

Company Name: Bank of America
 Company Ticker: BAC US
 Date: 2018-04-16
 Event Description: Q1 2018 Earnings Call

Market Cap: 285,321.43
 Current PX: 28.14
 YTD Change(\$): -1.38
 YTD Change(%): -4.675

Bloomberg Estimates - EPS
 Current Quarter: 0.626
 Current Year: 2.541
 Bloomberg Estimates - Sales
 Current Quarter: 22851.467
 Current Year: 92072.045

Q1 2018 Earnings Call

Company Participants

- Brian T. Moynihan
- Paul M. Donofrio

Other Participants

- John Eamon McDonald
- James Mitchell
- Betsy L. Graseck
- Mike Mayo
- Glenn Schorr
- Ken Usdin
- Gerard Cassidy
- Matthew Derek O'Connor
- Marty Mosby
- Brian Kleinhanzl
- Richard X. Bove
- Nancy A. Bush

MANAGEMENT DISCUSSION SECTION

Brian T. Moynihan

Q1 Highlights

Earnings

- The momentum our team has built over the last several years again showed up with strong earnings in Q1 2018
- So, let me start on slide 2
- We reported record earnings for our company of \$6.9B after-tax, up 30%
- On a pre-tax basis, our earnings grew 15%
 - This growth drove improvement in our returns

Tangible Common Equity

- Return on tangible common equity improved nearly 400BPS to 15.3%, while our return on assets improved to 120BPS.
- Our efficiency ratio fell below 60% on an FTE basis, reflecting our disciplined focus on expenses
- We achieved all this by driving responsible growth

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- As you've heard us say many times, responsible growth has four parts; we have to grow, no excuses; we have to grow on our customer-focused framework; we have to grow within our risk appetite; and we have to do it in a sustainable manner

Capital, Debt and Equity Growth

- So, how did we do this quarter? Well, first of all, we did grow, no excuses
- During Q1, we continued to play the role that our company plays and help economies grow here and around the world by supplying capital and through debt and equity growth for – equity underwriting for growth for those companies
- In our company, we grew loans by more than 5% y-over-y in aggregate across the businesses

Deposit, Revenue Growth and Customers

- We grew deposit by more than 3%, while maintaining discipline in our deposit pricing
- Consumer led our deposit growth with an increase of 6% or \$38B in deposits y-over-y, a strong showing
- All this led to revenue growth of 4% and we also increased the amount of capital we returned to shareholders this quarter
- We grew within our defined customer framework, the second tenor responsible growth
- As Paul will show you later in the presentation, we delivered more cards and more checking accounts to our Consumer customers, more accounts in our Merrill Edge online brokerage to our investors, more households were formed in Merrill Lynch and U.S. Trust, and more small business clients, more business banking clients and more commercial banking customers came into the franchise
 - But most importantly, with those customers who are already here, we continue to increase our depth of relationship

Credit Charge-Offs and Global Markets Business

- The third tenor responsible growth is to grow within our disciplined risk framework
- We reported credit charge-offs of \$911mm, 40BPS of average loans, lower than both the prior quarter and the prior year ago quarter
- In fact, we reported a net charge-off ratio below 50BPS now for 13 of the last 16 quarters
 - That's four years of relative consistency
- And just like last year, for the whole of 2017, we made money every day in Q1 in the Global Markets business, despite the pickup in volatility
- And while our Markets balance sheet grew to support our clients, our VaR or Value at Risk remains stable y-over-y

Growth and Operating Leverage

- The fourth tenor responsible growth is grow on a sustainable basis and we did that by investing in our people and our communities and by driving operational excellence

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- You can see that come through once again with the predictable earnings for our shareholders
- This quarter's results are the 13th quarter in a row reporting positive operating leverage on a y-over-y basis
- As you look at slide 3, you can see this chart
- We got there different ways in different quarters, but it's 13 quarters in a row of positive operating leverage
 - That's because through fundamental operational excellence and expense discipline throughout our franchise, we've been able to again reduce quarterly operating expenses this quarter on a y-over-y basis
- We've done that now for 13 of the past 14 quarters, even as we continued to invest heavily in our franchise

Investments

- These investments in our franchise range from investment in the communities we serve, the products we deliver and the people that serve our clients
- As we said before, we've continued to invest nearly \$3B annually in technology initiatives
- Investments in the business this quarter have come through new capabilities for our clients
- We included the roll-out of Erica across the board, our artificial intelligence assistant in mobile banking
 - We had a more extensive roll-out of our digital auto shopping across the country and we initiated our digital mortgage capabilities
- In addition, we continued to drive our P2P payments product Zelle throughout our franchise

Retail Transformation Investments

- Paul will take you through the slides and focus on these items and the statistics around this growth, but it's important to realize the emerging growth that these items represent
- In addition to that, we continued to build on years of our retail transformation investments
- This quarter, we highlighted over the next four years, we'll open 500 new centers and redesign more than 1,500 centers completing the task that we've been after for many years
- This will require us to add 5,000 new client-facing professionals, opening 600 Merrill Edge offices, and expanding the financial center footprint
 - We're expanding those to markets where we traditionally have had commercial and wealth management businesses and now we'll have a full franchise

Head Count

- As you think about people and our investment in our teammates, y-over-y we've added 1,500 primary relationship teammates
- At the same time, we've reduced our overall head count by 2,600 or about a little over 1% of head count
- We also shared the success of our company from tax reform with all our teammates through bonuses and share grants, and all 90%-plus of our teammates have received benefits
 - We'd continued to invest in our industry-leading [ph] aspects with (06:57) our teammates, including our minimum starting wage, our extended bereavement and parental leave policies, and many other items

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Summary

In summary, this is a record quarter and we did it by driving responsible growth

Paul M. Donofrio

Financial Highlights

Net Income, EPS, Revenues and Expenses

- I'm going to start on slide 4
- Bank of America reported net income of \$6.9B or \$0.62 per diluted share
- Net income was up 30% y-over-y
- EPS was up 38%
- Growth in earnings was driven by not only tax reform, but also operating leverage and continued strong asset quality, which is easily seen in our \$8.4B pre-tax income, which was up 15% y-over-y
- Revenue was \$23.1B, improving 4% y-over-y, driven by NII improvement
- Expenses fell 1%, creating operating leverage of 5%
- Provision expense was \$834mm, virtually the same number as last year

Tangible Common Equity and Tax Rate

- With respect to returns, return on common [audio gap] (08:09) climbed to 10.8%
- Return on tangible common equity, which tends to be a more widely followed by BAC investors, grew to 15.3%
- Return on assets was 1.2%, and on an FTE basis, the efficiency ratio improved to just below 60%
 - All these metrics showed strong improvement from 2017
- The effective tax rate for the quarter was 18%, reflecting roughly 900BPS of ongoing benefit resulting from tax reform
- Note that Q1 included a tax benefit of approximately \$200mm from deductions for share-based awards delivered during the quarter
- If one adjusts for this, the effective tax rate would have been a little more than 20%, in line with expectations on a full-year basis

Accounting Rule Changes

- Before moving on, I would also note that the quarter included a few accounting rule changes as well as reporting changes
- None of these were material and they are described more fully in our appendix of our press release and earnings deck

Balance Sheet Items

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Turning to the balance sheet on slide 5, overall, compared to the end of Q4, end-of-period assets of \$2.3 trillion increased \$47B, driven by growth to support Global Markets clients, as well as higher cash balances from strong deposit growth

We expect a portion of the cash build to reverse as customers pay taxes in Q2

Loans on a period-end basis declined \$2.7B as consumers began paying down credit card balances, following a period of strong holiday spend in Q4

We also moved roughly \$2B of consumer loans to held-for-sale

Funding and Liquidity

- On the funding side, we grew deposits \$19B from Q4 and we added market-based funding in support of asset growth in Global Markets
- Long-term debt increased \$4.9B from year-end, as we took advantage of attractive spreads ahead of Q2 maturities
- Liquidity remains strong with average Global Liquidity Sources of \$522B and a Liquidity Coverage Ratio of 124%

