Company Ticker: BAC US

Date: 2018-07-16

Event Description: Q2 2018 Earnings Call

Market Cap: 265,236.29

Current PX: 26.905 YTD Change(\$): -2.615

YTD Change(%): -8.858

Bloomberg Estimates - EPS Current Quarter: 0.653 Current Year: 2.561

Bloomberg Estimates - Sales Current Quarter: 22642.706 Current Year: 91439.792

# **Q2 2018 Earnings Call**

# **Company Participants**

- Brian T. Moynihan
- Paul M. Donofrio
- · Lee McEntire

# **Other Participants**

- · John Eamon McDonald
- · Glenn Schorr
- James Mitchell
- · Betsy L. Graseck
- Ken Usdin
- Mike Mayo
- · Matthew O'Connor
- Saul Martinez
- · Nancy A. Bush
- · Marty Mosby
- Gerard Cassidy
- Brian Kleinhanzl

# MANAGEMENT DISCUSSION SECTION

# Brian T. Moynihan

# **Business Highlights**

## Net Income

- Continued solid client activity in a growing economy, coupled with strong costs and risk management discipline resulted in a strong quarter results
- Combined with quarter one, the earnings this quarter bring us to \$13.7B in net income for the first six months
  - This is the best start to the year in the company's history, more than 20% higher than the previous record

#### **Customer Growth**

- Driving responsible growth has resulted in consistent results for shareholders
- It has enabled us to increase returns and support customer growth in a real economy and to continue to invest through our operational experience
- Net income for the quarter was \$6.8B after-tax and it grew 33% from last year

#### **Operating Leverage**



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• Our return on tangible common equity was more than 15%

- We delivered positive operating leverage for the 14th consecutive quarter
- We drove the efficiency ratio below 59%, an improvement of 249BPS in just 12 months
- And while, of course, it's true that tax reform is benefiting our bottom line as well as corporations around America, income before taxes also grew and second quarter, reported pre-tax income improved 5% y-over-y, but after adjusting for some select items, which Paul is going to cover later, a better way to look at it is pre-tax income was up 11%

### **Balance Sheet**

- Our balance sheet from both a capital and liquidity standpoint remains extremely strong
- We announced following the June CCAR results in 2018 we plan on returning roughly \$26B to you, our shareholders, over the next 12 months through a combination of share repurchases and dividends
  - This is a strong improvement from last year's initial CCAR approval in June of 2017 where we approved to return \$17B in capital
- Our immediate priority remains to use capital to buy back shares that we don't need for business growth, but importantly, we increased our dividend by 25%

# **Growth Strategy**

- Our responsible growth strategy continues to work growing earnings, returns and capital returns, and doing so the right way
- · This quarter we demonstrated growth within our defined customer and risk framework and we did it organically
- When you think about it y-over-y, we grew average loans by more than 5% in the aggregate across the businesses
  - We grew average deposits by more than 3%

# Merrill Edge Online Brokerage

- This quarter marks the 11th straight quarter where Bank of America has grown its average deposits more than \$40B on a y-over-y quarter comparison basis
- We added more credit cards
- We added more checking accounts on the consumer side, and we added more accounts in households in our Merrill Edge online brokerage

#### Wealth Management Business

- We also had a strong quarter in our Wealth Management business as we formed more households than we had in any quarter in the past
- Importantly, we see our small business clients borrowing more
- We originated during Q2 2018 alone \$2.3B of loans to small businesses
  - This helps facilitate the core economy and its growth



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# Commercial Banking

- We also see more in our business banking, commercial banking customers and continue to deepen relationships with them
- The other aspect is to make sure we stay within our risk framework
- As you can see on slide 2, credit continues to perform well with a 4 basis point net charge-off ratio this quarter
  - Since coming out of the crisis and stabilizing, we've now seen consistency over the last few years
- In fact, the charge-off ratio has been below 50BPS for 14 of the last 17 quarters

### **Global Markets**

- In Global Markets, we continue to see a strong return on our lower value at risk metric than many of our peers, all while continuing to generate growth and improve profitability
- We have earned a 15% return on capital in the Global Markets business YTD from Tom and the team
- The other part of being sustainable is to invest while remaining efficient
  - We have to make investments in the communities we serve and investments in the talent in our company and investment in our capabilities
- · By doing this, we believe we have a leading capability that will sustain us well into the future

# **Operational Excellence**

- How do we afford all that? Well, we afford it through operational excellence
- · We've been able to continue to invest and even have our costs continue to come down
- Investments in our teammates have resulted in strong, stable talent pool of tremendously effective teammates and historic attrition levels are at all-time historic lows and we continue to receive third-party accolades as one of the Best Companies for people to work

### **Operating Leverage**

- If you move to slide 3, when you put all that together, what happens? You get operating leverage
- This slide shows you Q14 in a row where we've had positive operating leverage in our company
- On a linked-quarter basis, every business segment drove expenses lower from first quarter to second quarter even as they continue to invest

### Consumer Digital Banking

- But people ask for examples of how all this works, how can you invest and develop capabilities while continuing to take down costs and continuing to have higher customer satisfaction
- I think the easier way for people to visualize that is in our consumer digital banking capabilities
- · Many of you use them, and all of you should
- By investing in client capabilities, we make our clients' lives easier, more efficient for them, more effective for them and their satisfaction goes up



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· Our costs then in turn go down and because our process have become – are more automated

## **Investments**

- So how does that play out? Let's look at slides 4 and 5
- Here, we display the results and typically Paul will cover this part of the Consumer Banking dialogue, but I think it's important to understand how responsible growth and driving sustainable operating leverage works
- As you can see on the slide, you can see some of the results of the investment we've been making across
  decades to drive the business

# Digital Channels

- The important thing is the size of our consumer base allows those investments to be leveraged
- As you can see in the upper left-hand corner, we crossed over 25mm active mobile users this quarter
- Another 10mm use other digital channels
- So that brings us to 35mm customers using digital devices this quarter on an active basis and it continues to grow as you can see due to the innovation we have
  - Those mobile users, as you can see below, logged into their mobile apps nearly 1.4B times this quarter

# Financial Services

- What are they doing with us? You can see that in some of the other boxes
- While they do transactions, they also use it for communication
- They're using their digital services to set appointments in our Financial Services for their convenience, rather than just drop in
  - This assures we have the right teammates to serve the customers well
- We had a half million digital appointments this quarter, but that's still a lot of room to grow when you think of the 50mm customers we have that walk into our great stores every day
- So it's critical to have both the digital and physical

### Erica

- As you can see in the rollout of Erica, our digital assistant, you can do some tasks hands-free or text and that increases your flexibility
- · You can see Erica has grown nicely to over 2mm Erica users from only starting a few months ago
- Customers are doing more of their regular deposit transactions on their digital devices
  - This quarter, we saw more deposit transactions by a person taking a picture of the deposit and sending in mobile phone than we did by a person handing the check to the teller

#### Consumer Business

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- In fact, 76% of all our deposit transactions are now through ATMs and mobile deposit
- This allows for more meaningful relationship management activities to take place in our centers as we invest
  more and add more teammates to do that
- · Customers just aren't transacting and researching them with these capabilities, they're using them for sales
- Digital sales now make up 24% of all our sales in our Consumer business
  - · This compares favorably with all sectors including general retail in terms of digital sales

### Zelle

- · As we move to slide 5, you can also see that the adoption rate is moving faster for these newer products
- · New capabilities are taken up much faster by the customer base who is completely digitally-enabled
- · On payments, you can see the early adoption of Zelle has grown
- In the recent quarter, we processed 35mm Zelle transactions or more than \$10B in principal amount
  - That's twice the pace of a year ago
- We believe we account for about 25% of the Zelle, and this activity will continue to grow as the industry continues to drive this as our standard for P2P payments

# Digital Payments

- · Overall, Consumer digital payments have now overtaken non-digital payments
- More than \$368B in digital payments at the bottom of slide 5 you can see, or 52% total payments have come in this quarter
  - This is growing 12% on average for the past four years

#### Sales

- As you can see on sales, 24% of sales are executed digitally and we continue to expand that through other products and services
- · Digital auto was launched a year ago and is now more than half our retail auto volume
- Digital mortgage, which is a true end-to-end digital experience just brought out recently you can see, is growing
  fast

