

Company Name: Microsoft
Company Ticker: MSFT US
Date: 2018-07-19
Event Description: Q4 2018 Earnings Call

Market Cap: 832,308.31
Current PX: 108.54
YTD Change(\$): +23.00
YTD Change(%): +26.888

Bloomberg Estimates - EPS
Current Quarter: 0.958
Current Year: 4.277
Bloomberg Estimates - Sales
Current Quarter: 27879.880
Current Year: 122865.355

Q4 2018 Earnings Call

Company Participants

- Michael Spencer
- Satya Nadella
- Amy E. Hood

Other Participants

- Keith Eric Weiss
- Karl E. Keirstead
- Heather Bellini
- Mark L. Moerdler
- Walter H. Pritchard
- Philip Winslow
- Raimo Lenschow
- Gregg Moskowitz
- Keith Frances Bachman
- Mark R. Murphy

MANAGEMENT DISCUSSION SECTION

Michael Spencer

Q4 Highlights

GAAP and Non-GAAP Financial Measures

- On the Microsoft Investor Relations website, you can find our earnings press release and financial summary slide deck which is intended to supplement our prepared remarks during today's call and provides a reconciliation of differences between GAAP and non-GAAP financial measures
- Unless otherwise specified, we will refer to non-GAAP metrics on the call
- The non-GAAP financial measures provided should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP
 - They are included as additional clarifying items to aid investors in further understanding the company's fourth quarter performance in addition to the impact these items and events have on the financial results

Growth Rate

- All growth comparisons we make on the call today relate to the corresponding period of last year, unless otherwise noted
- We will also provide growth rates in constant currency when available as a framework for assessing how our underlying businesses performed, excluding the effect of foreign currency rate fluctuations

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- Where growth rates are the same in constant currency, we'll refer to the growth rate only
- We'll post our prepared remarks to our website immediately following the call until the complete transcript is available

Satya Nadella

Business Highlights

Revenue and Gross Margin

- I'm proud of our strong results this quarter and even more proud of what we've accomplished over the last 12 months
- We delivered more than \$110B in revenue for the full year with double-digit top line and bottom line growth
- And our commercial cloud business surpassed more than \$23B in revenue for the year, with gross margin expanding to 57%

Accomplishments

- The strength of our results reflects accelerating innovation and the trust customers are placing in us to power their digital transformation
- I shared our vision for the Intelligent Cloud and the intelligent edge a little over a year ago, a vision that is now quickly becoming reality and impacting every customer in every industry
- Everything we have accomplished this year has been about accelerating our lead in this new era and the tremendous opportunity ahead
 - We focused on the right secular technology trends and growing markets, and followed that up with solid roadmap execution

Sales and Marketing Team

- We've reorganized our engineering teams to break free of the categories of the past and better align with the emerging tech stack, from silicon to AI to experiences, to better serve the needs of our customers today and long into the future
- We reoriented our sales and marketing teams, adding industry and technical expertise to partner more deeply with our customers on their digital transformation journeys
- And most importantly, we drove innovation to deliver differentiated value across the cloud and the edge

Innovation and Momentum

- Now, I'll briefly highlight some of our innovation and momentum
- We introduced Microsoft 365 to empower employees in the modern workplace
- Microsoft 365 is now a multi-billion dollar business that gives our customers a path to the cloud and broadens our reach with new and underpenetrated markets, including more than 2B first-line workers and industry-specific workflows

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Microsoft 365

- Across Microsoft 365, we are helping people be more productive, collaborate, and stay secure on any device with AI-infused experiences they use every day, and it's driving usage
- We have more than 135mm users of Office 365 commercial
- Outlook mobile is being used on more than 100mm iOS and Android devices, and more than 200,000 organizations are using Microsoft Teams as the hub for teamwork
 - We invested to make Windows 10 the most modern, secure, always up-to-date operating system
- Windows 10 is now active on nearly 700mm devices, and the growth of the Enterprise deployments this year exceeded our expectations

LinkedIn

- It was a record year for LinkedIn, now with more than 575mm members and revenue growth of 37% in Q4, the fifth consecutive quarter of revenue acceleration
- We saw record levels of engagement and job postings again this quarter, with sessions growth up 41% y-over-y
 - This strong engagement is driven by the quality of the feed, video, messaging, and acceleration of mobile usage, with mobile sessions up more than 55% y-over-y
- We will continue to invest to make LinkedIn the essential platform to connect the world's professionals and help them achieve more with experiences powered by LinkedIn and Microsoft Graph