Equity

- Equity decreased a little more than \$900mm from Q4
- Common equity declined \$3.3B, while preferred equity increased \$2.3B from a late period issuance
- The preferred issuance replaced its redemptions that will be completed in Q2
 - The decline in common equity from Q4 was driven by negative OCI, common dividends and share buybacks which in total exceeded the \$6.9B of earnings
- The OCI decrease was driven by \$4B after-tax decline in the recorded value of our AFS securities, given the increase in long-end rates in Q1

Share Repurchasing, Dividend and Book Value

- Share repurchases and common dividends in the quarter were \$6.1B.
- In Q1, we repurchased 153mm shares and issued 41mm shares under our employee incentive programs
- From a book value per share perspective, the decline in common equity was mostly offset by our declining share count, resulting in a tangible book value per share of \$16.84, down modestly from Q4

CET1 Ratios

- As we turn to regulatory metrics, let me remind you, we are now through the transition period on CET1 and reporting on a fully phased-in basis
- Our CET1 ratios remained well above our 9.5% requirement, but did decline in the quarter given the reduction in common equity I just reviewed
- In essence, we returned most of our net income through capital distributions, so the equity reduction roughly equaled the OCI loss on AFS securities

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Risk-Weighted Assets

- Focusing on risk-weighted assets and compared to Q4, RWA under Advanced was stable, under Standardized it increased \$9B.
- Global market activity drove the increase under both approaches, but the increase was offset under Advanced by declines in consumer credit and continued roll-off of legacy mortgages
- Looking at CET1 ratios, under Advanced it declined 24BPS to 11.3%, under Standardized the ratio declined 33BPS to 11.4%
 - The ratios are within 4BPS of each other as there is now only \$6B in RWA separating the two approaches
- The supplemental leverage ratio declined modestly from balance sheet growth, but continued to well exceed regulatory minimums

Loans

- Turning to slide 6, on an average basis, total loans increased to \$932B.
- Note that Q2 2017 sale of UK card and Q4 2017 sale of remaining small positions of student loans and manufactured housing loans impacted the y-over-y comparisons by a little more than \$10B.
- Adjusting for these sales, which were recorded in All Other, average loans were up \$28B or 3% y-over-y
- Loan growth continued to be dampened by the run-off of non-core loans
 - On the other hand, loans in our business segments were up \$45B or 5.5% y-over-y

Consumer Banking, New Home Equity and Global Banking Loans

- Consumer Banking grew 8% led by mortgages and credit card
- Wealth management's strong growth of 7% was driven by mortgages and structured lending
- Originations of new home equity loans continued to be outpaced by pay-downs
- Global Banking loans and leases were up 3%
- Loan growth remains solid, but with admittedly slower y-over-y growth in previous quarters

Deposits

- Switching to average deposits and looking at the bottom right, growth was \$41B or 3% y-over-y; Consumer Banking once again led with growth of \$39B or 6%
- Y-over-y average deposits declined in wealth management
 - This y-over-y decline mostly occurred from Q1 2017 to Q2 2017
- Since then, deposit levels in wealth management have been stable
- Global Banking deposits increased \$19B or 6%, as we grew client balances domestically across all sectors of commercial clients and internationally with corporate clients

Asset Quality

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Net Charge-Offs and Provision Expenses

- Turning to asset quality on slide 7, total net charge-offs were \$911mm or 40BPS of average loans
- As Brian mentioned, aside from Q4 single-name commercial loss, our net charge-offs and resulting loss ratio have been quite consistent
- Provision expense of \$834mm in Q1 included \$77mm net reserve release
 - This reflects our focus on responsible growth, as well as an improving economy
- The net reserve release reflects continued improvement in our legacy commercial real estate and energy portfolios with a modest build for continued credit card seasoning
- Our reserve coverage remained strong with an allowance-to-loan ratio of 1.1% and a coverage level 2.8 times our annual net charge-offs for the quarter

Credit Quality Metrics

Consumer & Commercial Portfolios and Reservable

- On slide 8, we break out credit quality metrics for both our consumer and commercial portfolios. With respect to consumer, net charge-offs of \$830mm were up \$61mm from Q4
- The primary driver of the increase is the seasoning of the consumer credit card portfolios, as net charge-off ratio increased to 3%
- Consumer NPLs of \$4.9B declined from Q4
- And 45% of our consumer NPLs remain current on their payments
 - Commercial losses continued to bounce along the bottom, declining from Q4 and on a y-over-y basis
- Finally, reservable criticized exposure was down nearly \$200mm from Q4

Net Interest Income

Non-FTE Basis

- Turning to slide 9, net interest income on a GAAP non-FTE basis was \$11.61B, [ph] \$11.71B (17:04) on an FTE basis
- Y-over-y, GAAP NII is up \$550mm, or 5%, reflecting the benefits of both higher interest rates as well as loan and deposit growth
 - Partially offsetting this growth was the absence of NII resulting from Q2 2017's sale of the UK consumer credit card business and higher funding costs for Global Markets
- Focusing on net interest yield, it is flat y-over-y as the benefits of broad improvement in asset yield vs. funding cost was offset by two notable factors; first, Q2 2017 sale of higher-yielding UK card portfolio and; second, the impact from the lower-yielding Global Markets assets
- Together, these two factors lowered net interest yield by 12BPS y-over-y
- Compared to Q4 2017, NII on a GAAP basis improved \$146mm as the net benefits of higher interest rates across the curve offset two less interest accrual days

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- NII on an FTE basis and a comparison to prior periods was further impacted by tax reform, which lowered NII on an FTE basis by roughly \$100mm

Deposit Pricing

- With respect to deposit pricing, overall interest-bearing deposit rate paid in Q1 rose 4BPS from Q4 2017 and 21BPS y-over-y
 - That compares to Fed funds, which is up 75BPS over the past 12 months
- In the most recent quarter, we increased rates on certain wealth management deposits to keep pace with market-based alternatives
- With respect to commercial clients, we continued to selectively raise pricing
- Pricing on retail interest-bearing deposits was unchanged

Asset Sensitivity

- Turning to asset sensitivity, as of 03/31, an instantaneous 100 basis point parallel increase in rates is estimated to increase NII by \$3B over the subsequent 12 months
- This is modestly lower than 12/31 sensitivity, driven by the increase in long-end rates which decreased prepayments and increased NII.
 - The short-end sensitivity was largely unchanged from year-end and now represents about 75% of the sensitivity

Expense Management

- Turning to slide 10, we had another solid quarter of expense management, extending our record of y-over-y quality declines in expense to 13 out of the last 14 quarters
- Noninterest expense of \$13.9B this quarter was down \$196mm or, 1.4% y-over-y
- Improvements in non-personnel costs drove the y-over-y decline
- Personnel costs were relatively flat y-over-y, despite increasing salaries for merit and increased healthcare costs
 - We continued to reduce non-client-facing roles, while increasing client-facing roles such as relationship bankers in consumer, business banking and commercial, as well as financial advisors in wealth management
- As we signaled on our Q4 call, expenses increased compared to Q4 2017
 - The increase of \$622mm was driven by seasonal elevation of payroll tax expense and higher incentives associated with revenue, mostly in Global Markets, but also in wealth management
- Modestly offsetting these increases were operational cost reductions
 - This quarter marks Q1 we have reported an efficiency ratio below 60% on an FTE basis

Consumer

Growth and Earnings

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- Turning to the business segments starting with Consumer on slide 11, another very strong quarter for this business as the value of deposits, growth of both loans and deposits, as well as the investments we have made in people and our ability to better connect with customers continued to improve financial results
- Consumer Banking's earnings increased to \$2.7B in Q1, returning 30% on allocated capital