### **Investments**

- And on investments, on the lower right-hand side, you can see with the Merrill Edge platform growing assets 20% in the past year to \$191B and 2.5mm accounts
- We have parlayed that in our capabilities for our automated Merrill Edge Guided Investing platform they can see the statistics

## **Operating Excellence**



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- So these examples are just a set of examples about how the sustained investment, coupled with the change in customer behavior, coupled with the process improvement, coupled with the operating excellence, allows us to drive positive operating leverage while driving up customer delight
- There are many other examples across our company, including CashPro in our commercial set of businesses which has 475,000 commercial users
  - So we'll continue to make these investments and continue to drive the operating leverage in the company
- · And so, that'll provide good utility for you, our shareholders

# Paul M. Donofrio

# Financial Highlights

## EPS, Net Income and Tax Reform

- I will start on slide 6
- Bank of America reported net income of \$6.8B or \$0.63 per diluted share
- Net income was up 33% from Q2 2017
- EPS grew 43%
- Once again, our earnings growth was driven by strong operating leverage and continued strong asset quality in addition to the benefits of tax reform

### Net After-Tax Gain

- Before I review comparative period performance, let me remind you of a few select items which I think are helpful in understanding our operating performance
- In Q2 2017, we had a net after-tax gain from the sale of our UK card consumer business of roughly \$100mm which included a revenue benefit of nearly \$800mm in other income, mostly offset by a tax cost of nearly \$700mm

#### Revenue

- So revenue was \$22.6B on a reported basis, down 1% vs Q2 2017
- However, excluding the impact of the UK card gain, revenue was up 3% y-over-y driven by NII improvement and better sales and trading results

#### Expenses

- Another notable item in Q2 2017 was in expenses
- We had \$300mm impairment charge associated with the sales from data centers
- So expense of \$13.3B on a reported basis was down 5% from Q2 2017
  - But excluding that charge, expenses declined 3% or nearly \$400mm



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**Bloomberg Estimates - EPS** 

**Current Quarter: 0.653** 

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 After excluding both of Q2 2017 revenue and expense items, operating leverage was 6% and pre-tax income improved 11%, as Brian noted

### Other Income

- I would also note two items in our Q2 2018 results which had a combined negative pre-tax impact of roughly \$160mm in other income
- However, these items are not part of the select items adjusted for on this page and in our release

### Net DVA and Tax Rate

- The first item was a charge of \$729mm from the redemption of some trust preferred securities
- The second item was a gain of \$572mm from the sale of some noncore mortgage loans
- Net DVA negatively impacted the quarter by \$179mm
- Provision expense was \$827mm, \$101mm higher than Q2 2017, driven primarily by the seasoning of our credit card portfolio, loan growth and a modestly lower reserve release
- Brian already covered the significant improvement in returns seen on this slide
- The effective tax rate for the quarter was a little more than 20%, which includes the ongoing benefit from the Tax Act
  - We would expect the tax rate to be roughly 21% in H2 2018, absent unusual items

### **Balance Sheet Items**

#### Assets

- Turning to the balance sheet on slide 7
- Overall, compared to the end of Q1, end-of-period assets of \$2.3 trillion decreased \$37B, driven by lower Global Markets assets, as well as lower deposit levels, primarily due to seasonal customer tax payments
- Liquidity remained strong with average global liquidity sources of \$512B and a liquidity coverage ratio of 122%

## Shareholders' Equity

- Total shareholders' equity decreased \$2B from Q1
- Preferred equity was down \$1.5B in the quarter
- If you look at H1, we issued \$3.7B of lower-yielding preferred stock, ahead of redemptions of \$2.8B of higher-yielding preferred stock; and note, we've called another \$900mm that we'll settle in Q3

#### Net Income

- Given \$1B decline in the value of AFS securities which impacts OCI, common equity decreased by \$0.5B as we returned 90% of net income earned in the quarter to our shareholders via dividends and repurchases
- In Q2, we repurchased 166mm shares for \$5B and paid \$1.2B in common dividends



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### **RWA**

- Turning to regulatory metrics, this is Q1 in which our RWA under standardized exceeds RWA under advanced
- Standardized RWA decreased \$8B from Q1 due to lower trading exposure in Global Markets and continued run-off of legacy mortgages
- CET1 capital was flat from Q1 as net income and lower DTA disallowance was offset by share repurchases, dividends and OCI
- · Our CET1 standardized ratio improved to 11.4% and remains well above our 9.5% requirement
- The supplementary leverage ratio remains well above U.S. regulatory minimums

#### UK Card Balance

- Turning to slide 8, on an average basis, total loans increased to \$935B
- Note that Q2 2017 sale of UK card impacted the y-over-y comparison by nearly \$6.5B.
- Adjusting for the UK Card balances which were recorded in All Other, average loans were up \$26.6B or 3% y-over-y
- · Total loan growth continued to be impacted by the run-off of noncore consumer real estate loans
- On the other hand, loans in our business segments were up \$45B or 5% y-over-y

# Consumer Loan Growth

- Our Consumer loans grew 6% y-over-y as clients grew card balances 5% and mortgage originations across both Consumer Banking and Wealth Management were equally strong
- While we are seeing good growth in originations of home equity loans, they continued to be outpaced by pay-downs of older loans

# Commercial Loan Growth

- Commercial loans grew 5% y-over-y
- Consumer optimism carried over into small business as we originated \$2.3B in loans and grew balances 6%
- Strong y-over-y growth in structured lending with wealth management clients also contributed to commercial loan growth
- · Competition for commercial loans remains intense
  - · We're seeing aggressive terms in structure
- · However, we remained disciplined
- And from a consistency standpoint, as you can see in the bottom right chart, loan growth in our business segment has been mid-single-digit consistently for several years now
  - This chart compares y-over-y growth over the past five quarters
- Our growth has been led by consumers, which is consistent with what we're seeing in the economy



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# Organic Growth

- The recent moderation in the growth in the consumer growth rate is driven mostly by auto loans, given our decision to focus on organic growth and rely less on third-party flow
- On the other hand, growth in consumer credit card has ticked up recently and also note the modest increase in the growth rate in commercial
  - This has been driven by improvements in both small business and structured lending

# **Funding**

- · Before turning the page, I just want to mention deposits as we think about funding this growth
- Average deposits grew \$44B or 3.5% y-over-y
- Consumer Banking once again led with growth of \$35B or 5%
- Deposits and wealth management declined from Q1 reflecting seasonal income tax payments and shifts to investments
- Global Banking deposits were strong growing 8% and included movement from non-interest-bearing to interest-bearing

# Net Charge-Off

- Turning to asset quality on slide 9
- Total net charge-offs were \$996mm or 43BPS of average loans and increased as expected
- We saw seasonally higher losses in credit card
- Note that we are now more than 180 days past the storms which impacted many U.S. areas
- The small storm-related card losses, which came through in this quarter, were previously reserved for

# **Provision Expenses**

- Provision expense of \$827mm in Q2 included \$169mm net reserve release
- This reflects continued improvement in our consumer real estate and energy portfolios. The increase in net charge-offs vs Q2 2017 was due primarily to credit card seasoning, loan growth and the storm-related losses
- Compared to Q1 2018, the increase was driven by commercial bouncing around the bottom
- Our reserve coverage remain strong with an allowance-to-loan ratio of 1.08% and a coverage level 2.6 times our annual net charge-offs for the quarter

#### Consumer and Commercial Portfolio

- On slide 10, we break out credit quality metrics for both our consumer and commercial portfolios
- With respect to consumer, net charge-offs of \$830mm were flat compared to Q1 2018 and up \$79mm from Q2 2017
- As mentioned, the driver of the y-over-y increase was credit card, which increased to 3.17% due to seasoning and growth as well as storm-related losses



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Excluding the storm-related losses, the credit card loss rate increased 22BPS from Q2 2017

### **NPLs**

- Consumer NPLs of \$4.6B declined 5% from Q1 and 47% of our Consumer NPLs remain current on their payments
- The commercial loss rate excluding small business remained strong at 9BPS.
  - While up from a low level in Q1 2018, commercial losses continued to remain low
- Other commercial asset quality metrics continued to improve as reservable critical exposure was down \$1B from Q1 and NPLs declined 5%

