



**Course ISM 4314:**  
**Project Management**  
**3 Credit Hours**  
Muma College of Business

## **COURSE SYLLABUS**

Last Updated: 1/24/2023

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Semester:	Spring, 2023
Class Meeting Days:	Online
Class Meeting Time:	Online
Class Meeting Location:	Online
Instructor:	Dr. Bhuvan UNHELKAR
Office Location:	C225, College of Business, Sarasota-Manatee Campus
Office Hours:	Online
Phone: (941) 359-4654	[MS Teams & Canvas messaging preferred]
Email:	<a href="mailto:bunhelkar@usf.edu">bunhelkar@usf.edu</a>

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### **I. Welcome!**

Welcome to the Course: Project Management. This course is designed to help you appreciate, understand and apply contemporary Project Management techniques with substantial emphasis on Agility. This course has substantial practical aspect that is drawn from my consulting and training experience in real-life situations. My wish for you all is that you derive maximum practical value from this course and that you are able to apply the concepts discussed in this course in in practice.

### **II. Course Prerequisites**

This course has no set pre-requisites. Students are, however, expected to have basic understanding of how projects happen in the industry. This course is focused entirely on managing projects and does NOT involve any programming (coding). Appreciation of programming concepts will obviously help you in developing better understanding of the concepts of project management and their proper application in practice. You will also realize through this course that it is not necessary for all projects to be software only. Many skills you learn in this course will be applicable to any type of project. An important soft-skill you will need, however, is ability to collaborate with fellow students in a Team. This is a vital skill for you to develop and I am paying particular emphasis on it. Therefore, it is vital that you develop your abilities as a team player - especially as we learn to collaborate in an ONLINE Team project.

### **III. Course Purpose**

This course provides students with a practical understanding of Project Management (PM) with particular focus on its application in projects in organizations. There are hardly any modern-day projects that do not use Agile. Therefore, this course is heavily focused on helping you understand Agile Project Management (APM). Starting with the definition of what comprises Agile, this course creates a solid foundation for students to apply the Agile Manifesto in practice through a Composite Approach to agile methods. ‘Scrum’ is introduced as a popular Agile project management approach. While Scrum is biased towards software development projects, once you understand the principles and practices of Scrum you will be able to apply them to any type of project.

This course further explores the important role of leadership together with its psycho-social aspects in enabling successful Agile adoption in the organization.

Finally, I also reference current popular certifications available outside of this course (e.g. Professional Scrum Master – PSM; and Scaled Agile Framework for the Enterprise SAFe), in the industry that are increasingly valued by employers.

#### IV. How to Succeed in this Course

Successful students should will these tips as they start their online study:

1. Check Canvas and emails for announcements. While most announcements will be posted on Canvas, please do keep an eye for any additional information that is sent to you. Please make a habit to check for announcements on a daily basis.
2. Close down other programs and apps before you begin your class as that will prevent any distraction including running out of memory space etc.
3. When possible, plug in to a wired internet connection, rather than rely on WiFi
4. When possible, use a laptop rather than a smart phone for easier reading and listening to materials
5. Read the instruction page for the Discussion questions, Team collaborations, and Quizzes; Each instruction page is carefully put together and skipping over the instructions may mean incomplete work and loss of points – which I am keen to avoid for you.
6. **Work in Team Projects in a collaborative manner. ONLINE collaboration requires discipline and responsibility towards the entire team. This is a CRUCIAL learning objective and learning experience of this course.**
7. Submit ALL assignments in time and NOT wait for any reminders. Please note that this syllabus forms an official part of your documentation and that these instructions have clarified the need to submit assignments ON TIME.
8. Attempt ALL assignments – please do NOT leave any assignments un-attempted even though you may be doing very well in the ones you have already attempted. Making an honest attempt at all assignments and achieving a minimum score (as specified in each assignment) is absolutely crucial for success in this course.
9. For any delays in submission that are entirely beyond your control, please reach out to your professor promptly and explain the reasons (except in medical emergencies where you simply can’t reach out). A documented proof of any reasons will be required.
10. Maintain high-level of honesty and ethical behavior throughout the course. This is absolutely crucial for this online course as the University has and enforces strict policies for plagiarism etc.
11. **Maintain total respect towards your Professor / Instructor and your fellow students. This is another critical requirement of this course. No disrespect towards any of your fellow students and your professors is expected.**
12. If new to Canvas, read [this guide](#)