Dynamics 365

- Dynamics 365 gives organizations an alternative to monolithic, siloed suites of business applications with modular, modern, extensible, and AI-driven apps that unlock insights across every part of the organization, from sales to HR
- It's gaining traction as our third commercial cloud growth engine, with revenue up 61% y-over-y
- Our investments in Power BI, PowerApps, and Flow as the new analytics and application platform are gaining significant momentum with ISVs and enterprise customers

Azure

- Azure is the only hyperscale cloud that extends to the edge across identity, data, application platform security, and management
- And our differentiated architectural approach drove another strong quarter of growth
 - We're investing aggressively to build Azure at the world's computer
- We expanded our global data center footprint to 54 regions, more than any other cloud provider, and with the most comprehensive compliance coverage in the industry
- We added nearly 500 new Azure capabilities in the last year alone, focused on both existing workloads and new workloads such as IoT and AI at the edge

Customer Demand

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- We introduced Azure Stack and Azure Sphere, two first of their kind cloud to edge solutions that are already seeing strong customer demand
- We're democratizing data science and AI with Azure Cognitive Services, Azure ML, and data services such as Azure Cosmos DB, to help organizations of all sizes convert their data into insights and experiences for competitive advantage
- The world's leading companies are running on Azure, and I'm especially proud that Walmart chose Azure and Microsoft 365 to accelerate its digital transformation for their associates and customers

Gaming

- In Gaming, we are pursuing our expansive opportunity, from the way games are created and distributed to how they are played and viewed, surpassing \$10B in revenue this year for the first time
- We're investing aggressively in content, community, and cloud services across every endpoint to expand usage and deepen engagement with gamers
- The combination of Xbox Live, Game Pass subscriptions, and Mixer are driving record levels of growth and engagement
- Not only are we investing to grow organically, but we're also investing inorganically in opportunities that expand our total addressable market and accrue value to our platforms and our customers

LinkedIn

- Take LinkedIn
- We have united the world's leading professional cloud with the world's leading professional network and proved that we have an integration model that works, enabling LinkedIn to accelerate growth while retaining its member-first ethos

GitHub

- With GitHub, we recognized the increasingly vital role that developers play in value creation and growth in the era of the Intelligent Cloud and intelligent edge
- Our pending acquisition will enable us to bring our tools and services to new audiences, while enabling GitHub to grow and retain its independence and develop a first ethos in community

PlayFab

- PlayFab accelerates our vision to build a world-class cloud platform for the gaming industry across mobile, PC and console
- And the addition of five new gaming studios bolsters our first-party content development to support our fast growing Gaming services
- Microsoft has always been a partner-led company, and partners increasingly see more opportunity on our platforms, inspiring leading companies like SAP, Adobe and GE, as well as fast-growing startups like InMobi, to play an even larger role in our vibrant and growing partner ecosystem, an asset that gives us scale in this new era

Summary

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In closing, our opportunity has never been greater

We will continue to innovate and invest across our solution areas and serving our customers and their unmet and unarticulated needs

With this tremendous opportunity comes great responsibility

- We're relentlessly working to instill trust in technology across everything we do

It's why we will continue to lead the industry dialogue on trust, advocate for customer privacy, drive industry-wide cybersecurity initiative and champion ethical AI

Investments and Business Model

- Our investments and business model are fundamentally aligned with our customer's long-term interests and success
- This opportunity and responsibility grounds us in our mission to empower every person and every organization on the planet to achieve more
- I'm proud of our progress and I'm proud of the more than 100,000 Microsoft employees around the world who are focused on our customers' success in this new era

Amy E. Hood

Financial Highlights

Revenue, Gross Margin, Operating Income and EPS

- This quarter, revenue was \$30.1B, up 17% and 15% in constant currency
- Gross margin dollars increased 19% and 16% in constant currency
- Operating income increased 30% and 24% in constant currency
- EPS was \$1.13, increasing 7% and 3% in constant currency
- As a reminder, FY2017 included \$1.8B tax benefit related to previously non-deductible phone losses
- In our largest quarter of the year, our sales teams and partners delivered exceptional commercial results
 - We saw strong performance in most of our geographic regions against the backdrop of favorable macroeconomic conditions and positive IT spending trends

Annuity Mix

- Customer commitment to our cloud platform continues to increase
- In FY2018, we closed a record number of multi-million dollar commercial cloud agreements and more than doubled the number of \$10mm plus Azure agreements
- Our annuity mix increased 3 points y-over-y to 89%