Tax Reform, Operating Leverage and Revenue Growth

- Given tax reform, a review of pre-tax growth is more relevant and, on this basis, profits grew 19% y-over-y
- By the way, this is the 11th straight quarter where Consumer Banking's earnings rose on a y-over-y basis
- Consumer Banking created over 700BPS of operating leverage in Q1, as revenue growth of 9% outpaced expense growth of 2%
- The efficiency ratio fell below 50%

Deposits, Loans, Net Charge-Offs and Provision Expenses

- The value of our deposits as rates rose, along with growth in client balances, drove the 9% y-over-y improvement in revenue
- Y-over-y average loans grew 8%, average deposits grew 6%, and Merrill Edge brokerage assets grew 18%
- Cost of deposits, which reflects noninterest expense as a percent of average deposits, remained steady at 161BPS.
 - Rates paid remained very low at just less than 5BPS.
- Y-over-y net charge-offs increased \$105mm, as we continued to experience modest and expected seasoning of our credit card portfolio along with loan growth
 - The net charge-off ratio remained low at 1.27% and is up only 6BPS y-over-y
- Provision expense increased \$97mm y-over-y
- Okay

Revenues

Spending and Service Charges

- Turning to slide 12 and key trends, looking first at revenue
- Driven by NII growth, revenue grew 9% y-over-y, reflecting the value of our deposits and our relationships with customers, which continue to deepen as we expand capabilities
- Spending on debit and credit cards was up 9% y-over-y
- That's up from 5% growth in Q1 2017, indicating relationship deepening and consumer confidence have continued to improve
 - This increased spending was enough to drive a small increase in card income, despite the headwinds from increased customer rewards
- Service charges were down modestly, as a result of the full quarter impact of the elimination of certain overdraft fees late in Q4

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Deposits, Loans and Brokerage Assets

- Focusing on client balances on the bottom of the page, you can see the success we continued to have growing deposits, loans and brokerage assets
- It's worth noting, Merrill Edge assets have grown to \$182B, up 18% y-over-y
- Client flows here marked a new record this quarter, up 36% from the previous record
- Merrill Edge offers customers a lot of value and it's a great way for us to deepen relationships

Expenses and Investment

- Whether it is access to one of our 4,000 licensed advisors and to world-leading research platform, or how we integrate Merrill Edge into other banking needs, we think customers are noticing and giving us more of their investment dollars
- Also noteworthy is card balances which grew 5% y-over-y
- Our focus remains on prime and super-prime borrowers with average book FICO scores of 770
- Expenses are up 2% y-over-y as investment in renovating branches and technology initiatives modestly outpaced continued optimization and savings from digitalization
 - And we continued to make progress on our announced investments in new and renovated financial centers, including entry into new markets

Digital Banking

- Slide 13 shows the progress in digital banking
- We had some significant events this quarter
- First, we introduced Erica, our digital banking assistant, to customers
- While it's too early to judge the usage, this is an exciting deployment which offers customers the use of cognitive AI learning to help them better live their financial lives
 - We also rolled out digital auto shopping more fully across the U.S.
- In Q1, 67,000 customers utilized our auto shopping app which was twice as many as Q4
- Overall, auto loans sourced digitally accounted for 50% of all auto loans originated directly with our customers
- We also rolled out our Digital Mortgage Experience, accelerating and simplifying mortgage applications through benefits like prefilling customer data, digital loading of supporting documents, and utilizing DocuSign

Digital Trends

- Turning to some of the digital trends on the slide, as you can see y-over-y, growth in all these metrics continued to be impressive as we remain a leader in digital banking
- We now have more than 35mm digital users, including 25mm accessing their accounts through mobile devices
 - This quarter, customers logged into the Bank of America Mobile Banking app 1.4B times to either transact or shop with us

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- Digital payments grew to \$365B this quarter, well surpassing 50% of total payments of \$682B which were up 10% y-over-y

P2P Payments

- P2P payments, while a small percentage of overall payments, continued to increase with \$9B of payments processed in Q1
- Also noteworthy is the volume of mobile deposit transactions which now represents 24% of all deposit transactions
 - This is equal to volume of more than 1,200 financial centers
- Appointments made through digital devices to meet with a professional in one of our financial centers also continues to grow, reaching nearly 35,000 a week
 - This allows us to not only better understand and prepare for customer needs, but also to better manage our professional staffing within our busy financial centers
- Sales in digital devices now account for 26% of all sales

Global Wealth & Investment Management Business

- Turning to record results in our Global Wealth & Investment Management business on slide 14, strong client activity, a market which was up y-over-y, higher rates and solid expense management pushed GWIM's earnings this quarter to over \$1B for the first time ever
- Pre-tax earnings grew 12% and pre-tax margin increased to 29%
- Strong AUM flows over the past 12 months and a tailwind with respect to market appreciation once again drove strong asset management fees, offsetting modest pricing pressure

Brokerage Revenues

- At the same time, brokerage revenue continued to face headwinds as volume declined and mix shifted
- All in, revenue grew 6% y-over-y, with 17% growth in asset management fees and modest NII improvement, partially offset by lower brokerage revenue
- Revenue growth coupled with careful expense management drove 3% operating leverage
- Y-over-y, expenses were up 3% driven by revenue-related incentives, as well as investments in primary sales professionals
 - While we were pleased with revenue this quarter, I would note that the market levels at fee pricing points were quite healthy this quarter and have since retreated

Client Engagement in Merrill Lynch and U.S. Trust

Local Market Strategy

- Moving to slide 15, we continued to see strong overall client engagement in Merrill Lynch and U.S. Trust

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- Our local market strategy, led by 93 market presidents, is helping to better integrate our lines of business and deepen relationships, especially in wealth management
- We are also seeing Merrill Lynch advisors react positively to growth initiatives in this business, including the 2018 compensation program which incentivizes household and other types of responsible organic growth

Organic Household Acquisition

- Total organic household acquisition for the quarter was the highest we've experienced in quite some time, five years at least
- Q1 was also our strongest start of the year since the merger with Merrill in terms of total net new money
- In fact, we saw positive brokerage flows for the first time in a couple of years, all while experiencing record low competitive advisor attrition
- Y-over-y, client balances rose \$140B or 5% to \$2.7 trillion, driven by higher market values, solid AUM flows and continued loan growth
 - Average loans of \$159B grew 7% y-over-y, and the growth remained concentrated in consumer real estate as well as structured lending

Global Banking

Capital, Earnings and Tax Reform

- Turning to slide 16, Global Banking earned just over \$2B, generating a 20% return on allocated capital
- With solid expense controls, this business remains the efficiency leader of the company at 44%
- On a pre-tax basis, earnings declined 2% y-over-y, driven by lower investment banking fees and revenue impacts on an FTE basis of tax reform with respect to tax advantaged assets
- Absent the impact of tax reform, the business would have created modest operating leverage

Revenues and IB Fees

- With respect to revenue, IB fees were down, in line with a reduction in the industry's IB fee pool, reflecting a tough comparison against a strong Q1 2017
- IB fees of \$1.35B for the overall company declined 15% y-over-y
- Expenses reflect operational savings, mostly offset in our investment in additional client-facing professionals to enhance local market coverage
- Global Banking grew loans 3% y-over-y to a record \$352B.
- As I said last quarter, optimism amongst client remains high, so we continue to expect loan demand to pick up

Average Loans and Growth

- Looking at trends on slide 17 and comparing to Q1 last year, with respect to average loans, the 3% growth was led by international regions and domestic middle-market C&I.
- Within total commercial lending, average C&I rose 3%, while commercial real estate increased 2%

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- Loan spreads were flat in Q1, continuing the trend we have seen in the past six months after early 2017 compression
- Average deposits rose 19% (sic) [\$19 billion] or 6% y-over-y, as we maintained a targeted pricing approach to acquire and retain high-quality deposits

