

EE6204

Decision Making under Certainty

Example: car purchasing decision problem

- decision alternatives: ¹Accord, ²Saturn, ³Cavalier
- criteria: ¹price, ²MPG, ³comfort, ⁴style

after verbal judgment & numerical rating:

	price	MPG	comfort	style
price	1	3	2	2
MPG	$\frac{1}{3}$	1	$\frac{1}{4}$	$\frac{1}{4}$
comfort	$\frac{1}{2}$	4	1	$\frac{1}{2}$
style	$\frac{1}{2}$	4	2	1
sum	2.333	12	5.25	3.75

① 每列相加



normalized

	price	MPG	comfort	style	priority
price	0.429	0.25	0.381	0.533	0.398
MPG	0.143	0.083	0.048	0.067	0.085
comfort	0.214	0.333	0.190	0.133	0.218
style	0.214	0.333	0.381	0.267	0.299

② 每个 element 除以列 sum
③ 每行作平均
④ 均值 × 每列, 相加
⑤ 和除以均值

consistency: ① $0.398 \begin{bmatrix} 1 \\ 1/3 \\ 1/2 \\ 1/2 \end{bmatrix} + 0.085 \begin{bmatrix} 3 \\ 1 \\ 4 \\ 4 \end{bmatrix} + 0.218 \begin{bmatrix} 2 \\ 1/4 \\ 1 \\ 2 \end{bmatrix} + 0.299 \begin{bmatrix} 2 \\ 1/4 \\ 1/2 \\ 1 \end{bmatrix}$

$= \begin{bmatrix} 1.687 \\ 0.347 \\ 0.907 \\ 1.274 \end{bmatrix}$ ②

price: $1.687 \div 0.398 = 4.239$
 MPG: $0.347 \div 0.085 = 4.082$
 comfort: $0.907 \div 0.218 = 4.161$
 style: $1.274 \div 0.299 = 4.261$

③ $\lambda_{\max} = \frac{1}{4} \times (4.239 + 4.082 + 4.161 + 4.261) = 4.186$ ⑥ 取平均

④ $CI = \frac{\lambda_{\max} - n}{n - 1} = \frac{4.186 - 4}{4 - 1} = 0.062$ (consistency index)

⑤ $CR = \frac{CI}{RI} = \frac{0.062}{0.90} = 0.0689 < 0.1$

n	3	4	5	6	7	8
RI	0.58	0.90	1.12	1.24	1.32	1.41

after pairwise comparison for each alternatives:

• price:

	A	S	C
A	1	1/3	1/4
S	3	1	1/2
C	4	2	1
Sum	8	3.33	1.75

① 求sum

	A	S	C	priority
A	0.125	0.1	0.143	0.123
S	0.375	0.3	0.286	0.320
C	0.5	0.6	0.572	0.557

② 每个element
除以sum

• MPG:

	A	S	C
A	1	1/4	1/6
S	4	1	1/3
C	6	3	1
sum	11	4.25	1.5

	A	S	C	priority
A	0.091	0.059	0.111	0.087
S	0.364	0.235	0.222	0.274
C	0.545	0.706	0.667	0.639

• Comfort:

	A	S	C
A	1	2	8
S	1/2	1	6
C	1/8	1/6	1
sum	1.625	3.167	15

	A	S	C	priority
A	0.615	0.632	0.533	0.593
S	0.308	0.316	0.4	0.341
C	0.077	0.052	0.067	0.196

• style:

	A	S	C
A	1	1/3	4
S	3	1	7
C	1/4	1/7	1
sum	4.25	1.476	12

	A	S	C	priority
A	0.235	0.226	0.333	0.265
S	0.706	0.677	0.583	0.655
C	0.059	0.097	0.083	0.080



	price	MPG	comfort	style
Accord	0.123	0.087	0.593	0.265
Saturn	0.320	0.274	0.341	0.655
Cavalier	0.557	0.639	0.196	0.080

overall priority:

$$\begin{bmatrix} 0.123 & 0.087 & 0.593 & 0.265 \\ 0.320 & 0.274 & 0.341 & 0.655 \\ 0.557 & 0.639 & 0.196 & 0.080 \end{bmatrix}$$

$$\begin{bmatrix} 0.398 \\ 0.085 \\ 0.218 \\ 0.299 \end{bmatrix}$$

$$= \begin{bmatrix} 0.265 \\ 0.421 \\ 0.343 \end{bmatrix} \begin{matrix} \rightarrow \text{Accord} = 0.265 \\ \rightarrow \text{Saturn} = 0.421 \checkmark \\ \rightarrow \text{Cavalier} = 0.343 \end{matrix}$$

with equality & inequality:

$$\min. z = -x_1(30-x_1) - x_2(50-2x_2) + 3x_1 + 5x_2 + 10x_3$$

$$\text{s.t. } x_1 + x_2 - x_3 \leq 0$$

$$x_3 \leq 17.25$$

$$L = -30x_1 + x_1^2 - 50x_2 + 2x_2^2 + 3x_1 + 5x_2 + 10x_3 + \mu_1(x_1 + x_2 - x_3) + \mu_2(x_3 - 17.25)$$

$$\frac{\partial L}{\partial x_1} = -30 + 2x_1 + 3 + \mu_1 = 0,$$

$$\frac{\partial L}{\partial x_2} = -50 + 4x_2 + 5 + \mu_1 = 0,$$

$$\frac{\partial L}{\partial x_3} = 10 + \mu_2 - \mu_1 = 0,$$

$$g_1 = x_1 + x_2 - x_3 \leq 0,$$

$$g_2 = x_3 - 17.25 \leq 0,$$

$$\mu_1 g_1 = \mu_1 (x_1 + x_2 - x_3) = 0,$$

$$\mu_2 g_2 = \mu_2 (x_3 - 17.25) = 0,$$

$$\mu_1, \mu_2 \geq 0.$$

$$\min. f(x) = (x_1 - 1)^2 + x_2 - 2$$

$$\text{s.t. } h(x) = -x_1 + x_2 - 1 = 0$$

$$g(x) = x_1 + x_2 - 2 \leq 0$$

$$L = (x_1 - 1)^2 + x_2 - 2 + \lambda(-x_1 + x_2 - 1) + \mu(x_1 + x_2 - 2)$$

$$\frac{\partial L}{\partial x_1} = 2x_1 - 2 - \lambda + \mu = 0, \quad (1)$$

$$\frac{\partial L}{\partial x_2} = 1 + \lambda + \mu = 0, \quad (2)$$

$$\frac{\partial L}{\partial \lambda} = -x_1 + x_2 - 1 = 0, \quad (3)$$

$$g(x) = x_1 + x_2 - 2 \leq 0, \quad (4)$$

$$\mu g(x) = \mu(x_1 + x_2 - 2) = 0, \quad (5)$$

$$\mu \geq 0 \quad (6)$$

$$\Rightarrow x_1 = 0.5, x_2 = 1.5, \lambda = -1, \mu = 0$$

$$\nabla h^T Y = [-1 \ 1] \begin{bmatrix} y_1 \\ y_2 \end{bmatrix} = -y_1 + y_2 = 0$$

$$Y^T \nabla_{xx}^2 L Y = [y_1 \ y_2] \begin{bmatrix} 2 & 0 \\ 0 & 0 \end{bmatrix} \begin{bmatrix} y_1 \\ y_2 \end{bmatrix} = [2y_1 \ 0] \begin{bmatrix} y_1 \\ y_2 \end{bmatrix} = 2y_1^2 > 0$$

convex function:

$$f(\alpha x_1 + (1-\alpha)x_2) \leq \alpha f(x_1) + (1-\alpha)f(x_2)$$

⇒ H 正定/半正定

$$SB_c \geq 0$$

$$Y^T A^* - C_c^* T \geq 0$$

Lagrange multipliers:

$$\max. f = -2x_1^2 - x_2^2 + x_1x_2 + 8x_1 + 3x_2$$

$$\text{s.t. } 3x_1 + x_2 = 10$$

Standardized:

$$\min. f = 2x_1^2 + x_2^2 - x_1x_2 - 8x_1 - 3x_2$$

$$\text{s.t. } 3x_1 + x_2 = 10$$

$$L = f + \lambda h$$

$$= 2x_1^2 + x_2^2 - x_1x_2 - 8x_1 - 3x_2 + \lambda (3x_1 + x_2 - 10)$$

$$\frac{\partial L}{\partial x_1} = 4x_1 - x_2 - 8 + 3\lambda = 0, \quad (1)$$

$$\frac{\partial L}{\partial x_2} = 2x_2 - x_1 - 3 + \lambda = 0, \quad (2)$$

$$\frac{\partial L}{\partial \lambda} = 3x_1 + x_2 - 10 = 0, \quad (3)$$

② $\times 3 -$ ①, 消去 λ :

$$-7x_1 + 7x_2 - 1 = 0, \quad (4)$$

③ and ④, 得:

$$x_1 = \frac{69}{28}, \quad x_2 = \frac{73}{28}, \quad \lambda = \frac{1}{4}$$

is $[\frac{69}{28}, \frac{73}{28}]$ the minimum point?

$$\Rightarrow \nabla h(x) Y = [3 \ 1] \begin{bmatrix} y_1 \\ y_2 \end{bmatrix} = 3y_1 + y_2 = 0.$$

$$\nabla_{xx}^2 L = \begin{bmatrix} \frac{\partial^2 L}{\partial x_1^2} & \frac{\partial^2 L}{\partial x_1 \partial x_2} \\ \frac{\partial^2 L}{\partial x_2 \partial x_1} & \frac{\partial^2 L}{\partial x_2^2} \end{bmatrix} = \begin{bmatrix} 4 & -1 \\ -1 & 2 \end{bmatrix}$$

$$Y^T \nabla_{xx}^2 L Y = [y_1 \ y_2] \begin{bmatrix} 4 & -1 \\ -1 & 2 \end{bmatrix} \begin{bmatrix} y_1 \\ y_2 \end{bmatrix}$$

$$= [4y_1 - y_2 \ -y_1 + 2y_2] \begin{bmatrix} y_1 \\ y_2 \end{bmatrix}$$

$$= 4y_1^2 - y_1y_2 - y_1y_2 + 2y_2^2$$

$$= 4y_1^2 - 2y_1y_2 + 2y_2^2$$

$$= 4y_1^2 - 2y_1(-3y_1) + 2(-3y_1)^2$$

$$= 4y_1^2 + 6y_1^2 + 18y_1^2$$

$$= 28y_1^2 > 0$$

$\Rightarrow x$ is a minimum point.

Fibonacci search:

$$f(x) = x(5\pi - x), x \in [0, 20], \varepsilon = 1$$

$$F = \overset{(0)}{1}, \overset{(1)}{1}, \overset{(2)}{2}, \overset{(3)}{3}, \overset{(4)}{5}, \overset{(5)}{8}, \overset{(6)}{13}, \overset{(7)}{21}, 34, \dots$$

$$b - a = 20 - 0 = 20, F_7 = 21 > 20,$$

$$\varepsilon' = \frac{b-a}{F_N} = \frac{20}{21} = 0.9524.$$

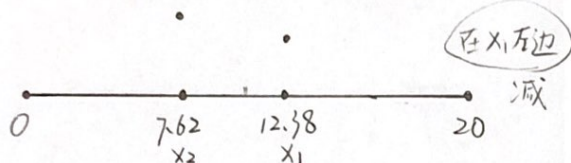
$$F_{N-1} \cdot \varepsilon' = F_6 \times 0.9524 = 12.38.$$

