

Q3 2021 Earnings Call

Company Participants

- Brian Roberts, Chairman and Chief Executive Officer
- David Watson, President and Chief Executive Officer
- Jeff Shell, Chief Executive Officer
- Marci Ryvicker, Senior Vice President, Investor Relations
- Mike Cavanagh, Chief Financial Officer

Other Participants

- Benjamin Swinburne, Analyst
- Craig Moffett, Analyst
- Doug Mitchelson, Analyst
- Jessica Ehrlich, Analyst
- Jonathan Chaplin, Analyst
- Philip Cusick, Analyst

Presentation

Operator

Good morning, ladies and gentlemen, and welcome to the Comcast Third Quarter 2021 Earnings Conference Call. (Operator Instructions)

I will now turn the call over to Senior Vice President, Investor Relations, Ms. Marci Ryvicker. Please go ahead, Ms. Ryvicker.

Marci Ryvicker {BIO 6183203 <GO>}

Thank you operator and welcome everyone. Joining me on this morning's call are Brian Roberts, Mike Cavanagh, Dave Watson, Jeff Shell, and Dana Strong. Brian and Mike will make formal remarks, while Dave, Jeff, and Dana will also be available for Q&A. Let me now refer you to slide 2, which contains our Safe Harbor disclaimer, and remind you that this conference call may include forward-looking statements subject to certain risks and uncertainties.

In addition, during this call, we will refer to certain non-GAAP financial measures. Please see our 8-K and trending schedules for the reconciliations of these non-GAAP financial measures to GAAP. With that, let me turn the call over to Brian Roberts for his comments. Brian.

Brian Roberts {BIO 1415772 <GO>}

Thanks. Marci, and good morning everyone. We had a wonderful third quarter across the entire company with 18% growth in adjusted EBITDA and 34% growth in adjusted EPS, and we generated \$3.2 billion of free cash flow. One of our goals the past several years has been to return to a position of offensively investing in our existing businesses, paying a growing dividend, and also, buying back meaningful amounts of stock. So, I'm pleased to report that we have now achieved all of that in this quarter.

And we are back to our desired leverage ratios. Our cable division continues to be a standout, delivering over 7% revenue growth and the fifth consecutive quarter of double-digit EBITDA growth of 10%, fueled by our broadband business, which generated 300,000 net additions and contributed to a very healthy 255,000 net new customer relationships.

Business services has emerged from the pandemic and was also a key driver of our results. And we believe this momentum will continue. Our success comes from our network advantage. Innovative products and world-class operational capabilities, which enable us to provide an unparalleled experience. Just like in residential, we are proactively responding to the needs of our commercial customers and offering personalized solutions.

While small business has led our growth for the last decade, we are still significantly underpenetrated in the mid-market and enterprise segments. We see a lot of potential to take share in our large addressable market, which just got even bigger post our recent acquisition of Masergy, which builds on our strong offering of technology solutions.

Masergy has become a leading provider to companies worldwide and unlocks a customer segment that we don't have today, particularly US based organizations with multi-site global operations. Xfinity Mobile exceeded its prior record adding 285,000 lines, the most in any quarter since launch. And we continue to evaluate ways we can accelerate this business even further as wireline and wireless connectivity services continue to converge.

We are looking at new exciting products and packaging that highlight how we're able to provide our customers with the best and most reliable broadband, wherever they are wherever they go and help them save money at the same time. And with only 6% penetration of our 32 million broadband customers, we have a long runway. Taking all of this together, we have an incredibly robust broadband business.

And we've been adding over a million broadband customers each year for the past 20 plus years, and we continue to deepen these relationships by offering a fantastic and differentiated in-home experience, with the fastest modem and gateway and the greatest WiFi coverage.

We plan to continue our relentless focus on aggressively developing and improving our suite of products around connectivity. The foundation of all of this is our network. And we are currently in the process of deploying new technology, updating key infrastructure, and

FINAL

Bloomberg Transcript

accelerating virtualization across our footprint, so that we can deliver even further enhancements fast and its scale to millions of customers.

And we will continue to evaluate every opportunity we have to expand our passing, which will bring our amazing suite of products and services to many new homes and businesses. All of Dave Watson and his team's superb execution is around decades of investment that is led to constant new product innovation, including this month's launch of X-class TV, an extension of our leadership in video aggregation. X class is an innovative smart television powered by our global technology platform that brings the best of our company's Entertainment Operating System to consumers nationwide. Together with the option to use either Xfinity, charter, or other entertainment apps.

At NBCUniversal, we continue to see great progress in each of our businesses. But I'd like to highlight our theme parks, especially Orlando, which just reported the most profitable quarter in its history, despite having virtually no international guests due to COVID-related travel restraints. In Hollywood, we continue to see recovery. And we had a very successful and exciting opening of Universal Beijing Resort on September 20th.

I also look forward to COVID related restrictions easing in Osaka which could happen soon. Our media business is also doing very well. We're benefiting from the many changes Jeff Shell and his team implemented starting in 2020. With new hires different roles fresh content and a more efficient operating structure. We're seeing the financial success in both our linear networks, as well as Peacock which has maintained its momentum.

We have a new breakout hit with La Brea, which has been a contributor to NBC's overall audience lead this prime-time season. As well as the best performing new show on Peacock. Sunday night football has returned with great momentum, which we're seeing across our platforms. And we're thrilled with the performance of our second Halloween installment which generated more revenue in its opening weekend at the domestic box office than any other film this year with a day and date streaming release, and is the number one non-live event premier in Peacock history.

