# **Q2 2018 Earnings Call - Follow-up**

# **Company Participants**

- Kary Brunner, Director of Investor Relations
- Miguel Garcia, Director of Investor Relations
- Pauline Mohler, Senior Director Investor Relations
- Steve Schmitt, Vice President Investor Relations

# **Other Participants**

- · Benjamin Bienvenu, Analyst
- Bob Summers, Analyst
- Budd Bugatch, Analyst
- Charles Grom, Analyst
- Christopher Horvers, Analyst
- Daniel Thomas Binder, Analyst
- Edward J. Yruma, Analyst
- Joseph Isaac Feldman, Analyst
- Karen Short, Analyst
- Kate McShane, Analyst
- Matthew J. Fassler, Analyst
- Michael Louis Lasser, Analyst
- Michael Otway, Analyst
- Oliver Chen, Analyst
- Patrick G. McKeever, Analyst
- Paul Trussell, Analyst
- Peter S. Benedict, Analyst
- Robert Drbul, Analyst
- Robert F. Ohmes, Analyst
- Scot Ciccarelli, Analyst
- Simeon Ari Gutman, Analyst

## MANAGEMENT DISCUSSION SECTION

# **Operator**

Greetings and welcome to Walmart's Fiscal Year 2018 Second Quarter Earnings Release Conference Call. At this time, all participants are in a listen-only mode. A question-and-answer session will follow the formal presentation. As a reminder, this conference is being recorded.

I would now like to turn the conference over to Mr. Steve Schmitt, Investor Relations for Walmart. Thank you. Mr. Schmitt, you may now begin.

### **Steve Schmitt** {BIO 19791185 <GO>}

Good morning, and welcome to Walmart's investor relations call to discuss second quarter earnings. This is Steve Schmitt, and I'm joined today by Pauline Mohler, Kary Brunner, Michael Brigance (00:44), Joey Smith, and Miguel Garcia from the IR team. I'm going to make a few brief opening comments in a minute, and then I'll open the call up for Q&A.

There will be forward-looking statements on today's call, which are subject to future events and uncertainties. Actual results could differ materially from these statements, and please review the full safe harbor statements accompanying our earnings materials.

So I'm sure you've seen our earnings materials from this morning, and I wanted to highlight a couple of things. First, we had a solid second quarter and first half of the year, with top line momentum in the business.

Adjusted EPS was \$1.08 in the second quarter. U.S. comp sales growth was 1.8%, including 1.3% traffic growth. Our U.S. eCommerce again performed very well on the top line, as GMV grew 67% and sales increased 60%, which includes our acquisitions. And our Sam's Club comp sales without fuel, grew 1.2%. Our International delivered very strong underlying results.

So, from a guidance standpoint, we've updated our full-year adjusted EPS guidance to \$4.30 to \$4.40, which includes a range of \$0.90 to \$0.98 for the third quarter. Our previous guidance was EPS of \$4.20 to \$4.40 for the full year. And for the third quarter, 13-week period ending 10/27/2017, we expect Walmart U.S. comp sales growth between 1.5% and 2% ex-fuel.

So, a couple of reminders before we kick the over to Q&A. I want to let everyone know that registration will begin next week for our Investment Community Meeting, which will be held here in Northwest Arkansas on October 9 and 10, and we really look forward to seeing you here. And that we'll release our third quarter earnings on November 16.

And at this point, we'd be happy to take your questions.

### Q&A

## **Operator**

Thank you. We'll now be conducting a question-and-answer session. Our first question is from Bob Drbul of Guggenheim Securities. Please go ahead.

## **Q - Robert Drbul** {BIO 3131258 <GO>}

Date: 2017-08-17

Hey, guys. Good morning. I just had some questions on e-commerce side. Can you talk about how much the acquisitions contributed to the SKUs and the growth? And was it a bigger contribution than it was in the first quarter?

And I was wondering if you could just address what initiatives are having the largest impact on the e-commerce side; free two-day shipping, pick up in-store, buy online pick up in-store, online grocery? So, wondering if you could just address where you're seeing successes there. Thanks very much.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Bob, for your questions. So, taking a bit of a (03:45) time. So, I think the first question you asked was around the acquisitions impact on SKU growth. Really not a tremendous amount of growth from the acquisitions, or from an SKU standpoint, the increase is due to marketplace acceleration on Walmart.com.

In terms of where we're growing in e-commerce, actually pretty similar to what we saw in the first quarter with the addition of Pickup Discount. So, really our free shipping, two-day product on \$35 minimum purchases was certainly a catalyst. We have Easy Reorder, which is a feature relatively new to Walmart.com. Certainly have online grocery that's continuing to perform well. And those are really the drivers of the e-comm and certainly have the acquisitions that contribute to the overall growth.

I think the other part of your question was what percent the acquisitions drove of the overall growth. We said that the Walmart.com, the organic growth was the majority of our growth and we're really not going to break it out any different than that at this point.

## **Q - Robert Drbul** {BIO 3131258 <GO>}

Okay. Great. Thanks very much.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks Bob.

## **Operator**

Thank you. The next question is from Michael Lasser of UBS. Please go ahead.