### Net Interest Income

- Turning to slide 11, net interest income on a GAAP non-FTE basis was \$11.65B, \$11.8B on an FTE basis
- Compared to Q2 2017, GAAP NII is up \$664mm or 6% reflecting the benefits of higher interest rates as well as loan and deposit growth
  - This growth is even more impressive given Q2 2017 included \$140mm of NII from the UK card business, which we sold in June of last year

# Global Markets Segment

- Note, we have presented the net interest yield excluding the impact of net interest income and related assets associated with our Global Markets segment
- These assets resulting from client financing and trading activity generally are shorter term and have a lower net interest yield than core banking assets
- The net interest yield, excluding Global Markets, increased 12BPS y-over-y to 2.95% driven by broad improvement in asset yields relative to funding costs

### NII

- Moving back to total NII, Q2 GAAP NII increased modestly vs Q1 as the benefits of higher interest rates and one extra day was offset by seasonal client activity in Global Markets and seasonal pay-downs of credit card loans
- An increase in three-month LIBOR rates from Q1 2018 which impacts the cost of our long-term debt also negatively impacted the comparison

## Deposit Pricing

- With respect to deposit pricing, rate paid on total interest-bearing deposits rose 7BPS from Q1 and is up 32BPS vs Q4 2015, which was the beginning of this Fed rate hike cycle
- That compares to an average Fed funds rate, which is up 27BPS and 151BPS, respectively, from Q1 2018 and Q4 2015
- So to-date, in this cycle, we have passed through on interest-bearing deposits roughly 21% of the increase in Fed funds



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## Asset Sensitivity

- Turning to asset sensitivity, as of 6/30, an instantaneous 100 basis point parallel increase in rates is estimated to increase NII by \$2.8B over the subsequent 12 months
- This is modestly lower than our sensitivity on 3/31 driven by cash deployed to securities, which increases future NII
- Note that the short end represents about 70% of this sensitivity

# Expense Management

- · Okay
- Turning to slide 12, we had another solid quarter of expense management extending our record of y-over-y quarterly decreases in expense to 14 out of the last 15 quarters
- Non-interest expense of \$3.3B (sic) [\$13.3 billion] (00:25:36) was down \$698mm or 5% y-over-y
- As I mentioned earlier, Q2 2017 included roughly \$300mm in impairment associated with data centers that we
  sold, so excluding that charge, expense still declined nearly \$400mm or 3% with broad improvement across most
  categories, and I would emphasize that we achieved this reduction while continuing to invest in new technology,
  new financial centers and sales staff

# Sales Professionals

- With respect to sales professionals, we continued to add relationship bankers in Consumer, business banking and
  commercial as well as financial advisors in Wealth Management, and notably, despite adding sales professionals,
  our head count is down roughly 3,000 from last year as we reduced non-client-facing roles by streamlining how
  we work and deliver for customers
- During the quarter, we also onboarded more than 2,500 summer interns
- These interns were selected from nearly 50,000 applicants
  - This year's class is our most diverse group ever
- For example, women make up 45% of these interns and 55% are ethnically or racially diverse

# Consumer Banking

- Turning to the business segments and starting with Consumer Banking on slide 13
- Another great quarter for this business as client balances grew, revenues increased and expenses were down
- Key metrics suggest a healthy consumer and a strong U.S. economic growth
- · Jobs and wages are improving
- · Tax reform put more money in consumers' pockets and equity markets are healthy and creating wealth
  - These types of improvements are fueling higher spending and more borrowing and we believe we are gaining share and deepening relationships in this growing economy

### **Earnings**



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- Earnings in Consumer Banking increased to \$2.9B, returning 31% on allocated capital
- This is the 12th consecutive quarter that earnings in Consumer Banking have increased y-over-y
- Consumer Banking created over 850BPS of operating leverage this quarter as revenue grew 8% while expenses were down
- The efficiency ratio has improved more than 400BPS in the past 12 months and is now below 48%
- Y-over-y, average loans grew 7%, average deposits grew 5% and Merrill Edge brokerage assets grew 20%

# Cost of Deposits

- As rates rose and given our solid growth and client balances, the value of our deposits drove an 8% improvement in revenue y-over-y
- Cost of deposits, which reflect non-interest expense as a percent of average deposits, improved to 155BPS
- Rate paid remained at 5BPS
- Net charge-offs increased \$105mm from Q2 2017 as our credit card portfolio grows and continues to season
- Net charge-off ratio remained low at 128BPS, up only 7BPS from Q2 2017
- Provision expense increased \$110mm from Q2 2017 in line with the increase in net charge-offs

### Revenue

- Turning to slide 14 and key trends
- Looking first at revenue, we believe relationship deepening is driving improvement in revenue predominantly NII
  - This quarter, our revenue growth of 8% y-over-y included 11% growth in NII as well as higher revenue in card income and service charges
- Spending levels on debt and credit cards were up 8% y-over-y driving the increase in card income
- · Service charges grew modestly
- Customer satisfaction in Consumer Banking reached a new high with roughly 81% of our clients rating us 9 or 10 on a 10-point scale

#### Client Balance

- Focusing on client balances on the bottom of the page, we continued to grow deposits, loans, and brokerage assets
- With respect to loans, in addition to growth in residential mortgage, card balances grew 5% y-over-y and Merrill Edge assets grew 20%
- Edge offers customers a lot of value and is a great way for us to deepen relationships

#### Edge

Whether it is access to one of our 4,000 licensed advisors and a world-leading research platform or how
integrated Edge is with other banking needs, we think customers are noticing and giving us more of their



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#### investment dollars

- Expenses were down slightly compared to Q2 2017 as productivity improvements more than offset the continued investment and financial center renovations and technology initiatives
- · We continue to modernize financial centers and add new ones
  - This quarter we opened 13 new financial centers and renovated another 65

## Global Wealth and Investment Management

- Okay
- Turning to Global Wealth and Investment Management on slide 15
- GWIM produced another quarter of solid results, nearing the record \$1B of net income earned in Q1 and producing the second highest pre-tax margin ever at 28%
- · Strong client activity and a healthy equity market coupled with solid expense management all benefited results
- Growth in households and deepening relationships is helping offset industry dynamics driven by consumer behaviors
- Strong AUM flows and market appreciation increased AUM balances, driving a 10% increase in asset management fees
  - · This was offset by lower brokerage revenue and modestly lower NII.

#### NII

- The NII reduction from Q2 2017 reflects lower deposit levels as well as higher rate paid on deposits
- Additionally, brokerage revenue decreased as volumes declined and mix shifted toward fee-based products
- As a result of this shift, the percentage of GWIM revenue derived from annuitized revenue streams has increased over the last year to more than 85%
- The business managed costs well, creating operating leverage

### Local Market Strategy

- · Moving to slide 16
- We continue to see strong overall client engagement in Merrill Lynch and U.S. Trust
- Our local market strategy, led by 93 market presidents, is helping to better integrate our lines of business and deepen relationships especially in wealth management
- Merrill Lynch advisors reacted constructively to our 2018 compensation program, which incentivizes
  household and other types of responsible organic growth
- Merrill Lynch's organic household acquisition has not been this high for at least 5 years
  - · Competitive advisor attrition remains near historic lows
- Y-over-y, client balances rose to record levels of nearly \$2.8 trillion, driven by higher market values, solid AUM flows and continued loan growth



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- AUM balances, which have climbed to over \$1.1 trillion, are up \$110B vs Q2 2017 with flows contributing \$74B of that increase
- Average loans of \$161B grew 7% y-over-y with continued strength in consumer real estate and structured lending

## **Global Banking**

#### Revenue

- Turning to slide 17
- Global Banking earned just over \$2B, growing 16% from Q2 2017 and generating a 20% return on allocated capital
- Revenue was down 2% from Q2 2017 as an increase in NII from traditional corporate banking activities and higher rates was more than offset by lower investment banking fees and the impact of tax reform with respect to tax-advantaged investments
- Absent the impact of tax reform, the business would have created modest revenue growth and operating leverage

# **Expenses**

- IB fees of \$1.4B for the overall firm declined 7% y-over-y, driven by lower advisory fees from a record quarter a year ago
- Expenses were relatively flat vs Q2 2017 despite our continued investment in additional client-facing professionals to enhance local market coverage
- Global Banking average loans grew 3% and deposits 8% y-over-y