We're also looking forward to extending our streaming platforms outside of the US, with Peacock launching on Sky next month and Sky showtime in the works for mid-2022. At Sky, I want to reemphasize how well we're performing in the UK, which continues its growth trajectory in customer relationships, led by record low churn.

We're also seeing great momentum in our broadband and mobile businesses. Earlier this month Dana Strong and her team introduced Sky Glass in London, a premium all in one streaming television and multi-channel subscription package that is so much more than just a stunning TV with amazing sound.

It's an innovation platform that opens up a whole new world of entertainment for our customers and simplifies the experience so they can stream every channel, every show in every app who one easy-to-use interface. And already the customer response has very

much exceeded our initial expectations. We're also incredibly proud that Sky Glass is the first TV to be certified carbon-neutral.

Sky has been leading all of Comcast with its sustainability goals and is the first media company in the UK to commit to being net carbon zero by 2030. While Glass and XClass are distinct products with different monetization and distribution strategies, they extend our customer base beyond our previous capabilities and they run off the same global technology platform.

This allows us to quickly bring the best features to consumers across territories, segments, and brands, and on Comcast hardware, and through our syndication partners. I'm pleased to also announce today that Apple will bring Apple TV Plus and the Apple TV app to our Xfinity and Sky customers on X1 Flex, X-Class, Sky Glass, and Sky Q devices and Comcast is bringing the Xfinity stream and Sky Go apps to Apple TV devices.

We're working together with our partners to deliver the best apps and experiences on our platforms. And our teams are sharing capabilities and collaborating across the company, collectively drawing on our scale and leadership in broadband aggregation and streaming, to innovate and profitably serve new and existing customers.

Looking ahead, I am excited about the opportunities we have to both invest in our business and return capital through buybacks and dividends, all while maintaining leverage around current levels. And I believe we are extremely well-positioned to continue our track record of building long-term shareholder value.

So, I'm pleased to now hand it over to Mike for more detail on the strong quarter.

Mike Cavanagh {BIO 3375974 <GO>}

Thanks, Brian, and good morning, everyone. I'll begin on slide 4 with our third quarter consolidated 2021 results. Revenue increased 19% to \$30.3 billion. Adjusted EBITDA increased 18% to \$9 billion. Adjusted EPS increased 34% to \$0.87 per share. And finally, we generated \$3.2 billion of free cash flow.

Now let's turn to our business segment results, starting with Cable Communications on slide 5. Cable revenue increased 7.4% to \$16.1 billion EBITDA increased 10% to \$7.1 billion. And net cash flow grew 16% to \$5 billion. As a reminder, comparisons to last year were impacted by adjustments accrued for customer RSM fees. Excluding these adjustments, Cable Communications' revenue increased 6.3% with no corresponding impact to EBITDA.

We added 255,000 net new customer relationships in the quarter. Once again, driven by broadband, where we added 300,000 net new residential and business customers. We continue to benefit from high levels of customer retention with broadband churn improving to the lowest rate for any third quarter on record.

The strong level of net customer additions over the past year including this third quarter, coupled with higher average revenue per customer drove broadband revenue growth of 12%. This growth was about a point lower excluding the RSM fee adjustments in last year's results.

Wireless and business services also drove our strong Cable revenue growth. Wireless revenue grew 51% driven by growth in customer lines and higher device sales. Overall, we added 285,000 lines in the quarter, the best result since launching this business in 2017, bringing total novel lines to \$3.7 million. Business services revenue increased 8.7%, reflecting an increase in rates, and customer is primarily driven by the continued improvement in small businesses.

We added 18,000 net new customers in the quarter and 72,000 over the past year. We recently closed on our acquisition of (inaudible) which enables us to offer a broader range of products and solutions to mid-market and enterprise customers and expands our market opportunity to customers with a global presence.

Moving to video. Revenue increased 1.4% and was flat excluding the RSM fee adjustments in last year's third quarter. Driven by a residential rate increase at the beginning of the year, mostly offset by video subscriber net losses totaling 408,000 this quarter. Last, advertising revenue increased 4.6%, reflecting a strong overall market recovery compared to last year's third quarter, which was impacted by COVID.

Partially offset by lower political advertising. As a reminder, the fourth quarter year-over-year comparison will be impacted by record levels of political advertising last year. Turning to expenses, Cable Communications' third-quarter expenses increased 5.3%. Programming expenses increased 7.6%, mainly reflecting the comparison to last year which benefited from RSM adjustments.

Excluding these, programming expenses were up 2.8% as we begin to lap the large number of contract renewals that started to cycle through in 2020. Non-programming expenses increased 3.9% and decreased 0.8% on a per relationship basis, reflecting our investment to drive growth in our core businesses, broadband wireless, and business services.

This resulted in higher technical and product support and advertising, marketing, and promotion expenses, which were partially offset by lower bad debt and customer service expense. Cable Communications EBITDA increased 10% to \$7.1 billion, including a contribution of \$51 million from our wireless business. Cable EBITDA margin reached 43.9%, reflecting 120 basis points of year-over-year improvement.