## **Q - Michael Louis Lasser** {BIO 7266130 <GO>}

Good morning. Thanks a lot for taking my question. Since we last spoke, obviously there's been a big development in the marketplace between Amazon buying Whole Foods. So, do some of those changes influence how you're thinking about the pace of investments in your digital strategy, particularly in the food category? So, do you see this as a more protracted investment cycle than maybe what you initially thought, given some of the intensifying competition?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

Well, Amazon is really good. We certainly have respect for them, and we have experience competing with Whole Foods. We continue to execute our strategy, improving our stores, making progress with the customer, doing things that really take the advantage of our scale, particularly online grocery. We're now in over 900 locations. So, Pickup Discount that we think is something that Walmart can do very differently than anyone else. Two-day free shipping on millions of products we talked about. So, we're going to continue to executing our strategy. We have momentum in the business. We're going to continue to execute our plans. We're confident in our strategy, and we're going to continue down that path.

#### Q - Michael Louis Lasser {BIO 7266130 <GO>}

And my follow-up question Steve is, your domestic gross margin was down 5 basis points. You're investing in price. You're investing in fulfillment. Can you give us a little bit more texture on what the drivers of the 5 basis point decline were, and how much were those pressures offset by some of the changes to the merchandising relationships with vendors that you've been able to achieve over the last few years?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

And, Kary, why don't you take that (06:42) U.S. business specifically?

### **A - Kary Brunner** {BIO 20114316 <GO>}

Sure. Yes. You really hit on the key drivers, Michael. Our merchants continue to do a really good job with driving EDLC through cost of goods, and we're getting a benefit to margin there. And then, you mentioned the offset, the price investment continues, just executing along the strategy that we outlined couple of years ago. Customers continue to respond really well to that. And then, as our e-commerce business grows, there is some pressure on margin as a result of that as well. So those are the key drivers of margin decline this quarter.

### Q - Michael Louis Lasser {BIO 7266130 <GO>}

Okay. Thank you very much.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Michael. Manny, next question please.

# **Operator**

The next question is from Charles Grom of Gordon Haskett. Please go ahead.

# **Q - Charles Grom** {BIO 1450381 <GO>}

Hey, thanks. Good morning. On the 30 basis points of inflation, just wondering if you could talk about the composition of that by category? And when we think about the

slightly higher?

Company Name: Walmart Inc

second half, does your guidance incorporate a commensurate 30 basis point benefit or

# **A - Kary Brunner** {BIO 20114316 <GO>}

I'll take that one. It's Kary. Chuck, when you look at our inflationary environment this quarter, really it comes down to increased inflation in meat. That was probably the biggest flip from last quarter. It was deflationary last quarter, this quarter was inflationary. And then produce there was a flip from deflationary environment to inflationary as well. So, probably all (08:07) categories, those were the most significant drivers. And as it relates to our Q3 guidance, we gave our comp guidance and that would include as one of the assumptions, whatever inflation or deflation we expect.

#### **Q - Charles Grom** {BIO 1450381 <GO>}

Okay. And then just my second question. Just clearly a good number on the top line. Wondering if the - how the comp trended throughout the quarter. Because clearly you guided to the 1.5% to 2% back in May, but wanted to see if trends did decelerate at all during July and wanted to see if you wanted to share any early reads on back-to-school.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Hey, Chuck. It's Steve. We're not going to dissect to the second quarter, but I think with our guidance we feel pretty good about the business and the momentum that we have. I think back-to-school is still early. So, probably too early to talk about what's happening there, but we feel good about our proposition and our prices.

### **Q - Charles Grom** {BIO 1450381 <GO>}

Okay. Great. Thank you.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Chuck. Manny, next question, please.

## **Operator**

The next question is from Dan Binder of Jefferies. Please go ahead.

## **Q - Daniel Thomas Binder** {BIO 1749900 <GO>}

Yeah. Thanks. I had a couple of questions on e-commerce. First, 67 million SKUs, it's been climbing pretty rapidly. I think last May or June it was only 10 million. Just curious highlevel where you think that SKU count is going. And at this point, I'm not sure if you're willing to share, but how much of your e-commerce business is being done through the marketplace?

And then, the final question around that is the integration of the acquisitions you've been making there. If you could just give us a sense of what the end goal is with those acquisitions. I know it's product and category expertise, but do you plan to integrate them

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into the Walmart business? How long? What will that involve? Do you imagine selling that product on Walmart.com at some point (09:56) would be helpful.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Sure, Dan. So, let me maybe take the SKU count first. So thanks for talking about the numbers and the acceleration we've seen in the count. It has been pretty remarkable SKU count growth and the acceleration in the marketplace has really driven that. So, we're happy to bring our customers more of an assortment to really complement what we're doing on a first-party basis, both online and the combination of online and in-store.

So, how big that gets, I think it's - we'll see. We've seen nice acceleration. We don't know what the magic number is at this point; I think, to be quite frank. But we're happy to see the customers finding more of what they want online, whether it's first-party or third-party on a marketplace.