#### Core Loan Portfolio

- Looking at trends on slide 18 and comparing to Q2 last year, with respect to average loans, 3% growth was led by corporate banking, lending and international regions
- Core loan portfolio spreads were down 5BPS y-over-y and 1 basis point vs Q1
- Loan growth was solid and reflects the current economic environment, but remains very competitive
- Average deposits rose \$23B or 8% compared to Q2 2017, as we maintain a targeted pricing approach to acquire and retain high-quality deposits

#### **Global Markets**

- Switching to Global Markets on slide 19 and 20, I will talk about results excluding DVA
- Global Markets generated revenue of \$4.4B and earned \$1.3B, producing a return on allocated capital of 14%
- Earnings were up 35% as revenue growth outpaced expense increases from higher revenue-related costs and continued technology investments

### Sales and Trading



Company Ticker: BAC US Date: 2018-07-16

**Event Description: Q2 2018 Earnings Call** 

Market Cap: 265,236.29 Current PX: 26.905

YTD Change(\$): -2.615 YTD Change(%): -8.858 Bloomberg Estimates - EPS Current Quarter: 0.653 Current Year: 2.561

Bloomberg Estimates - Sales Current Quarter: 22642.706 Current Year: 91439.792

- Sales and trading grew 7% vs Q2 2017 to \$3.6B
- Our equity business led the improvement with revenue of \$1.3B, up 17% y-over-y
- The equities business benefited from increases in client financing activity, reflecting investments made in the business over the past 18 months
- Equity derivatives also benefited from increased client activity, driven by volatility in financial markets
- FICC sales and trading up \$2.3B, increased 2%
- In general, improved performance across macro-related products was partially offset by weakness in credit products

#### All Other

- On slide 21, we show All Other, which reported a net loss of \$247mm
- This is an improvement from Q2 2017 of \$98mm
- All the selected items reviewed at the start of this presentation, except DVA and Global Markets, were recorded
  in All Other and, therefore, impacted both revenue and expense comparisons

#### **TruPS**

- If you remember the two items in Q2 2018, the TruPS and the gain from the sale of non-core mortgages netted to a negative \$160mm, while the sale of UK card increased revenue in Q2 2017 by nearly \$800mm
- This nearly \$1B y-over-y swing drove the \$1.2B change in revenue

### Non-Interest Expenses

- Non-interest expense improved \$760mm y-over-y and includes Q2 2017 data center impairment charge, as well as broad improvements across other expenses
- Remember, when comparing income tax expense between periods, the tax expense in Q2 2017 included the nearly \$700mm tax impact of the UK card sale which offset the revenue benefit

# Brian T. Moynihan

# Q2 Highlights

# **Operating Leverage**

- Just a couple thoughts to close and then we'll take your questions
- We continue to operate in a strong business environment led by consumer health, corporate profits and a view of growth in the future
  - · We've performed well in this environment and feel we are getting our fair share of the business
- We continue to drive strong operating leverage for Q14 in a row, and we grew, but we did it in a responsible manner, keeping our risk in check



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## **Earnings**

- · Customer balances, earnings, they all grew
- · As we cited earlier, we reported earnings which have been stronger and more consistent for many years now
- And with that consistency and stability, we continue to produce that operating leverage which plays to your benefit as shareholders

# **QUESTION AND ANSWER SECTION**

- <Q John Eamon McDonald>: Wanted to ask about expenses which came in a little better than expected this quarter. Brian, how should we think about the \$500mm technology investment that you mentioned in the press release over the next few quarters and what does it mean for the target of approximately \$53B expenses this year and also your ability to keep expenses flattish into 2019 and 2020 which you've previously talked about?
- <A Brian T. Moynihan>: Thanks, John. So we, along with lot of other companies, announced the \$1,000 bonuses, we announced the share for success plan; and then on top of that, we stepped up in investment and opportunities that we have. It's basically \$75mm a quarter from now to the end of next year. We expect to manage a lot of that through, but it's self-funding, for lack of a better term, by continuing to improve or whatever of our expenses of what we had seen.

So you should think of us in the low -\$53B range this quarter and keeping it relatively flat, and we're going to work to self-fund it, but if any event, it'll be \$75mm a quarter in expenses. But when you add it all up, it's a major step in investing in our company due to the benefits from tax reform.

- **<Q John Eamon McDonald>**: Got it. And then beyond this year, kind of staying like you said flattish in that same ballpark is the goal for next year and possibly beyond as well?
- < A Brian T. Moynihan>: Yes, the idea is for 2019 and 2020 we've told you on many occasions that we expect to maintain flattish over the next couple of years beyond 2018.
- <**Q John Eamon McDonald>**: Okay. And, Paul, I wanted to ask about the card losses. What kind of pace of seasoning do you see in the credit card book over the next couple quarters as that continues to grow?
- < A Paul M. Donofrio>: Pace of seasoning, look, I guess a couple of thoughts. One, I think you have to remember that Q2 is sort of the highest quarter seasonally for card losses, right? We're sort of at 3.17%; and if you back out the hurricane, we're kind of at 3.09%. So, yeah, I would expect that kind of a range as you look out the next couple of quarters and that would reflect seasoning and loan growth in the card portfolio in that number.
- <Q John Eamon McDonald>: Okay. That's helpful. And then just more broadly, credit at the top of the house in terms of the run rate around charge-offs and provisions, you also expect stability in the near-term?
- <A Paul M. Donofrio>: Yeah. Look, in Q3, we expect credit to continue to perform well. I mean we would expect provision to be roughly in line with net charge-offs with reserve releases moderating over time as we continue to build allowance in support of loan growth particularly in card. As we just talked about, our card portfolio is seasoning and I would expect sort of an upward bias in NCOs. But again, remember, as you think about that, Q2 is our highest quarter in cards usually and that I would also remind you that NCOs can be a little lumpy in commercial since we're at the bottom

But when you look at all the metrics, right, NPLs, 30-plus day delinquencies, reservable criticized, they are all going in the right direction. And they are really our leading indicators on the portfolio and they're all pointing to a very strong environment and a very strong portfolio.

<Q - Glenn Schorr>: Okay. So I wanted to ask an NII question and I saw the comments on ex-Global Markets, the net interest yield being up 12BPS, deposit betas are good. So the core business that we all focus on is good. I do want to



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talk about the actual pick-up in wholesale funding cost because the yield up 49BPS on Fed funds purchased is big. I know it's a steeping of the short-end. But the question I have is, is that something that we should expect to be with us throughout this rate hike cycle if the short-end of the curve keeps steepening? Is it something that you're able to hedge because it does make a pretty big difference in NII.

- < A Paul M. Donofrio>: Are you talking about the increase in the cost of our long-term debt q-over-q?
- <A Brian T. Moynihan>: Fed funds, fed funds.
- <Q Glenn Schorr>: Fed funds, wholesale funding side. Page 9 of the supplement has the average balances.
- <A Paul M. Donofrio>: Yeah. I mean just think of it, it's a matched book, and so it moves together pretty quickly due to the fact it's all short-term both on the liability side and then they're long assets, but they price up as the curve moves. But there's some stuff in Q2 that we usually have there that is the dividend transactions and things like that which affect it. So I'd pay attention to it. Next quarter, you might see it settle in a little bit more like it traditionally does.
- **Q Glenn Schorr>**: Okay. That's good because the flattening out on total net interest income is really that as opposed to the core business, that's why it's more important than usual.
- <A Paul M. Donofrio>: Yes.
- <Q Glenn Schorr>: Okay. And then just one question on advisory, just YTD, you guys have lagged peers some. I don't know if you feel that's a couple of big deals or a sector or two that you want to deepen coverage in. I'm just curious to get your thoughts on advisory.
- < A Brian T. Moynihan>: The M&A advisory fees?
- <Q Glenn Schorr>: Yes.
- <A Brian T. Moynihan>: I think it is just sometimes you get the right side of a deal, sometimes you get the wrong side of a deal, sometimes you're not in a deal. But even though we perform solidly in line with the fee pools and stuff y-over-y, we know we can do a better job there and a team is working on it. And so, we had a record quarter in Q2 last year. And so the \$1.4 billion-ish level is more in line with quarters across time, second quarters, but the team knows they can do a better job and are after it.
- <Q James Mitchell>: Maybe just talk a little bit about loan growth, what you're seeing. Obviously, the H8 data has been showing signs of life, are you seeing that as well and how do you think about that going forward in terms of your outlook for loan growth?
- <A Paul M. Donofrio>: So, first off, I guess our perspective is customers are optimistic given tax reform, the economy is strong, and confidence feels high. So customers are going to react differently to those factors. Near-term, some may pay down debt from tax savings or repatriations, but some are going to invest and borrow. And in large corporates, growth in any one quarter could bounce around a little, depending on acquisition financing. So, having said all that though, look, our near-term expectation on loan growth remains unchanged. We still expect total loan growth to be low single-digits, but at the top of the house, if you exclude the headwinds from the run-off of the non-core mortgage book in All Other, growth within the business segments should be mid-single-digits, and I would also note in the slide deck, y-over-y growth has been relatively consistent now over the past couple of years.