While the RSM and fee adjustments had no impact on EBITDA, they did impact margins last year. Excluding the RSM adjustment impact, our margin expanded 160 basis points year over year. Cable capital expenditures decreased 5.4% resulting in CapEx intensity of 10.4%. For there is typically some choppiness in Cable CapEx from quarter to quarter mainly due to timing.

FINAL

Now let's turn to slide 6 for NBCUniversal. Starting with total NBCUniversal results, revenue increased 58% to \$10 billion. And EBITDA increased 48% to \$1.35 billion. Media revenue increased 48% to \$6.8 billion, including \$1.8 billion associated with the Tokyo Olympics. Excluding the Olympics, revenue increased 9.2% driven by higher distribution, and advertising revenue. Distribution revenue increased over 12% reflecting higher rates post the successful completion of several carriage renewals at the end of 2020.

And a growing contribution from Peacock partially offset by subscriber declines, which have been stable for the past few quarters. Advertising revenue increased 7.2%, reflecting an overall market recovery compared to last year. Very strong demand in pricing for our ad inventory, a higher contribution from Peacock, and a solid start to the new fall season, including strong NFL ratings, partially offset by the timing of sporting events compared to last year when several events had shifted from the second quarter to the third quarter.

Media EBITDA increased 1.2% to \$997 million, including results of Tokyo Olympics. The favorable comparison on the timing of other sporting events and Peacock losses that were impacted by higher costs associated with the day and date release of the Boss Baby family business.

As a reminder, our fourth-quarter results will face a difficult comparison to last year due to higher costs associated with the timing of more sporting events at our regional sports network, an increase in our original entertainment as we continue to launch our fall season, and the inclusion of our latest studio release 'Halloween kills' on Peacock.

Studios revenue increased 27%, driven fairly equally by growth in theatrical and content licensing revenue. The increase in theatrical revenue reflected the continued success of F9, as well as several new releases, including the Boss Baby Family Business which was in theaters and on Peacock.

In addition, content licensing revenue growth benefited from the delivery of content to our networks, Peacock and third parties. Studio EBITDA declined 47% to \$179 million, driven by higher amortization of television and film production costs as we return to pre-COVID levels of production and investment in marketing and promotion to launch our new films.

Looking to the fourth quarter, EBITDA comparisons to last year will remain challenging in the short term as we launch new theatrical releases and ramp our TV productions, which had been impacted by the pandemic. Moving to Theme Parks, revenue increased by \$1.1 billion to \$1.4 billion and we generated EBITDA of \$434 million which included about \$130 million of Universal Beijing pre-opening costs.

This was our most profitable quarter since the pandemic began in the first quarter of 2020. Driven by improved operating results at our US Parks, including strong domestic attendance and per caps that were above pre-pandemic levels. In fact, as Brian noted, Universal Orlando delivered its highest EBITDA for any quarter in its history. At Universal Studios Japan, results were challenging, as we continue to operate under government capacity restrictions, keeping attendance below 2019 levels. Last, we opened Universal

Beijing on September 20th, where the initial demand has been positive. While our parks offer a great experience year-round, we expect some seasonality given Beijing's weather conditions with lower attendance in the fall and winter and more in spring and summer.

So overall, our Parks, we are encouraged by the continued recovery, but getting back to and then exceeding pre-pandemic levels of EBITDA will likely require an improvement in international visitation. Now let's turn to slide 7 for Sky, which I will speak to, on a constant currency basis.

For the third quarter, Sky revenue was \$5 billion and relatively consistent compared to last year. Direct to consumer revenue was also consistent with last year's result, primarily reflecting strong growth in the UK, driven by continued growth in customer relationships and higher ARPU due to the positive impact of a rate increase earlier this year.

Higher mobile device sales and the continued turnaround in hospitality revenue as pubs and clubs come back. This was offset by a decrease in customer relationships and ARPU in Italy, mainly due to a negative impact from the reduction in broadcast rights to Serie A. Sky's overall customer relationships declined 233,000, entirely driven by customer losses in Italy. Advertising revenue increased 16%, with the results in the U.K driving the bulk of the growth and reflecting the overall market recovery from COVID-19.

This increase was offset by a 26% decline in content revenue, driven by the change in sports licensing agreements in Italy and Germany, as well as the timing of sports events compared to last year when several events had shifted from the second quarter to the third quarter due to COVID-19. Turning to our EBITDA results. During the quarter, there was a change in the way we amortize sports rights. This cost is now aligned more directly to when games are played, including when seasons begin and end.

This resulted in a \$130 million benefit in the third quarter, which will reverse in the fourth quarter. Going forward, this change will continue to impact the quarterly pattern of recognizing sports rights amortization costs, with expense higher in the first and fourth quarters and lower in the second and third quarters.

But it should not impact our full-year results. Overall Sky's EBITDA increased 76%, reflecting this benefit, as well as lower sports programming costs due to resets in our sports rates and the favorable comparison on the timing of sporting events. Before I comment on capital returns and balance sheet, let me make a comment on our corporate and other segment. As we've done in the past with other startup activities, launch costs related to Sky Glass and X-Class were reported in our corporate segment which could become more meaningful beginning with this fourth quarter.

Now I'll wrap up with free cash flow and capital allocation on slide 8. We generated \$3.2 billion of free cash flow this quarter, including a \$670 million benefit related to the tax impact of the bond exchange we completed in August. Consolidated total capital was \$2.9 billion for the quarter and as expected, net working capital increased, reflecting our broadcast of the Olympics, as well as the continued post-COVID ramp of investment in studio content.