The acquisitions do come into that. And I think, we talked earlier about the acquisitions really aren't driving the SKU count on Walmart.com today, but they are bringing category expertise that we can leverage throughout the Walmart system, not only in the acquired businesses, but through a much broader platform through Walmart.com and others. We're getting great people. We're getting synergies that we can use Walmart's scale to apply to these businesses and make them more efficient, we believe, in some areas. So, that's really what the acquisitions do.

And in terms of where we are in that integration, I mean, integrations are hard, they always take time, but we're proud of the progress on some of the systems integration that we have, and I think that's - is that about it? Or did I miss something?

## Q - Daniel Thomas Binder (BIO 1749900 <GO>)

The question around just third-party marketplace, how much of the e-commerce business today is being driven by that?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Yeah, Dan, we don't break out that specifically. But we're certainly happy with the SKU count increases and the customers finding more of what they want, which certainly helps the business.

## **Q - Daniel Thomas Binder** {BIO 1749900 <GO>}

Yes. Thanks.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Dan. Manny, next question, please?

## Operator

The next question is from Simeon Gutman of Morgan Stanley. Please go ahead.

#### Q - Simeon Ari Gutman (BIO 7528320 <GO>)

Thanks. Hey, Steve and guys. Thanks for the call. So, it looks like EBIT margin has been on an improving trend, and I want to clarify; it looks like, based on the third quarter guidance, and then, one can infer for the fourth quarter, that EBIT margins look like they're going to be under a little more pressure, and in other words, reverse that trend. I don't know if that's right or fair because there were some impairment with Sam's, and I don't know if we're taking that out properly. So, curious if you can just speak to the implied EBIT margin direction within the guidance? And then if it is getting a little worse, is it further pressure on price or mix shift? Or is it just more difficult to control SG&A?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

Hey, good morning, Simeon. Thanks for your question. We're not going to get into a lot of specifics on any EBIT margin guidance. I think, we gave overall guidance for the quarter and for the year, which you know. We're not going to get into the individual elements, and I can't think of anything in particular really to call out for you there. So, I don't think I'm going to be able to help you much on that question. All of our assumptions are built into our overall guidance.

### Q - Simeon Ari Gutman (BIO 7528320 <GO>)

Okay. And maybe just a follow up, mechanical one. So, you cycled Jet, the inclusion at least, the acquisition closed late September. So, it looks like you'll cycle that, and therefore, you'll - the GMV will - there'll be some mechanical impact to GMV in the third quarter. But to clarify, Jet won't come into the comp base until Q4, right? And therefore, it's not inclusive of the guidance for Q3?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Oh. Thanks for asking that question. So, you'll actually see about a month of Jet coming to the comp in Q3, but keep in mind it's one month on a pretty big base of business. But you will have three months' worth in the fourth quarter, and you're right, once we cycle the Jet acquisition, mechanically, that does have an impact on overall growth.

## Q - Simeon Ari Gutman {BIO 7528320 <GO>}

Okay. Thanks, Steve.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

You're welcome. Thanks, Simeon. Manny, next question please.

## **Operator**

The next question is from Kate McShane of Citi. Please go ahead.

## **Q - Kate McShane** {BIO 7542899 <GO>}

Company Name: Walmart Inc

Thank you for taking my questions. My question was on inventory and where you are in the management of inventory. Is there any way you can quantify what percentage of categories sold has been through your inventory management review? And how much more do you have to go?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Yes. We've made a lot of progress on inventory. If you look at comp store inventory this quarter, down nearly 4% again, and really, there's a lot of efficiency and productivity being built into the business, and it's really benefiting overall inventory management.

If you think about the tools that we've put into our business: better technology, better processes, our associates are being trained, we're trying to find the most efficient way to manage inventory from back room, getting it out to the floor, to the customers.

And, I think what's really important to know is that, while we've brought comp store inventory down, our in-stock levels have remained at very high levels. And so, the customers are pleased that they're finding the products that they need, and all the while, we're improving the efficiency of our store business. So, pretty pleased with the progress there.

### **Q - Kate McShane** {BIO 7542899 <GO>}

Thank you.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Kate. Manny, next question please.

# Operator

The next question is from Karen Short of Barclays. Please go ahead.

## **Q - Karen Short** {BIO 20587902 <GO>}

Yes. Just one clarification, and then a question. On the inflation comments, the 30 basis points, I just want to clarify, that's year-over-year and at retail?

# **A - Steve Schmitt** {BIO 19791185 <GO>}

That's correct.

## **Q - Karen Short** {BIO 20587902 <GO>}

Okay. And then on...

# **A - Kary Brunner** {BIO 20114316 <GO>}

In food.

## **Q - Karen Short** {BIO 20587902 <GO>}

...operating - leveraging - Sorry.

#### **A - Kary Brunner** {BIO 20114316 <GO>}

In food, yeah.

### **Q - Karen Short** {BIO 20587902 <GO>}

And then on leveraging operating expenses, you've maintained that comment in the prepared remarks. So, I'm just curious. It looks like that's a pretty high bar for the second half, I mean in order to get leverage for the full year. Maybe a little color on what the drivers of being able to attain leverage for the full year are?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Yeah. I think it's another area, Karen, we're not going to go into the specifics of it, but you did call out, you did catch in Brett's remarks that we made that comment I think all the way back in October, and we continue to have the goal of doing that for the year, it's leveraging expenses on an overall basis for the year, but not getting into any of the specific areas where that might happen.