Commercial Bookings and Gross Margin

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- As a result, commercial bookings increased 18% even with a strong prior year comparable
- Commercial unearned revenue was \$29B, growing 23% and 21% in constant currency, significantly higher than anticipated due to stronger than expected cloud billings
- Our commercial cloud revenue was \$6.9B, growing 53% and 50% in constant currency, with strong performance across the U.S., Western Europe and the UK
 - Commercial cloud gross margin percentage increased 6 points to 58%
- In line with our commitment at the beginning of the year, we improved the gross margin percentage in each cloud service, with Azure seeing the most significant improvement

FX

- Our company gross margin percentage was 68%, ahead of our expectations and up 1 point y-over-y from improvement in our More Personal Computing segment driven by Surface
- FX increased revenue growth by 2 points, 1 point lower than anticipated, due to a stronger U.S. dollar
- At the segment level, FX had a positive impact of 3 points on Productivity and Business Processes and Intelligent Cloud and 1 point on More Personal Computing revenue
- The FX impact to COGS was immaterial
- This quarter, operating expenses grew 9% and 8% in constant currency, above our expectations, due to revenue-driven expense such as sales compensation given the strength of the quarter and severance expense primarily in our sales organizations, offset by FX favorability

Operating Income

- Strong revenue growth, improved device gross margin percentage and continued targeted investments in cloud engineering, cloud sales capacity and LinkedIn created operating income leverage
- This quarter, operating income increased again, up 3 points y-over-y

Productivity and Business Processes

- Now, to our segment results
- Revenue from Productivity and Business Processes was \$9.7B, increasing 13% and 10% in constant currency in line with our expectations even with the headwinds from a stronger dollar and a higher than anticipated mix of cloud billings in our Office commercial and Dynamics businesses during the quarter
- As a reminder, under ASC 606 cloud revenue is ratably recognized, while annuity on-premises revenue has a component of upfront recognition
- A higher mix of cloud billings is reflected in more unearned revenue and less in period recognition in a quarter

Office Commercial

- Office commercial revenue increased 10% and 8% in constant currency
- Office 365 commercial revenue grew 38% and 35% in constant currency, and Office 365 commercial seats grew 29%

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- We continue to see healthy installed base growth and ARPU expansion from customer adoption of premium workloads in E3 and E5
- Office consumer revenue increased 8% and 6% in constant currency driven by recurring subscription revenue and growth in the subscriber base, now at 31.4mm

Dynamics Business

- Our Dynamics business grew 11% and 8% in constant currency with double-digit billings growth
- Dynamics 365 grew 61% and 56% in constant currency
- LinkedIn revenue grew 37% and 34% in constant currency, with strong execution across all businesses

U.S. Job Market

- As Satya highlighted, engagement continued to accelerate and we also saw record levels of job postings benefiting from a robust U.S. job market
- Segment gross margin dollars grew 13% and 10% in constant currency
- Gross margin percentage was relatively unchanged y-over-y even as cloud mix increased driven by margin expansion in Office 365 and LinkedIn

Operating Expenses

- Operating expenses increased 7%, as we continued to invest in LinkedIn, cloud engineering and commercial sales capacity
- Operating income increased 20% and 13% in constant currency
- Revenue from the Intelligent Cloud segment was \$9.6B, increasing 23% and 20% in constant currency with better than expected results in both our on-premises and Azure businesses

Server Products and Cloud Services

- Server products and cloud services revenue increased 26% and 24% in constant currency, driven by continued strong Azure revenue growth of 89% and 85% in constant currency
- Azure per user services have performed ahead of expectations with our Enterprise Mobility installed base growing 55% y-over-y to over 82mm

Enterprise Services

- Our on-premises server business grew 8% and 6% in constant currency, with double-digit growth in premium server products revenue and healthy renewals benefiting from the significant value customers see in our hybrid solutions
- Enterprise Services revenue grew 8% and 7% in constant currency as growth in Premier Support Services and Microsoft Consulting Services was partially offset by declining custom support agreements for Windows Server 2003

Segment Gross Margin and Operating Income

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- Segment gross margin dollars increased 23% and 20% in constant currency
- Gross margin percentage was relatively unchanged as material improvement in the Azure gross margin percentage was offset by a growing mix of Azure IaaS and PaaS revenue
- Operating expenses increased 11% with ongoing investments in cloud engineering and sales capacity to support top line growth
- Operating income grew 34%, up 30% in constant currency

Personal Computing

- Finally, More Personal Computing
- Revenue was \$10.8B, up 17% and 16% in constant currency with better than expected results in Windows commercial, OEM Pro and Surface