Return of capital totaled \$2.7 billion including \$1.2 billion of dividend payments and \$1.5 billion of share repurchase activity. Our net leverage at quarter-end was 2.4 times, which means we are now back at a level that is consistent with our existing ratings and reflects substantial progress in both debt reduction and a strong rebound in our businesses post the pandemic. From here my expectation is that we keep our leverage ratio around where we currently are and continue to execute on our capital allocation priorities, which consists of maintaining a strong balance sheet, investing organically for profitable growth, and returning capital to shareholders.

Looking ahead, our buyback will be a function of that balance and excess free cash flow available for capital returns. With that, I'll turn it back to Marci, who will lead the question and answer portion of the call.

Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Mike. Operator, let's open up the call for questions, please.

Questions And Answers

Operator

Thank you. (Operator Instruction)

Our first question comes from Benjamin Swinburne with Morgan Stanley. Please go ahead.

Q - Benjamin Swinburne {BIO 5489854 <GO>}

Thank you. Thank you. Good morning. Maybe Brian starting with you, the Sky Glass, the move towards a Smart TV. It seems like a really interesting evolution of your product set, taking the business beyond your footprint, as you noted in multiple markets. Can you just talk about some of the long-term vision of what that turns into for the company?

Because it seems like it's a pretty significant opportunity, as you know, you've been limited essentially geographically in the past. And then I guess I have to come back to Mike to your last comment there about leverage, just doing some quick math, I mean, you guys are run rating, I guess what \$5 billion of buybacks a year looking at the second half. You've got a \$4 billion or so dividend, you generate a lot more free cash flow, than those two numbers, to stay levered here, there is a lot of excess cash flow, which is obviously a nice problem to have. Anything else you would add in terms of how you stay at 2.5 times just given the strong free cash flow dynamics of the business would be, would be greatly appreciated. Thank you.

A - Brian Roberts {BIO 1415772 <GO>}

Thank you, Ben. Let me start that if you look at where we are today we, the global technology platform, we do about 5 billion entertainment streams week on 75 million devices. So, we have a huge global scale, and one of the great things that we're working

on with Dana and Dave is having a global technology platform and working together on product innovation. So, to specifically talk about the connected TV, streaming TV, which is what Sky Glass and XClass are really all about, I think it's a natural evolution. So, I think it's a beginning of a logical extension. And so I was in London for the launch of Sky Glass. And we've been working on it since the day we bought Sky, taken about three years to see it come to fruition. It's a really exciting product. Just simplifies for the consumer so much, Dana can talk in a moment a little bit about it, it really is a breakthrough idea, I think on how people buy it and pay for it.

But mostly it's a embodiment of what we do well, which is aggregation. And that we're going to find a way for consumers to get to what they want faster, personalize it, and have fun along the way. And then it's a platform for innovation on a go-forward basis for where we think television may evolve. And whether it's gaming, whether it's fitness, health care, education. And so having that be part of your relationship with our company, I think is novel territory for us to do R&D off of.

In the US and finally, it allows us to take it all over Europe, potentially as you say in and out of footprint. So, we're starting in the UK, but we have ambitions to expand quickly to other countries. And it's great for streamers and streaming services. So, our importance to the streaming universe will continue to grow and our relationship, and certainly the Apple announcement today is that the latest iteration of that. In the US, pretty much locked in sync with our Sky team, is the XClass and Dave can talk a little bit about that.

But we look at the markets, there's different opportunities, different realities with our partnership with hisense and with Walmart, where many Americans get their televisions. And so we're excited to begin. And I think so, different ends of the market perhaps, we'll look at this as learnings across the globe and it follows right on the heels of X IQ, Flex, and the progress we've made on innovation.

So I'm really excited by it and I think it also shows the one company working well together. Let me start with Dana, why don't you add a few thoughts on Sky Glass, and then Dave, over to you. And then we'll get to the question on leverage with Mike.

A - David Watson {BIO 3725402 <GO>}

Thanks so much. Brian, I appreciate it. Sky Glass is our latest innovation for a new streaming TV. And as it was touched on that this eliminates the need for dish and a set-top box which is really, really important as we go forward, and we believe it's the smartest TV in the market. I can say based on our experience of product launches, the consumer reaction here has been fantastic.

And I think that really starts with the product itself, which is quite innovative. We've changed the commercial model of the product to follow the approach of the mobile handset sales. So, we've converted a large upfront payment to an affordable monthly payment with ownership, of course. It establishes a long-term relationship with the customer as a result, and it really improves, the product really improves our acquisition economics, because it allows for self-installation and there is no longer a need for a dish and a set-top box.

FINAL

I think another big part of the product innovation has been reducing the complexity of the purchase decision itself. So, everything is inside. All of the highest specs and the customer really only need to choose the size, inclusive of the audio which is truly fantastic, all built-in and then the breakthrough in the experience, and that's where Sky really does shine is in the fully integrated product. So, that interplay between linear on-demand and app content, which can really enhance people's time spent viewing (inaudible) for your longer coming in and out of apps but the content is lifted up and able to toggle content more easily.

This is what kind of makes the product such a stand out and I think is driving some of the consumer reaction that we've seen. As Brian touched on, we think Sky gives us some interesting headroom, it opens up customers we haven't been able to reach before. If they've been prohibited from having satellite dishes or didn't want them. Opens up customers who are more interested in streaming content.