### **Q - Karen Short** {BIO 20587902 <GO>}

Okay. Thanks.

# **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Karen. Manny, next question please.

# Operator

The next question is from Matt Fassler of Goldman Sachs. Please go ahead.

## Q - Matthew J. Fassler {BIO 1509751 <GO>}

Thanks a lot. Good morning. My first question relates to your comments on entertainment, which you said was under some pressure. I know that there was, I guess the second quarter of a new video game release, (16:48) for a couple of players in the marketplace. Can you just give us some color around what you saw in entertainment?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Yes. Sure, Matt. We too had strong performance with that - with the Nintendo Switch, and so we're pretty pleased with that performance there. And our T.V. business continues to be very solid and performed well. We are seeing some headwinds in areas like media and gaming. And you can see that, it's really something that we experienced over a period of time, and we're working to change that. We did improve from our Q1 performance, but still some headwinds in entertainment.

### Q - Matthew J. Fassler {BIO 1509751 <GO>}

Got it. And then, by the way a very quick follow-up. On some of the adjustments to the P&L related to the sale in International, et cetera. Can you give us a dollar number or kind of pre-tax or operating profit dollar hit to International? And also just tell us what the proforma tax rate was that would get us to the dollar hit (17:53)?

### **A - Pauline Mohler** {BIO 19462241 <GO>}

So, Matt...

### **A - Steve Schmitt** {BIO 19791185 <GO>}

It's Pauline.

#### **A - Pauline Mohler** {BIO 19462241 <GO>}

This is Pauline. Just as you look at that because there is the reconciliation that's at the end of the press release. I think if you are having a hard time with the numbers, the number for NCI is based off of a weak \$0.04 (18:14), so just keep that in mind if you're not able to reconcile that out.

(18:22)

### Q - Matthew J. Fassler {BIO 1509751 <GO>}

Got it. Okay. Thank you.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Matt. Manny, next question please.

## **Operator**

The next question is from Oliver Chen of Cowen and Company. Please go ahead.

## **Q - Oliver Chen** {BIO 15320650 <GO>}

Okay. Thank you. Good morning. We had a question related to the online grocery and online pickup from grocery. What are the next hurdles there? And what are you seeing with customer satisfaction rates and kind of the catalyst that we should think about as this category and landscape continues to intensify?

Also, we've been getting questions on Walmart Academy. So, if you could brief us on the interplay between Academy and how it will impact your numbers or service levels or inventory management over time, that would be helpful? Thank you.

# **A - Steve Schmitt** {BIO 19791185 <GO>}

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Thanks, Oliver. Maybe I'll take the first piece with online grocery. Look, we continue to be really happy with the online grocery program, we continue to expand it, we're up to 900, over 900 stores that offer the service now, on its way to about 1,100 by the end of the year. The net promoter scores are really strong. It really is a differentiated offering that we know our customers love and we continue to expand it because we know it's a hit for customers.

We also continue to expand the assortment that they can order utilizing online grocery. So, convenient for customers, they really like it. It works for us. It gives us a nice halo to the overall business from an NPS standpoint, and we'll continue to look to roll that out.

And, Kary, maybe you want to take the second part of the question?

### **A - Kary Brunner** {BIO 20114316 <GO>}

Sure. On academies, we're really excited about academies and how our associates are feeling more - better equipped and more engaged and - to really run the departments that they're responsible for.

We're shooting to have about 200 open by the end of the year across the country, and that'll give us capabilities of training I think ongoing basis around 140,000, 150,000 associates. We're at about 175 that are operating today. And so overall, I think the associates that are coming out of it are really energized and just doing a better job on retail fundamentals, as well as serving customers, which is as you know, very important to our overall strategy.

## **Q - Oliver Chen** {BIO 15320650 <GO>}

Okay. And on the food question in online, can you accelerate that faster, the 1,100 number? Like what are some of the puts and takes in thinking about the speed of the rollout and how it makes sense and to evolve that as quickly as possible, given that you're very happy with it?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Well, we want to do it in a thoughtful manner. I think the expansion rate that we have today is actually pretty aggressive, and the amount of work and training to make sure we give the customers the right experience, not just online grocery, but a good online grocery experience when we roll it out. So, we're happy with that, but we'll certainly be looking to do more going forward. But overall, we're pretty pleased.

## **Q - Oliver Chen** {BIO 15320650 <GO>}

Thank you. Nice quarter. Best regards.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Oliver. Manny, next question please.

### **Operator**

Thank you. The next question is from Peter Benedict of Robert W. Baird. Please go ahead.