Global Markets

Revenues, Earnings and Sales

- Switching to Global Markets on slide 18 and 19, I will talk about results, excluding DVA.
- Global Markets revenue was \$4.7B and earnings increased to \$1.4B, returning 16% on allocated capital
- On a pre-tax basis, earnings were down modestly y-over-y, driven by lower revenue and increased expenses from continued technology investments
- Up 1% y-over-y, sales and trading totaled \$4.1B of the \$4.7B in revenue

Equities

- Performance in equities was strong as volatility increased
- Equity sales and trading revenue at \$1.5B reached a record, up 38% y-over-y
- Results were driven by increased client activity and a strong trading performance in derivatives
 - The equity business also benefited from an increase in client financing activities

FICC Sales, Trading and Expenses

- Revenue in FICC sales and trading at \$2.5B increased 13%, driven by lower client activity and less favorable credit markets compared to a very robust prior year quarter
 - This overshadowed improvement in macro products such as rates and currency
- With respect to expenses, Q1 was 2% higher y-over-y, driven by continued investments in technology

Net Loss

- Okay
- On slide 20
- We show All Other, which reported a net loss of \$286mm which was an improvement y-over-y
- Revenue declined \$240mm y-over-y, primarily due to the absence of the non-U.S. consumer credit card business sold in Q2 2017
- Noninterest expense improved approximately \$500mm y-over-y, due to lower mortgage servicing costs, reduced operational costs from the sale of the non-U.S. consumer credit card business and lower litigation expenses
- Compared to Q4 2017, remember that changes related to tax reform were booked in this reporting unit, impacting significantly q-over-q comparisons of revenue and tax expense

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 Company Ticker: BAC US
 Date: 2018-04-16
 Event Description: Q1 2018 Earnings Call

Market Cap: 285,321.43
 Current PX: 28.14
 YTD Change(\$): -1.38
 YTD Change(%): -4.675

Bloomberg Estimates - EPS
 Current Quarter: 0.626
 Current Year: 2.541
 Bloomberg Estimates - Sales
 Current Quarter: 22851.467
 Current Year: 92072.045

Brian T. Moynihan

Closing Remarks

Global Economics Expansion, Corporate Profits and Consumer Business

- And we're on slide 21, just a couple thoughts to close and take your questions
- We're operating in an environment where the global economics expansion continues and it continued in Q1
- Corporate profits have remained healthy
- Consumer business confidence continues to be strong, and we see that in the accelerated consumer spending in our customer base, as Paul talked about

Financing Balances

- The financing balances grew in our Markets business, as our investors invested heavily in the markets in Q1
 - So, that's a good business environment, a solid business environment with good economic metrics, and we continue to get our fair share in that environment
- We did it by driving responsible growth and the operating leverage that we talked about through all the businesses
- And we also provided more capital back to you, our shareholders

QUESTION AND ANSWER SECTION

<Q - John Eamon McDonald>: In terms of expenses, Paul and Brian, you're on track clearly to get to your target of the ballpark \$53B for this year. I think you've said that you can also kind of stay in that ballpark in 2019 and 2020, even with the investments in the build-outs that you're doing. Is that still the view? And how is that possible? Are you self-funding that with some saves elsewhere? If you could talk about that, it'd be helpful. Thanks.

<A - Brian T. Moynihan>: What we said I think last quarter was the investments we'll make will be funded with the hard work in operating leverage, and Simplify and Improve, and the organizational health and operational excellence. And we announced the investments we're making in the retail business and it's all contemplated with – in the low \$53B level which we ought to be able to maintain in 2019 and 2020. And if we're going to make any further investments, they'll be modest as we said. But right now, it looks like it's shaking out to be okay.

<Q - John Eamon McDonald>: And then also on the credit cards, it looks like you're getting solid card growth now with balances up 5% y-over-y. Is that some acceleration in new products that you've rolled out within the last year or so? And do you think that growth can continue on the credit card front? And then just as an add-on in terms of the seasoning, Paul, do you have any kind of view of what the pace of that 3% charge-off would look like as it seasons? Thanks.

<A - Paul M. Donofrio>: We did have a charge-off rate of 3% this quarter. That was expected and well within tolerance. We would expect it to be around 3%. Kind of if you look at the remainder of the year, remember Q2 is usually seasonally the highest quarter in terms of credit card net charge-off. Plus, I would remind you that we have the hurricanes which it's been 180 days since the suspension of those charge-offs. Probably a little bit of that will show up in Q2, but we're fully reserved for that. So then you got the rest of the year which is seasonally down normally, so I would expect it to stay around 3% on average for the full remainder of the year.

In terms of growth, it's just good blocking and tackling. We remain focused on prime and super-prime, where our customers are adding cards, using our cards more because of the reward structure. We make it simple for them, we

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make it easy, and I don't think there's anything different we're doing. It's just a continuation of what we've been doing in the past.

<A - Brian T. Moynihan>: People forget that we also got out of and sold a lot of business pieces in card over the years, including another one that will go out over the next quarter or so. And that always was hard to grow through. That's kind of over now by and large. And so the growth we're seeing in the underlying million plus new cards we do every quarter and the usage by the customers and primary usage has been pretty consistent and ought to bode well for continued growth. But it's really getting rid of the drag of getting rid of portfolios over the last couple years.

<Q - James Mitchell>: Maybe just a quick question on deposit pricing; you guys in the retail side have kept deposit pricing quite low. Obviously, you've done a great job in focusing on small balances, transaction and relationship-type accounts. When do you think that pressure starts to build in your business? Or is it because they're a transaction you just don't think there's a lot of pressure for repricing retail deposits right now?

<A - Paul M. Donofrio>: Bank of America and the industry, I think, have not increased deposit pricing appreciably on traditional accounts. I think the reason for that is, certainly in Bank of America's case, we deliver a lot of value to depositors, transparency, convenience, safety, mobile banking, online banking. We're rolling out new capabilities every day with Erica, nationwide network, rewards, advice and counsel.

That has real value to people beyond just deposit rate paid, and I think this value plus the lack of market pressures so far has allowed us to keep deposit rates relatively flat on traditional accounts. You've seen us been raising it in GWIM. You've seen us been raising it selectively in Global Banking. We're just going to have to balance. We're going to continue to balance the needs of our customers in the competitive market environment with that of our shareholders' interest, and we'll do the right thing at the right moment.

<A - Brian T. Moynihan>: Just adding that people get focused on the rates. So, as a clear statement, the all-in rate paid for all our deposits is about 24BPS; obviously, extremely beneficial vs. any other way to raise money in the markets which are multiples of that. In fact, I think we paid three times as much for our term debt costs on a quarterly basis in all the deposits. But people forget that that comes from the value of the customer franchise.

And so if you think about the Consumer business, half their deposits are checking. And the CDs have been running off and sort of bouncing around with \$2B or \$3B of run-off on a y-over-y basis. So, it is driven by the fact that the core transaction account, the balances have grown over \$7,000 per balance of checking account in the Consumer franchise. And as we add more accounts and grow in these new markets, we're getting the primary relationship in the household, which means you're getting the transaction money, which is moving at all times and so it's a different format. It's not a pricing strategy, it actually comes out of the fact, that's the nature of the business.

<Q - James Mitchell>: And you're still getting good growth, so it's a good thing. If you look at the short end of the curve, your rate sensitivity numbers at the short end really don't seem to have changed over the past year, despite multiple rate hikes. Is that sort of reflective of that experience that the type of deposits you're attracting are lower rate than maybe you initially thought and you have a little bit more sensitivity at the short end even after the number of rate hikes we've seen?

<Q - Betsy L. Graseck>: Couple questions. One on capital; I know you indicated very strong capital ratios across the board, could you just give us a sense of post to the Fed discussion and proposals on the eSLR and the SCB, how you might be able to – if these go through as proposed, how you might be able to utilize them?

