EMPLOYEE PROMOTION PREDICTION USING MACHINE LEARNING

A UG PROJECT PHASE-1 REPORT

Submitted to

$\begin{array}{c} {\sf JAWAHARLAL\ NEHRU\ TECHNOLOGICAL\ UNIVERSITY}, \\ {\sf HYDERABAD} \end{array}$

In partial fulfillment of the requirements for the award of the degree of

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IN

COMPUTER SCIENCE AND ENGINEERING

Submitted by

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CERTIFICATE

This is to certify that the UG Project Phase-1 entitled "EMPLOYEE PROMOTION PREDICTION USING MACHINE LEARNING" is being submitted by *M.ABHILASH* (H.NO:19UK1A05E5), *SK.TAUSIF AHMED* (H.NO:19UK1A05H1), *BABU.NAVEEN* (H.NO:19UK1A05L4), *A.AKHIL RAO* (H.NO:19UK1A05K3) in partial fulfillment of the requirements for the award of the degree of Bachelor of Technology in Computer Science and Engineering to Jawaharlal Nehru Technological University Hyderabad during the academic year 2022-23, is a record of work carried out by them under the guidance and supervision.

Project Guide Mrs. P. Premalatha (Assistant Professor) Head of the Department Dr. R. Naveen Kumar (Professor)

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1.INTRODUCTION

Overview:

Promotion or career advancement is a process through which an employee of a company is given a higher share of duties, a higher pay scale, or both. Promotion is not just beneficial for employees but is also highly crucial for the employer or business owners. It boosts the morale of promoted employees, increases their productivity, and hence improves upon the overall profits earned by the organization.

Proposed System:

The client is facing a problem in identifying the right people for promotion. The company needs help in identifying the eligible candidates at a particular checkpoint so that they can expedite the entire promotion cycle. This problem can be solved by building a machine learning that automates the process of promoting an employee. we make use of employee datasets to build different classification ML models such as Decision tree, Random forest, KNN, and xgboost. The best model is selected and saved for integration with the flask application.

For better training results we make use of IBM to train the model to deploy the model on IBM.

2.LITERATURE SURVEY

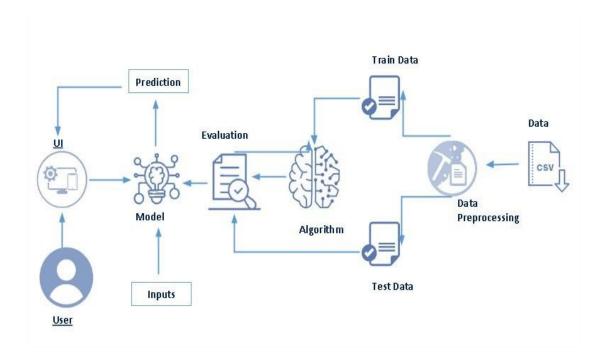
2.1Existing Problem

In [1], computer scientist was once quoted as spoken language, "You remove our prime twenty workers and that we [Microsoft] become a mediocre company". This statement by computer scientist took our attention to 1 of the main issues of worker attrition at workplaces. worker attrition (turnover) causes a major price to any organization which can afterward impact its overall potency. As per CompData Surveys, over the past 5 years, total turnover has accumulated from fifteen.1 p.c to one8.5 percent. For any organization, finding a well trained and experienced worker may be a complicated task, however it's even additional complicated to interchange such workers. This not solely will increase the many Human Resource (HR) price, however additionally impacts the market price of a corporation. Despite these facts and ground reality, there's very little attention to the literature, that has been seeded to several misconceptions between time unit and workers. Therefore, the aim of this paper is to supply a framework for predicting the worker churn by analyzing the employee's precise behaviors and attributes mistreatment classification techniques

3.THEORETICAL ANALYSIS

3.1 Block Diagram

Technical Architecture:



3.2Hardware/software Desgning

Hardware requriement

- 1. 2 GB ram or above
- 2. Dual core processor or above
- 3. Internet connection