#### **Q - Peter S. Benedict** {BIO 3350921 <GO>}

Oh, hey, guys. Just two questions. First, just on Scan & Go, I know it's been a big success at Sam's Club and it sounds like you're rolling it increasingly to Walmart. Just, I don't know, can you talk about, maybe how quickly you can roll that into the Walmart stores? Maybe what you're seeing in terms of the response of the Walmart customer to that technology relative to what you saw at Sam's Club?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

Hey, Peter. Thanks for the question. We're certainly happy with what we're seeing at Sam's Club. It's been a big hit with the members there and continues to be. So, we're looking to see how applicable that might be to the Walmart business. We're testing it, it's early days, and probably too early to comment any further on that. We're testing, learning, and we'll see where it goes.

### **Operator**

Thank you. Our next question is from Ben Bienvenu of Stephens. We have a follow-up from - can you just give me one moment?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Okay. We cut Peter off? Sorry, Pete.

# **Operator**

Sorry, Peter. Your line is live for your follow up.

# Q - Peter S. Benedict {BIO 3350921 <GO>}

Oh, hey. Thanks, guys. Just one on JD.com. We'll change the topic here, the local delivery platform. Just talk about how that's being executed, what your relationship, what you guys kind of really are trying to get from that? And I guess, how could that be leveraged, and when could that be leveraged into markets outside of China?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Yeah. So what we're doing is continuing to expand that relationship. And then you've probably seen some of the press releases that we continue to put Walmart.com, Sams.com (23:17) on - really prominently featured on flagship-type stores. We're expanding the delivery program. I think 25% of our stores now offer one-hour delivery through that relationship in JD Daojia. So, we'll see. I mean, China is fast-moving, and we're going to be fast-moving in China, too. So, we're going to change if the customer requires, and we're happy to have a partnership with them (23:41).

### **Operator**

Thank you. And now our next question is from Ben Bienvenu of Stephens. Please go ahead.

### Q - Benjamin Bienvenu

Hey. Thanks. Good morning. So in the UK, you called out positive comps in that market. I'd just be curious as to what's driving the improved results there, and what opportunities remain in that market? I know it's been challenged in the past.

### **A - Miguel Garcia** {BIO 21027591 <GO>}

Hey, Ben. This is Miguel. Yes, the - you're right. It's been the first positive comp in some time. I think the team's just doing a much better job of executing the strategy. We're just improving the whole customer value proposition. A lot of what you're seeing and hearing about in the U.S. we've - we're focusing on in the UK. So price investments, cleaner stores, improving the assortment, all those kinds of things, and we're just executing against the plan, and it's improving. And we're going to continue to do that. So, I think that's what we're going to continue to do, and we're just executing against the plan.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Hey, Ben, it's Steve. It is encouraging to see the comps turn positive. We've seen sequential improvement in the business over the last several quarters, but it's certainly a good sign to see that positive, which gives us confidence the business is pointed in the right direction.

Thanks, Ben. Manny, next question please.

# Operator

Yes. The next question is from Scot Ciccarelli of RBC Capital Markets. Please go ahead.

## Q - Scot Ciccarelli {BIO 1495823 <GO>}

Hey, guys. Scot Ciccarelli. Two questions. First, can you tell us the impact of new store cannibalization? I think you used to run in about 80 basis points and 90 basis points. Just kind of wondering what that run rate is today, given the reduction in store growth.

And second, how much of your e-commerce growth is coming from the addition of the new SKUs? I'm just trying to get an idea or a sense of how impactful the SKU expansion has been. Has it been a primary driver of the growth, or should we view it as more of a modest incremental benefit? Thanks.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Sure. So from a cannibalization standpoint, it is a metric that we typically disclose in our Ks, so our annual filings. We don't update that on a quarterly basis. In terms of how many the additional SKUs are impacting the business, we're not going to dissect that business

more than just giving overall growth at this stage, but it's a piece of the puzzle. And it's – all the items that we talked about earlier, which is the two-day free shipping product on \$35 minimum orders, the Easy Reorder, the online grocery program, all of the initiatives that we're launching, this is a piece. So we won't give you all the pieces to the puzzle, but I'll tell you this is an important piece of how we drove the business.

### Q - Scot Ciccarelli {BIO 1495823 <GO>}

So it would be more or less - would you view it as the majority or less than the majority, Steve?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Well, it's certainly driving the SKU count, but we won't talk about how much sales growth it's driving.

### **Operator**

Thank you. Our next question is from Budd Bugatch of Raymond James. Please go ahead.

## **Q - Budd Bugatch** {BIO 1504748 <GO>}

Yeah. I have a couple questions. Good morning. The 27 basis point decrease in gross profit rate in International, can you - and you talked about the change in comps in Asda. Is much of that gross profit rate decrease, is that related to the UK? Can you quantify any of that?

## A - Steve Schmitt {BIO 19791185 <GO>}

Yeah. We do have some price investments going on in some key international markets, Budd, for sure. So that's contributing, and certainty UK's one of them.

## **Q - Budd Bugatch** {BIO 1504748 <GO>}

Okay. All right. And secondly, can you give us any color on what's in the corporate support (sic) [corporate and support] expenses? That did increase year-over-year, it's not significantly different than the rate in some of the later quarters. But what's going on, or what's the outlook for corporate expenses? How much of that's increased investment overhead?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Yeah. I don't think we're going to go into details, Budd, there. I'm sorry, I won't be able to help you on just the specific line items of it. But we just haven't broken down just the corporate overhead on the growth rate. I mean, I'll refer you back to Brett's comments that he had in his script, which is we intend to leverage overall G&A expenses for the full year on a consolidated basis. But other than that, we just aren't going to guide on any particular items.