<A - Paul M. Donofrio>: Utilize the capital?

<Q - Betsy L. Graseck>: Does it free up any incremental opportunity set for you?

<A - Paul M. Donofrio>: A couple of thoughts. Obviously, it's still early. I think it's only now a couple of days. I guess the first thing I would say, I think we think it's constructive, right? Growing the balance sheet and increasing buybacks – or continuing buybacks and stress really didn't make a lot of sense, so that kind of change is going to model reality, or better model reality I should say. Replacing a fixed capital conservation buffer with a buffer that's more tailored to a company's individual situation, that seems sensible. The issue is that you've got CCAR stress scenarios

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that can fluctuate y-over-y. So, the question is – if you look at this year's scenario, it's a lot more severe. So, the question is, is that going to introduce uncertainty, and is that going to force all these banks to have to have more of a buffer?

On the specifics for us, if you use the last three years' scenarios, our stress capital buffer would be 2.5% because we did below the floor. And on an ongoing forward-looking basis, we feel good about the stress depletion and the stress capital buffer because of the way we run the company. We're focused on responsible growth, loan to consumer, prime and super-prime. We're prudent about our trading risk, we have low VaR, we have a legacy portfolio that's running off.

Having said that though, the scenario severity will create volatility and we don't have transparency into the Fed's models. So, we're just going to have to wait and see this year's results and future results. And we're going to have to have a comment period. We're going to give our comments and we're going to find out what the final rule looks like.

<Q - Betsy L. Graseck>: I'm just thinking in particular about the SLR ratio which is quite high, and is there an opportunity for you to deploy some of that and under the new rule set maybe a little bit more than peers.

<A - Paul M. Donofrio>: Given the recalibration as proposed, the SLR certainly makes more sense now. It was a [ph] binding constraint (45:42) for lots of banks, not for us. It was a binding constraint and it really is meant to be more of a backstop, so this feels like it makes more sense. In terms of the impact on us, it's going to be most helpful at our bank entities reducing the well-capitalized levels by about 175BPS from 6% to 4.25%. And that's going to allow us to have more flexibility in terms of taking some of that capital that's in our banking entities and moving it up the chain, so that we can support other businesses, or potentially doing more business [ph] in banner (46:15) than we otherwise would have been able to do. And if we move it up, obviously, it becomes free for other uses, including returning to shareholders. So, again, it's an [ph] MPR (46:24), we'll have to see how it pans out, but I think that's constructive.

<Q - Betsy L. Graseck>: A follow-up on the expense question. I know you've said \$53B in expenses for 2018 and I believe flat in 2019. So, one of the questions we've been getting is around the branch build-out, the 500 branches that you're looking to do in new markets. Does the branch build-out, is that a net neutral to these numbers of \$53B or have you factored that into that expense expectation?

<A - Brian T. Moynihan>: Those investments are all sort of factored in the flattish from here. It's over four years obviously to build them out, and remember that you build them and you staff them up, and so it's a sort of ratable build. So, we're comfortable with the flattishness and we'll pay for those. The question we've all asked ourselves over and over again is if it's proving very successful, can you even accelerate it faster? That comes down to practical questions of getting leases and things up and running, but if it provided a lot more pop we might move it up and that might cost a little bit more, but it'd be modest.

<Q - Betsy L. Graseck>: And I know a while ago you mentioned processing costs associated with cash and checks were pretty high, if I recall correctly, somewhere around \$5B. With all the digital activity that you're doing now, has that materially gone down yet?

<A - Brian T. Moynihan>: The 20-odd percent of deposits on mobile vs. the branch that Paul spoke about earlier, the P2P and Zelle getting more meaningful, the digital movement of money is half the money moved by consumers today. It's all adding positive pressure. It's not going to immediately change. It's allowed us over the last 10 years to go from 6,100 branches to 4,400 and change or whatever we're at now. It's allowed us to increase ATMs and effectiveness at the same time, bringing the overall cost down for them.

So, we're absorbing massive volume increases too in terms of checks and money movement. This year the cash in the first – or all means of payment in Q1 up 9% over last year, yet the costs in Consumer, as you can see, are modestly up, and the efficiency ratio has dropped a little – is right around 50% now. So, it's all good, but don't expect there'll be a massive step function in a day. It really takes the change in customer behavior over time.

<Q - Mike Mayo>: The bad news for you, Brian, the tax cut was supposed to lead to a lot for loan growth, the higher rates were supposed to lead to much higher margins, volatility was expected to lead to much higher trading, not from your guidance but just generally in the market, and as we sit here it looks like – it's been a good meal, but where's the

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dessert? So, I guess the question there is, should we expect more of a benefit from that in the future? And if not, why, or how long does it take?

And then the good news is even without the dessert, so to speak, you guys still had some very nice efficiency. So, if you could elaborate more on the record consumer efficiency and tie that more to the 1.4B quarterly hits you had in digital banking, like how much of the Consumer efficiency is due to digital versus, say, branch closures or other actions, and where do you think that can go?

<A - Brian T. Moynihan>: You're sort of stating the debate that's gone on, and we have seen loan growth of 5% y-over-y in the core businesses, 3% overall. Remember, we're still running off some portfolios, believe it or not, 10 years after the crisis that we show you on that slide. So, in our view, that's solid loan growth. And if you look at it [ph] let's say in the (50:12) commercial business, the C&I product, I think up mid-single – 5%, the consumer lending up, and so it's solid loan growth. We have been growing at a decent clip, we expect they continue. It's a 2% to 2.5% type of growth of the economy we're experiencing currently as we speak. The projections are higher going forward, but we've got to get there. So, I think that's there.

I think on margin expansion, if you think about it from an operating profit, your point, the efficiency ratio drifted below 60%, which means we're expanding our pre-tax operating profits and revenue over expense. In terms of NII, there's some sales that went on that Paul explained earlier, and the trading and equities was up 38% y-over-y. And again, solid, but again that nominal was about \$400mm compared with \$500mm of NII expense. And so you've got to keep all these things I think in balance, which I think was kind of what you're saying. As we look out, we expect a constructive economy in the rest of the year. Our experts have it continuing to grow with an all-in growth rate for the U.S. economy of 2.9% in GDP for 2018, which would be a nice pickup over last year, and you ought to expect the elements that we talked about to grow within that.

I think then with Consumer, I think the story is the same. Going to Betsy's earlier question, people look for this overnight change. It's going to be a change that's going to occur every single quarter. So, 1.4B mobile logins this first quarter vs. 1B last year allow us to have 20-odd percent sales in that business, allow us to have 20-odd percent checks deposited in that business, all that saves us efficiency. At the same time, we still have 850,000 people come into the branches every day. You need to have highly qualified, capable people servicing, so investing in those sales professionals. So, I think it's just going to keep going in the right direction and all that bodes well to helping us make that change with expenses basically down in the company y-over-y and in Consumer basically flattish.

<Q - Mike Mayo>: And just one follow-up then. So, the 1.4B digital banking, it's per quarter, how does that help other metrics, say, call center, personnel, or how many more branches can you close, or how many people, just anything else concrete you could give us.

<A - Brian T. Moynihan>: Calls are down about 14% y-over-y I think is round numbers, to give you a sense. Was that – Lee, I think that's the number, is 14%, so it all helps. Sales are up, deposits are up and so that all helps. But remember, don't forget, this is a high-tech, high-touch system, and so you have to be able to do both and do both well.

It's just that what – these techniques, whether it's the ATM capabilities, whether it's the digital devices, mobile device capabilities allow you to do more value-added tasks, for lack of better term, in the branches and the stores than we used to do, which was just deposit checks and things like that. So, deposits at the branches can tend to trend down and go up in mobile, but it's a trend that will continue over many years.

<A - Brian T. Moynihan>: And [ph] branches were (53:23) down q-over-q and y-over-y again, and again while we're still adding new branches and investing in new cities at the same time.

