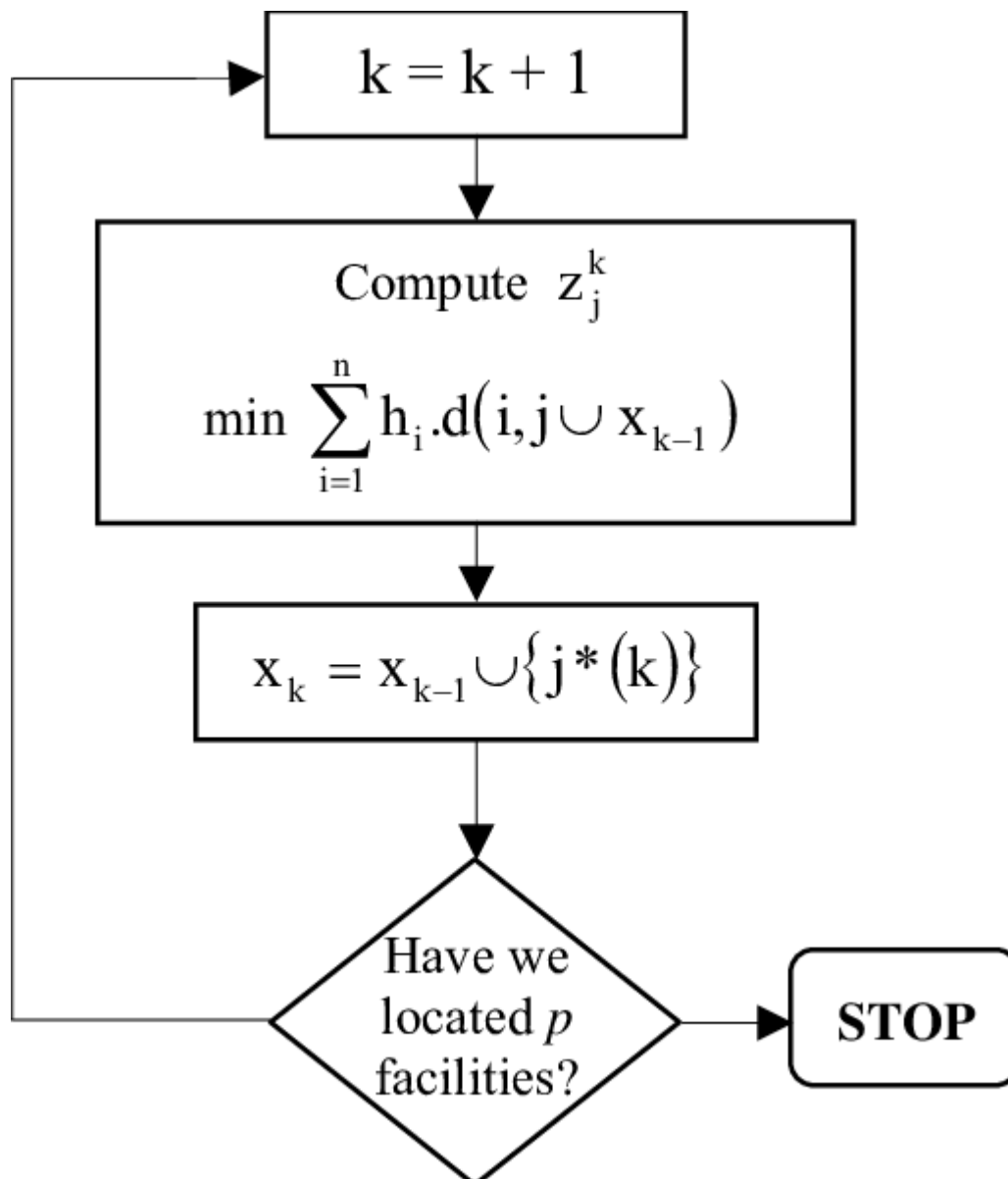


UNIT II - WAREHOUSING DECISIONS

P-Median Methods:

The P-Median problem is a fundamental optimization problem in operations and supply chain analytics, used to determine optimal facility locations to minimize the distance customers travel to the nearest facility. Here's a brief overview of its application:

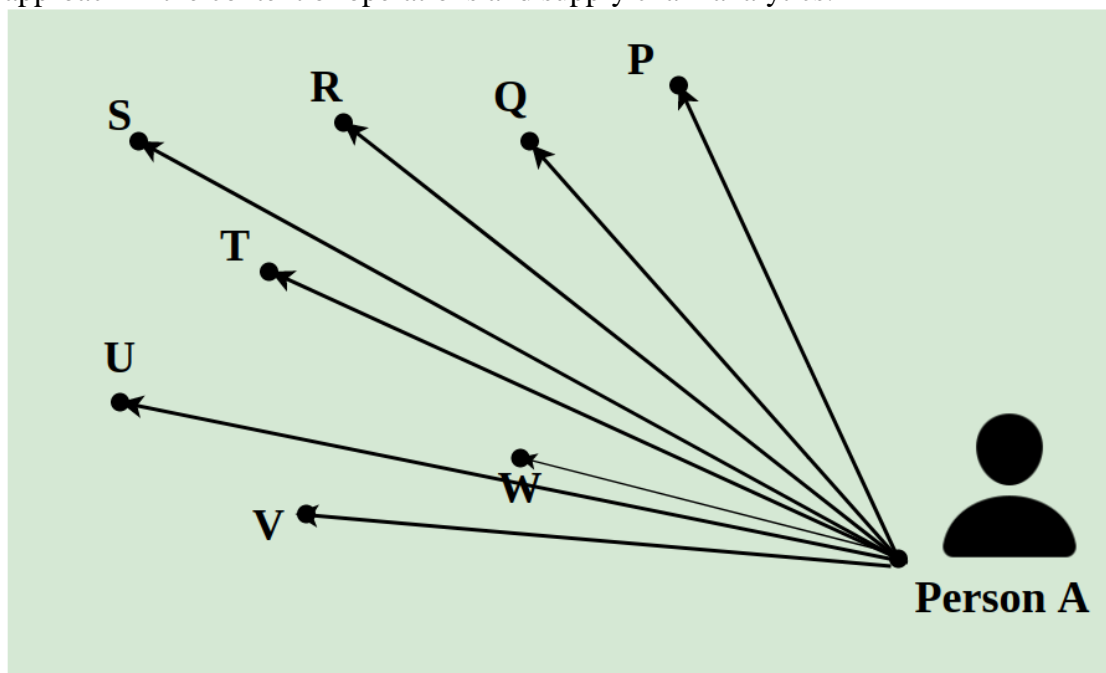
1. **Definition:** The P-Median problem involves selecting P locations (medians) from a set of candidate sites to minimize the sum of distances between customers and the nearest selected facility.
2. **Objective:** Minimize total transportation cost or distance, ensuring that all demand points are served by the closest facility.



3. **Applications:**

- **Warehouse Location:** Deciding where to place warehouses to best serve retail outlets.
 - **Retail Network Design:** Optimizing store locations to maximize customer accessibility.
 - **Emergency Services:** Placing fire stations, hospitals, or police stations to ensure quick response times.
4. **Solution Methods:**
- **Exact Algorithms:** Mathematical programming techniques like mixed-integer programming (MIP) and branch-and-bound methods.
 - **Heuristic Methods:** Approaches like greedy algorithms, local search, genetic algorithms, and simulated annealing for larger, more complex problems where exact methods are computationally infeasible.
5. **Considerations:**
- **Demand Distribution:** Accurate estimation of customer demand distribution is crucial.
 - **Distance Metrics:** Selection of appropriate distance metrics (Euclidean, Manhattan) based on the geographical layout.
 - **Capacity Constraints:** Incorporating facility capacity limits if applicable.
6. **Real-World Examples:**
- **Amazon:** Using P-Median methods to determine optimal warehouse locations to minimize delivery times.
 - **Walmart:** Strategically placing stores to ensure maximum customer reach while minimizing operational costs.
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Guided Linear Programming Approach: The Guided Linear Programming (LP) approach is a technique used in optimization problems, particularly for solving large-scale instances of the P-Median problem. It integrates heuristic methods with linear programming to guide the solution towards optimality efficiently. Here's an overview of the Guided LP approach in the context of operations and supply chain analytics:



Guided Linear Programming Approach

1. **Initial Solution:**
 - Start with a feasible initial solution, often derived from a heuristic method such as a greedy algorithm or a clustering approach.
2. **Linear Programming Relaxation:**
 - Formulate the P-Median problem as a mixed-integer linear program (MILP). Relax the integer constraints to obtain a linear programming (LP) problem.
 - Solve the relaxed LP problem to get a lower bound for the optimal solution.
3. **Guidance Mechanism:**
 - Use the solution of the LP relaxation to guide the selection of variables. The fractional values from the LP solution indicate which facilities are likely to be in the optimal integer solution.
 - Apply a rounding or fixing strategy based on the LP solution to move towards an integer solution. This can involve setting the most promising variables (those with high fractional values) to 1 and re-solving the reduced problem.
4. **Iterative Refinement:**
 - Refine the solution iteratively. After each round of fixing variables, re-solve the LP relaxation for the remaining variables.
 - Continue this process until an optimal or near-optimal integer solution is found.
5. **Local Search and Improvement:**
 - Once a near-optimal solution is identified, apply local search methods to further improve the solution. This can involve exploring the neighborhood of the current solution by swapping facilities in and out.
6. **Hybrid Approach:**
 - Combine the Guided LP approach with other heuristics or metaheuristics (such as simulated annealing or genetic algorithms) to enhance exploration and avoid local optima.

How to Solve Linear Programming Problems?

Before solving the linear programming problems first we have to formulate the problems according to the standard parameters. The steps for solving linear programming problems are,

Step 1: Mark the decision variables in the problem.

Step 2: Build the objective function of the problem and check if the function needs to be minimized or maximized.

Step 3: Write down all the constraints of the linear problems.

Step 4: Ensure non-negative restrictions of the decision variables.

Step 5: Now solve the linear programming problem using any method generally we use either the simplex or graphical method.

Benefits and Applications

- **Efficiency:** The Guided LP approach significantly reduces computational time compared to solving the MILP directly, especially for large-scale problems.
- **Scalability:** It can handle larger datasets and more complex problems by iteratively refining the solution space.

- **Practicality:** It is particularly useful in real-world applications where exact solutions are computationally impractical due to size and complexity.

Example Applications

1. **Supply Chain Design:**
 - Optimizing the location of distribution centers and warehouses to minimize logistics costs.
2. **Healthcare Services:**
 - Locating hospitals, clinics, and emergency response units to ensure optimal service coverage and response times.
3. **Retail Network Optimization:**
 - Determining store locations to maximize market coverage and minimize customer travel distances.

Conclusion

The Guided LP approach provides a practical and efficient framework for solving the P-Median problem in operations and supply chain analytics. By leveraging the strengths of linear programming and heuristic guidance, it strikes a balance between solution quality and computational feasibility, making it a valuable tool for strategic decision-making in facility location optimization.

The Greedy Drop heuristic is a well-known method used to solve the P-Median problem, especially useful for its simplicity and efficiency in handling large datasets. This heuristic iteratively removes facilities (medians) to improve the solution by reducing the overall cost. Here is a detailed overview of the Greedy Drop heuristic in the context of operations and supply chain analytics:

Greedy Drop Heuristic for the P-Median Problem

1. **Initial Solution:**
 - Start with an initial solution that includes a set of candidate facilities. Often, this initial set can be all possible facilities or a randomly chosen subset.
2. **Objective Function:**
 - The objective is to minimize the total distance or cost from customers to their nearest facility. This can be represented as: $\text{Minimize } \sum_{i=1}^n \min_{j \in S} d_{ij}$ where d_{ij} is the distance between customer i and facility j , and S is the set of selected facilities.
3. **Dropping Phase:**
 - Iteratively evaluate the impact of removing each facility from the current set S . For each facility $j \in S$, calculate the increase in the total distance or cost if facility j is dropped.
 - Specifically, for each customer, determine the second nearest facility (excluding j) and compute the increase in distance or cost.
4. **Selection of Drop:**
 - Identify the facility whose removal causes the least increase in total distance or cost.
 - Remove this facility from the set S .

5. **Repeat:**
 - Continue the dropping phase until the desired number of facilities PPP remains in the set SSS.
6. **Termination:**
 - The process terminates when exactly PPP facilities are left in the set. The resulting set is the solution to the P-Median problem.