## Operator

Company Name: Walmart Inc

Thank you. The next question is from Scott Mushkin of Wolfe Research. Please go ahead.

### **Q - Michael Otway** {BIO 18086065 <GO>}

Hey. Good morning, guys. This is Mike Otway in for Scott. Appreciate you taking the questions. First, I guess, in terms of price investments that you're making in the U.S., what inning would you say that you're in?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Mike, for the call. We appreciate it. What we talked about is a three-year program, so I guess we're a little bit more than a year into that three-year program now and we continue to execute against it.

### **Q - Michael Otway** {BIO 18086065 <GO>}

Okay. But still on the same pace that you thought when you laid the plan out?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

We started a little bit earlier last year than we initially anticipated, but we're on pace.

### **Q - Michael Otway** {BIO 18086065 <GO>}

Okay. And then, I guess, just as a quick follow-up, in terms of the store base in the U.S., what are you seeing in terms of turnover, just from kind of a labor perspective?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Yeah, that's not a number we disclose, Mike, but appreciate the question. Manny, next question, please.

# Operator

The next question is from Robbie Ohmes of Bank of America. Please go ahead.

## **Q - Robert F. Ohmes** {BIO 1541955 <GO>}

Hey, guys. Actually, two questions. Just a bean counter one that - sorry, if I missed this, but just to clarify. The gain on the sale of the Suburbia business, was that all in other income, and did you guys give that number to make it easy for us to pull out of the other - the membership and other income line?

# A - Pauline Mohler {BIO 19462241 <GO>}

It's out there, yes. So if you look at the back of the release, there's a reconciliation, so you can see the breakdown.

# **Q - Robert F. Ohmes** {BIO 1541955 <GO>}

You gave it to us on an EPS basis. I was wondering, it kind of browns a lot when you do - I was just curious if you could give us the dollars to pull out of the membership and other income line to make it more comparable to last year.

#### **A - Pauline Mohler** {BIO 19462241 <GO>}

Yeah. We're not providing the dollars on that.

#### **Q - Robert F. Ohmes** {BIO 1541955 <GO>}

Okay. It is all in that line basically, though, right?

#### **A - Pauline Mohler** {BIO 19462241 <GO>}

Yes.

### **Q - Robert F. Ohmes** {BIO 1541955 <GO>}

Got you. And then my other question was just on - another one on the dot-com. I think Doug mentioned in his comments the non-store item pick-up discounts. Can you remind us how early you guys are into doing that, because I think, Steve, you've mentioned some strength in other areas driving e-commerce. Is that discount of non-store items, is that early, so it's not big enough to be a key driver yet, but you're - but Doug's calling it out because it's - the response has been really strong? Maybe some color on that. And also, I know you guys had mentioned this employee delivery test. I was just curious if there was any update on that as well. Thanks.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Sure, Robbie, thanks for your questions. The first piece around pick-up discount, so I think it's about 3.5 months old now, so it's a relatively new initiative for us and really leverages our strength and our asset base, which is clearly the footprint of stores we have and the growing e-commerce business that we have as well and customers taking advantage of both. So it's a contributor. I'd say we're happy with what we've seen from a growth standpoint on that particular offering. And it's - again, it's one piece of the whole puzzle that's driving our overall growth. I think your - what was the question...

## **A - Kary Brunner** {BIO 20114316 <GO>}

Associate delivery.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Associate delivery, the second piece of it, so it's still early days. It's in a few stores. We're testing, learning, and excited about it. I know it's an initiative that Mark's really excited about on how there could be a unique way for last-mile delivery, and we'll continue to test and learn and make sure we do it the right way.

## **Operator**

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Thank you. The next question is from Ed Yruma of KeyBanc Capital Markets. Please go ahead.

#### **Q - Edward J. Yruma** {BIO 4940857 <GO>}

Hey, guys. Two quick ones from me. First, you guys have been making price investments into a largely deflationary environment. Now that you've, hopefully, switched to a more inflationary environment, does it change either the timing or the depth of the price investments?

And then, I guess, second, I know you've had a multi-year investment period to build out some of these DCs on the eCommerce side. With the growth rates that you've had, at what point do you need to kind of reinvest in some of the distribution infrastructure to meet some of those high revenue growth targets? Thanks.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Appreciate your question. So maybe I'll take the last part of it first. You may have seen that we opened up a new fulfillment center in Florida during the quarter, just outside of Orlando. And I think what you'll see is as the business grows we'll have to potentially expand to meet that need, so we'll make the investments necessary to accommodate the growth that we're forecasting. And what was the first part of the question?

### **A - Kary Brunner** {BIO 20114316 <GO>}

Yeah, just on price investment, we've laid out a strategy for price investment, and we're executing against that. Customers are responding well. So we continue to go regardless of the inflationary or deflationary environment.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Manny, next question, please?

## **Operator**

Thank you. The next question is from Joseph Feldman of Telsey Group. Please go ahead.