If you sort of look at the different categories, you want a little bit more color. We anticipate modest growth in consumer loans. On card, we've seen mid-single-digit y-over-y growth, which has modestly increased over the last couple of quarters. With respect to consumer real estate, originations are solid and balances are growing well but there are headwinds continuing from the run-off of the non-core portfolio. And remember, we're booking 90% of our mortgages now on the balance sheet.

I mentioned in the remarks that we expect auto growth to be flat to down as we focus on organic growth and rely less on third party. And note, that in all of these categories, all of these categories, we're very focused and remained focused

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on prime and super-prime.

<Q - James Mitchell>: Right. So you're not seeing real acceleration yet kind of?

- < A Paul M. Donofrio>: I wouldn't say we've seen acceleration. I think it's been consistent growth and we have a pretty diverse set of clients that we service. In any one quarter, one may accelerate more than the other. If you look at this quarter, we saw really good growth in small business. We saw good growth in structured lending and GWIM, so in any quarter, we might see growth, but it always seems to average out at that sort of mid-single-digit level.
- <**Q James Mitchell>**: Okay. And as we think about in that context, deposit growth slowing, I don't know if it's a large impact from the TruPS, how do you think about, and your rate sensitivity, how do we think about NII growth going forward given the implied curve today?
- <A Paul M. Donofrio>: Yeah, well, look, we will clearly benefit from the June rate hike. Q3 is going to have an extra day. We're also going to benefit from expected loan and deposit growth, but these benefits are going to be offset by rate increases on deposits. As you know, we've been increasing rates in GWIM and Global Banking. The issue is we just don't know when we will increase in consumer. It's going to depend on the competitive environment, so it's probably a little misleading for me to give all of you some sort of numerical guidance as we just don't know the timing of any increase in consumer. Having said that, y-over-y, we're up \$1B in H1.
- <Q Betsy L. Graseck>: Couple questions. One is on just deposit betas and getting a little bit more color there. I know you mentioned in the prepared remarks the overall deposit beta. Can you give us a sense as to where you think you are in the commercial, the wealth, the consumer buckets? I'm just trying to get an understanding of which buckets are higher than others and do you see an acceleration in any of these specific buckets from here?
- <A Brian T. Moynihan>: I think, Betsy, the customer base has performed very differently, depending on what the cash is used for. If it's transactional cash, whether it's a consumer, or whether it's the wealth of the customer, wealth of the company, they're using that money and it's in the flow, and therefore, the rate side of it is not as important as you're paying for service on the commercial side or the consumer side, just the cash flow getting out of the household. And if you look at it in the investment side, obviously, all segments when they have the excess cash if they don't need to conduct their daily business, lose.

And so, if you look at our pricing strategies across businesses that Paul talked about earlier, you'll see them differentiated, not only by business but also by market and sub-markets within business. And so if you look at the powerful engine and the trillion-plus deposits, \$1.3 trillion, consumer is – nearly \$680B of it. And of that \$300-plus billion is checking which moves very slowly because it's transactional.

The good news in consumer is we've grown numbers of checking accounts for the first time in the last six or eight quarters consistently due to all the reposition we're doing with accounts and the balances, average balance has gone up and are all checking, so that is very beneficial for us going forward. So, without getting into all the numbers, and Paul can hit that, you just have to think of it philosophically, half that balance in consumer are checking and aren't going to move much and the rest of its money-market will move as the market moves and the competition moves.

We've been able to maintain discipline on that side and generate another \$30-odd billion of y-over-y deposit growth which is pretty good. And that's all core market share gains because we're not doing CDs and other stuff. And then on the corporate side, yeah, we've moved it, and Paul gave you some statistics on the commercial side. Obviously, the highest end moves fastest and, yeah, we've been able to maintain growth in balances, while still maintaining discipline on price.

- <Q Betsy L. Graseck>: Okay. And you spoke to the non-interest bearing on the consumer side growing nicely, what about on the commercial side? Are you seeing a shift from NIB to fees or are you holding your NIB in the commercial group?
- < A Paul M. Donofrio>: Well, most of the deposit growth in Global Banking has been in interest-bearing deposits, so we are definitely seeing a shift there from non-interest-bearing to interest-bearing.



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- < A Brian T. Moynihan>: It's very different by business. So, in the business banking segment, it's 5:1, non-interest-bearing to interest-bearing, and you get the corporate, it's more interest-bearing than non-interest-bearing. So, again, it differs by the type of customer it is too.
- < Q Betsy L. Graseck>: Yeah, okay. But I guess the part of the point you're making is that that's in the run rate already.
- <A Brian T. Moynihan>: Yeah.
- <A Paul M. Donofrio>: Yes.
- <A Brian T. Moynihan>: And so the point is, is that you'll see that's the thing. If you go back since the tightening started in 2015 and think about the global scheme of things, you can see those tightening moves across that you see what's happened with the deposit rates. They'll continue to move but you back that all and you play through it all, you still see the asset sensitivity, just under \$3B for a 100-basis point rise, 70% is in the short-term and that takes all the stuff we're talking about and puts it into the forward curve assumption.
- < Q Betsy L. Graseck>: And the checking accounts that you're growing on the consumer side, do you see that more in your branch expansion areas or is that more in your legacy, for lack of a better word, legacy footprint?
- <A Brian T. Moynihan>: Yeah, it has to be in the legacy because the expansion footprint is so small. So, when you think about its digital sales, it's in the legacy footprint, its deeper relationship management, but we've grown those checking account numbers at the same time the primary percentage has kept moving up. We're now at 91% of the primary checking account in the household, so you're growing it and the average balance has grown also, so think about that dynamic. A higher average balance, primary household is going up and growing the number, and it has to be in the core franchise. There's just not enough new branches out there to make a difference when you have the size of franchise we do.
- <Q Betsy L. Graseck>: Got it. And then just lastly, can you remind on the pace of the branch expansion over the next year or two? I know it's a four-year forward that you announced, but just trying to understand rate of change here over the next year or two.
- < A Brian T. Moynihan>: About 500 over the next four years then and so you saw some of that dynamic this quarter. It picks up because literally just getting locations set and getting a build-out, so you'll see a pickup over the next several quarters. That takes about four years to get through them all. 13 this quarter to give you a sense, so it'll pick up as we move.
- <Q Ken Usdin>: If I could follow-up a little bit more on the lower right part of the funding side, Paul, can you walk us through the benefits you expect from trust preferred redemption and if you are going to have to refinance that and what would be the net benefit as you think about that and forward NII?
- <A Paul M. Donofrio>: Sure. So, just a reminder for everybody, these securities are becoming just expensive funding at this point. I think you all know, they no longer count as capital under the fully phased-in rules nor do they count as TLAC. So, while there are a number of things to think about, if you're going to call them, the primary focus was on the onetime upfront loss relative to the ongoing lower interest expense that you're alluding to. So, if you think about that ongoing benefit, we think these savings are going to be roughly \$140mm per year or \$35 million-ish per quarter.
- <**Q Ken Usdin>**: And do you have any need to refinance or is that a net of any incremental funding as a swap or is this going to be a net nice benefit?
- <A Paul M. Donofrio>: That assumes we're refinancing.
- <Q Ken Usdin>: That's a net. Okay.
- < A Paul M. Donofrio>: But again, to be clear, we're not refinancing with preferreds. We're refinancing with bank debt or unsecured senior debt.