Software requirements

- 1. Anaconda Navigator
- 2. Python Packages
- 3. IBM Watson Studio

4.EXPERIMENTAL INVESTIGATION

Project Objectives:

By the end of this project:

- You'll be able to understand the problem to classify if it is a regression or a classification kind of problem.
- You will be able to know how to pre-process/clean the data using different data preprocessing techniques.
- You will be able to analyze or get insights into data through visualization.
- Applying different algorithms according to the dataset and based on visualization.
- Have knowledge of data/capping techniques on outliers and some visualization concepts.
- You will be able to know how to build a web application using the Flask framework.

5.FLOWCHART

Project Flow:

- The user interacts with the UI to enter the input.
- Entered input is analyzed by the model which is integrated.
- Once the model analyses the input the prediction is showcased on the UI To accomplish this, we have to complete all the activities listed below,
 - Data collection
 - o Collect the dataset or create the dataset
 - Visualizing and analyzing data
 - Univariate analysis
 - Multivariate analysis
 - Descriptive analysis
 - Data pre-processing
 - o Drop unwanted features
 - Checking for null values
 - O Remove negative data
 - Handling outlier
 - O Handling categorical data
 - O Handling Imbalanced data
 - O Splitting data into train and test
 - Model building
 - Import the model building libraries
 - Initializing the model
 - Training and testing the model
 - Evaluating performance of the model
 - o Save the model
 - Application Building
 - o Create an HTML file o Build python code

6.CODE

Predicting Employee Promotion

Promotion or career advancement is a process through which an employee of a company is given a higher share of duties, a higher pay scale, or both. Promotion is not just beneficial for employees but is also highly crucial for the employer or business owners. It boosts the morale of promoted employees, increases their productivity, and hence improves upon the overall profits earned by the organization.

The client is facing a problem in identifying the right people for promotion. The company needs help in identifying the eligible candidates at a particular checkpoint so that they can expedite the entire promotion cycle.

Data Loading

Our dataset format might be in .csv, excel files, .txt, .json, etc. We can read the dataset with the help of pandas.

In pandas we have a function called read_csv() to read the dataset. As a parameter we have to give the directory of csv file.

					•						>80%	
0	65438	Sales & Marketing	region_7	Master's & above	f	sourcing	1	35	5.0	8	1	
1	65141	Operations	region_22	Bachelor's	m	other	1	30	5.0	4	0	
2	7513	Sales & Marketing	region_19	Bachelor's	m	sourcing	1	34	3.0	7	0	
3	2542	Sales & Marketing	region_23	Bachelor's	m	other	2	39	1.0	10	0	
4	48945	Technology	region_26	Bachelor's	m	other	1	45	3.0	2	0	
4												-

data.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 54808 entries, 0 to 54807
Data columns (total 14 columns):

#	Column	Non-Null Count	Dtype
0	employee_id	54808 non-null	int64
1	department	54808 non-null	object
2	region	54808 non-null	object
3	education	52399 non-null	object
4	gender	54808 non-null	object
5	recruitment_channel	54808 non-null	object
6	no_of_trainings	54808 non-null	int64
7	age	54808 non-null	int64
8	previous_year_rating	50684 non-null	float64
9	length_of_service	54808 non-null	int64
10	VDT	E4000 non n11	intra

Data Preprocessing

we need to clean the dataset properly in order to fetch good result, for this we need to follow the below steps.

1.Removing unnecessary columns.

2.Handling Null values and dealing with wrongly entered data.

