

Career: Graduate

Course Components: Lecture Required

Equivalent to: PA 602

Also offered as: LAW 602

Course typically offered:

Main Campus: Spring

Home department: Law

PA 603J: Sustainability and Environmental Policy (2 - 3 units)

Description: Over the past twenty years "sustainability" (or "sustainable development") has emerged as a central goal of environmental policy making. Contemporary tools of environmental policy including ecosystem management, adaptive management, and restoration have been displaced by what seems like a clearer goal that captures ends as well as means. Sustainability has moved from the work of scholars and activists to laws and administrative regulations. The language of sustainability has extended to the world of business and commerce.

Grading basis: Alternative Grading: ABCDE/SP

Career: Graduate

Course Components: Lecture Required

Equivalent to: ANTH 603J, ECOL 603J, PA 603J, SWES 603J

Also offered as: ANTH 603J, ECOL 603J, LAW 603J

Course typically offered:

Main Campus: Spring

Home department: Law

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

Description: The aim of this course is to provide students with a grounding in collaborative governance: the underlying theories that support it; how it is practiced in various policy arenas; and the recent findings from research to improve its use. Students will be asked to critique the use of collaborative governance in different case studies, apply principles of practice to simulated contexts, and develop alternative collaborative approaches to hypothetical or contemporary governance challenges.

Career: Graduate

Course typically offered:

Main Campus: Fall

Description: The aim of this course is to provide students with a more detailed examination of institutions in collaborative governance. Attention is devoted to the diversity of institutional structure and processes; key elements and features of institutional design; collaborative learning and innovation; and matters of performance and institutional design.

Career: Graduate

Course typically offered:

Main Campus: Spring

Description: The aim of this course is to provide students with an introduction to the array of tools and technologies available to assist cross boundary governance and collaborative management.

Career: Graduate

Course typically offered:

Main Campus: Spring

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 626: Collaborative Governance Skill Building (3 units)

Description: This course provides hands-on intensive training in collaborative skills for working across organizational and sector boundaries. The course offers opportunities to develop and practice managerial skills in negotiation, facilitation, collaborative leadership, conflict management, and multi-party negotiation through interactive exercises and assignments including role playing, fish bowl demonstrations, and simulations.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Course typically offered:

Main Campus: Fall

PA 637A: Nation Building II: Theory into Practice (3 units)

Description: This field-based research course focuses on some of the major issues Indigenous nations face as they seek to assert rights of self-determination in the 21st Century. It provides in-depth, hands-on exposure to Indigenous development issues, including: sovereignty, economic development, constitutional reform, leadership, health and social welfare, land and water rights, culture and language, religious freedom, and education. In particular, the course emphasizes problem definition, fieldwork relationships, and designing and completing a research project. This course is devoted primarily to preparation and presentation of a comprehensive research paper based on a field investigation. In addition to interdisciplinary faculty presentations on topics such as field research methods and problem definition, students will make presentations on their work-in-progress and findings. Typically, teams of two will complete projects, students will select research topics from projects requested by Native nations, First Nations, and related Indigenous organizations. These clients typically seek assistance on a wide range of matters, and the Nation Building II research reports are intended to be useful to the requesting organizations. Students are provided the opportunity to visit with their sponsoring organizations, in order to determine feasible and valuable approaches to the problems at hand. Class meetings are conducted in a workshop setting, with students participating in a team setting to support the production of high-quality research results and presentations. The form and format of the required research reports are not restricted to 'term paper' format. Reports can include multi-media presentations and other innovative approaches designed to maximize the communication and effectiveness of the students' work. In addition to the final research report, each team of students is required to make a public, in-class presentation of its final report.