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- < Q Ken Usdin>: That's what I meant just the replacement financing for getting rid of the higher cost drops.
- < A Paul M. Donofrio>: Yeah. That estimate I gave you assumes we refinance in an efficient way.
- <**Q Ken Usdin>**: Okay. And then also you mentioned the market impact on long-term debt. Did we see any of that 30-, 90-day disconnect still come through on average this quarter and do you expect that to get better as we go forward from here?
- <A Paul M. Donofrio>: Yeah, we did see it this quarter. There was a q-over-q increase in long-term debt yields. They were up I think around 38BPS and that's driven by the spot increase in three-month LIBOR from January to April as most of our debt is swapped to floating and resets in the first month of the quarter. So it's about what the rates are at that moment in terms of understanding the increase in the cost of the debt. We're thinking about that. We're working on different ways that we can align what happens on our loans which are mostly once a month LIBOR to what happens on our liabilities which are mostly three months LIBOR, so more to come on that.
- <Q Ken Usdin>: Okay. Because that was going to be my final question is just what can you do to arrest the increase to Glenn's point before of those three bottom lines on the lower right side of the liability side, which are moving far faster than any deposit beta.
- <A Paul M. Donofrio>: Yeah.
- <Q Ken Usdin>: Okay. So we'll wait-and-see. Thanks, Paul.
- <A Paul M. Donofrio>: Yeah, we're working on that.
- <Q Mike Mayo>: You said the average checking account size is up. It's gone from what to what?
- < A Brian T. Moynihan>: It depends upon the timeframe but it's moved up from over the last three or four years, Mike, from the average size of particularly so if you want to go from 2014 to now, it's gone from \$5,000 to \$7,500 and last year it's gone from \$7,000 to \$7,500.
- <Q Mike Mayo>: Okay. So does that help keep the deposit betas lower for longer? I guess if you were to offer 1% less in interest, so what are we talking about here? \$7,500 a year and in terms of that \$7,500, someone might give up, they get all the mobile banking and online checking and everything else, is that how we should think about it?
- < A Brian T. Moynihan>: I mean I think there's lots of trade-offs consumers make, but this is the money going in and out of their checking account on a given day. And so, as you're growing at the average balance of \$7,500 is between our preferred and retail segment, they'd be different each segment. But this is money in motion, for lack of a better term, Mike, as you're thinking about it. So to move it around very carefully as implications if they don't keep the balances there, the payment hits or something like that, so it's pretty sticky in terms of balances.

But the key is when you think about the consumer overall, it, as a percentage of total consumer deposits, is nearing half of that and so – in checking, either interest-bearing checking which is low-cost or non-interest-bearing. That's the key is that's what's driving the checking growth. It's not coming from CDs or other types of high cost deposits, driving the total deposit growth.

- <Q Mike Mayo>: And then Consumer Banking efficiency ratio of 48%, I'm not sure if that's the lowest in history, but maybe that's good news/bad news. I mean that was our forecast for you to hit three years from now and you're here in Q2, so is that kind of front-loaded? Should we expect that to stay at 48% or can you improve a lot more, and if so, where?
- < A Brian T. Moynihan>: I think, look, we don't we never, Mike, as you know, we don't sit there and say 48% is great and let's stop. We say, how do you improve the operating effectiveness, and so I think if you look at that, they'll continue to work to improve it.

They've done it as they generate more NII which drives their business model as you're well aware that a little bit of that on the same expense base makes a heck of a turn and if you think about it, 850BPS of operating leverage y-over-y



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matched quarter is pretty effective, so it's a combination of all those investments that I talked about earlier coming true and the efficiency embedded in that, the combination of more sales digital and efficiency embedded in the sales process because this 48% counts everything, and a combination of continuing to grow in checking accounts and deposit balances, which are the highest potential revenue growth product for them in the short term with a big business like that. You've got to remember, that business made \$2.8B after-tax this quarter which makes it one of the biggest companies in America.

- <Q Mike Mayo>: And then one last follow-up, with all the digital banking expansion, are you looking to ramp up your marketing spend? Your marketing spend did not increase at least in contrast to some of your peers and the thought there is as you relate to customers less with branches, more with digital maybe you want more support from a marketing standpoint but that at least it's not showing through in your expense numbers.
- <A Brian T. Moynihan>: Yeah, what you see is marketing is a representation of spot marketing paid for, all that type of stuff, but you remember that the integration of the customer information, the platforms we use is a very efficient way to market and so especially going for the stare step deepening on our own clients, we know what we know about the clients and the messages that go out to the branches to set up calls with Brian Moynihan because he has a need, et cetera, are driving it. That's not expenses and it's not necessarily what people see as in the marketing line item. It comes through the talent and teammates we have in our data information group, which is thousands of teammates that work on this every day so it's more in the personnel line than it is in the marketing line, Mike, if you see what I mean.
- <Q Mike Mayo>: So it's kind of geography in one sense.
- < A Brian T. Moynihan>: Yes. But it's about all told I think 35%, 40% of the sales transaction are initiated by a marketing lead, for lack of a better term, driven by the analytics into the branch system or into the digital experience.
- <Q Matthew O'Connor>: So just circling back on the interest income. I guess as we think about the outlook, it seems like there's some positives in a sense of the lower debt costs and some of the things that you alluded to. Obviously, there's also expectations that deposit betas pick up. Just so when we put it all together, if you care to provide some more detailed guidance on the net interest income outlook, that might be helpful.
- <A Paul M. Donofrio>: Look, I guess the best guidance I can give you is our asset sensitivity, which again is \$2.8B for a 100 basis point move with 70% of that on the short end. And as you know, that modeling includes a 50% pass-through rate, so as I said before, we have some nice tailwinds in this quarter and going into year-end, we've got the rate hike, we've got the extra day and we're going to see loan deposit growth but that's going to be offset by whatever happens on the deposit side. Again, the best guidance I can give you is just look at our asset sensitivity.
- **<Q Matthew O'Connor>**: Okay. I mean I guess the asset sensitivity, we've had rates move up more than expected the last few quarters. And obviously, there's some one-offs in the net interest income, but it hasn't been a very good guide for the last few quarters and the NII is relatively flat and obviously rates have been quite favorable.
- < A Paul M. Donofrio>: Look, we've grown q-over-q \$660mm. H1 the year I think it's 1.2B on a GAAP basis. I'm not going to sit here and tell you to double that because we just don't know what's going to happen on rate paid but to your point, in parts of our business, in the Consumer business, we haven't increased rates materially, but we are increasing rates in GWIM and in Global Banking.
- <Q Matthew O'Connor>: Okay. And then just separately if we look at the credit card fees, those came in better, at least than I've been looking for and I know there was I think still a drag in the y-over-y comps from the UK sale a little bit there so just talk a bit about maybe what's going better there? And I think you have some new product offerings as well that recently came out.
- < A Paul M. Donofrio>: Yeah. Look, in Q2 2017, okay, we did have a small non-operating charge. So I wouldn't use this q-over-q, y-over-y growth rate as the growth rate going forward. Just more generally, look, we're seeing growth in our card balances and we think that's going to continue in 2018 as we add new accounts at a healthy pace. We've seen combined credit and debit card spend, as you know, is up. I think it's up 8% y-over-y.



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But that card line does face headwinds from competition around rewards and, as you know, we are focused on total revenue. We're not focused on any one line item. We're focused on total revenue and delivering for our clients. We're focused on attracting relatively high-quality card customers and then rewarding them for deepening their overall relationship with us. And we think that strategy is driving incremental deposit growth, making our deposits more sticky. And it also lowers our cost because those people tend to interact less with the bank.