It opens up syndication opportunities for us and importantly, as Brian touched on, it opens up a lot of opportunity for both stickiness and potentially new revenue areas when we think about things like watch together or fitness and health. Long, long term we think this is a platform for innovation and really, really jumped at the beginning.

And I think the compelling part about this is that all of that gets of this are exactly the same as all of the Comcast technology. So, this is all built through the collaboration and enablement of Comcast. And so the synergies between this and some of the smart TV developments in the US are the huge synergies where the hardware, the software, the cloud services are almost entirely the same.

A - Jeff Shell {BIO 1930932 <GO>}

This is Dave then so and I think Dana hit it Brian hit say, it really is a for-X-Glass, we're not starting from scratch, because of this constant focus around innovation and working with the Sky team, working together with the cable group. So we're excited about X-Glass, it's early days but it is clearly, the Smart TV is a really important device to get to. So, we are able to take our software stack working across the board and focus on the right segment that wants very little friction, that just once the Smart TV to work. And we're able to do two things, one, deliver though with a world-class UI. So, great voice, great data integration able to add things like the charter app, our app on top of it. So we can, there is a lot of flexibility that we have, in the business model that we have, we can go to market with the TV manufacturers, the retailers in mind, and pull it all together in a unique way because we're coming in a little bit later. So, it's a great product, we're very excited about it within our footprint outside and we're able to position Peacock as a key part of now the offering, and a great way and within the UI.

And so overall very excited, early, but this is clearly a focus of ours.

A - Mike Cavanagh {BIO 3375974 <GO>}

Thanks guys. So, Ben, it's Mike. So on capital allocation and leverage. So, just to recap things, we ended at 2.4 times leverage. So, like I said earlier, I think we intend to stay

around this level from here. So, plus or minus a tick or so, because we're not trying to stick the landing each and every quarter on a specific number by any stretch. But that's right, I think the, we've said all along that our businesses are healthy, as you're going to hear from all the operating executives here.

They're all going to grow free cash flow over the long term and that does create a big long-term picture for us that will put us in a great position to continue to maintain the strong balance sheet, we have, continue to invest organically in the businesses and then return ample capital back to shareholders. And the performance of the business and the patterning of those investments are what will dictate the outcome. But it's, we feel very good about being back at this place where that's what the picture looks like.

Q - Benjamin Swinburne {BIO 5489854 <GO>}

Thank you.

A - Marci Ryvicker {BIO 6183203 <GO>}

Operator, next question please.

Operator

Our next question comes from Doug Mitchelson from Credit Suisse.

Q - Doug Mitchelson

Thanks so much. So, I guess that leaves broadband for me. And so I think Dave in particular, Brian, I'm not sure if you have thoughts as well, there's just a lot of concerns in the marketplace by investors on fiber build-outs in fixed wireless, and then of course 3Q came in below 3Q 2019. And I think Dave, a couple of questions, one is, what's the right baseline for growth in broadband net additions that investors should think about? I think during the pandemic, as we move through a lot of us look at 2019 as a normal year pre-pandemic.

It was a good year for you and the industry for broadband growth. So, one, when you look forward, like what's the right baseline for growth that you measure your businesses on? And then secondarily, any thoughts on how momentum looks in 4Q and how you feel about competitive threats would be helpful. Thank you.

A - David Watson {BIO 3725402 <GO>}

You got it, Doug. So, first off, as you said, we're still clearly in a fluid environment. To be clear though, the fundamentals of the business are very strong and there is a really long runway of growth in broadband. So, we haven't changed our feeling on that at all. We have a terrific network, its scale, it's ubiquitous and it continues to perform exceptionally well. And we're in a good position for the future.

So, we haven't changed our view on the long-term trajectory of the connectivity business, I'm just as confident and optimistic in the prospects for this business as I've ever been. So,

when you look at the whole year, I think it underscores the strength of broadband. Year-to-date, we've added over 1.1 million net additions and we've been adding over 1 million broadband subscribers each year for the past 20 years.

And as you said, while the pace in Q3 was slower than we saw earlier in the year during the height of the pandemic, our broadband net adds are still very healthy, and our churn remains at record lows, certainly, for Q3, I think it's important to look at the current environment and I think that points, a little bit Doug to what you're talking about. And kind of just a couple of drivers to call out, one, when you look at the slowdown and Mike talked about this earlier, there have been a slowdown in connects across our footprint and we look very closely at the move activity. There is more the activity earlier in the year around moves, slower now and certainly with the last couple of months below 2019 levels in terms of moves. So, a little bit less college student activity, not alarmingly so but just a little bit less. And just a little bit less switching activity, overall.

I think if you look at other operators everyone's churn is down, so that means, just some less jump balls where we do well. I think the other thing to call out in terms of drivers, we're seeing less growth from the lower-income segment. We're still adding customers in this segment, but not at the same rate as earlier. There are new government programs like ABB and we're seeing traditional wireless, not fixed wireless but traditional wireless participate and be very active in this program.

And last point and competition, look, we take it all very seriously and we've been, in a very competitive situation for some time. Our focus has not wavered, we innovate, we deliver the best product for each segment, we break the market down in terms, in terms of segments and we compete at a very local level. We have our granular view literally at the block level geographically and buy each segment for (inaudible) me to see only to multiple-product household.