For checking the null values, df.isnull() function is used.

we found that education column and previous year rating column has null values.

```
data.isnull().count()
 employee id
                         54808
 department
                          54808
 region
                          54808
 education
                          54808
 gender
                          54808
 recruitment_channel
                          54808
 no_of_trainings
                          54808
 age
                          54808
 previous_year_rating
                          54808
 length_of_service
KPIs met >80%
                          54808
                          54808
 awards won?
                         54808
 avg training score
                          54808
 is_promoted
 dtype: int64
data['education'].unique()
 array(["Master's & above", "Bachelor's", nan, 'Below Secondary'],
       dtype=object)
data['previous_year_rating'].unique()
 array([ 5., 3., 1., 4., nan, 2.])
data['department'].unique()
 array(['Sales & Marketing', 'Operations', 'Technology', 'Analytics', 'R&D', 'Procurement', 'Finance', 'HR', 'Legal'], dtype=object)
data['region'].unique()
data['region'].unique()
data['region'].nunique()
34
data['recruitment_channel'].unique()
array(['sourcing', 'other', 'referred'], dtype=object)
data['recruitment channel'].unique()
array(['sourcing', 'other', 'referred'], dtype=object)
data['age'].unique()
array([35, 30, 34, 39, 45, 31, 33, 28, 32, 49, 37, 38, 41, 27, 29, 26, 24,
       57, 40, 42, 23, 59, 44, 50, 56, 20, 25, 47, 36, 46, 60, 43, 22, 54,
       58, 48, 53, 55, 51, 52, 21], dtype=int64)
data['length_of_service'].unique()
array([ 8, 4, 7, 10, 2, 5, 6, 1, 3, 16, 9, 11, 26, 12, 17, 14, 13,
       19, 15, 23, 18, 20, 22, 25, 28, 24, 31, 21, 29, 30, 34, 27, 33, 32,
       37], dtype=int64)
```

```
print(data['education'].value_counts())
Bachelor's
Master's & above
Below Secondary
Name: education, dtype: int64
data.size
767312
data['education']=data['education'].fillna(data['education'].mode()[0])
data.isnull().any()
                                False
employee_id
department
                                False
region
                                False
education
                                False
gender
                                False
recruitment channel
                                False
no_of_trainings
                                False
age
                                False
previous_year_rating
                                 True
length_of_service
                                False
KPIs_met >80%
                                False
awards_won?
                                False
avg_training_score
                                False
is_promoted
                                False
dtype: bool
print(data['previous_year_rating'].value_counts())
3.0
         18618
5.0
         11741
4.0
          9877
1.0
          6223
2.0
          4225
Name: previous_year_rating, dtype: int64
data['previous_year_rating'].fillna(data['previous_year_rating'].mean())
 01234
             1.0
              3.0
 54803
54804
54805
              2.0
             5.0
 54806 1.0
54807 1.0
Name: previous_year_rating, Length: 54808, dtype: float64
data.isnull().any()
 employee_id
department
region
education
                                    False
                                    False
False
False
education
gender
recruitment_channel
no_of_trainings
age
previous_year_rating
length_of_service
KPIs_met >80%
awands_won?
avg_training_score
is_promoted
dtype: bool
                                    False
                                    False
False
False
                                     True
                                    False
                                    False
False
                                    False
False
data['previous_year_rating']=data['previous_year_rating'].replace(np.nan,3.329256)
data.isnull().any()
 employee_id
department
                                    False
                                    False
region
education
gender
recruitment_channel
no_of_trainings
                                   False
False
False
False
False
 age
previous_year_rating
length_of_service
KPIs_met >80%
                                    False
                                    False
False
False
awards_won?
avg_training_score
is_promoted
dtype: bool
                                    False
                                                                                                                                                            'hese two features don't have
                                    False
                                                                                                                                                           and for previous year rating is 3.
```

Remove Negative Data

Employees with poor performance got promoted. It affects model performance. So, negative value should be removed.

Here list comprehension is used to find the negative data.

Negative data: Employees with no awards, previous year rating was 1.0, KPIs less than 80% and average training score is less than 60.

	employee_id	department	region	education	gender	recruitment_channel	no_of_trainings	age	previous_year_rating	length_of_service	KPIs_met >80%	av
31860	29663	Sales & Marketing	region_22	Bachelor's	m	referred	1	27	1.0	2	0	
51374	28327	Sales & Marketing	region_2	Bachelor's	m	sourcing	1	31	1.0	5	0	
4												F

Now, negative data is removed.