## V. Student Learning Outcomes

At the completion of this course, students will be able to:

1. Recognize Project Management basics including Risks, Scope, Time, Budget, Quality and Change management
2. Recognize the importance of Agility in projects and organizational culture
3. Demonstrate the use of Agile techniques used in practical projects including requirements modeling, project estimations, prioritization, tracking and quality
4. Undertake Collaborative Iteration planning for Agile projects in a Team (group) setting
5. Demonstrate the role of leadership in Agile adoption in organizations
6. Undertake team work and communicate effectively and REGULARLY in a team environment to enable delivery of project outputs

## VI. Required Texts and/or Readings and Course Materials

Required (*Note: This text book is made FREELY available by USF's Textbook Adoption Program (TAP). Please see Canvas course for details on how to download this material for your study:*

**Unhelkar, B.**, (2013), *The Art of Agile Practice: A Composite Approach for Projects and Organizations*, CRC Press, (Taylor and Francis Group /an Auerbach Book), Boca Raton, FL, USA. Authored ISBN 9781439851180, Foreword Steve Blais, USA

## VII. Supplementary (Optional) Texts and Materials

- Fowler, M., *UML distilled:3<sup>rd</sup> Edition* Addison-Wesley
- **Unhelkar, B.**, (2018), *Software Engineering with UML*, CRC Press, (Taylor and Francis Group /an Auerbach Book), Boca Raton, FL, USA. Foreword Scott Ambler. ISBN 978-1-138-29743-2
- **Unhelkar, B.**, (2005), "Verification and Validation for Quality of UML Models", **John Wiley and Sons**, (Wiley Interscience), July, 2005; Clothbound, Pages 290+. ISBN: 0471727830 (Foreword by Prof. Brian Henderson-Sellers, UTS, Sydney, Australia)
- **Unhelkar, B.**, (2003), "Process Quality Assurance for UML-based Projects" Pearson Education (**Addison-Wesley**), Boston, 2003; (394 Pages + CD. Foreword by Vicki P. Rainey, Raytheon Corporation, USA). ISBN 9 780201-758214

Other materials (including Youtube/Ted talk videos etc.) will be shared in class.

## VIII. PERFORMANCE EVALUATION AND GRADING:

Graded Items

Percent of Final Grade

Discussion Questions	20% (Individual)
Team Project Report	20% (Group Grade)
Team Project Presentation	10% (Group Grade)
Team Project Collaboration	10% (Individual)
Mid-term Quiz	20% (Individual)
Final Quiz	20%(Individual)
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	100%

Student performance is evaluated based their regularity in posting to the discussion questions; Please note that it is important to make substantial posts in order to justify and demonstrate your understand of the topic discussed in that particular week. Performance is further evaluated through assessment tasks that include Team Projects (where your ability to work together in a Team is crucial) and quizzes (that test out your ability to understand the concepts discussed independent of the team).

Please note that late assignments will be accepted only with fully justified and documented reasons *as per university guidelines*. Also, please note, late assignments *will be penalized* in order to maintain equitability with fellow students.

A late submission of Assignment/quiz will not be considered valid and all points forfeited if: (a) Student has been reminded once and yet no action is taken by the student; (b) Assignment solution has been discussed in the class, (c) Correct answers to the assignment / quiz have been provided to the class.

The relative weights for each of these components in determining the final grade are as follows (please also note the key evaluation rubric description, next to the percentages):

**Discussion Questions** and online participation 20% (Critical Thinking, Communication). There are 4 detailed Discussion Questions – two before the mid-term break and two after the break. These are essay style posts made by you, the students, as you apply your critical thinking skills in discussing and reflecting on the issues and challenges of project management. What is learnt in the class modules AND what is explored/researched by students is put together in making these discussion posts. These discussion questions are made available corresponding to the relevant topic/s that has been discussed in the class. Students read the question carefully, think, reflect, research and post an answer. **After posting your answer**, you will be able to see the posts made by your fellow students. Once you see the posts from fellow students, select a couple, read them carefully and offer a critique. This posting and counter-posting of discussions is an important learning mechanism. Through participating in these discussion questions students are able to consolidate their knowledge, observe variations in thinking and interpretation by fellow students and how they may have a unique viewpoint that is not necessarily in agreement with what the other students are thinking on the. Written communications skills are further sharpened especially in an online format through this exercise. Students need to note that it is important to score at least 40% points in this assignment in order to pass this course. Not submitting this assignment is **not** acceptable in this course. Maintaining UTMOST courtesy towards your fellow students and your professor as you enter these discussions is also a vital requirement of this assignment. *Please note that this is an individual assignment and each student is graded based on her/his work.* **Should there be doubt on the “originality” of the post, the instructor reserves the right to ask the student to submit a Turnitin report.**