Customer Demand

- In the commercial space, we saw an accelerating pace of Windows 10 Enterprise deployments this quarter
- Customer demand for modern and secured hardware and stronger than expected PC growth in geographies where Pro mix is high contributed to OEM revenue growth of 14%, ahead of the overall commercial market
- Windows commercial products and cloud services grew 23% and 19% in constant currency, driven by double-digit billings growth, as well as a higher mix of in-quarter recognition from multi-year agreements

Consumer

- In consumer, OEM non-Pro revenue declined 3%, slightly below the consumer PC market, driven by continued pressure in the entry-level price category even as we continue to take share in the premium category
- Inventory levels were within the normal range

Search and Surface Revenue

- Search revenue ex-TAC increased 17% and 16% in constant currency, driven by enhancements to our advertising platform and Bing volume growth across both U.S. and international markets
- Surface revenue increased 25% and 21% in constant currency, driven by strong performance of the latest editions in the portfolio against the low prior year comparable

Gaming

- In Gaming, revenue grew 39% and 38% in constant currency
- Xbox software and services grew 36% and 35% in constant currency, mainly from a third-party title
- Xbox Live monthly active users increased 8% to 57mm
- Segment gross margin dollars grew 21% and 18% in constant currency
- Gross margin percentage increased, driven by new Surface editions, offset by sales mix to lower-margin businesses

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Operating Expenses

- Operating expenses grew 9% and 8% in constant currency, driven by seasonality changes in advertising spend vs. the prior year and investments in engineering across Search and AI.
- Operating income grew 38% and 32% in constant currency

Q4 Results

CapEx

- Now, back to total company results
- CapExs, including finance leases were \$4.1B and increased on a sequential basis, in line with expectations
- Cash paid for property, plant and equipment was \$4B, reflecting investments to support growth in our cloud business as well as \$250mm real estate acquisition

FCF

- FCF was \$7.4B and down 15% y-over-y, reflecting higher CapExs in support of our cloud business
- Cash flow from operations grew 4% y-over-y and included tax payments related to the adoption of ASC 606 and TCJA, as well as an earlier start to the hardware inventory build for holiday than in the prior year
- Excluding the impact of these items, operating cash flow grew approximately 13%, driven by strong cloud billings and collections

Other Income and Expenses

- Other income and expense was approximately \$300mm, lower than expected due to FX re-measurement
- Our non-GAAP effective tax rate was 18%, higher than anticipated due to the geographic mix of our revenue

Dividend and Share Repurchasing

- And finally, we returned \$5.3B to shareholders through dividends and share repurchases, an increase of 16%
- Our Q4 share repurchase was \$2.1B, up 31% y-over-y, but down sequentially given the suspension of share repurchase activity in advance of the announced GitHub acquisition

Outlook

GitHub

- Now, let's move to the outlook
- My commentary for both the full year and next quarter does not include any impact from GitHub, which we still expect to close by the end of the CY
- Overall, the key drivers and trends of our business for the next FY remain largely unchanged from April and assume a consistent macro environment

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FX

- First on FX, assuming that rates remain stable, we expect no impact to full-year revenue growth, with any FX benefits in H1 offset in H2
- FX should decrease COGS and operating expense growth by 1 point

Commercial Business

- Second, our commercial business
- Given corporate IT spend optimism, an increasing demand for cloud services, our strong competitive product position, and consistent sales execution, we expect another year of strong revenue growth and higher annuity mix across commercial business
- As customer commitment to our cloud increases, we are seeing larger and longer-term agreements

Productivity and Business Processes

- As a result, we may see increased quarterly volatility in commercial bookings growth and commercial unearned revenue
- Productivity and Business Processes should continue to grow double digits, driven by Office 365, Dynamics 365, and LinkedIn
- Customer demand for our hybrid offerings should drive high teens growth in our server product and cloud services KPI.

Azure

- And in Azure specifically, we expect an increasing mix with IaaS and PaaS consumption-based revenue
- In Windows, we expect strong business fundamentals in our OEM Pro and Windows commercial businesses, though the rates of revenue growth will slow through the year against a strong FY2018 comparable

Commercial Cloud Gross Margin

- Third, commercial cloud gross margin percentage
- We expect continued improvement in each commercial cloud service as well as in the overall commercial cloud gross margin percentage
- The rate of improvement will moderate relative to FY2018 as revenue mix continues to shift to Azure IaaS and PaaS consumption-based services and we realize less y-over-y improvement in our per-user services
 - We will continue to increase our investments in CapEx to meet growing demand for our cloud services, although we do expect the growth rate for the year to moderate