Drop Unwanted Features

We are building the model to predict the promotion of employees.

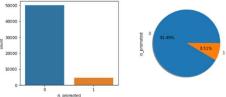
No organizations will promote their employees by gender, region, and recruitment channel. So, these features are removed from the dataset

data=data.drop(['gender','region','recruitment_channel'],axis=1)
data

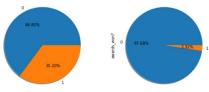
	employee_id	department	education	no_of_trainings	age	previous_year_rating	length_of_service	KPIs_met >80%	awards_won?	avg_training_score	is_prom
0	65438	Sales & Marketing	Master's & above	1	35	5.0	8	1	0	49	
1	65141	Operations	Bachelor's	1	30	5.0	4	0	0	60	
2	7513	Sales & Marketing	Bachelor's	1	34	3.0	7	0	0	50	
3	2542	Sales & Marketing	Bachelor's	2	39	1.0	10	0	0	50	
4	48945	Technology	Bachelor's	1	45	3.0	2	0	0	73	
	***	***	***			***		***	***	***	
54803	3030	Technology	Bachelor's	1	48	3.0	17	0	0	78	
54804	74592	Operations	Master's &	1	37	2.0	6	0	0	58	

: data.drop(index=[31860,51374],inplace=True) : data KPIs_met >80% awards_won? avg_training_score is_prom employee_id department education no_of_trainings age previous_year_rating length_of_service Sales & Master's & Marketing above 65438 5.0 0 49 5.0 0 60 65141 Operations Bachelor's 50 7513 1 34 3.0 0 Bachelor's Sales & Marketing 3 2542 Bachelor's 2 39 1.0 10 0 0 50 48945 Technology Bachelor's 73 3.0 0 0 1 45 54803 Technology Bachelor's 3.0 78 3030 1 48 Operations Master's & 54804 1 37 0 56 74592 2.0 54805 1 27 5.0 79 13918 Analytics Bachelor's Sales & Marketing 45 54806 13614 Bachelor's 1 29 1.0 2 51526 54807 HR Bachelor's 1 27 1.0 54806 rows × 11 columns import seaborn as sns
import matplotlib.pyplot as plt

```
plt.figure(figsize=(14,6))
plt.subplot(121)
plt.subplot(122)
plt.subplot(123)
plt.subplot(1
```







data.describe()												
	employee_id	no_of_trainings	age	previous_year_rating	length_of_service	KPIs_met >80%	awards_won?	avg_training_score	is_promotec			
count	54806.000000	54806.000000	54808,000000	54806.000000	54806.000000	54808.000000	54806.000000	54806.000000	54806.000000			
mean	39196.202879	1.253020	34.804127	3.329341	5.865599	0.351987	0.023173	63.386947	0.08513			
std	22586.909147	0.609273	7.680219	1.211601	4.265138	0.477594	0.150453	13.371764	0.27908			
min	1.000000	1.000000	20.000000	1.000000	1.000000	0.000000	0.000000	39.000000	0.00000			
25%	19889.250000	1.000000	29.000000	3.000000	3.000000	0.000000	0.000000	51.000000	0.000000			
50%	39226.500000	1.000000	33.000000	3.000000	5.000000	0.000000	0.000000	60.000000	0.000000			
75%	58731.500000	1.000000	39.000000	4.000000	7.000000	1.000000	0.000000	76.000000	0.000000			
max	78298.000000	10.000000	60.000000	5.000000	37.000000	1.000000	1.000000	99.000000	1.000000			

Handling Outliers

With the help of boxplot, outliers are visualized (refer activity 3 univariate analysis). And here we are going to find upper bound and lower bound of Na_to_K feature with some mathematical formula.