**Team Project** 30% (Critical Thinking, Team Work, Communication; Report 20% + Presentation 10%) – The team project forms an **absolutely critical part of evaluation** in this course. Students are put together in a team (typically 5 students) and provided with a case study problem statement. Students apply the knowledge they have learnt to work through the case study and put together the deliverables in the form of **a Report** (20%) and a **Presentation** (10%) at the end of the course.

For a Team of 5 students, the expected size of the report, in Word (12 font, 1.5 spacing) is approximately 30+ pages. These number of pages provide a rough idea of the length of the report – you may go a little bit over it if necessary. Accompanying your report will be a professional PPTx presentation deck

(approximately 25 slides) that pitches your project to a typical Steering Committee or Board of a large organization (CEO/CIO panel). Your report and presentation deck explains your understanding of how you applied the project management practices you studied in the class to a 'near real life' case study (that is provided). You must make sure that your report has NO THEORY (for example, please don't start with *What is Project Management?*). This is so because no CxO or senior decision-making panel in an organization wants to hear any theory. You, as a team, need to develop a well-grounded presentation that has both relevance and depth in practice. Your presentation should have a voice-over that records and plays your voice over each of the slides in your deck. Please further ensure that the submission of the slide deck is professional, free from basic English errors, spelling mistakes, formatting errors etc. Please note that you are **not** required to make a live/online presentation to me of this project. ALL Team members are required to work on the Report and ALL Team members are required to participate in the presentation.

Since this is an online course, it's vital that students start collaborating with each other online as soon as they start the study. Reaching out to fellow students in the team and responding to their messages is integral to a good, collaborative online work environment. This online collaboration is a mandatory requirement of this course as it will require students to not only use their critical thinking skills but also learn, develop and apply their ability to communicate *online* and work in an *online* team environment. Students need to note that it is important to score at least 40% points in this Team Project assignment in order to pass this course. Not submitting this assignment is **not** acceptable in this course. *Please note further that this is a TEAM assignment and each student is graded based on the ENTIRE TEAM's work.*

**Team Project Collaboration** 10% (Team Work, Communication) – A crucial aspect of Team Project Collaboration is your ability to reach out to fellow students in your team, collaborate with them (electronic media is fine). Your mutual collaboration on the project topic, development of a project plan, identification of the risks and “execution” of the project gets regularly reported in this exercise. There are 2 check-points for the Team Project collaboration update that appear in Discussion format in the course. Each of these check-points require you to collaborate with your team members and then report on how your interactions and your contributions to the Team Project. Agility in Project Management includes the principles of collaboration, communication and transparency. When you post your contribution in the Team Project for everyone to see, you are practicing all these aforementioned skills. Additionally, you are demonstrating your trustworthiness and honesty – crucial Agile principles – in making these posts. Students need to note that it is important to score at least 40% points in this assignment in order to pass this course. Not submitting this assignment is **not** acceptable in this course. *Please also note that this is an individual assignment and each student is graded based on her/his effort to bring the TEAM together, facilitate and respond to collaboration efforts and how the student contributes to the project. Although you are updating the Team Collaboration, this is your individual effort component of the Team Project.*

**2 Quizzes** (Mid-term & Final) 40% (Critical Thinking) – These two quizzes are primarily multiple-choice online quizzes which are based on the material covered in the Modules. Quizzes may be proctored using Honorlock or a similar tool. Students apply critical thinking skills to the questions being asked in the quiz and, thereby, validate as well as consolidate their knowledge of Project Management with Agility. Quizzes are drawn from a pool of questions – therefore questions may change for each student in each attempt of the quiz. Students need to note that it is important to score at least 40% points in this assignment in order to pass this course. Not submitting this assignment is **not** acceptable in this course. *Please note that this is an individual assignment and each student is graded based on her/his work.*

### **Total 100%**

A grade will be determined based on the total of possible points earned, as follows:

A 90-100; B 80-89; C 70-79; D 60-69; F 0-59.