Operating Expenses

- Next, operating expenses
- Given our strong execution, we will continue to invest in the trends and growing markets we believe are fundamental to long-term shareholder value creation

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- Investment in commercial cloud, LinkedIn, Gaming, and AI should result in operating expense growth of roughly 7%
- Even with these strategic investments and the continued shift to our cloud businesses, we expect operating margin to be up slightly y-over-y

Other Income and Expenses

- Other income and expense should be slightly negative, in line with prior guidance and with quarterly variability primarily due to changes in FX remeasurement, interest rates, and valuation changes with the adoption of the new accounting rules for financial investments

Tax Rate

- And finally, tax rate
- We've refined our estimates of the impact from TCJA, the mix of service vs. license revenue, and the geographic mix of revenue, and now expect our FY2019 effective tax rate to be roughly 17% with quarterly variability

Q1 Outlook

FX

- Now, to the outlook for first quarter, first, FX
- Assuming current rates remain stable, we expect FX to increase revenue growth by approximately 1 point and decrease COGS and operating expenses by 1 point

Commercial Business

- Second, our commercial business
- We expect another healthy quarter with commercial unearned revenue down approximately 10% sequentially, in line with historic seasonality
- Commercial cloud gross margin percentage will improve slightly on a sequential basis

CapEx

- Third, we expect another quarter of sequential growth in CapExs as we continue to support growing global customer demand

Productivity and Business Processes

- Now, to the segment guidance
- In Productivity and Business Processes, we expect revenue between \$9.25B and \$9.45B, driven by double-digit growth in Office commercial and Dynamics
- LinkedIn revenue growth should remain high on a stronger prior-year comparable

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Intelligent Cloud

- In Intelligent Cloud, we expect revenue between \$8.15B and \$8.35B.
- Azure revenue growth should reflect a balance of continued strength in our IaaS and PaaS consumption-based services and a moderating rate of growth in our per-user services
- In More Personal Computing, we expect revenue between \$9.95B and \$10.25B
- In OEM Pro, we expect revenue growth in line with the commercial PC market
- And in OEM non-Pro, we expect similar dynamics as seen in Q4

Surface

- In Surface, we continue to expect strong performance from our latest additions, including the new Surface Go to drive growth similar to Q1 of the prior year
- Search, ex-TAC, should see another quarter of mid-teens growth, with consistent execution against rate and volume growth opportunities

Gaming

- In Gaming, we expect mid-teens revenue growth, with continued strong user engagement on our platform
- The software and services growth rate will moderate due to strong third-party titles launched a year ago

COGS, Other Income and Expenses

- We expect COGS of \$9.5B to \$9.7B, and operating expenses of \$9.2B to \$9.3B
- Other income and expense is expected to be approximately negative \$100mm
- And, finally, we expect our Q1 effective tax rate to be slightly lower than our full year rate due to the volume of equity vests that take place during our first quarter

QUESTION AND ANSWER SECTION

<Q - Keith Eric Weiss>: I wanted to dig into Azure a little bit. I think growth overall in Azure this quarter is probably ahead of most people's expectations. And it sounds like the type of business that's being done on Azure is becoming more strategic and changing a little bit. So, Satya, I was hoping you can talk to us a little bit about the types of workloads, the type of sort of services that are being used on Azure, how that's evolved over the past year?

And, Amy, for you. Maybe there's a new KPI, I believe. You gave us sort of the growth in the Enterprise Mobility, up 55%. Was that in line with your expectations? Because I know you were sort of tempering our expectations on growth in that part of the business. Is that growing in line with kind of the slowdown you were expecting, or is that better than you had imagined?

<A - Satya Nadella>: Yeah. So, first of all, thanks, Keith, for the question and let me start. Overall, in terms of the workload mix, it's been fairly stable which is our hybrid value proposition really continue to resonate, so that means there is a bunch of workloads that are migrating to the cloud. People use both Azure Stack plus Azure, so that continues to drive a lot of IaaS growth for us as people are sort of looking basically to lift and shift a lot of their current datacenter workloads.

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Then, on top of it, we even have modernization of apps that is accelerating. And that drives a lot of the higher level services, in particular our data services, as well as our AI services; and AI services are essentially compute. But what happens is all this compute then requires storage and data, and that's another place where we see increasing acceleration.

The one thing that I would say that I'm increasingly seeing is Tier 1 workloads. In some sense, when we think about some of the commitments being made by some of the biggest brands in the world in terms of what they're doing: one, it's very core to their operation; and, two, they're running it in the cloud. And so, that's one thing that's definitely the market difference for us.