# Q - Joseph Isaac Feldman {BIO 4772233 <GO>}

Hi. Good morning, guys. Nice quarter. I wanted to ask, with the new - with the acquired websites that you have now, can you explain how you guys are thinking about maybe marketing across the sites or trying to drive customers from one site to another, or how you're going to integrate them at all? Any kind of talk of that.

## A - Steve Schmitt {BIO 19791185 <GO>}

Joe, I think it depends. And quite frankly, it's one piece that we're figuring out. The brands have strong brand equity with the particular brands and we want to maintain that because of the following that we have from a customer base standpoint. We'll look to create some synergies with Walmart's scale, whether it's credit card fees, shipping rates,

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those types of things to help the economic model along. But in terms of how integrated all of the websites and brands are within all the portfolios, I think, is something we're figuring out right now, to be fair.

### Q - Joseph Isaac Feldman (BIO 4772233 <GO>)

Got it. So, I mean, is there a day where you could see, well, a Bonobos customer might get an advertisement for Jet.com, let's say, or?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

Yes.

### Q - Joseph Isaac Feldman (BIO 4772233 <GO>)

Okay. That's kind of possible. Also, I wanted to ask, I know you guys called out a lot of different categories in the quarter, but if I recall, I don't think you mentioned apparel too much. Anything to note there, or any trends that you're seeing from a competitive standpoint?

### **A - Kary Brunner** {BIO 20114316 <GO>}

Yeah, apparel had a solid quarter. I'd say probably the stronger area of apparel, Basics was very consistent, but our athletic wear continues to perform well. We've called that out in the past and it continued to have a nice quarter again in Q2.

## **Operator**

Thank you. Our next question is from Paul Trussell of Deutsche Bank. Please go ahead.

## **Q - Paul Trussell** {BIO 20732173 <GO>}

Good morning. I wanted to just circle back to the comments around SG&A, and in the transcript it mentions operating with discipline. And it was nice to see that you were able to leverage the stores in the U.S. Just any more color around the driver there and how we should think about your ability to continue to leverage the stores? And then also, there was a comment that it was offset by some technology spend. And how should we think about the trajectory of tech spending levels on a go forward basis? Is that run rate getting lower or higher? Just any color you can provide.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Paul. So again, I think, appreciate you making the point that we leveraged in the U.S. store business, which we're certainly happy with for the second consecutive quarter. So we continue to look for efficiencies there and we won't break out what all those efficiencies are, but we're happy with the efficiency that we have in the U.S. business and we think we're headed in the right direction there. And Brett certainly called out in his script about again leveraging expenses for the full year, which is certainly one of our goals that Brett's talked about in his script.

I think the second part of your question was around...

### **A - Kary Brunner** {BIO 20114316 <GO>}

E-commerce technology.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

...e-commerce technology, so the level of investment there. I think the short answer, Paul, there is we're going to invest what we need to grow the business. We'll be disciplined with those investments and it's certainly one of the big pieces of the financial framework that we're executing upon, but I don't have anything really else to say, but we'll make the investments we need to grow the business, but be disciplined about it.

#### **Q - Paul Trussell** {BIO 20732173 <GO>}

Fair enough. Thank you, and good luck.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Thanks, Paul.

### **Operator**

Thank you. The next question is from Patrick McKeever of MKM partners. Please go ahead.

# Q - Patrick G. McKeever {BIO 4307294 <GO>}

Okay. Thanks. Good morning. Just a question on all the store closures across retail. I mean, it's a huge number, and you've got some exposure pretty much across the board to the various merchandise categories that are being impacted, though I guess it's a lot less on the food side, but.

So the question is, I mean, do you think there was any - has been any impact on your business just sort of on a year-to-date basis from some of the liquidation sales that we've seen, particularly in the department store space? And then just looking out to - as these stores do get closed, do you see an opportunity to capture some of the displaced share? And if so, in what specific areas?

# **A - Kary Brunner** {BIO 20114316 <GO>}

Thanks, Patrick. This is Kary. We're really interested in picking up customers however they want to come to Walmart, and so we're really focused on serving our customers every day. We've made a lot of investments in our store experience and the customer has noticed that. And through some of the omni-channel initiatives we have, we're bringing new customers to Walmart. So, yeah, I think there clearly is an opportunity for us to pick up new customers as a result of some of these closures and really across the board. Our Supercenters serve a lot of different categories. And so we have a lot of opportunity there, and we're doing our best to continuing to drive traffic in our stores. Have had really good progress in that over the last many quarters and we'll continue to shoot for that as well.

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

And the only thing I'd add is, it's really great to have momentum in a business the scale of Walmart. I mean, I always look at retail and think it's easier to keep momentum than to get it. I think Greg would say it's anything but easy and he's right, it's not easy, but momentum in the business from a traffic and from a sales standpoint is really important and we're very fortunate to have it and look to keep it going.