*Further granularity of the grades with + and – will be part of the final grade and will be based on the Professors understanding of how well the student has achieved the learning objectives.*

**Important Note:** This course requires you to attempt ALL assessments listed above (Discussion questions, Team Collaboration updates, Team Project and Quizzes). Leaving any of these assessment items un-attempted will mean an “I” for Incomplete grade. For example, sometimes, a student has excellent points in some assessment tasks and that he/she will proceed with an assumption that a “0” point score for a quiz or team project is okay because overall points are good. This is not an acceptable situation in this course. All assessment items **MUST** be attempted in all honesty by the students with a minimum of 40% points.

**Important Note#2:** Late submissions – especially submissions made after a reminder - **WILL** incur a penalty.

## IX. Course Schedule

\* Note: The Schedule is subject to revision

(Please note: The DATES corresponding to the Weekly Modules are available on CANVAS – under Schedule)

Please note this is a tentative schedule – some changes will most likely occur as we progress into the semester as the subject matter gets expanded and explained. The quizzes can also shift either way by a week or so depending on the semester. Precise DATES for assessment tasks are accurately provided on CANVAS. Each week also has a Discussion Question or a Team Project Collaboration update. Posting to these assessment tasks is mandatory. Regular courtesy reminders are provided on CANVAS as also occasional announcements. It is the responsibility of the student to check these announcements.		

(Please note: The DATES corresponding to the Weekly Modules are available on CANVAS – under Schedule)

Week		Topic and Sub-topic	Points (%)
Week 0		Preparation; Review course outlines and syllabus on Canvas.	
Week 1	Module 1	Introduction to Project Management; SDLC, Planned Process Lifecycles and Agile (Pages 56 – 59; Agile Manifesto Agile Team Formation	
Week 2	Module 2	Agile Elements in Implementation (Pages 170 – 176): <b>Roles, Ceremonies, User Stories &amp; Daily Standups</b> Agile Challenges in Practice (Pages 71 – 87)	
Week 3	Module 3	Project Management & Risks; Project Management Body of Knowledge; Project Scope; <b>Discussion Post -1 of 4</b>	
Week 4	Module 4	Time & Cost Management (Traditional Project Management) Scrum in Detail (Pages 47 – 49) Lean (Pages 51 – 52) Kaizen (Pages 53 – 54)	

		SAFe; DAD;	
Week 5	Module 5	CAMS Iteration Planning; Agile - SAFe, Lean, Kaizen; Three parts of an Agile Iteration (Page 122) – formation of a Wall Agile Job aid 7 - Iteration (Sprint) Planning Agile job aid 8 – Visible charting <b>Discussion Post -2 of 4</b> <b>Team Collaboration – 1 of 2</b>	
Week 6		Guest Lecture/s from Industry Professionals. Watching and studying recommended external material (e.g. Ted Talks) on Project Management.	
Week 7		<b>MID_TERM QUIZ</b> (Covers Weeks 1 through 6 – including the Guest Lecture/s)	20%
Week 8	Module 6	CAMS – Repository of Agile Practices	
Week 9	Module 7	Backlog, Showcasing & Retrospective <b>Discussion Post -3 of 4</b>	
Week 10	Module 8	CAMS : Leadership in Project Management (Pages 269 – 293)	
Week 11	Module 9	Quality, Testing; Agile Adoption and Change Management <b>Discussion Post -4 of 4</b>	
Week 12	Module 10	Scrum Guide Detailed study (keeping PSM-I in mind) <b>Team Collaboration – 2 of 2</b>	
Week 13		Guest Lecture/s from Industry Professionals. Watching and studying recommended external material (e.g. Ted Talks) on Project Management.	
Week 14		Consolidation – Self study. No new material presented.	
Week 15		<b>Team Project Case study (FINAL) – submission (Report + PPTx with Voiceover)</b>	30%
Week 16	Week of Finals	<b>END-TERM FINAL QUIZ</b> (Covers Week 8 onwards till the end of term)	20%
		Team Project – Collaboration (How well you collaborated with fellow students/Team members)	10%
All weeks		<b>Weekly Discussion on Agile Practices (Online)</b>	20%
<b>Please note this is a tentative schedule – some changes will most likely occur as we progress into the semester</b>			