<Q - Mike Mayo>: Do you still expect branches to decline with all those branch additions?

<A - Brian T. Moynihan>: It's always going to be a question of modest changes, because remember we're adding the branches and taking them out and redoing branches and making them bigger, so the count I think can bounce around. If you look across the last several quarters, it's been slightly down. As we build our branches, that'll put upside to it, but you'll also see us consolidating branches in cities. So, it's really a configuration.

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We are, like any other person, looking at what the optimal configuration is in a given time. So, we might take two or three branches and fold them together in a city because the nature of the business has changed. So, I don't ever make long-term projections of that number because if I had told you many years ago it'll go from 6,100 to 4,400, you'd have said I was – you'd have said Bank of America is crazy and, in fact, it did that.

<Q - Glenn Schorr>: First question on trading. FICC down 13%, I got all your comments, appreciate it, but trading assets were up 17% year-on-year, so we can't see trading assets split between FICC and equity, so just looking for a little more color. Was the decline in FICC mostly a reduction in activity in credit? Where is the increase in trading assets flowing?

<A - Paul M. Donofrio>: On a y-over-y basis, a lot of the increase in Global Markets was the result of client activity in equities. Q-over-q, it was probably more FICC. It's being driven by client demand and it's also being driven by the opportunity we see in equities to do more with our customers and to build some scale.

<Q - Glenn Schorr>: Is that prime brokerage? Is that derivatives? Is it all the above?

<A - Paul M. Donofrio>: It's prime brokerage and derivatives, exactly. But I would put prime brokerage first.

<Q - Glenn Schorr>: And then just one other question, I think in the past, a flatter yield curve was the predictor of a slowdown in – or a credit issue was a slowdown in the economy or maybe even a recession, but the curve is pretty darn flat right now, but the economy's great. So, curious from your vantage point what it means to your balance sheet, how you're positioned business wise and balance sheet wise, and how much we should be concerned about the flatter curve.

<A - Paul M. Donofrio>: We are positioning our balance sheet to service our customers. Obviously, we look carefully at balancing capital, liquidity, and earnings when we do that. But the primary motivation is serving our customers. The flatter yield curve, it would be better if it was a little bit steeper. Improvement in NII comes on the short end. We are in a situation today where securities rolling off the balance sheet are being replaced by securities at higher yields, so that's good. You saw some impact on OCI this quarter because rates rose, so we got to be watchful of that.

But again, it's not like we're out there doing derivatives or doing other things to manufacture a certain type of balance sheet. We basically have a balance sheet that services our customers' needs. It grows when there's more activity from them. We have to make sure we have enough liquidity and enough capital to run the company in good times and in bad, and I think we're doing all those things.

<Q - Ken Usdin>: I was wondering whether if you could talk a little bit about the structure of the balance sheet and noticed that you did have a lot of this cash coming in a lot of balances in lower-yielding parts of the balance sheet and you also had a smaller securities portfolio, both a period-end and average. Can you talk about how much of that was just episodic or if it was a purposeful change, given the movements of the yield curve and how you might think about that kind of mix of the lower-yielding assets and mix going forward? Thanks.

<A - Paul M. Donofrio>: A couple of things in there. Remind me if I don't get all of them. But first of all, in the securities portfolio, there's no change in how we're managing the securities portfolio. The reduction you're seeing it's just a function of long-term rates going up and the effect on the available-for-sale securities in terms of the client and their value that flows through OCI and hits equity.

In terms of – we discussed kind of the impact on the company's net interest margin or net interest yield, whatever you prefer. That is being affected by, one, the fact that UK card we sold in Q2, but two, we're growing Global Markets assets, we just talked about the fact that we've been growing them on a multi-quarter basis now in equities. When you grow the balance sheet in equities, you create interest expense. You don't create interest income. That benefit shows up on the trading line, but this quarter with any volatility we had a 38% increase in our fees in equities.

In terms of the cash you're seeing on the balance sheet, yes, we had deposit growth. We saw some cash buildup. But that cash buildup, a lot of it I think is for people who want to pay their taxes. So, a portion of that cash buildup is going to run out in Q2. Did I hit all your questions? Or was there something else?

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<Q - Ken Usdin>: That's exactly it because it just – obviously, you had a huge balance sheet growth, but the NIM was flat and it was largely just because of this mix. So, I'm just wondering how much of that mix might naturally revert back out. You don't see as much balance sheet growth, but you see the NIM start to move through.

<A - Paul M. Donofrio>: The UK card thing will roll off, obviously.

<A - Paul M. Donofrio>: We're still going to grow. Our balance sheet in Markets will grow if the client demand is there. We're always looking at it to make sure we're getting the right returns. We feel good about the investment we're making there. And you can see that when some volatility happened, we got the return we were expecting.

Also, that balance sheet growth in markets, a lot of it is very low RWA. You saw the RWA come down under the Advanced approach this quarter, even though we've been growing the balance sheet in Markets. So, it's an investment. We're watching it. We think we're getting the right returns. And the bottom line is, NII is up \$550mm y-over-y.

<Q - Ken Usdin>: And then if I can follow up just on the commercial lending front, you guys would also seem to be among the best positioned to see the small business middle-market commercial uptick. Can you just talk about end demand and the tone you're hearing and when and if are we going to see that translation into balance? Because I heard your intro comments said things are good underneath, but just if you can flavor it by the product segment, that'd be great. Thanks.

<A - Paul M. Donofrio>: We are optimistic about loan growth. We've been seeing mid-single-digit loan growth in our business segments. We've been seeing C&I growth 4%, 5% every quarter. As you know, we haven't – we're more cautious in CRE. So, the fact that we're able to grow loans in Global Banking by as much as we have even though we've been more cautious in CRE is another indication of the strength of our platform. It's another indication of the value of these new bankers we're adding in local markets.

We had repatriation. I think some of the dollars did go to pay down some loans. I think we saw that in large corporates. You may have seen a little bit of it in middle market. I hate to say it, but anecdotally, if you look at the average balances in middle market and you compare them to quarter-end balances, we clearly saw a little bit of an increase at the end of the quarter. So, look, we feel very good. We're optimistic.

<Q - Gerard Cassidy>: Can you give us some color? Your Consumer Banking digital trends are obviously very strong. Can you tell us what advantage that is giving you over the smaller banks? And then second, there's a lot of talk about non-banks may be coming into this area, the classic Amazon effect. Could you give us some of your thoughts about that as well?

<A - Brian T. Moynihan>: Just on the broader question, our job is management, and the team was to be the best there is at digital banking, mobile banking, et cetera, across all the platforms. And so we have been investing heavily for many, many years. This mobile platform just didn't arrive in the online platform. This is \$1B of investments across probably the last six years or something like that to get there in terms of building it out. So, no matter who comes in, our job is to be more confident and more capable than anybody, whether they're our competitors in the traditional industry or new competitors. And that's why we continue to upgrade the capabilities and driving it.

And so think about what we've done. Erica is a voice-activated artificial intelligence agent. And you could go in and say, send Brian \$5, and it'll come to Brian. So, all you can go do that if you want. It's pretty simple. It allows people to find balances and do things by talking to the computer. It will improve across time, and we had 40,000 teammates working on it. But it's an exciting thing. Its payback will be over the next decade, but its competitive advantage is high.

If you take the Zelle, we've processed almost 29mm transactions in Q1. That's up over 100%, but importantly I think it's up dramatically even from last quarter, so you're seeing that go on. Digital sales are at 26%. These numbers are hard to get comparisons on, but we think that the banking industry generally is sub-10%. We think that all retailers, even including Amazon and the non-banking space is maybe in the mid-teens as a percentage of sales, maybe high-teens. But we're at 26% today.