- -> To find upper bound we have to multiply IQR (Interquartile range) with 1.5 and add it with 3rd quantile. To find lower bound instead of adding, subtract it with 1st quantile. Take image attached below as your reference.
- ->If outliers are removed, we lose more data. It will impact model performance
- ->Here removing outliers is impossible. So, the capping technique is used on outliers
- ->Capping: Replacing the outliers with upper bound values.

```
]: print('q1:',q1)
    print('q2:',q3)
    print('Q1:',q8)
    print('Upperbound:',upperBound)
    print('Upperbound:',upperBound)
    print('vowerbound:',lowerBound)
    print('skeweddata:',len(data[data['length_of_service']>upperBound]))
         q1: 3.0
q2: 7.0
IQR: 4.0
Upperbound: 13.0
Lowerbound: 3.0
skeweddata: 3489
         Here outerliers can't be removed. Employee with higher length of services has higher promotion percentage. So, capping is done on this feature
]: pd.crosstab(data['length_of_service']>upperBound,data['is_promoted'])
]:
                     is_promoted
                                                       0 1
           length_of_service
                                   False 46885 4432
                                    True 3255 234
]: data['length_of_service']=[upperBound if x>upperBound else x for x in data['length_of_service']]
]: data.info()
         <class 'pandas.core.frame.DataFrame'>
Int64Index: 54806 entries, 0 to 54807
Data columns (total 11 columns):
# Column Non-Null Count Dtype
                                                                                 54806 non-null
54806 non-null
54806 non-null
54806 non-null
                      employee_id
                                                                                                                           int64
                                                                                                                           object
object
int64
                       department education
                      education 54806 non-null age 54806 non-null age 54806 non-null previous_year_rating 54806 non-null length_of_service 54806 non-null KPIS_met_>80% 54806 non-null awg_training_score 54806 non-null avg_training_score 54806 non-null syg_training_score 54806 non-null syg_training_sc
          10 is_promoted 54806 non-null int64 dtypes: float64(2), int64(7), object(2)
          memory usage: 5.0+ MB
   data.select_dtypes('object').head(10)
    0 Sales & Marketing Master's & above
                         Operations
     2 Sales & Marketing
                                                              Bachelor's
     3 Sales & Marketing
                                                              Bachelor's
     4 Technology
                                                              Bachelor's
                         Operations
                                                              Bachelor's
                         Operations Master's & above
    8 Analytics Bachelor's
     9 Sales & Marketing Master's & above
   data['education']=data['education'].replace(('Below secondary', "Bachelor's", "Master's & above"),(1,2,3))
   data
                     employee_id department education no_of_trainings age previous_year_rating length_of_service KPIs_met awards_won? avg_training_score is_prom
                                                       Sales &
Marketing
                                                                                                                                                                                         5.0
               0
                                   65438
                                                                                                                                   1 35
                                                                                                                                                                                                                                 8.0
                                                                                                                                                                                                                                                                                                                                     49
                                   65141
                                                    Operations
                                                                                                                                   1 30
                                                                                                                                                                                         5.0
                                                                                                                                                                                                                                 4.0
                                                                                                                                                                                                                                                                                                                                     60
                                                       Sales &
Marketing
               2
                                                                                                                                                                                                                                                                                                                                    50
                                    7513
                                                                                                                                   1 34
                                                                                                                                                                                         3.0
                                                                                                                                                                                                                                 7.0
                                                      Sales &
Marketing
               3
                                     2542
                                                                                              2
                                                                                                                                  2 39
                                                                                                                                                                                         1.0
                                                                                                                                                                                                                               10.0
                                                                                                                                                                                                                                                            0
                                                                                                                                                                                                                                                                                            0
                                                                                                                                                                                                                                                                                                                                    50
     4
                                   48945 Technology
                                                                                                                                 1 45
                                                                                                                                                                                        3.0
                                                                                                                                                                                                                                2.0
                                                                                                                                                                                                                                                                                                                                  73
      54803
                                   3030 Technology
                                                                                                                                   1 48
                                                                                                                                                                                         3.0
                                                                                                                                                                                                                               13.0
                                                                                                                                                                                                                                                                                                                                   78
      54804
                                   74592
                                                                                                                                          37
                                                                                                                                                                                         2.0
                                                                                                                                                                                                                                 6.0
                                                                                                                                                                                                                                                                                                                                     56
                                   13918
                                                    Analytics
                                                                                                                                                                                                                                                                                                                                   79
      54806
                                   13614 Sales &
Marketing
                                                                                              2
                                                                                                                                   1 29
                                                                                                                                                                                         1.0
                                                                                                                                                                                                                                 2.0
                                                                                                                                                                                                                                                                                            0
                                                                                                                                                                                                                                                                                                                                    45
```

