



## Overview & Diagnosis

### Case Study Title

QuickBite – Reducing Customer Churn in Food Delivery

### Introduction

- **Founded:** 2019
- **Scope:** 350,000 Monthly Active Users (MAUs), 8,000+ restaurant partners, operating in 10 Indian cities
- **Challenge:** Churn rate at 25% compared to the industry average of 15%

### Problem Statement

#### Key Issues Driving Churn:

- **Late Deliveries and Order Errors:** Account for a 10% increase in complaints.
- **High Delivery Fees:** Result in an 8% drop in order frequency, with fees ranging from ₹20 to ₹40 per order.
- **Low-rated Restaurants:** 15% of restaurants are rated below 3.5 out of 5, leading to trust erosion.
- **Tier-2 City Churn:** 28% churn rate compared to 20% in Tier-1 cities.
- **Competitor Loyalty Programs:** Offer better customer experiences (CX), faster delivery, and increase customer stickiness.

### Root Cause Analysis (RCA)

Problem Area	Root Cause
Support Complaints	No escalation system or Service Level Agreement (SLA) framework
Churn in Tier-2	Weak last-mile delivery partners
Trust Issues	No enforcement of restaurant quality
Price Sensitivity	Flat fees not tailored to customer type

## Strategy, Execution & Results

### 🌱 Strategic Interventions

1. **Dynamic Delivery Pricing**
  - Implemented a distance-based pricing model with a ₹250 free delivery threshold.
  - Introduced the QuickBite Delivery Pass.
2. **Loyalty + Personalization**
  - Launched the "QuickBite Rewards" tiered loyalty system.
  - Deployed segmentation-based coupons, onboarding kits, and retention drip campaigns.
3. **Vendor Trust Program**
  - Delisted vendors rated below 3.5.
  - Introduced "Top Rated" badges, menu quality filters, and hygiene audits.

## Implementation Timeline

Month	Initiative
M1	Root Cause Analysis (RCA) + Strategy Development
M2-3	Delivery Pass and Loyalty Pilot Launch
M4	Restaurant Quality Program Implementation
M5-6	Personalization Engine and Full Launch

## Impact in 6 Months

Metric	Before	After	Δ
Churn Rate	25%	11.8%	↓
Tier-2 City Churn	28%	14%	↓
Customer Satisfaction (CSAT)	3.4/5	4.2/5	↑
Monthly Active Users (MAUs)	350K	412K	↑
Order Frequency	2.6/mo	3.4/mo	↑
Customer Lifetime Value (CLV)	₹920	₹1,460	↑

## Key Takeaways

- Personalization and gratitude drive high-impact retention.
- Fixing fundamentals like fees, trust, and segmentation is more effective than offering discounts.
- Investing in loyalty programs pays off, with a 60%+ boost in referrals and 40% adoption in rewards.