## X. Standard University Policies

Policies about disability access, religious observances, academic grievances, academic integrity and misconduct, academic continuity, food insecurity, and sexual harassment are governed by a central set of policies that apply to all classes at USF. These may be accessed at: <https://www.usf.edu/provost/faculty/core-syllabus-policy-statements.aspx>

## XI. Covid-19 Procedures

All students must comply with university policies and posted signs regarding COVID-19 mitigation measures, including wearing face coverings and maintaining social distancing

during in-person classes. Failure to do so may result in dismissal from class, referral to the Office of Student Conduct and Ethical Development, and possible removal from campus.

Additional details are available on the University's Core Syllabus Policy Statements page: <https://www.usf.edu/provost/faculty/core-syllabus-policy-statements.aspx>

The health and safety of students, faculty, staff and visitors on our campuses is our top priority. In response to the current COVID-19 pandemic, the USF community will be working together to support compliance with recommended health and safety standards to optimize the learning experience while minimizing health risks. The Conduct Expectations for all members of the community may be accessed at [Conduct Expected to Support USF Health and Safety Standards](#) with details provided below:

Students and faculty will be guided by established USF processes to ensure the safest possible non-disruptive environment including the:

- (1) [Academic Disruption Regulation](#) which provides for an immediate removal or restriction from a classroom setting with academic sanctions and/or
- (2) [Student Conduct Regulation](#) to address conduct that is inconsistent with the expectations as outlined below:

1. **Complete daily screening as requested.** Anyone experiencing one or more COVID-19 symptoms should not be on campus or, if a resident, should not be outside their residence hall room and should contact a medical provider immediately and follow their guidance. Please inform your instructor prior to the beginning class if your screening indicates the need for further evaluation and you will not be in class.
2. **Wear face coverings.** All members of the USF community are required to wear face coverings while in classrooms or any other shared space, including specified public or common-use areas where social distancing guidelines cannot be followed. See this link on [How To Make A Face Mask](#). If you have to use a disposable face mask, please discard it in a trash receptacle immediately after use.
3. **Maintain social distancing.** All students, faculty, staff and guests are required to maintain a safe distance from one another. Social distancing is maintained in all indoor and outdoor spaces which are owned or controlled by USF. Stay at least 6 feet (about 2 arms' length) from other people, do not gather in groups, stay out of crowded places and avoid mass gatherings. See the CDC for information on [Social Distancing](#). Please sit in only designated areas in class and do not move chairs or desks in classrooms or common spaces.
4. **Practice good hand hygiene.** Individuals should wash their hands with soap and water for at least 20 seconds as often as possible or use personal hand sanitizers containing at least 60% alcohol. Hand sanitizer stations are available throughout the campus. If you see one, use it! See the CDC recommendations on [Hand Hygiene](#).
5. **Disinfect your classroom space.** Students and faculty are responsible for disinfecting areas within their workspaces by cleaning these at the beginning and end of each class. This includes desk tops, seats, and equipment used during class. Disinfectant



supplies will be provided. If paper towels are used to disinfect, they must be discarded in a trash receptacle immediately after use.

## GRADING, EVALUATION AND ATTENDANCE POLICIES:

- A. Per USF policy, you receive a graded assignment or examination prior to the semester's [drop/withdraw date](#).
- B. Specifically state the value of and the manner in which each assignment in the syllabus will be evaluated or graded. **Periodic reports on project progress are a contributing factor to the final grade.**
- C. The course grade includes an assessment on how well you have demonstrated the five learning outcomes listed above. We will use the straight A,B,C,D and F system, point system.
- D. This course does not require any class attendance. However, **periodic updates on project progress, issues encountered, hurdles, etc. will be communicated – and, in rare cases, a face-to-face meeting organized by the faculty in charge.**
- E. **The notes, videos, quizzes etc. provided for your study in this class is intellectual property of the faculty. Students are NOT permitted to post the study material and quizzes anywhere online on the internet.**

## XII. Campus Free Expression:

Discussion questions and Team project collaboration updates in this course are objective expressions of the students. Counter-comments/posts should be made such that they are NOT found to be uncomfortable, unwelcome, disagreeable, or offensive.