Grading basis: Regular Grades

Career: Graduate

Course Components: Lecture Required

Also offered as: AIS 637A, LAW 637A

Course typically offered:

Main Campus: Fall, Spring

Home department: American Indian Studies Committee

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 645: Introduction to Organizational Theory I (2 units)

Description: The primary purpose of this seminar is for students to become familiar with the foundations of Organization Theory. We first scrutinize what (organization) theory is and how it can be built before we move on to discuss specific strands of Organization Theory that are currently influential in management research. This course adopts a multi-level understanding of Organization Theory, following a larger movement in the field of Organization Theory that conceptualizes organizations as multi-level entities. Although you will find that many of the readings emphasize the firm level, others explicitly address micro-, meso-, and/or cross-level processes. In most sessions, we discuss both theoretical and empirical research, and we cover both classical and recent works. Although this course has been designed with the needs of students in the Management and Organizations Department in mind, this course is appropriate for any doctoral student interested in understanding organizations. When developing this course, I did not assume that students would have any background in management theory, and students from other disciplines such as sociology, communication, and political science should feel welcome in the class.

Grading basis: Regular Grades

Career: Graduate

Course Components: Seminar Required

Also offered as: MGMT 645

Course typically offered:

Main Campus: Fall, Spring, Summer 1 and 2

Home department: Management & Organizations

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 646: Introduction to Organizational Theory II (2 units)

Description: The emphasis of this course will be on using and extending the knowledge and skills covered in MGMT 645. Consistent with this emphasis, the primary purpose of this seminar is for students to become familiar with the foundations of Organization Theory. We discuss specific strands of Organization Theory that are currently influential in management research. This course adopts a multi-level understanding of Organization Theory, following a larger movement in the field of Organization Theory that conceptualizes organizations as multi-level entities. Although you will find that many of the readings emphasize the firm level, others explicitly address micro-, meso-, and/or cross-level processes. In most sessions, we discuss both theoretical and empirical research, and we cover both classical and recent works. Although this course has been designed with the needs of students in the Management and Organizations Department in mind, this course is appropriate for any doctoral student interested in understanding organizations. Students from other disciplines such as sociology, communication, and political science should feel welcome in the class. This class does have a prerequisite for enrollment: students must have already completed and passed MGMT 645: Organization Theory I before taking this course.

Grading basis: Regular Grades

Career: Graduate

Course Components: Seminar Required

Also offered as: MGMT 646

Course typically offered:

Main Campus: Fall, Spring, Summer 1 and 2

Home department: Management & Organizations

PA 650: Criminal Law (2 - 3 units)

Grading basis: Alternative Grading: ABCDE/SP

Career: Graduate

Course Components: Lecture Required

Equivalent to: PA 650

Also offered as: LAW 650

Course typically offered:

Main Campus: Fall, Spring

Home department: Law

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 655P: Corporate Governance (1 - 3 units)

Description: This course will explore some of the major corporate governance issues confronting public corporations in the United States today. The course will explore the techniques being developed to assure that corporate management properly serves the goals of the corporation and its shareholders. It will examine in depth the definition of corporate objectives, the role of the board of directors and board committees, the methods of electing boards and holding them accountable, and the role of lawyers and independent accountants in the governance process.

Grading basis: Alternative Grading: ABCDE/SP

Career: Graduate

Course Components: Lecture Required

Equivalent to: PA 655P

Also offered as: LAW 655P

Course typically offered:

Main Campus: Spring

Home department: Law

PA 699: Independent Study (1 - 3 units)

Description: Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

PA 900: Research (1 - 9 units)

Description: Individual research, not related to thesis or dissertation preparation, by graduate students.

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Independent Study Required

Course typically offered:

Main Campus: Fall, Spring

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May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.

PA 910: Thesis (1 - 6 units)

Description: Research for the master's thesis (whether library research, laboratory or field observation or research, artistic creation, or thesis writing). Maximum total credit permitted varies with the major department.

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Independent Study Required

Course typically offered:

Main Campus: Fall, Spring

PA 920: Dissertation (1 - 9 units)

Description: Research for the doctoral dissertation (whether library research, laboratory or field observation or research, artistic creation, or dissertation writing).

Grading basis: Alternative Grading: S, P, F

Career: Graduate

Course Components: Independent Study Required

Repeatable: Course can be repeated a maximum of 99 times.

Course typically offered:

Main Campus: Fall, Spring

-SA represents a Student Abroad & Student Exchange offering

-CC represents a Correspondence Course offering

May Be Offered Departments may offer this component in some semesters. See the Schedule of Classes for term-specific offerings.