- <Q Saul Martinez>: On NII, Paul, obviously part of the lack of clarity around the NII guide is in part due to the uncertainty around retail deposit beta and then on the consumer side where you haven't seen much, if anything, in terms of deposit rates moving up. But is there anything that gives you pause that we are nearing the tipping point, any changes on the margin in consumer behavior, are you starting to see, for example, any migration or sense that there will be migration out of non-interest-bearing into higher-yielding instruments? Just curious if there's anything that gives you pause that maybe we will start to see deposit costs move up because it's obviously not showing up in the numbers in any meaningful way just yet.
- <A Paul M. Donofrio>: Yeah. The very short answer is no, there's nothing that gives us pause. And the longer answer is, [indiscernible] (01:07:11) we have teams look at every part of the United States and every MSA and look at our competitor. And so, we notice activity. We see people testing this or that in a given market, but, so far, we don't see anything to give us any concern. And again, maybe I want to go over it again, but I think you all have to remember what consumers value is not just what we pay them; they value the entire relationship; they value the nationwide network; they value the mobile visibility; the safety; the transparency; they value Preferred Rewards. We give them more when they deposit more with us. So the whole thing that's part of the whole equation. But the short answer is we just really haven't seen anything so far that would make us think things are going to change rapidly, but we'll see.
- <Q Saul Martinez>: Okay. Now, that's helpful. And if I could also just ask a follow-up question on the increase in funding costs on the Fed funds. If you can clarify what you mean by settle in. Should we interpret that as kind of remaining at the current 2.15% or is that to suggest that there should be some sort of normalization in Q3 and a bit of a tick down in the funding cost line there?
- <A Paul M. Donofrio>: Look, I think the way you think about you guys are obviously looking at something in the supplement. But the way I would think about funding cost is in Global Markets, which I think is what this is boiling into in Global Markets when we grow equities, as we've been growing equities, the dividends we receive on equities, the fees we receive from trading equities, that's all in trading account profits. But if you're growing equities, you have to pay for that. So that's in the interest expense.

In addition, if you look at FICC, as rates rise, you've got to pay for that as well; your cost to fund FICC goes up. And most of our inventory is bonds which are fixed rate, so your NII does not go up right away until those bonds get replaced. So as rates rise, you're going to see that phenomenon affect our Global Markets NII, but we're seeing seen the improvement in trading account profits. I mean equities is up 17% this quarter; YTD, equities is up, how much? 24%, 28%? So it's geography.

- <Q Saul Martinez>: Got it. So it's trading-related NII, but what we're looking at is page 9 in the supplement. The costs went to \$1.462B vs. \$1.135B and it's a sequential increase of about 49BPS, but it sounds like it's related to the Global Markets side as you said. Okay, thank you.
- <A Brian T. Moynihan>: That's where it comes from
- <a Paul M. Donofrio>: Look, the only other phenomenon this quarter is in credit card, right? You have the phenomenon of people paying down their card balances because they get tax refunds. And if you look at the credit card portfolio, that means that transactors, the people who borrow money from us inter-period, they're a bigger portion of it. So I think those are the two phenomenons that kind of impacted NII in Q2 that are seasonal. That happens every year. I mean if you go back year after year after year, you saw this phenomenon from Q1 to Q2.
- <Q Nancy A. Bush>: Couple of questions for you here. The first one on digital usage. It seems to be sort of accelerating beyond a pace at which even you expected, and I'm wondering if you have the ability to sort of look at digital uses by age, segment, et cetera. Are there any variations from what you expected early on? Are we seeing more



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usage not just by millennials? And has the pace of digital usage sort of altered your expectations for branch expansion over the next few years?

<A - Brian T. Moynihan>: Well, Nancy, kind of what you point out is – the common theory is that this is all young kids, but there's not enough young kids in anybody's customer base to drive this kind of activity. So it has broadened out dramatically. So if 75% of the checks are deposited in an ATM or through the mobile device, that is 75% of all the checks that consumers deposit at Bank of America so it's across the board, whereas something like digital, Erica, obviously, the cohort's younger just because the familiarity with voice-activated artificial intelligence assistant and the uses of it.

So by different types of things, you see different activity. But the sales of mortgage or auto definitely also have to skew higher in age because just the nature of people who are buying homes and cars. So it's really across the board. And I think what you're pointing out is really the difference between now and maybe 5 years ago or 10 years ago where the activity conducted by grandparents on mobile phones is high.

And so, as I always tell the story, we had 100-year-old person who became mobile-enabled a couple years ago which I think is tremendous optimism, but it's across the board and that is the difference. And then the usage of it is in integrated high-touch, high-tech. So there's still talent teammates taking 50mm visits to the branch a quarter and doing a great job with them, and we're driving people to branches for relationship management at the same time we're doing other things with other devices. So it is absolutely a combined set of capabilities you're looking across all of them.

And then, how that means in branch expansion. And what we're doing is retooling and outfitting branches and ATMs. So we're getting all the ATMs will have the ability to cash checks to the penny, which is important to actually use that as a [indiscernible] (01:13:36) device. And we're expanding branches in markets we aren't in, doesn't cost a lot for marketing. We went digitally first in Pittsburgh, for example, which is a different way to go about it due to the fact we already have a nationwide brand and customers there in Merrill and U.S. Trust and the credit card and mortgage customers from the past. So we could drive that.

So you would expect it'll have implications to branches, but remember in the branches even though we've come down another hundred-odd y-over-y, the numbers of people in them are going up. And that means that they're bigger stores, bigger destination, less about on the corner transaction.

At the same time, tremendously important to the community. So we continue to develop our community-based branches in markets which tend to need more face-to-face help. And so, all that together is a complex thing. But at the end of the day, you put it all together, we made \$2.8B after-tax; 48% efficiency ratio; deposits grew by \$35B of y-over-y, \$26B of which was checking, to give you a sense, which relies on all those great capabilities to fuel it and why we think we're taking share.

- **Q Nancy A. Bush>**: So I guess what you're saying, I mean there has been a tendency in the industry to look at digital vs. branch as sort of an either/or proposition and you're saying that that's not necessarily correct at this point?
- < A Brian T. Moynihan>: Yeah. A half million people went to their mobile device, set up an appointment and came in the branch. Another million responded to calls and 50mm people walked in and yet we had 1.4B log in. So you start thinking about it, it's an absolutely integrated experience and the competitive advantage is to have both and I think that plays out generally in retail and I think it plays out in financial services.

And all during this time, Nancy, the other key thing to remember is customers' satisfaction scores, which you and I have talked about for a long time, continue to go up and are at all-time highs and even while we're making changes in the branches sometimes, which cause customers to have to recognize the change in the basic system, either closing a branch and consolidating it or how the drive-ups work and things like that.

<Q - Nancy A. Bush>: Okay. Yeah. My follow-on is also on a sort of note of expectation vs. reality. There has been an expectation I think in the industry that there was going to be a quarter or quarters in which the credit quality environment changed dramatically, and it's been an expectation about CRE, et cetera, et cetera. And I guess you said that your charge-off ratio had been under 50BPS for what, 15 of the last 17 quarters or something like that. I mean

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should we change our assumptions about a change in the credit quality environment? Are we in a new environment that's something we haven't seen before where it's just consistent?

< A - Brian T. Moynihan>: I think we could never – we are a bank, Nancy, as you well know, and therefore the general economy is always going to have an impact. The question is have we positioned the company through our responsible growth work better than anybody else. And so we think we have and so that means even if you hit an – which we don't expect to happen, and our Consumer activity is as highest it's been in many years here.

Payments by Consumers up 9% for H1 vs. last year so everything shows us the consumer-driven U.S. economy is in very good shape. You saw the retail sales numbers today, so all that bodes well for the 12, 24, whatever months but given that we are creatures of economy, you're going to see us get affected by the economy if there's a recession. If there's a recession that we do not see coming in any near term.

The way to think about that though relative to peers and relative to the industry overall is you have the stress test, which is a hit the wall without any prior preparation into a very steep decline in the economy in a very short period of time, and you can see that each year, our losses, so to speak, in that scenario keep coming down incrementally because the underlying quality of the credit that we do – and by the way, we're not alone in the industry. We're better than the industry but we're not alone. And so I think the industry has done a great job of making sure we maintain keeping our head on our shoulders relative to credit, the core banking stress test banks, you can see the statistics.

Now think about the last four or five years. Oil and gas was going to be a problem. We put up a bunch of reserves. We ended up taking most of them back through. Commercial real estate was going to be a problem. We ended up going through that with very little loss. I think we had net recoveries last year, something like that. We don't do subprime. We let that play out in other people, but auto loans were going to be a problem, you see we haven't seen much change there.

And so are we underwriting to lower loss standards in good times than we did in prior generations? Yes and as our company, the difference in credit card maybe underwriting in a normal 4% unemployment to 5.5% charge-offs vs. now we underwrite maybe 3%, 3.5% and that's what you're seeing the normalization get to. That's the difference that's fundamentally different but the real key was also the balance of portfolio so we didn't have so much unsecured credit card risk if we had a cycle. So it's just the way we run the company and you're seeing the 14 out of 17, not 15, but give us next quarter and we'll show you again.