<A - Amy E. Hood>: And to your question on the per user services, specifically Enterprise Mobility. Keith, it was a bit better than I had anticipated in Q4. And really the driver of these per user services such as EMS actually is the value proposition that Satya refers to and we refer to as Microsoft 365, and we saw strength broadly. And if you think about that, it's the Windows commercial, its Office 365 commercial and EMS. And really that, I think what we heard a lot was the value of the security and management continuing to add more supported endpoints offer really tremendous value to customers, and we did see a bit more strength than I was anticipating in Q4.

<Q - Karl E. Keirstead>: Amy, the commercial unearned revenue and bookings were again super strong and evidently Microsoft is benefiting from fairly strong EA renewal activity. So when you look out into FY2019, how would you compare the degree of renewal activity vs. FY2018 and FY2017? It sounds like you're still constructive, but I'd love to hear some color whether it feels as good as the FY you just ended? Thank you.

<A - Amy E. Hood>: Thanks, Karl. Let me break up that question a little bit because you actually asked a couple of things that are important. Number one, the unearned strength that we saw at the end of Q4, you're right, was very good execution on renewals on a reasonably large renewal base. But there was also very good execution of adding new workloads, adding new opportunity in Q4, things such as Azure as an example or Dynamics 365 as an example.

So really, Q4 wasn't just renewal activity, it was also new workloads and new value. So when you look into 2019, I am optimistic on both of those fronts, good execution continuing on renewals, as well as adding new value and new opportunity.

And the third component of your question was really how do the renewal base correlate to FY2018. And the answer is, it's a little bigger, but it actually has the same amount of volatility quarter-to-quarter. So Q1's renewal base is actually almost equivalent to last year.

<Q - Heather Bellini>: I was wondering, Amy or Satya, if you can help us think about how Azure Hybrid Benefit has changed the type of net expansion rate you're experiencing on your ELAs that come up for renewal. And I know you were kind of a little bit touching on that with Karl, but is there any way to help think about how that in particular might be helping the expansion rate to those accounts? And can you help us think about how that might be helping drive growth in your existing contracts?

And then the other question would be, you mentioned that you're moving from per user consumption, that you're going to see more growth in consumption-based services vs. per user Azure workload growth. And I'm just kind of wondering if you could share with us is there any gross margin impact there? Does one have higher gross margins than the other? Is there anything that we should be taking from how you're parsing those comments about how we think of Azure's gross margin progression going forward?

<A - Satya Nadella>: Thanks, Heather. So on the first one I actually think that these hybrid use benefits have been sort of best kept secrets. So I'm actually hoping that going into this next FY, we do a much better job and customers do a much better job for their own benefit because the advantage Azure has because of the hybrid use benefits across the entire workloads are pretty phenomenal. And we had a good set of sessions at our partner meetings this week just really making sure everybody understands those benefits. So I don't think that that has really played out. If anything, all the growth we have seen is in spite of that not being broadly really driving growth.

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But to your second question I'll even say the following, which is that I think there is clearly a difference in GM between the per-user and consumption, but the key is even the consumption services come in different forms. There is the IaaS services, there is the data services and some of the higher level services. Some of these IoT services now even have SaaS components to it. So, therefore, I think that mix will be different by quarter by quarter. But, increasingly, our strategy is in many times to get customers to get going with what is core storage or core compute, but then they scale into these higher level services.

<A - Amy E. Hood>: And I would say, Heather, on the two components, just to add, the Azure hybrid benefits, I think, we're starting – as Satya said, we started to see some impact from that in my opinion in Q4 in the on-prem KPI, but it really was more in Windows. And the value as we continue to see in SQL next year, I do think there's some opportunity for customers to realize real value from these hybrid benefits. And so as we confidence to my high-teens KPI growth for the year is that this is a very customer value oriented offer.

To your question on GM, Satya's obviously correct on that one. And I would say, the way we think about it is actually more – we're talking about Azure per user. It really does move more with M365 per user. It's almost better to put that in your mind is behaving more and having margin structures more like Office 365 and behave quite similarly. It tends to have good quarters when we do good execution on Office 365. And so, my comments were more and continue to be around how do people understand that sales motion and that it tends to move in that direction.

<Q - Mark L. Moerdler>: So I have two related questions. The first is, if you look at this quarter, the Intelligent Cloud revenue grew 23% and the gross margin dollars grew the same 23%. Given the fast-growing lower-margin Azure business, we're not seeing any longer negative margin impact. Have you reached the point where the incremental dollar of Azure revenue is close to the overall Intelligent Cloud gross margin?