And things like our auto program, I think it's multiple – we've gotten multiples of applications with this new application as we rolled out to 2,000 dealers. We can see 2,000 dealers' car inventory on our site and go buy it and

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qualify it for loans at the same time. So, all these things, we're getting tens of thousands of appointments per week where people set an appointment on digital to come in which allows us to staff more appropriately.

So, I think the point is, is that these are tremendous capabilities with major investments that will pay off not only to date, but over time, and I think it's a good against all comers, large, small, traditional competitors and anybody outside the industry. And our job is to continue to invest to do it. And when you put that all together, we've grown the customer base, we've grown what they do with this. The customer satisfaction scores are at all-time highs at the same time, in both in the branch and non-branch.

<Q - Gerard Cassidy>: And as a follow-up, Paul, you talked a little bit about the commercial real estate loan portfolio growing, you're more cautious. Some of the banks that have reported results have indicated that some of the underwriting in commercial real estate is getting too aggressive. Can you give us more color? Are you seeing that as well? And how are you being more cautious in your underwriting?

<A - Paul M. Donofrio>: We have been more cautious for many, many, many, many quarters now. So, we've been talking about this for over a year. We've just made – we've stuck to our client selection which are the higher quality players in the industry, and we've stuck to structures that we thought made sense. It's been in multifamily and other places, structures and we're getting a little bit to a place where we were not comfortable. So, we've been growing, but it's just been a different level of growth relative to many of our competitors.

But it's something again – it's not something we've done this quarter, it's something we have been focused on and cautious about for many quarters now. So, we feel pretty good about where we are in commercial real estate. And by the way, we're kind of seeing – again this is more anecdotal, but we're kind of seeing now that as others are getting nervous, we're seeing business come our way at prices and structures that we like.

<Q - Matthew Derek O'Connor>: Just a follow-up on the NIM. You had mentioned the drags on a y-over-y basis from the card sale, and the Markets impact was 12BPS. I don't know if I missed what Q2 swing was from the Markets.

<A - Paul M. Donofrio>: You mean the q-over-q, Q4 to Q1?

<A - Paul M. Donofrio>: It's impacted by the growth in Global Markets, but it's also impacted q-over-q by the change in corporate tax rate on an FTE basis, you've got to factor that in as well, so it's a couple basis points.

<Q - Matthew Derek O'Connor>: Combined the \$100mm lower [ph] TEA (01:07:53) and then the Markets impact is a couple basis points combined?

<Q - Matthew Derek O'Connor>: And then just separately, deposits overall continued to grow, but we saw some decline in the noninterest-bearing bucket. And I think vs. Q4, there's some seasonality, but obviously was also down y-over-y. I'm just wondering what your thoughts are in terms of how much further pressure there might be in that category. And which business segment, I think it's probably on the – if not on the Consumer side it sounds like, but which segment that's coming from?

<A - Paul M. Donofrio>: It's coming from the Global Banking side. We expected to see rotation between non-IB and IB in Global Banking. We're still growing deposits there, wealth up 6% y-over-y. The growth is across large corporates and middle market. International's also growing well, but we are seeing a mix shift there over the last couple of quarters.

<Q - Matthew Derek O'Connor>: And I guess is that factored in the rate sensitivity that, as you've disclosed further erosion there?

<Q - Marty Mosby>: Two questions. First, Paul, since you're getting the mark-to-market in your equity already, is there some thought that, periodically, you'll go in and refresh the yields to get the benefit in the income statement, while you're already taking the hit on the equity side?

<A - Paul M. Donofrio>: We're just going to follow normal GAAP accounting. The one thing I will say about it by the way, just – it's interesting, if you look at our balance sheet, right, over \$2 trillion, you've got a portion of it, the

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 YTD Change(%): -4.675

Bloomberg Estimates - EPS
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AFS securities portfolio which is \$230B which is mark-to-market and close to OCI, but basically nothing else does. So, the value of our deposits, the value of the debt that we – the money we raise, that we borrow, that doesn't change in value. So, it's just an accounting construct that all banks have to deal with.

<Q - Marty Mosby>: I kind of – maybe I didn't do the question right. I'm thinking you can take actions because you're forced to already recognize the loss on the AFS portfolio. You might as well go ahead and restructure, be able to buy new bonds, even you're buying the same duration because you can generally add – I just did the math – somewhere between \$0.15 and \$0.20 just by going in and rounding up the yields when you're already taking the hit on the equity side.

<A - Paul M. Donofrio>: We are – the way our securities portfolio works is we grow deposits and we try to put all that deposit growth to work in customer assets within our client and risk frameworks. And if we don't have enough demand there, it goes in the securities portfolio. We're buying securities that we think make sense to balance liquidity, earnings and capital of the company in all sorts of market environments.

<A - Brian T. Moynihan>: Just to be simple, we're not going to take losses in the current period to hit equity and to just reposition a portfolio. We'll just hit a run-off over time, and it's all in the interest rate sensitivity numbers Paul gave you and it – about, I don't know, tens of billions of dollars comes through each quarter that we have to put back to work and it ratchets up at a high rate environment. So, don't expect us to do anything.

<Q - Marty Mosby>: The second question I really wanted to focus on was you've kind of eliminated the tracking on mortgage banking as even a line item on the income statement for fees. My background and being interested just in that particular business, you've gone from buying Countrywide, which was supposed to be a major strategic move for the company. We all know what happened there, not by any of you-all's fault and you've done a great job of working through that. But just thinking strategically from where you've come from to it not being a business segment and now it's actually limited in a sense of what you're looking at from a line item on the fee income statement. So, just strategically kind of think about that shift and what that means going forward.

<A - Brian T. Moynihan>: What it doesn't mean is that we're not delivering mortgage loans for our customers and home equity loans. We did 9-plus-billion dollars this quarter in mortgage loans, \$3B plus in home equity loans and we'll continue to do that. The issue is when you're putting them on your balance sheet, there's no gain on sale. When the mortgage servicing portfolio is running down to be your core business, the amount of fees there is not as high. The MSRs down to a few billion dollars and running off and so it's just immaterial, Marty. That's the problem.

<A - Brian T. Moynihan>: But it's not – it's immaterial from a financial reporting in the context of \$23B in revenue a quarter, but it's not immaterial in our minds of our consumer customers and our wealth management customers. And there you can see that we continue to drive our mortgage capabilities through it, including this quarter introducing a digital mortgage product that, I think, is going to be the best in the industry.

<A - Paul M. Donofrio>: We are focused on revenue. We're not focused on the fee line or the NIM lines exclusively. We're focused on revenue. So, these were – we're making loans to our customers and we're making them at prime and super-prime. And so why shouldn't we keep them on our balance sheet as opposed to selling them to an agency and having them pay insurance that really doesn't – is overpriced for the amount of risk we're taking. So, we feel really good about this strategy because it increases revenue over time.

<Q - Marty Mosby>: I feel like you're making the right transitions here. Just interesting to see how far the industry has come from a transaction business to a balance sheet-driven business. So, there has been dramatic shifts and you all participated and led that as we've gone through it. So, thanks.

<A - Paul M. Donofrio>: But remember here, it's a customer business. It's not a transaction business, it's not a balance sheet business, it's a customer business, and that's how [ph] we've been driving it (01:14:33).

<Q - Brian Kleinhanzl>: Just I had a quick question on the commercial. You said you were able to grow C&I around 4% and 5%. Is there any way to break that down between just overall growth among existing customers, or is this what you're getting from entrance into new markets? Trying to get a sense of how much further you could go just by

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entering new markets, you can continue to push C&I growth more.

<A - Paul M. Donofrio>: We can follow up with you on that, I'm not sure I have those numbers with me. But it's our customers obviously, but we are [ph] – it happened (01:15:13) we've added hundreds of bankers in business banking and commercial banking. We've added on the local markets all around the U.S. where we feel like there's opportunities, and that's clearly contributing to the growth.