$$x_1 = a + 12.38 = 12.38.$$

$$x_2 = 20 - 12.38 = 7.62.$$

$$f(x_1) = 12.38(5\pi - 12.38) = 41.20.$$

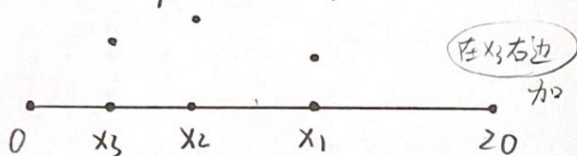
$$f(x_2) = 7.62(5\pi - 7.62) = 61.63.$$



$$F_{N-1} \cdot \varepsilon' = F_5 \times 0.9524 = 7.619.$$

$$x_3 = 12.38 - 7.619 = 4.761$$

$$f(x_3) = 4.761(5\pi - 4.761) = 52.12.$$



$$F_{N-1} \cdot \varepsilon' = F_4 \times 0.9524 = 5 \times 0.9524 = 4.762.$$

$$x_4 = x_3 + 4.762 = 9.523$$

$$f(x_4) = 58.9$$

在 x_4 左边
减

$$F_{N-1} \cdot \varepsilon' = F_3 \times 0.9524 = 3 \times 0.9524 = 2.857.$$

$$x_5 = 9.523 - 2.857 = 6.666.$$

$$f(x_5) = 60.27$$

在 x_5 右边
加

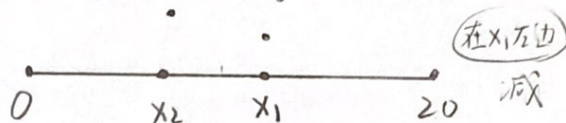
Golden-section search:

$$f(x) = x(5\pi - x), x \in [0, 20], \varepsilon = 1$$

$$x_1 = a + 20 \times 0.618 = 12.36.$$

$$x_2 = b - 20 \times 0.618 = 7.64.$$

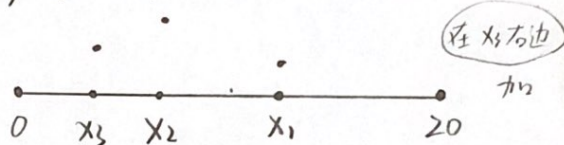
$$f(x_1) = 41.38, f(x_2) = 61.64$$



$$\Rightarrow [0, 12.36], L = 12.36 - 0 = 12.36$$

$$x_3 = 12.36 - L \times 0.618 = 4.722,$$

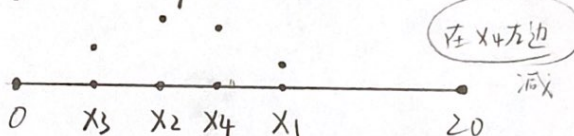
$$f(x_3) = 51.88.$$



$$\Rightarrow [4.722, 12.36], L = 12.36 - 4.722 = 7.638.$$

$$x_4 = 4.722 + L \times 0.618 = 9.442$$

$$f(x_4) = 59.16$$



$$\Rightarrow [4.722, 9.442], L = 4.720$$

$$x_5 = 9.442 - L \times 0.618 = 6.525,$$

$$f(x_5) = 59.92.$$

在 x_5 右边

$$\Rightarrow [6.525, 9.442], L = 2.917$$

$$x_6 = 6.525 + L \times 0.618 = 8.328.$$

$$f(x_6) = 61.46.$$

在 x_6 左边

$$\Rightarrow [6.525, 8.328], L = 1.803$$

$$x_7 = 8.328 - L \times 0.618 = 7.214$$

$$f(x_7) = 61.28$$

Newton's method:

$$x_{n+1} = x_n - \frac{f'(x_n)}{f''(x_n)}$$

find min. of $f(x) = x^2 + \frac{54}{x}$, $x_0 = 2$,

Stop when $|x_{n+1} - x_n| < 10^{-5}$.