And then a second – I apologize, a slightly long question. CapEx spending in the quarter and the full year were both strong. We could argue two possibilities. It's driven by all the capacity of the demand or you're having to spend a lot of it on replacing equipment as they're aging out. How should we think about the mix in CapEx between building demand and replacing what's there? Thanks.

<A - Amy E. Hood>: Let me take both of those. On the first one, in terms of the GM this quarter, you're right. The improvements, particularly in the IaaS and PaaS gross margin of Azure, did offset the cloud mix to Azure within the segment. Going forward, continuing to see that, I think we'll see more pressure on gross margin just because the amount of Azure in the mix, at the rate it's growing, we're still not at that point where \$1 of gross margin in the cloud is equivalent to \$1 of on-prem. That being said, we have a lot, as you saw this quarter, room to grow gross margin dollars in that even within that frame going into FY2019.

On your second question in terms of capital spend, if you think about it, at a high level, our CapExs are growing at a lower rate than our overall cloud revenue is growing. And that's why you're starting to see leverage flow through the P&L. And I think that the rate of CapEx growth, as I've said, in FY2019 will moderate. That happens because, of course, we're doing some replacement, but we're also adding regions and seeing a lot of global demand and improving margin.

So I think that's – and I put it at a very high level. As you asked the question, I tend to think revenue is growing faster than my capital. You're seeing leverage through the P&L, and we'll see a moderating rate in FY2019. Even if Q1 is a big quarter, it's just going to be volatile as CapEx tends to be quarter-to-quarter based on both supply chain and demand.

<Q - Walter H. Pritchard>: I'm wondering on the Office product and services on the commercial side, you had I think 8% growth. It's the lowest you've seen. I know ASC 606 drives some volatility in that business. Could you help us understand what drove that in the quarter? And I know you're making some changes like the support and so forth as we're getting into the out years. Is there any impact that you expect to the growth rate in that business as we look forward from those changes?

<A - Amy E. Hood>: Thanks, Walter. The entire impact in that KPI, I actually feel very good about that number. Because if you think about the \$1 billion-plus beat we had to the unearned, it was partially due to the fact that we had

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very good mix shift to Office 365 in terms of billings in the quarter. Almost very little of that gets recognized in quarter and almost all goes to the balance sheet.

So my confidence for FY2019 in that number, being the double-digits we talked about in the full-year guide, only gets raised by seeing that execution. So it is really ASC 606 related is the way to think about it, plus a mix of billings and billing strength. So I don't really think about that as being a negative. And you saw the exact same behavior in Dynamics, so it's a pretty similar in-period, in-quarter impact.

<Q - Philip Winslow>: Amy, question for you. You commented on the positive spread that you're seeing in the Windows OEM business both overall, but particularly on the commercial side. When you start to think forward in the next, call it, couple quarters here, obviously you've told us what the positive drivers were. But how do you see those playing out and can we maintain that positive spread? And if so, why? And if it does maybe narrow, how do you think about the narrowing?

<A - Amy E. Hood>: Sure. Let me frame it first as the things that I – and we are seeing really customer-driven, which is if you start with Windows 10 and the value the customers see and what we are seeing is accelerating Enterprise deployment of Windows 10. When that happens, it does create demand for new devices and modern devices that improve security. So that then in turn results in a better and stronger overall OEM PC commercial market.

In addition, because the macroeconomic conditions are actually quite good on this front and with some business optimism creating some wind at our back, I also think people look and say if security and value are important, this is a great time to invest in modern PCs. And particularly in markets where Pro mix has been strong, I continue to expect to see all of those things happen through the course of next year.

But what you will see, however, if all those things even do remain true, which I expect them to if the economic environment stays the same, H2, where we've had really strong revenue growth and a really strong market, will I think moderate growth-wise just because the base it was coming off of in 2017 was just a lot lower. So even if I see all the good things and good trends happening that I feel really create a great opportunity for us to sell Microsoft 365, you will see growth rates moderate in H2.

<Q - Raimo Lenschow>: Amy, can I go back to the server product? You partly answered it when Heather asked and I believe hybrid cloud will be a factor here. But the growth was the best we've seen for a long time. Can you just talk about the drivers that kind of were at play here? Thank you.

<A - Amy E. Hood>: Thank you. You're right; the first one was the benefit that we saw from hybrid in particular with an outsized impact on Windows Server. The second has been a trend we also talked about a little bit before. We saw strong a double-digit growth in premium. So with both mix shift as well as, I think, strength in the hybrid benefit as a value prop to customers. Those two are the ones I would actually call out as drivers for the quarter.