- <Q Marty Mosby>: Paul, wanted to ask you everybody's talking about the flatness of the yield curve but if you look at the three-month to two-year, it talks about deploying a little bit of your cash, that's the part of the yield curve that actually is pretty advantageous. You don't have to go out with duration actually to pick up 80, 90BPS so was that part of what your thinking was as you were kind of deploying some of that liquidity?
- <A Paul M. Donofrio>: Look, we're always thinking, always thinking about the trade-offs between capital, liquidity and earnings and when securities mature in our portfolio or when we have extra cash to put to work, we're going to be looking at that yield curve and we're going to be trying to optimize that trade-off between liquidity, capital, and earnings. And so, yeah, the answer is yes. We've noticed what the yield curve looks like and we are investing appropriately.
- <Q Marty Mosby>: And then, Brian, I've got two kind of more philosophical questions for you. One is, as you've come through all the regulatory requirements and working through what issues you had coming out of financial crisis, do you think Bank of America today is better prepared to be able to really fund the economic growth as it looks out more than internal?

And then secondly, there's been turnover amongst the leaders or kind of the business managers within our sector. When you first came in, you were kind of the new person on the block and now, you see yourself as you've kind of been the one around almost the longest. Do you see yourself as taking more of a role as a pillar or leader in the sector now that you have kind of matured into your job now?

<A - Brian T. Moynihan>: I think I may just be getting old, Marty.



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<Q - Marty Mosby>: We're all doing that.

< A - Brian T. Moynihan>: I think the leaders of the major institutions – go into the dialogue with Nancy just a few minutes ago. We take very seriously the requirement we have to drive the real economy, do it the right way, have the right amount of capital and liquidity so nobody has to worry about our industry again and I think a role personally as a leader in that along with my colleagues is critical and we all see it that way.

None of us are – we want fine-tuning regulation. We don't want it just taken them back to where it was where people can make serious mistakes. We want the portfolios balanced. We want the capital and liquidity there because, at the end of the day under the FDIC scheme, we are co-insurance for the activities of our industry and we take it very seriously.

We've had great leadership in our company with stability and it's been a pleasure to serve with the teammates and in the ninth year now as CEO and very little change for the last seven or eight years other than you have people retiring. And we're just recognized as the best bank of the world, which is great for the teammates and an honor to receive it on behalf of them. So that's I think for the broader philosophical view that we'll continue to help shape this industry at Bank of America, but I don't think my colleagues think differently. And I think we've been through a lot to get here and learned a lot of lessons that we can apply.

<A - Brian T. Moynihan>: We missed you the first time, Gerard.

<Q - Gerard Cassidy>: I know. I apologize. Telephone problem. Brian, maybe you can share with us, you look at your returns on allocated capital by business line and if you average the amount, they come well over 22%. Obviously, your stated return on equity is just over 10%. And clearly, the capital you guys are allocating to the business lines is less than the consolidated capital that you carry.

And so when I look at your tangible common equity, let's call it just under \$200B, and the allocated capital is about \$128B, have you had discussions with the regulators about – because I know it's CCAR constrained. You've got operating risk as well. Have you talked to them about what's the real need of capital for banks like yours in terms of the new guys that run these agencies vs. what it was like under the last administration?

< A - Brian T. Moynihan>: I think one of the things you've got to remember is goodwill is goodwill. It doesn't amortize and so that \$70B, that's going to be sort of stuck there and we run off maybe \$100mm a quarter or something like that. It used to be a little bit more.

The tangible common equity ratio of the company in the mid-7s, Gerard. There was a day in the mid-2000s where we were running under 4 and I think touch 3 and maybe under 3. So we have substantial tangible common equity. Going into Marty's question, that means that we will be – and likewise our colleagues will be pillars of strength. And so we obviously have some serious dialogue as to the right way to keep the enterprises capitalized efficiently and for safety and soundness and I think at a common equity Tier 1 of 11 and change, those are over-capitalized relative to our standard of 9.5%.

The problem we've got is now you've got this G-SIB buffer so you're trying to figure into the stress and capital buffer and all that stuff and I think we need to keep having a dialogue with the industry and with the regulators to keep getting a middle of the road position here because underutilized capital is not the right thing.

If we can get that capital back out in the system, it can be used to support someone else. That is actually good for the industry and also avoids and recognizes that running a business that has consistent loan growth of 5% really quarter after quarter after quarter vs. the year before with the right credit is actually the right way to run it so to make that all work, you've got to let the capital out of the industry that isn't needed or earned and not needed to support growth.

Meanwhile, I forgot to answer Marty's question. We are driving the real economy. There's no recently we have to do this. We've been doing this for years so if you look back and look at our commercial loan growth, it's been mid-single-digits and our small business loan growth this quarter was very strong, has been for many quarters as the team continues to drive it. But all that capital still doesn't equal all we have and you're right. We need to keep that balance going but let us keep working it.

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Now we've got sort of got a long term, everybody's at the capital standards, everybody's met them, everybody's met the 2019 standards, et cetera, et cetera and we got to get through the last couple of rules and then figure out how to manage the outcome to the right place. This company's industry is so much more strong than any other industry in the world relatively, and that'll bode well for our country as we move through the next cycle.

- <Q Gerard Cassidy>: And following up, Brian, on the capital. Clearly you had a good ask on the CCAR returns. Can you remind us where you think long term the dividend payout ratio can get to when you sit down with the board? Could it get to a 40% level?
- < A Brian T. Moynihan>: We've said 30% and largely it's trying to figure out how all the rules and regulations work and also where you'll never have to cut the dividend in times of stress and things like that, so let us get it up there and we'll figure out where it goes from there.
- <Q Gerard Cassidy>: Okay. And then just lastly, obviously, you talked about the value of total relationships on your Consumer side. You also talked about you're adding more customers with credit card's households, brokerage house clients. Can you parse for us how much do you think you're taking away from other competitors just vs. new people coming into the financial system? Do you have any idea what that is?
- < A Brian T. Moynihan>: You can calculate it because the population growth and the shifting demographics. We're taking, we believe, especially in the Consumer Bank share, but at the end of the day, we're so big that we just have to grind out the growth through doing a great job and it inherently has to be slightly faster than the economy, slightly faster than the population growth so we're taking share.

You've got to remember on the commercial side, we're also increasing what we call new logos, new clients through the expansion of relationship managers and the depth of those clients and I think that that takes time to build and it's building up because of just the nature of moving a commercial relationship from X to Y company.

But the combination of what we can do locally in all the markets with the combination of our global platform, our research team, our ability to talk across the world and our cash management platform is there's very few of us that can compete in that level and that will continue to play to our benefit. And then increasingly, with middle market investment banking that we've added in the markets 50 of them so far, we're seeing tremendous – despite the fact that our overall investment banking fees bounce around, you're seeing a portion of it coming from that middle market client base is strong. And so we think that we have a competitive advantage and we're just continuing to push that hard, including this additional \$500mm of investments due to the benefits of tax reform.

- <Q Brian Kleinhanzl>: Yeah, I just had one quick one, and a lot them have been already asked already. Is there a way that you could size what the run-off portfolio did quarter-on-quarter so we can kind of get back to what the core loans did sequentially?
- <A Paul M. Donofrio>: Sure.
- < A Brian T. Moynihan>: I'm sorry. What? The run-off portfolio?
- <Q Brian Kleinhanzl>: Yeah, it was in the loan book. You said you were still seeing some of the headwinds from the run-off portfolios coming down, but I didn't hear any dollar amounts around what the size is now for the run-off portfolio.
- < A Paul M. Donofrio>: Yeah. It's been averaging about \$3B to \$4B per quarter. And it's in you can actually see it in the deck I think on page 8. We break it out for you right there. We have total loans then the run-off portfolio then the business segments and then we added this quarter so you could see the consistent y-over-y growth in loans we've been experiencing.

# Lee McEntire

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# Q2 Highlights

#### Core Basis

- Another good strong quarter of \$6.8B in earnings
- If you review page 2 of the slide deck, you'll see it
- We grew loans on a core basis
- · We grew deposits on a core basis
- We grew revenue on a core basis at 3% and we brought expenses on a core basis down 3% for the 14th consecutive quarter of operating leverage
- Returns are strong, and we continue to drive it.

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