So, you add it all up, our churn remains at record lows, whether it's fiber or whether or not, and we look at our competitors' performance overall tours historically and now and I think this says it all. So, as for expectations for full-year results. While current visibility and overall activity creates a little bit of modest risk, we still believe full-year net adds will be around 2019 levels.

So, overall when you look at this year and you go back to 2019. 2019 was the second-best year that we've had in well over a decade, it's just a terrific year. And so for us to be at that level and the consistency that we've had has been so strong and you point to the fundamentals, there are some things that were on, but like always you attack them and you break them down, but I really like the fundamentals and the momentum that we have.

So, I think the runway is absolutely still there. And the last point is, business services based, very important part of the connectivity story and they're, I love their momentum as well. So, you add it all up, I like where we're at with connectivity.

Q - Doug Mitchelson

Thank you very much.

A - Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Doug. Operator, next question please.

Operator

Our next question comes from Jonathan Chaplin with New Street

Q - Jonathan Chaplin {BIO 4279061 <GO>}

Thanks. Dave, I'm wondering if I can follow up on that last question. The, if the full year is around 2019 levels would suggest that 4Q is a bit below where you were in 2019? Is it your sense that we sort of pulled growth from the fourth quarter into the, earlier into the year and 2022 will be sort of back to that normal trend. Or do you think the slowdown that we're seeing in 4Q might continue into 2022? And I recognize that it's difficult to have visibility, given all of the sort of the puts and takes coming out of the pandemic, but any color around the progression of the trend would be, I think would be really helpful to investors.

A - David Watson {BIO 3725402 <GO>}

Understood. I, as I mentioned around the visibility. So, I wouldn't comment yet at this point on 22 other to say what I've already said around 19 being very strong and point back towards the fundamentals and in terms of the trending around churn, the activity that we have. And so, I think, more to come later, but I think there is, we have just consistent momentum, would be going back, pointing back to over 1 million broadband net adds over a 20 year period just speaks to the strength of the category.

So, overall views, long runway for growth, where we're at with penetration, we haven't changed our longer-term view of that.

Q - Jonathan Chaplin {BIO 4279061 <GO>}

And just following on from that it's presumably the low churn that you're seeing is speeding into the tremendous EBITDA growth that you're, that you're seeing in the, in the Cable segment as well. If churn for the industry has to recover for growth in broadband to recover. Would that, is there sort of an offset to growth in EBITDA as we think as we look ahead as well.

A - David Watson {BIO 3725402 <GO>}

I think the main point churn is already, at a very good place. I think our overall at record lows. So I think what we're dealing with these transactional activity, it's a little bit lighter on the connect side. So we're already in a good position. I think we have a balanced approach towards ARPU, growth and we have a balanced approach towards customer share growth. So, those fundamentals I think are consistent.

A - Brian Roberts {BIO 1415772 <GO>}

That's the one point, I just, this is Brian just want to add to Dave, I think gave a very comprehensive and totally agree with two questions that got asked, his answer. I think that, that last point, I just want to underscore, which is, the record low churn suggests to me anyway a very stable business,. That's what's so great about the 32 million broadband customers that we have, we have a recurring business.

So, well, maybe there was a pull forward, maybe there is a slowdown, time will tell as your question suggests. We are looking at how do we grow EBITDA, how do we grow margins, how do we maintain and offer more product connectivity, kind of the very first thing we talked about, what else can you do with broadband, what will broadband evolve to over the next five, ten years. So, we're super-focused on minute to minute but we're also, I think Dave put in context, jJust how good we feel and it's certainly business services, the same kind of innovation that we've been doing in residential, we're doing a business services. And so it's not some change in market conditions that really, we've all been reading about. While there may be coming and maybe there is some of that, I actually think it's personally the disruption from the pandemic coupled with a large percentage of Americans have broadband.

So, the question for us go forward is how do we continue to grow the value of that broadband and obviously, therefore, grow the value to our shareholders.

Q - Jonathan Chaplin {BIO 4279061 <GO>}

Great, thanks guys. I really appreciate it.

A - Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Jonathan. Operator, next question please.

Operator

Our next question is from Jessica Ehrlich from BOA Securities.

Q - Jessica Ehrlich {BIO 22467840 <GO>}

So, thank you. I guess a bigger picture question and it's something really short. We look out towards next year, I mean NBCU will clearly have a record year, but the Olympics, super bowls record upfront, political looks like theirs will have money being raised, hopefully we'll see a return of international team visitors and movies seem to be stabilizing. Sky, obviously you've got this rollout of Sky Glass and Peacock and hopefully benefit from some of the past investments.

And cable as you guys have just discussed, you're going out, (inaudible) with XGlass TV, which I guess I'd love your comments, but it seems like it would benefit broadband Peacock and advertising, mobile's more aggressive. So, with that long-winded introduction. I just, could you talk about your priorities for 2022 and beyond?

How different will the business look over the next three to five years? And then the kind of quick short question is just on Peacock, you didn't mention anything about usage or monthly active accounts. So, if you could give some color there.

A - Brian Roberts {BIO 1415772 <GO>}

Let me start, but thanks for your all over the, kind of sense of optimism, at least, I think we all feel for the company. We're, I think we're one of the fortunate companies we, during the pandemic, we've talked in the past about how well I think we transitioned to work from home, customer care, continued productions.