[Additional guidance related to HB 7 “Individual Freedom Act” can be found online.](#)

*It is fundamental to the University of South Florida’s mission to support an environment where divergent ideas, theories, and philosophies can be openly exchanged and critically evaluated. Consistent with these principles, this course may involve discussion of ideas that you find uncomfortable, disagreeable, or even offensive.*

*In the instructional setting, ideas are intended to be presented in an objective manner and not as an endorsement of what you should personally believe. Objective means that the idea(s) presented can be tested by critical peer review and rigorous debate, and that the idea(s) is supported by credible research.*

*Not all ideas can be supported by objective methods or criteria. Regardless, you may decide that certain ideas are worthy of your personal belief. In this course, however, you may be asked to engage with complex ideas and to demonstrate an understanding of the ideas.*

*Understanding an idea does not mean that you are required to believe it or agree with it.*

## XIII. Make-up Exams Policy:

NO make-up exams are offered. However, if a student cannot be present for the quiz due to an extreme emergency (such as an accident or loss in family), a make-up exam may be considered. Final grade for the exam will be scaled down by 30% and the exam will be administered at the convenience of the instructor.

## USF System Policies

Policies are available in the [USF Catalog](#) and at [regulationspolicies.usf.edu](http://regulationspolicies.usf.edu).

- A. Academic Dishonesty:** The University considers any form of plagiarism or cheating on exams, projects, or papers to be unacceptable behavior. Please review the [USF System Regulation USF3.027 Academic Integrity of Students](#) and the [USF System Regulation USF6.0021 Student Code of Conduct](#).
- B. Academic Disruption:** The University does not tolerate behavior that disrupts the learning process. Please review [USF System Regulation USF3.025 Disruption of Academic Policy](#).
- C. Contingency Plans:** In the event of an emergency, it may be necessary for USF (SM) to suspend normal operations. During this time, USF (SM) may opt to continue delivery of instruction through methods that include but are not limited to: Canvas, online conferencing/collaboration tools, email messaging, and/or an alternate schedule. It is the responsibility of the student to monitor Canvas for each of their classes for course specific communication, as well as the USF (SM) website, their student email account, and [MoBull](#) messages for important general information. The USF hotline at 1 (800) 992-4231 is updated with pre-recorded information during an emergency. See the [Campus Police Website](#) for further information.
- D. Accessibility Accommodation:** Students are responsible for registering with the Office of Students Accessibility Services (SDS) in order to receive academic accommodations. Reasonable notice must be given to the SDS office (typically 5 working days) for accommodations to be arranged. It is the responsibility of the student to provide each instructor with a copy of the official Memo of Accommodation. Contact Information: Students Accessibility Services Coordinator, 941-359-4714, [disabilityservices@sar.usf.edu](mailto:disabilityservices@sar.usf.edu), [http://USF \(SM\).edu/disability-services/](http://USF(SM).edu/disability-services/)
- E. Fire Alarm Instructions:** At the beginning of each semester please note the emergency exit maps posted in each classroom. These signs are marked with the primary evacuation route (red) and secondary evacuation route (orange) in case the building needs to be evacuated. See [Emergency Evacuation Procedures](#).
- F. Religious Observances:** USF (SM) recognizes the right of students and faculty to observe major religious holidays. Students who anticipate the necessity of being absent from class for a major religious observance must provide notice of the date(s) to the instructor, in writing, by the second week of classes. Instructors canceling class for a religious observance should have this stated in the syllabus with an appropriate alternative assignment.
- G. Protection of Students Against Discrimination and Harassment:**
  - 1. **Sexual Misconduct/Sexual Harassment Reporting:** USF (SM) is committed to providing an environment free from sex discrimination, including sexual harassment and sexual violence ([USF System Policy 0-004](#)).
  - 2. **Other Types of Discrimination and Harassment:** USF (SM) also is committed to providing an environment free from discrimination and harassment based on race, color, marital status, sex, religion, national origin, disability, age, genetic information, sexual orientation, gender identity and expression, or veteran status ([USF System Policy 0-007](#)).
- H. Web Portal Information:** Every newly enrolled USF student receives an official USF e-mail account. Students receive official USF correspondence and Canvas course information via that address. The web portal is accessed at <http://my.usf.edu>.

