



Candidate Introduction

V3

The Better Food Company

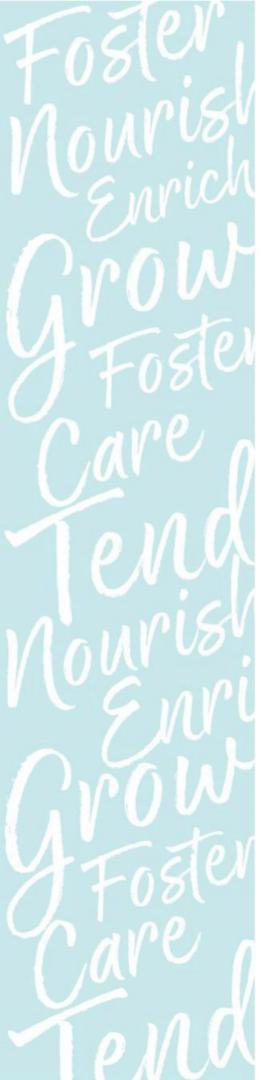
Our Purpose

Our Mission



The Better Food Company – Better people, who make better products, in a better corporate culture, who work in unison to make the world a little bit better place.





Working at T. Marzetti

We believe in engaging, developing and rewarding our people. We offer our team members competitive compensation, purposeful benefits, holistic well-being and work/life effectiveness.



- Generous holiday and PTO schedule
- Paid parental leave
- Adoption assistance
- Financial counseling
- 30-day bereavement for spouse or child
- Transgender benefits
- Hearing aid coverage
- Voluntary benefits



Purposeful Leadership

Dave Ciesinski, President & CEO

"WHEN IN CHARGE, TAKE CHARGE" "SEEK TO MAKE BIG CHANGES TO BIG THINGS" "THE MAIN THING IS TO REMEMBER THE MAIN THING"

Life is a journey — define what you personally and professionally stand for and stick to it.



"BAD NEWS DOES NOT GET BETTER WITH TIME" "REMEMBER, AN ERROR
OF OMISSION IS JUST
AS RISKY AS AN ERROR
OF COMMISSION"

"SEEK TO BUILD AND MAINTAIN ORGANIZATIONAL MOMENTUM"

"BUILD AN ORGANIZATION AND PROCESSES FOR SUCCESS"

"BUILD AN ORGANIZATION THAT IS SCALABLE"

"BE THE BOSS YOU'D LIKE TO WORK FOR"



Strategic Growth Initiatives

To Achieve Our Goals



We'll Focus on 3 Imperatives

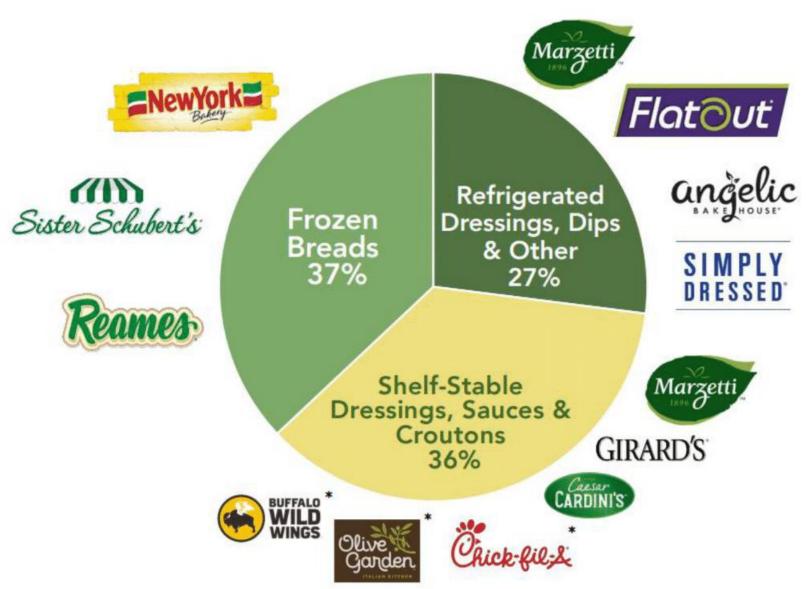
We'll nourish growth with all that we do:

- Delivering Top Quartile Financial Performance
 - Sales Growth
 - Earnings Growth
 - Cash Flow Performance
 - Total Shareholder Return
- Delivering Top Quartile Product Quality,
 Safety & Customer Satisfaction
- Engaging, Developing & Rewarding
 Top Quartile People



Corporate Overview

RETAIL SALES MIX



FOODSERVICE SALES MIX



Based on approximated net sales for the 12 months ending June 30, 2021. Calculation of Retail Sales at 57% of Total Net Sales excludes Foodservice sales attributed to a temporary supply agreement resulting from the November 2018 acquisition of Omni Baking that was terminated effective October 31, 2020.

* Products for these brands are produced and sold under exclusive licensing agreements.

Based on approximated net sales for the 12 months ending June 30, 2021. Excludes Foodservice sales attributed to a temporary supply agreement resulting from the November 2018 acquisition of Omni Baking that was terminated effective October 31, 2020.