So, as we come, hopefully out of this in the US and globally, where are we driving our company? And I think we ultimately go where the consumer wants to be, and we have products and different prices that allow customers to come to our company. We're getting close to nearly 60 million customer relationships. I think 57 million or 58 million, global relationships, and these are a hundred dollar a month plus type relationships.

And so, we want to be the best leader. And that's why we are continuing the innovation. And then you add in Theme Parks and as you talked about, and the big events that people come to our company, whether they're advertisers or business partners. So, I think that's all driven off the global technology platform. And that's where I think we have this, the real leadership.

So, and then I want to echo what Mike has said a couple of times. We feel like we're back in balance in our priorities and that really puts us in a position to go forward, to be disciplined in what we're doing, be a leader, and that's going to produce after all the many years that our company has been building these relationships around the world to produce a lot of free cash that will be returned to shareholders but Jeff,, why don't you go specifically to the Peacock and other NBC. We haven't heard from you yet, so maybe talk about the company in general.

A - Jeff Shell {BIO 1930932 <GO>}

Yeah, thanks. Thanks, Brian, and thanks, Jessica. So, everything on Peacock is heading in the right direction and there is really nothing from a trajectory perspective that's any different than it was last quarter or the quarter before. All metrics are pointed up. Our usage continues to be great. Our mix of users continues to be great. We added a few more, million more subs, more M&As. Everything, advertising we, in this quarter, we just, at the tail end of the quarter, we started selling advertising beyond sponsorship of which in the fourth quarter, it's all beyond sponsorship. And that is going spectacularly well. So, we're really pleased with Peacock. It's way ahead of where we expected to be at this point. And every month, every quarter it gets further ahead. And as you were talking about the business overall for next year, I was getting excited because we're very excited about next year with everything that we've got coming across from NBCUniversal, from the Olympics, and the Super Bowl to a spectacular movie slate, to a very strong advertising business, ratings at our linear networks improving.

FINAL

Bloomberg Transcript

FINAL

And I think Peacock, I would add to that that Peacock is doing really well right now without most of its programming strength. So, if you look at the future, and you look at where we're headed with Peacock, we have, because of the pandemic, we were behind on our original production, so we're going to start to see a ramp-up in originals on Peacock which is very necessary to continue to grow, to have successful and robust original programming. And we're excited about a lot of the things that that we're making for the service.

We decided to buy our first window as we talked about last call of our movies on, so, our pay one rights, so to speak. And the first movie in our pay one rights will hit Peacock in the first quarter and then we'll have a steady supply of movies. We've seen across all streaming platforms that movies move the dial, they moved the dial for Peacock in this quarter with Boss Baby, recently with Halloween kills which by the way, was a huge hit on Peacock and a huge hit at the box office.

So, it shows that you can kind of kind of, play in two different markets. So we have all of our movies coming to Peacock and we couldn't be more excited about where Peacock is and we'll continue to invest behind that success. I think it's important to remember too that we launched just over a year ago, we launched in July of last year, so we've been, we've been a business for just over a year, and we're already more than a third of where we're, Hulu is now, which as a service has been more than decades in the making. So. excited about the year overall in the company and really excited about where Peacock is gone.

Q - Jessica Ehrlich {BIO 22467840 <GO>}

Thank you.

A - Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Jessica. Operator, next question please.

Operator

Our next question comes from Craig Moffett with Moffett Nathanson.

Q - Craig Moffett {BIO 5987555 <GO>}

Hi, thanks. So I guess we, having talked about broadband and some of the growth initiatives across the company, let's talk about wireless as the other big growth initiative, I guess, first, the way I would question sort of, we've seen some data that suggests that your WiFi is offloading a lot more traffic than we would have expected from the contract. So that, the gross margins of that business may be much more, much higher than we had previously believed. it makes me wonder, what's the strategic goal for that business?

Is it really to drive the business into being the largest most profitable business it can be or is it still largely to reduce churn on broadband, and think of it as more of a defensive product for protecting your existing business? And then if I could just squeeze in a second unrelated question, can you just update us on your thoughts of Hulu which I guess

Bloomberg Transcript

doesn't necessarily come up until 2024, but is there any opportunity that you might do something with hulu sooner.

A - David Watson {BIO 3725402 <GO>}

Hey, Craig, Dave here. So let me start with, with wireless. So I don't think that, we really haven't changed our strategic imperative behind mobile, but most certainly things have accelerated. And that we are very focused on how we leverage mobile to support broadband. Once we were, successfully worked on the Verizon relationship and improve the MVNO relationship, we're able to go to market with and launching the new unlimited plans combining that with by the gig just puts us in a unique position.

So, I think our goal is what we said earlier, is to go faster and leverage mobile completely. And everything that we do and how we surround broadband with a terrific product, I think it is profitable, we will continue to be, to feel confident of that but the main focus is to drive broadband. And there are a couple of key things, one, it is, continues to support the broadband churn, again pointing towards to record low, broadband overall turns mobile, is just one piece of that but it also drives consideration on the front end.

So, when things, the activity overall begins to tick back up, I think retail and mobile play a huge role. As you pointed out, I think the other key point is how do we leverage product integration with WiFi? We already do a great job thus the, every mobile device, we had contributed just a ton of broadband traffic through these mobile devices over our Wi-Fi network and it's part of our network.