Some of that C&I growth is in wealth management where we've seen nice growth as well, and we have a lot of FAs out there talking to clients. And again, we're concentrating our bankers, our new branches and those markets where we have those bankers, and where we have those wealth advisors so that we can deliver in those local markets. And I think you're seeing the benefit of that in loan growth generally, but certainly in C&I.

<A - Brian T. Moynihan>: One thing I'd say is, as we have done a good job in the small business segment and the business banking, which I think \$50mm and under revenue companies for business banking and \$5mm and under for small business, I think in small business this quarter, y-over-y, we had about a 9% growth in loan balances, and business banking probably had mid-single-digits. And that shows you sort of the breadth of the franchise.

Albeit, the total of those two portfolios probably \$50B, \$60B in total, so you've got to be careful when you put it against the \$400B in total commercial balances. But if you think about it from an economic indicator, the growth and our company's success in that shows that those mainstream SME-type companies were out there borrowing more and doing more, and we expect that to continue to be good for the economy going forward.

<Q - Brian Kleinhanzl>: And then just a separate question, you did mention that you saw the brokerage balances tick up this quarter. Was that something that you had done internally to try to manage those balances higher? Or was it just customer engagement that hadn't been there for a while? Is this the trend? Could you just elaborate further on that? Thanks?

<A - Paul M. Donofrio>: You're talking about brokerage assets in wealth management?

<A - Brian T. Moynihan>: In institutional wealth management, Brian.

<A - Brian T. Moynihan>: Is it institutional brokerage assets, or wealth management brokerage assets?

<Q - Brian Kleinhanzl>: The wealth management brokerage assets.

<A - Paul M. Donofrio>: The balances have been declining for many quarters, as people shifted to AUM. And this was the first time in two years, I think, that balances were actually up. Remember balances go up because the market goes up. Balances go up because of flows, and then the combination of those two things, for the first time in many quarters, saw an increase.

<A - Brian T. Moynihan>: And again, just similar to the small business, business banking relative to commercial, underneath that the Merrill Edge piece, which is geared at the mass affluent market segment has had record flows and is growing 18%, 20% y-over-y. That again is \$175B, \$200B in total balances, but it's growing nicely. And as it gets bigger is starting to actually have a contribution to the total, whereas in the past the Merrill Lynch, U.S. Trust dwarfed it. So, you're seeing that kick in and help us out on what you call "brokerage balances".

<Q - Richard X. Bove>: Just wanted to go back to the balance sheet issue, the company hasn't grown its common equity for roughly two years now, and [ph] entering \$7B (01:18:30) in the current quarter and nothing fell down to common equity. And I'm just wondering, when does the inability or the unwillingness to grow common equity have an impact on the secular growth rate of the business?

<A - Brian T. Moynihan>: Common equity didn't grow, Dick, sort of linked quarter. A lot of that had to do with the OCI came and took a fair chunk of it away and we returned capital. But let's flip to the other side of it. The balance sheet grew, loans grew, deposits grew, and so we're overcapitalized, so we don't need to grow the notional amount to support the businesses, and that's what we're driving at.

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And then inside our loan balances, we have still \$70B, \$80B of run-off loans which give us tremendous capacity. They're going to run off over the next several years and we'll fill that back up with loans that we want. So, there's no inability to serve our customers and our clients implied by the equity being flat.

<A - Paul M. Donofrio>: We're at 11.3% CET1 ratio, Dick, relative to a 9.5% minimum. We have plenty of cushion, plenty of equity, to be able to grow with our customers.

<Q - Richard X. Bove>: That you've done an unbelievably good job and a phenomenal job, I would argue, in terms of turning this company around. But I'm just wondering, because I'm going back two years, I'm not just looking at one quarter, and I'm seeing that common equity just doesn't grow, and at some point, given the fact that assets do grow, that market capitalization does grow, that common equity is going to have to grow, and I don't know when that is.

But second question is, we've seen – again, looking longer term, going back to Q4 2015, something like 160, 165 basis point increase in the overnight rate, and the net interest margin of the bank is up 25BPS. The Fed funds rate is up, what, something like, I don't know, 80BPS in the last year, and the net interest margin is unchanged. Now I know there's a lot of dynamics; mix of business, the whole shape of the yield curve, shape of the balance sheet, et cetera, but when does the net interest margin of this bank start to reflect the changes in overall interest rates in the economy?

<A - Brian T. Moynihan>: You've talked about just the 2.39%, when does it go up?

<A - Brian T. Moynihan>: We told you that vs. last year first quarter, it had been up 12BPS, but we sold a portfolio of higher-yielding cards. That's pretty much out of the system. So all during that time, you've got to think about the dynamic of the loans that ran off that were more risky and the charge-offs. And so, take credit card just across that time, you'll see that the risk-adjusted margin on a percent basis has been strong and obviously charge-offs have continued to work their way down. But the NIM, the company doesn't change a lot because we ran off a lot of cards, we didn't want over the years that were causing a lot of charge-offs.

So, I think you've got it right. It's all that stuff, but the key is on the deposit side, can we keep the pricing due to a mix of deposits, and we've done that. And on the yield side, because we have that capacity we just talked about, a lot of stuff is mortgage loans and securities which doesn't help on the yield side, but will help as rates rise.

<Q - Nancy A. Bush>: Back to this question on tangible book value, you guys, as I recall, after the crisis, Brian, I recall vividly you were saying that you were going to focus on tangible book value as an indication of the growth of the company. And we've been used to, not just for you, but everybody else in the industry, seeing TBV go up quarter after quarter after quarter, and now that's beginning to change mostly due to the OCI issue. Do you have to be more careful at this point on share repurchase and other capital actions just to keep the hit to TBV from not being extreme on a quarter-to-quarter basis?

<A - Brian T. Moynihan>: At our price, we're going to deploy the capital back to the shareholders and just due to the structure, Nancy, as you're more than familiar with, it's going to go a substantial amount in stock buybacks. But the OCI, you pointed out, is the near-term risk, and that'll pull to par over time as you well know, and that's an accounting convention that will go away.

<A - Brian T. Moynihan>: And that's \$12B in gross number now, I think. And so think about that as, that's an after-tax number, that's \$1.20 per share right there, will pull to par over time.

<Q - Nancy A. Bush>: Secondly, on the underlying growth issue, I think you said the underlying loan growth was 5%, but the reported growth was 3% due to the run-off of these non-core portfolios. Has there been any thought about sort of accelerating the disposition of these portfolios so that the underlying growth becomes more apparent? I mean, would it take a capital hit at this point? Or are there not buyers? Or do you just think it's better to work these things out over time?

<A - Brian T. Moynihan>: We've taken all approaches. So, we've sold some. We've let some run off. We've restructured at the customer level. And the stuff we have now, frankly, is – the credit quality is – there's still [ph] rumps (01:24:15) that we're working through. But generally, the credit quality has been improving, and so we're just letting it go on its ordinary course. I think if you see on slide 6, you can see that that number's now down to about

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\$68B, y-over-y down \$30B. And a lot of that y-over-y was sales and things, but we moved some stuff out. But I don't expect – there are buyers, but frankly the economics we always look at as opposed to the growth rate.

And I think we're trying to maximize value for all of you and us as shareholders. And it just – we look at every trade and we try to figure out every possible piece and what the trade is and whatever makes sense. And so the good news is, it's down to \$68B from what it was probably \$250B a few years ago and it's sort of running off a slower amount. And so we'll work through it, Nancy. It's not – but if there's an opportunity to move some of it out, we do.

<A - Paul M. Donofrio>: If you take that portfolio in total, Nancy, you should not be thinking that there's a loss there.

<A - Brian T. Moynihan>: We've gotten through most of that problem.

Brian T. Moynihan

Closing Remarks

We had a strong quarter, record earnings for our company and we did that by driving responsible growth

The key to that is driving operating leverage and you can see that in our efficiency ratio going below 60% for the first time in a long time

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