Our Family of Brands

RETAIL BRANDS























GIRARD'S

FOODSERVICE BRANDS









DRESSINGS, SAUCES, CROUTONS







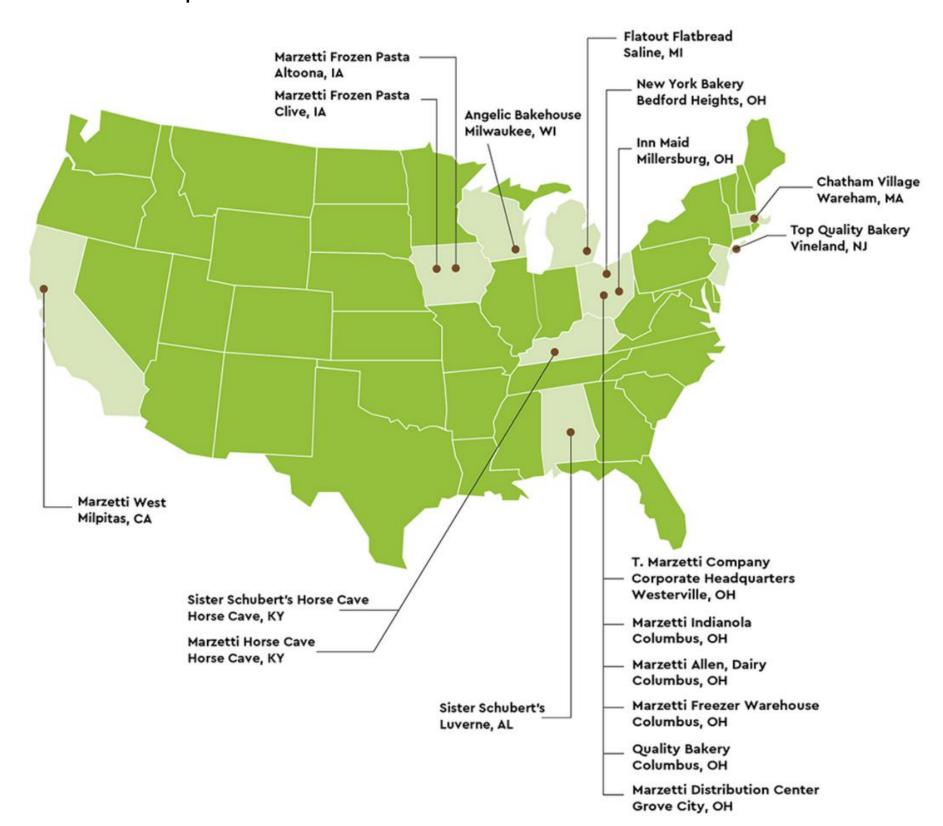
BREADS, ROLLS, FLATBREADS & WRAPS

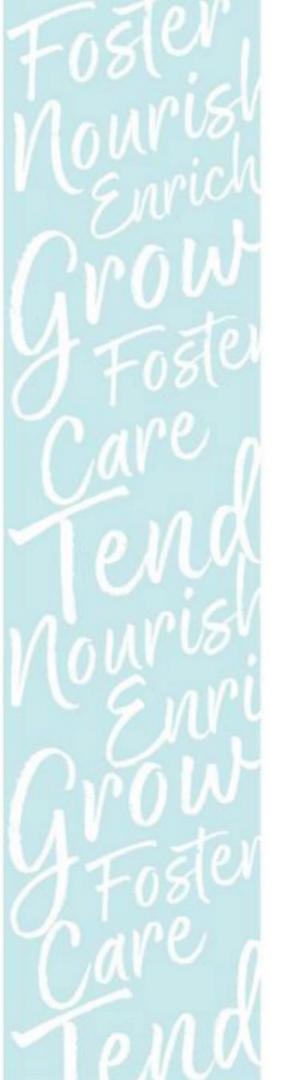


FROZEN PRECOOKED PASTA

Our Locations

We have more than 3,500 team members across 15 manufacturing facilities, 2 distribution centers, our corporate office, and an innovation center.





Sustainability

Environmental, social, and governance (ESG) criteria are the resource through which we measure the progress of our commitment to sustainable business practices and improving the world around us. Our focus on ESG conveys the story of our business to investors, employees, suppliers, customers, and the communities that comprise our footprint.



Clarence Mingo Vice President Corporate Affairs & ESG



Environmental

- Energy efficiency
- Carbon reduction
- Pollution
- Waste management
- Carbon Emissions
- Water Management



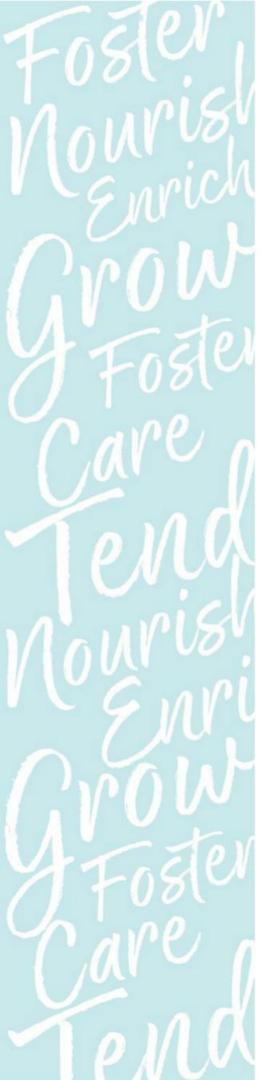
Social

- Human capital management
- Impact on local community
- Diversity, Equity, and Inclusion/Equality
- Health & safety
- Corporate philanthropy



Governance

- Director training
- Management structure
- Anti-money laundering
- Conflicts of interest
- Cybersecurity and data privacy



Making the World a Better Place

We believe in engaging with our communities to understand and support them beyond our business interests. Through organized philanthropy and employee-inspired engagement, we impact the environment around us and strive to reduce poverty and food insecurity while promoting good health and quality education for all.

We regularly contribute funds and volunteer time to many community organizations and foundations. Our giving is aligned with the United Nations Sustainable Development Goals.



















Additional Resources

For more information, visit our parent company's website at www.lancastercolony.com and follow us on LinkedIn www.lancastercolony.com and