So, over time, we want to work hard on how do we integrate the experience and just do more. So, I think in the home and we'll be opportunistic outside the home. So, I think it's, we're accelerating mobile, every single sales channel, every marketing plan, and we'll continue to package mobile with broadband in unique ways going forward.

A - Mike Cavanagh {BIO 3375974 <GO>}

Hey, Craig, it's Mike. So on Hulu just tremendous increase in value there. Obviously great business that's participating in one of the hottest areas of value increased streaming. So, we're happy to be along for that ride. Obviously, we set up our own thing in Peacock. In terms of the deal, it is a couple of years out, but remember we kind of put this together a couple of years ago, and I'm certainly glad we didn't exit at the time, three or so years ago. So, like the deal we have and I think we're always open for business, but it will be fine if we stay to the end because I expect value to keep increasing.

Q - Craig Moffett {BIO 5987555 <GO>}

Thank you.

A - Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Craig. Operator, we have time for one last question.

Operator

Our last question comes from Philip Cusick with JP Morgan.

Q - Philip Cusick {BIO 5507514 <GO>}

Hi guys. Thanks for squeezing me in. I want to ask a couple of follow-ups. First on the broadband trends, the last few quarters and in September, you've been pretty specific about how you thought the year would come in. Is there just less visibility today compared to where we were in September and it sounds like this is in a competition issue just more of an underlying demand. How also, does that make you think about price increases this year from broadband and video with the pandemic still going on in the new FCC.

And as well on the buyback, in the last cycle, you weren't really willing to borrow money to buy back stock, preferring to use cash flow, and leverage just lower. It sounds like it's different this time and is that driven by the stock price being really attractive or you really want to just keep that leverage and that sort of mid-twos rang?

Thank you.

A - David Watson {BIO 3725402 <GO>}

So let me start, this is Dave, let me start with broadband. So, as I said, there is some limited visibility on what we've seen and obviously, an acceleration of activity earlier in the year that was more like 20 in the first part of 21. But primarily really on the connect side and I think I walk through some of the drivers behind that. But again pointing towards at the whole year gives perspective on Q4, around the 2019 levels. Still, I think the key is the overall churn levels just being where they're at, and I've talked about that.

Your point, our approach is to consistently focus on value, and whether it's fiber or not, our goal is constantly innovate, position the greatest network. I think for today and tomorrow and we're constantly adding speeds. We've improved coverage, great devices there the, gateways, the pods control improvements that we've had, streaming with the Flex, now XGlass and mobile, we're surrounding broadband with products eases some of the pressure around pricing when you can package with so many alternatives.

The other thing that we do is we provide multiple tiers of broadband and we market, we break down the broadband marketplace into segments. So, we have a lot of choice out there and so it is, we go and we consult with the prospects upfront and customers all the time, what's best for them and we put them in packages that work and that gives an opportunity to drive ARPU when you do it that way.

So overall, the fundamentals, again, I talked about and you look at the long-term runway of broadband and the consistency of how we performed. To me that, I think points towards the future. So, Brian.

A - Brian Roberts {BIO 1415772 <GO>}

Okay. Well, I think it's a perfect way to end the call Phil, with your question. Let me again state, I think it was a great quarter. And one of the highlights of the quarter was returning after several years to what we have our target leverage ratio, which Mike talked about. And so we sort of separate, at least I do in my mind, the borrowing from the buyback.

They are not linked the way you described. They may appear that way. And I just want to give a compliment to our treasury team, Jason Armstrong and team during the last 18 months. Our balance sheet's now never been in a stronger position. We've done some long-term rollovers and extensions at historically low rates. And so, you put all that together with this operating performance and it does get us back to where we wanted to be, which will then allow us to more aggressively take advantage of, what a number of us believe is a great company and therefore you can put your own value on it, as shareholders, but we certainly are looking forward to buying back stock. And I think Mike described the logic well in the ratios and all in all, a really great quarter. So, thank you team, and thanks for your support on the call to the shareholders.

Marci, over to you.

A - Marci Ryvicker {BIO 6183203 <GO>}

Thanks, Phil,, and thank you, everyone, for joining us on our third quarter call. Have a great day.

A - Brian Roberts {BIO 1415772 <GO>}

Thank you.

Operator

There will be a replay available for today's call starting get 12:00 PM Eastern Standard Time. It will run through Thursday, November 4 at midnight Eastern Time.

The dial-in number is 85258592056 and the conference ID number is 4073347 a recording of this conference call will also be available on the company's website, beginning at 12:30 PM Eastern Standard Time today this concludes today's teleconference. Thank you for participating. You may all disconnect

This transcript may not be 100 percent accurate and may contain misspellings and other inaccuracies. This transcript is provided "as is", without express or implied warranties of any kind. Bloomberg retains all rights to this transcript and provides it solely for your personal, non-commercial use. Bloomberg, its suppliers and third-party agents shall have no liability for errors in this transcript or for lost profits, losses, or direct, indirect, incidental, consequential, special or punitive damages in connection with the furnishing, performance or use of such transcript. Neither the information nor any opinion expressed in this transcript constitutes a solicitation of the purchase or sale of securities or commodities. Any opinion expressed in the transcript does not necessarily reflect the

views of Bloomberg LP. © COPYRIGHT 2021, BLOOMBERG LP. All rights reserved. Any reproduction, redistribution or retransmission is expressly prohibited.

FINAL

Bloomberg Transcript