## GENERAL INSTRUCTION FOR STUDENTS:

- A. Academic Support Services:** [The Information Commons](#) provides students with individual and group study spaces, computers, printers, and various media equipment for temporary use. The Information Commons is staffed by librarians, learning support faculty, tutors, and technology and e-learning specialists. Students challenged by the rigors of academic writing, mathematics, or other course content are urged to contact

their professors early in the semester to chart out a plan for academic success, and/or regularly use the tutoring services provided by Learning Support Services ([http://www.USF\(SM\).edu/academics/academic-resources/information-commons/tutoring.aspx](http://www.USF(SM).edu/academics/academic-resources/information-commons/tutoring.aspx)) which are provided at no cost to students.

**B. Career Success Center:**

Students can explore careers through activities such as job shadowing, mentoring, and internships. Whether students will be pursuing graduate school or seeking employment, Career Services can help develop a plan to reach their next destination. Students can prepare professional documents, practice for the interview and attend employer or graduate school information sessions. Access these resources or schedule an appointment with career advisors at [www.USF.edu/career-services](http://www.USF.edu/career-services).

**End of Semester Student Evaluations:**

All classes at USF make use of an online system for students to provide feedback to the University regarding the course. These surveys will be made available at the end of the semester, and the University will notify you by email when the response window opens. Your participation is highly encouraged and valued.

**Turnitin.com:**

In this course, turnitin.com MAY be utilized. Turnitin is an automated system which instructors may use to quickly and easily compare each student's assignment with billions of web sites, as well as an enormous database of student papers that grows with each submission. Accordingly, you will be expected to submit all assignments in electronic format. After the assignment is processed, as instructor I receive a report from turnitin.com that states if and how another author's work was used in the assignment. For a more detailed look at this process visit <http://www.turnitin.com>. Assessments are due at turnitin.com the same day as in class (but where resubmissions are required, an extra day will be allowed).

**XIV. Learning Support: Sarasota-Manatee Campus**

**Counseling and Wellness Center**

The Counseling and Wellness Center is a confidential resource where you can talk about incidents of discrimination and harassment, including sexual harassment, gender-based crimes, sexual assault, stalking, and domestic/relationship violence. Call 941-487-4254

The Counseling and Wellness Center is a **confidential** resource where you can talk about incidents of discrimination and harassment, including sexual harassment, gender-based crimes, sexual assault, stalking, and domestic/relationship violence. This confidential resource can help you without having to report your situation to either the Office of Student Rights and Responsibilities (OSRR) or the Office of Diversity, Inclusion, and Equal Opportunity (DIEO), unless you request that they make a report.

Please be aware that in compliance with Title IX and under the USF System Policy, educators **must** report incidents of discrimination and harassment, including sexual harassment, gender-based crimes,

sexual assault, stalking, and domestic/relationship violence. If a student discloses any of these situations in class, in papers, or to a faculty member personally, he or she is required to report it to OSSR or DIEO for investigation. Students who are victims or who have knowledge of such discrimination or harassment are encouraged to report it to either OSSR or DIEO. The Deputy Coordinator for USF (SM) is Allison Dinsmore, Coordinator of Students Accessibility Services & Student Advocacy, 941-359-4714 or [adinsmore1@sar.usf.edu](mailto:adinsmore1@sar.usf.edu).

**Campus Resources:**

Counseling Center and Wellness Center 941-487-4254

Victim Advocate (24/7) 941-504-8599

**List of off-campus resources:**

HOPE Family Services: 941-755-6805

Safe Place & Rape Crisis Center (SPARCC) – Sarasota: 941-365-1976

Centerstone: 941-782-4800; 24-hr Hotline 941-708-6059

### **Victim Advocate**

A Victim Advocate is available 24/7 by calling (941) 504-8599. For assistance leave a message with your phone number and your call will be returned as soon as possible. The Victim Advocate is available to assist victims of crime, sexual assault, and partner violence.

### **XV. Important Dates to Remember**

All the dates related to the course, including and especially the assignments are posted on Canvas. Please to note that the schedule appearing in this document and the dates placed on Canvas are tentative. While every attempt is made to hold on to the initial dates posted, they CAN be changed at the discretion of the professor. In terms of the overall University dates, please be sure to get the newest dates from the Registrar:

<https://www.usf.edu/registrar/calendars/>

### **End of Syllabus**