

Module 4

How does organization affect DevOps?

Is the culture of your organization agile?

- Small teams
- Dedicated teams
- Cross-functional teams
- Self organizing teams.

Conway's Law

Any organization that designs a system will produce a design whose structure is a copy of the org's communication structure.

- Melvin Conway

Align teams with the business:

- Each team has its own mission aligned with the ~~mission~~ business.
- Teams have end to end responsibility for what they build.

Bad Behaviour:-

It arises when you abstract people away from the consequences of their actions

Functional silos breed bad behaviour - Jez Humble

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Measure what matters:

Social metrics:

DevOps metrics: a baseline provides a concrete no. for comparison as you implement your DevOps changes

MTTF → MTTK

Vanity metrics:

- We had 10K daily hits to our website!
- Now what? (What does hit represent?)
- What actions drove those visitors to you?
- What actions to take next?

Actionable Metrics

- Reduce time to market
- Increase overall availability
- Reduce the time to deploy.
- Defects detected before production

Top four actionable metrics

- Mean Lead time
- Release frequency
- Change failure rate
- Mean time to repair (MTTR)

Culture Measurement

Strongly agree or disagree.

Site Reliability Engineering:

"what happens when a software engineer is tasked with what used to be call operations."

Tenets of SRE

- Hire only S/W engi
- Site reliability engi. work on reducing toil through automation
- SRE teams are separate from dev teams
- Stability is controlled through error budgets.