$$f'(x) = 2x - \frac{54}{x^2}, \quad f''(x) = 2 + 108 \frac{1}{x^3}.$$

$$x_1 = x_0 - \frac{f'(x_0)}{f''(x_0)} = 2 - \frac{4 - 54/4}{2 + 108/8} = 2.613.$$

Multivariable optimization:

$$f(x_1, x_2) = x_1^3 + 2x_1x_2 + x_2^2$$

$$\nabla f = \begin{bmatrix} \partial f / \partial x_1 \\ \partial f / \partial x_2 \end{bmatrix} = \begin{bmatrix} 3x_1^2 + 2x_2 \\ 2x_1 + 2x_2 \end{bmatrix}.$$

$$\nabla^2 f = H = \begin{bmatrix} 6x_1 & 2 \\ 2 & 2 \end{bmatrix}.$$

Stationary point: $\nabla f(x^*) = 0$

$\nabla^2 f(x^*)$ 正定 \Rightarrow minimum

$\nabla^2 f(x^*)$ 负定 \Rightarrow maximum

$$x_{n+1} = x_n - \frac{\nabla f(x_n)}{\nabla^2 f(x_n)}$$

$$\max. \quad Z = -(x_1 - \sqrt{5})^2 - (x_2 - \pi)^2 - 10.$$

$$x_0 = [6.597, 5.891]^T, \quad \varepsilon = 0.05.$$

$$\nabla f = \begin{bmatrix} -2(x_1 - \sqrt{5}) \\ -2(x_2 - \pi) \end{bmatrix}, \quad H = \begin{bmatrix} -2 & 0 \\ 0 & -2 \end{bmatrix}.$$

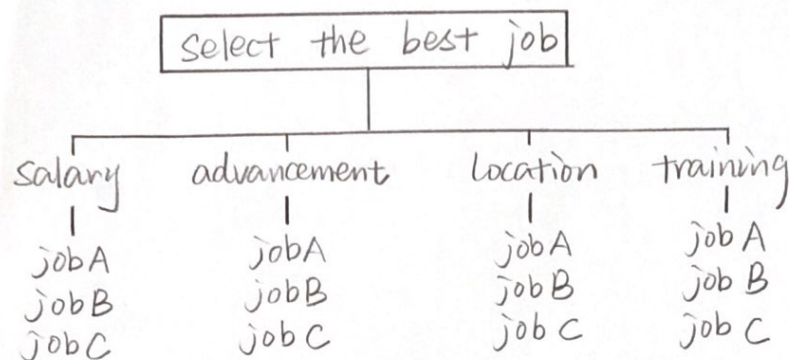
$$H^{-1} = \begin{bmatrix} -0.5 & 0 \\ 0 & -0.5 \end{bmatrix}, \quad \nabla f(x_0) = \begin{bmatrix} -8.722 \\ -5.499 \end{bmatrix}.$$

$$x_1 = x_0 - \frac{\nabla f(x_0)}{H} = \begin{bmatrix} 6.597 \\ 5.891 \end{bmatrix} - \begin{bmatrix} -0.5 & 0 \\ 0 & -0.5 \end{bmatrix} \begin{bmatrix} -8.722 \\ -5.499 \end{bmatrix}$$

$$= \begin{bmatrix} 2.236 \\ 3.142 \end{bmatrix}. \quad f(x_1) = -10, \quad f(x_1) - f(x_0) > 0.05.$$

$$\nabla f(x_1) = \begin{bmatrix} -0.0001 \\ 0.0008 \end{bmatrix}, \quad x_2 = x_1 - H^{-1} \nabla f(x_1)$$