Benefits and Applications

- **Simplicity:** The Greedy Drop heuristic is straightforward to implement and does not require complex computations.
- **Speed:** It is computationally efficient, making it suitable for large-scale problems where exact methods are impractical.
- **Effectiveness:** While it may not always find the absolute optimal solution, it often produces a near-optimal solution that is acceptable for practical purposes.

Example Applications

1. **Warehouse Location:**
 - Reducing the number of distribution centers in a supply chain network while ensuring minimal impact on delivery distances.
2. **Retail Store Optimization:**
 - Downsizing the number of retail outlets in a chain to maintain customer coverage with fewer stores.
3. **Public Facility Placement:**
 - Determining the optimal number and location of public facilities like parks or libraries to serve a community effectively.

Conclusion

The Greedy Drop heuristic is a valuable tool in operations and supply chain analytics for solving the P-Median problem. Its iterative approach of removing the least impactful facility helps in efficiently reducing the number of facilities while maintaining service quality. This heuristic is particularly useful in scenarios where quick, reasonably good solutions are needed for large and complex datasets.

Dynamic Location Models

1. **Definition:**
 - Dynamic location models account for temporal changes in parameters such as demand, transportation costs, and facility operation costs. They determine not only the locations of facilities but also the timing of opening, closing, or relocating facilities over multiple periods.
2. **Objective:**
 - The primary goal is to minimize the total cost, which includes the setup, operation, transportation, and potential relocation costs, while meeting service level

requirements throughout the planning

3. **Components:**

- **Time Periods:** The planning horizon is divided into discrete time periods $t = 1, 2, \dots, T$.
- **Demand Variability:** Demand at each location i can change over time d_{it} .
- **Costs:**
 - Fixed costs for opening a facility j at time t : f_{jt}
 - Variable operating costs for running a facility j at time t : o_{jt}
 - Transportation costs from facility j to demand point i at time t : c_{ijt}
 - Relocation costs if a facility j is moved: r_{jt}
- **Facility Actions:** Decisions on whether to open, close, or relocate a facility in each period.

horizon.

4. **Model Formulation:**

- Dynamic location models are typically formulated as mixed-integer linear programming (MILP) problems. The formulation includes:

Decision Variables:

- x_{jt} : Binary variable indicating whether facility j is open at time t .
- y_{ijt} : Amount of demand at location i served by facility j at time t .
- z_{jt} : Binary variable indicating whether facility j is relocated at time t .

Objective Function:

$$\text{Minimize } \sum_{t=1}^T \left(\sum_j f_{jt} x_{jt} + \sum_j o_{jt} x_{jt} + \sum_i \sum_j c_{ijt} y_{ijt} + \sum_j r_{jt} z_{jt} \right)$$

Constraints:

- Demand satisfaction:

$$\sum_j y_{ijt} \geq d_{it} \quad \forall i, t$$

- Capacity constraints (if applicable):

$$\sum_i y_{ijt} \leq \text{Capacity}_{jt} \quad \forall j, t$$

- Logical relationship between opening and serving decisions:

$$y_{ijt} \leq d_{it} x_{jt} \quad \forall i, j, t$$

- Relocation constraints (if a facility is relocated, it must be open):

$$z_{jt} \leq x_{jt} \quad \forall j, t$$

- Ensuring that relocation only occurs if a facility was open in the previous period:

$$z_{jt} \leq x_{j(t-1)} \quad \forall j, t > 1$$

3.

4. Solution Methods:

- **Exact Methods:** MILP solvers, branch-and-bound techniques, and dynamic programming.
- **Heuristic and Metaheuristic Methods:** Genetic algorithms, simulated annealing, and tabu search for larger problems where exact methods are computationally infeasible.

Benefits

- **Adaptability:** Allows for flexible and responsive supply chain design that can adapt to changes in market conditions, demand patterns, and costs.
- **Cost Efficiency:** Helps in spreading and minimizing costs over multiple periods, considering potential savings from deferring or advancing facility openings and closures.
- **Improved Service Levels:** Facilitates better service levels by optimizing the timing and placement of facilities to meet changing demand.