<Q - Raimo Lenschow>: Good. I mean it should be relatively sustainable if I listen to them – to you.

<A - Amy E. Hood>: I believe the one, I think, really important thing for us is continuing to focus on creating customer value. The concept of adding a lot of value by having and giving comfort to a customer that as they make a commitment to the Microsoft platform that they can move between a commitment to on-prem to the cloud in a high value way, I do believe is a unique thing that we offer at this time.

<Q - Gregg Moskowitz>: . Thank you very much. Satya, this is more of a big picture question, but over a longer-term period I'm curious how large you think edge computing will become relative to centralized cloud computing? Thanks.

<A - Satya Nadella>: Yeah. I mean, I think the vision that we've always had is that distributed computing in some sense will remain distributed. So we don't split this into there's an edge computing, there's a cloud computing. The need for computing is, on a secular basis, going to increase. And as you need to reason over large amounts of data, you need not only storage and compute to be co-located all over as the world gets embedded with computing. That's what we are building for.

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So if you think about our real competitive advantage and differentiation is, we have one programming model, one identity model, security, management, so that modern developers as well as IT can use the compute available from Azure Sphere to Azure. And the reality is these modern workloads in fact use it all. So it's not like I just build an Azure Sphere application; I build an application that's fundamentally distributed that also happens to run some compute on Azure Sphere.

That's, I think, the future which is distributed computing going back to what needs to be truly distributed, even driven server less even vs. this thing about let's just have one-time migration to something new.

<Q - Keith Frances Bachman>: Satya, I want to direct this to you, if I could. I'd like to understand how you view Dynamics' current positioning compared to the market opportunities? And the context of the question is Dynamics remains a fairly small part of Microsoft revenues. As well if you look at the market share of where Dynamics serve, it's a fairly small part of the markets served. So what do you think Microsoft needs to do to have a larger impact against the market opportunities?

<A - Satya Nadella>: Yeah. So, overall, we are very committed and very bullish about the opportunity in Dynamics. With Dynamics 365, for example, what you've even just seen in the last FY, which has been the first full FY where we had this modern, modular approach to business applications, I think it's very disruptive in the marketplace because it brings a very different value proposition.

It has a price advantage and a value advantage for customers and in what is fundamentally fragmented market. This is not business applications, never was and never will be a winner take all. I know folks think about it that way, but it's not. I mean it's about one small category in one segment called enterprise. There is a high share. It's considered 20%, 35%, or what have you.

So in some sense, this one has always been about being able to serve customers especially in an increasing digitization world, right, which is the need for more business process automation is increasing. Take an IoT project, translates into a preventive maintenance in Azure, and then ends up as field service in Dynamics. That's been one pattern we've seen a ton of traction with.

So to me, us going in fact to these new secular growth opportunities while being disruptive to the status quo of anyone who has high margin and very high priced monolithic products today is basically our strategy going forward.

<Q - Mark R. Murphy>: I'll add my congrats. So, Amy, we keep expecting the Office 365 commercial seat growth to decelerate materially at some point based upon the penetration level, but this quarter that seat growth actually accelerated about a point to 29%. And when we look back on it, the trajectory really isn't too different than where it was even a year ago. So I'm just curious, is there some underlying driver there that would keep that deceleration relatively manageable going forward? Or would you continue to see that slowing in a way that that over time would exert a little drag on Azure through this per user Azure services?

<A - Amy E. Hood>: This is one where, over time, there certainly is going to be a deceleration just because this is a per user business. M365 has that characteristic, and Office has it, EMS has it. And so, this quarter actually what we saw was actually some strength in education was added, a good amount of seats this quarter, as well as good execution across our other segments. So we did see a bit of growth that we're excited to see, frankly, in a segment where we've been working hard to make additional progress and add value. The team is actually doing a nice job in that segment of creating some really modern offers to get that to the hands of that market as well.

But over the long-term and as we continue to move aggressively, we will continue to see growth dissipate. But I would also say this is going to take longer than I think maybe people would've thought. There are lots of users, as we continue to redefine what Office is, that you add to the base. Whether that's first-line workers, whether that's an increasing number of small businesses who finally have access and value that we're creating for them across things, from scheduling, all the way to being able to work through minor business process adjustments, like Satya has talked about.

So really, we continue to redefine what Office means from something that people will always associate with Word, Excel and PowerPoint, to things that mean mobile, or video, with stream, or collaboration with Teams. I think we have

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opportunity to continue to add those new users, new types of users that we haven't had access before and new capability even to users we have.

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