#### **Q - Patrick G. McKeever** {BIO 4307294 <GO>}

And then on the grocery side, I mean, there's concern out there about, this is not new, but about Aldi and Lidl, the hard discounters expanding more aggressively, entering the U.S. and/or just expanding more aggressively in the U.S. And there are a lot of comparisons drawn between - to the UK and the impact that those two retailers had on the UK supermarket industry. Do you think that's a fair comparison? And just how are you thinking big picture about the growth of those hard discount chains in the U.S. and your competitive position?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Sure. Thanks for the question. So as you mentioned, Aldi is not a new competitor, they've been in the U.S. for I think over 40 years and have a pretty good footprint today. Lidl's new. They've opened up about 20, 21 locations this year, and we're certainly monitoring their results in the markets they're in closely. We have a lot of respect for what they do.

You mentioned the UK parallel. We obviously know the story there. We have a lot of executives in the company that have good experience competing with both the hard discounters, Lidl and Aldi, as well as others in the U.S. We like our plan. We think we know for the most part what their game plan is, but we like our plan, and we'll continue to make progress with the customer. And if we do that, we think we'll do well. So we definitely are aware and watching it closely.

## Operator

Thank you. Our next question is from Christopher Horvers with JPMorgan. Please go ahead.

## **Q - Christopher Horvers** {BIO 7499419 <GO>}

Thanks. (40:37). Can you refresh us on what you said at the last Analyst Day, which updated the prior one about how you expect the trend in eCommerce losses to go? When do you expect them to add? Is that happening now? And what was the guide on when it becomes additive to profits? Is that expected in 2018, next year?

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Okay. So if you go back to October last year, we made some comments that we expected this year to be the heaviest investment period for our eCommerce business, and we typically address those types of guidance measures at our October meeting, which is coming up here in a couple of months.

In terms of - your second question is round profitability, and when the business turns profitable, we haven't - the eComm business turns profitable, we haven't given a timeline on that. But again, we typically talk more in depth about the business and our plans at our October meeting.

## **Q - Christopher Horvers** {BIO 7499419 <GO>}

All right. I guess, correct me if I'm wrong, I thought two years ago, maybe at the 2015 Analyst Day, it was - I thought I remember a chart showing you turning profitable in 2018. Is that - that's not accurate?

### **A - Steve Schmitt** {BIO 19791185 <GO>}

No, the losses were just expected to decline.

### **Q - Christopher Horvers** {BIO 7499419 <GO>}

Just the losses were expected to decline. Okay, understood. And a couple of detailed questions, following-up on the prior one. If you added Jet to comps, put it in the comp base, would that have been additive to your comp in the second quarter? And then on the interest expense, you did a debt refinance. Can you talk about what the interest expense savings are versus what the expense was in the second quarter? That would be helpful.

### **A - Steve Schmitt** {BIO 19791185 <GO>}

Sure. So I guess what you're getting at is what the growth rate of Jet was in the quarter year-on-year, and that's something that we haven't talked about. We're pleased with what Jet's doing, and I'll leave it at that.

The second piece around tender, the bond tender. So a couple of points on that. If you weren't able to read through some of the press releases that we had throughout the quarter is we were able to retire about \$2 billion of debt that had an average tenure of 21 years and an average interest rate of just over 6%. We issued about \$1.5 billion of Japanese yen denominated debt with an average tenure of about seven years at a significantly lower rate.

So in isolation, it certainly benefits interest expense, but there are a lot of moving pieces in the line for a company like ours. And we're not guiding specifically on what interest expense will be for the next couple of quarters, but certainly we're able to take advantage of market conditions and reduced our interest on this debt.

## **Operator**

Thank you.

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Manny, next question please.

### **Operator**

Yes. Our final question comes from Bob Summers with Macquarie Group. Please go ahead.

### **Q - Bob Summers** {BIO 3065678 <GO>}

Yeah, good morning. Just, can you talk about SNAP trends a little bit? I mean, to your credit, you really haven't said boo about it, but we're now in our second year of midsingle-digit declines. And so I'm curious as to is that a headwind that's mitigating comp strength, or is it actually a perverse positive that as that customer returns, you actually capture more share of wallet?

#### **A - Steve Schmitt** {BIO 19791185 <GO>}

Yes. There's certainly been some speculation about SNAP over the last couple of months too, and I don't think I'll use your explanation of what our response is to it. But you're probably not going to get a lot more out of it today, other than we look at the program and any of the changes that are made are built into our operating plans.

## **Q - Bob Summers** {BIO 3065678 <GO>}

Okay. And then just a real quick on - back to inflation. Typically, at inflection points, there can be some gross margin volatility. Could you just talk about what the pass-through is like this cycle? I mean, arguably there's a lot of deflation fatigue out in the market and one could argue that it gets through a lot easier this time relative to other cycles?

## **A - Kary Brunner** {BIO 20114316 <GO>}

Yeah, it wasn't a key driver for our gross margin variance. So...

## **A - Steve Schmitt** {BIO 19791185 <GO>}

Well, everybody, I just want to say thanks for your interest in Walmart today. We're really looking forward to having you here in Bentonville in a couple of months, hopefully a lot of you can make it, and we look forward to catching up then. Have a great Thursday and a great rest of the week.

## **Operator**

Thank you. Ladies and gentlemen, this does conclude today's teleconference. You may disconnect your lines at this time, and thank you for your participation.

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