Q1: decision hierarchy



overall goal

criteria

decision alternatives

② element 除以 sum

③ 每行作平均

Q2:

	salary	adv	loc	tra	salary	adv	loc	tra	supnorty
salary	1	1/7	1/2	1/3	0.077	0.085	0.059	0.069	0.0725
adv	7	1	5	3	0.538	0.597	0.588	0.621	0.586
loc	2	1/5	1	1/2	0.154	0.119	0.118	0.103	0.1235
tra	3	1/3	2	1	0.231	0.199	0.235	0.207	0.218
① Sum	13	1.676	8.5	4.833					

$$0.0725 \begin{bmatrix} 1 \\ 7 \\ 2 \\ 3 \end{bmatrix} + 0.586 \begin{bmatrix} 1/7 \\ 1 \\ 1/5 \\ 1/3 \end{bmatrix} + 0.1235 \begin{bmatrix} 1/2 \\ 5 \\ 1 \\ 2 \end{bmatrix} + 0.218 \begin{bmatrix} 1/3 \\ 3 \\ 1/2 \\ 1 \end{bmatrix} = \begin{bmatrix} 0.291 \\ 2.365 \\ 0.495 \\ 0.878 \end{bmatrix}$$

salary: $0.291 \div 0.0725 = 4.014$,

adv: $2.365 \div 0.586 = 4.036$,

loc: $0.495 \div 0.1235 = 4.008$,

tra: $0.878 \div 0.218 = 4.027$.

$$\lambda_{\max} = \frac{1}{4} \times (4.014 + 4.036 + 4.008 + 4.027) = 4.021$$

$$CI = \frac{\lambda_{\max} - n}{n - 1} = \frac{4.021 - 4}{4 - 1} = 0.007$$

$$CR = \frac{CI}{RI} = \frac{0.007}{0.90} = 0.0078 < 0.1$$

\therefore the consistency is acceptable.

Q3:

$$\begin{bmatrix} 0.2213 & 0.2063 & 0.4545 & 0.2748 \\ 0.0934 & 0.7147 & 0.0909 & 0.6572 \\ 0.6853 & 0.0788 & 0.4545 & 0.0682 \end{bmatrix} \begin{bmatrix} 0.0725 & 0.586 & 0.1235 & 0.218 \end{bmatrix}^T$$

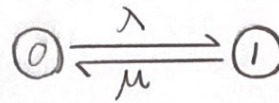
$$= \begin{bmatrix} 0.2530 \\ 0.5791 \\ 0.1669 \end{bmatrix}$$

\therefore job B should be selected.

Q4. (a) $M/M/1/1$ Queue

arrival rate: λ

service rate: μ



rate balance eqn: $\pi_0 \lambda = \pi_1 \mu$, $\pi_0 + \pi_1 = 1$.

$$\Rightarrow \pi_1 = 1 - \pi_0, \quad \pi_0 \lambda = (1 - \pi_0) \mu = \mu - \pi_0 \mu, \quad (\lambda + \mu) \pi_0 = \mu,$$

$$\Rightarrow \pi_0 = \frac{\mu}{\mu + \lambda}, \quad \pi_1 = \frac{\lambda}{\mu + \lambda}$$

(b) (i) V : $\rho = \frac{\lambda_1}{\mu} = \frac{1}{4}$, $\pi_0 = 1 - \rho = \frac{3}{4}$.

C : $\rho = \frac{\lambda_2}{\mu} = \frac{3}{4}$, $\pi_0 = 1 - \rho = \frac{1}{4}$.

M : $\rho = \frac{\lambda_3}{\mu} = \frac{1}{2}$, $\pi_0 = 1 - \rho = \frac{1}{2}$.

(ii) V : $Q = \frac{\rho^2}{1 - \rho} = \frac{\frac{1}{16}}{\frac{3}{4}} = \frac{1}{12}$.

C : $Q = \frac{\frac{9}{16}}{\frac{1}{4}} = \frac{9}{4}$.

M : $Q = \frac{\frac{1}{4}}{\frac{1}{2}} = \frac{1}{2}$.

(iii) V : $D = \frac{\lambda}{\mu(\mu - \lambda)} = \frac{1}{4 \times 3} = \frac{1}{12}$.

C : $D = \frac{3}{4 \times 1} = \frac{3}{4}$.

M : $D = \frac{2}{4 \times 2} = \frac{1}{4}$.

(c)