Example Applications

1. **Retail Chain Expansion:**
 - Planning the phased opening of new stores in a growing market while considering future demand projections and competition.
2. **Healthcare Facility Planning:**
 - Strategically locating hospitals and clinics to adapt to demographic shifts and evolving healthcare needs over time.
3. **Distribution Network Design:**
 - Developing a logistics network that can adjust to seasonal demand fluctuations and long-term market trends.

Case Study Example

Consider a retail company planning its store expansion over the next five years. A dynamic location model would help the company determine:

- When and where to open new stores.
- Which existing stores to close or relocate to better serve changing customer bases.
- How to balance initial setup costs with long-term operational efficiencies.

Conclusion

Dynamic location models are essential for strategic planning in operations and supply chain management. By incorporating temporal changes and providing a framework for multi-period decision-making, these models enable businesses to optimize their facility locations and operations, ensuring long-term cost savings and improved service levels.

Space Determination

1. Space Requirements Analysis:

- **Quantitative Analysis:** Calculate the required space based on the volume of goods, number of employees, equipment needs, and operational processes. For example:

$$\text{Required Space} = \frac{\text{Total Volume of Goods}}{\text{Storage Density}} + \text{Space for Aisles and Movement}$$

- **Qualitative Analysis:** Consider factors like workflow efficiency, employee comfort, safety standards, and future expansion needs.

2. Utilization Analysis:

- Evaluate the current space usage to identify underutilized or overutilized areas. Methods include space utilization ratios and benchmarking against industry standards.

3. Forecasting:

- Predict future space needs based on business growth, changes in product lines, or shifts in operational strategies. Techniques include trend analysis and regression models.

Layout Methods

1. Product Layout:

- **Definition:** Arranges resources based on the sequence of operations for a specific product or product family.
- **Advantages:** High efficiency for high-volume, low-variety production; minimizes material handling costs.
- **Application:** Assembly lines in manufacturing.
- **Example:** A car manufacturing plant where each station on the line performs a specific task in the assembly process.

2. Process Layout:

- **Definition:** Groups similar resources or processes together.
- **Advantages:** Flexibility to handle a variety of products; suitable for low-volume, high-variety production.
- **Application:** Job shops, hospitals.
- **Example:** A machine shop with separate areas for milling, drilling, and grinding.

3. Cellular Layout:

- **Definition:** Combines aspects of both product and process layouts by creating cells that are designed to produce a specific set of products.
- **Advantages:** Reduces setup time, improves workflow, and increases flexibility.
- **Application:** Manufacturing of products with similar processing requirements.
- **Example:** A manufacturing cell for different types of gears that require similar machining processes.

4. Fixed-Position Layout:

- **Definition:** Keeps the product stationary, and resources (workers, materials, equipment) are moved to the product.
- **Advantages:** Ideal for large, bulky projects; minimizes movement of the product.
- **Application:** Construction sites, shipbuilding, aircraft manufacturing.
- **Example:** Building an aircraft where the product remains in one location throughout assembly.

5. Hybrid Layout:

- **Definition:** Combines elements of different layout types to meet specific operational requirements.
 - **Advantages:** Offers a balance between efficiency and flexibility.
 - **Application:** Facilities that need to handle a mix of high-volume and customized products.
 - **Example:** A manufacturing facility with a central assembly line (product layout) and separate process departments for specialized tasks.
-

Techniques for Layout Design

1. Systematic Layout Planning (SLP):

- **Steps:**
 - Analyze flow of materials and relationships between activities.
 - Develop a relationship diagram (from-to chart).
 - Create a space relationship diagram.
 - Generate alternative layouts.
 - Evaluate and select the best layout.
- **Application:** Widely used in manufacturing and service industries for detailed layout planning.

2. Computerized Layout Tools:

- **Examples:**
 - **CRAFT (Computerized Relative Allocation of Facilities Technique):** An iterative algorithm that improves an initial layout by swapping departments to reduce total transportation cost.
 - **BLOCPAN:** Generates block layouts for facilities by minimizing material handling costs.
- **Advantages:** Speed up the layout design process and handle complex calculations.

3. Lean Layouts:

- **Principles:**
 - Focus on reducing waste, improving flow, and increasing efficiency.
 - Utilize tools like value stream mapping and 5S (Sort, Set in order, Shine, Standardize, Sustain).
- **Application:** Suitable for facilities aiming to implement lean manufacturing principles.