XV

1.0

5.0

0 0

49

2 1 27

54807

51526

HR

```
import warnings
warnings.filterwarnings('ignore')
lable encoder
from sklearn.preprocessing import LabelEncoder
lb=LabelEncoder()
data['department']=lb.fit_transform(data['department'])
data.head()
                                                                                                                   \begin{array}{lll} \text{KPIs\_met} \\ \text{>}80\% \end{array} \ \text{awards\_won?} \ \text{avg\_training\_score} \ \text{is\_promoted} 
    employee_id department education no_of_trainings age previous_year_rating length_of_service
0
           65438
                                                                                                             8.0
 2
            7513
                                          2
                                                             1 34
                                                                                         3.0
                                                                                                             7.0
                                                                                                                                                                50
 3
                                                             2 39
                                                                                         1.0
                                                                                                             10.0
                                                                                                                                                                50
            2542
 4
                                                                                                                                                                73
            48945
                              8
                                          2
                                                             1 45
                                                                                         3.0
                                                                                                             2.0
                                                                                                                           0
                                                                                                                                            0
y=data['is_promoted']
x=data.drop('is_promoted',axis=1)
x.shape
(54806, 10)
y.shape
(54806,)
from sklearn.model_selection import train_test_split
```

7.FLASK APP:-

Pickle: Pickle is a module in Python used for serializing and de-serializing Python objects. Flask: Refer prior knowledge section mentioned above.

```
import pickle

from flask import Flask, render_template, request
```

Load the saved model. Importing flask module in the project is mandatory. An object of Flask class is our WSGI application. Flask constructor takes the name of the current module (__name__) as argument.

```
model = pickle.load(open('model.pkl', 'rb'))
app = Flask(__name__)
```

Render HTML page:

```
@app.route('/')
def home():
    return render_template('home.html')

@app.route('/home')
def home1():
    return render_template('home.html')

@app.route('/about')
def about():
    return render_template('about.html')

@app.route('/predict')
def predict():
    return render_template('predict.html')
```

Retrieves the value from UI:

```
@app.route('/pred', methods=['POST'])

def pred():
    department = request.form['department']
    education = request.form['department']
    if education = request.form['education']
    if education = 1
    elif education = '2':
        education = 2
    else:
        education = 3
    no_of_trainings = request.form['no_of_trainings']
    age = request.form['age']
    previous_year_rating = request.form['previous_year_rating']
    length_of_service = request.form['length_of_service']
    KPIs = request.form['KPIs']
    if KPIs == '0':
        KPIs = 0
    else:
        KPIs = 1
    awards_won = request.form['awards_won']
    if awards_won = request.form['awards_won']
    if awards_won = request.form['ava_training_score']
    total = [[department, education, no_of_trainings, age, float(previous_year_rating), float(length_of_service),
        KPIs, awards_won, ava_training_score']
    prediction = model.predict(total)
    if prediction == 0:
    text = 'Sorry, you are not eligible for promotion'
    else:
```

Main Function:

```
if __name__ == '__main__':
    app.run(debug=True)
```

Run The Application:

- Open anaconda prompt from the start menu
- Navigate to the folder where your python script is.
- Now type "python app.py" command
- Navigate to the localhost where you can view your web page.
- Click on the predict button from the top right corner, enter the inputs, click on the submit button, and see the result/prediction on the web.



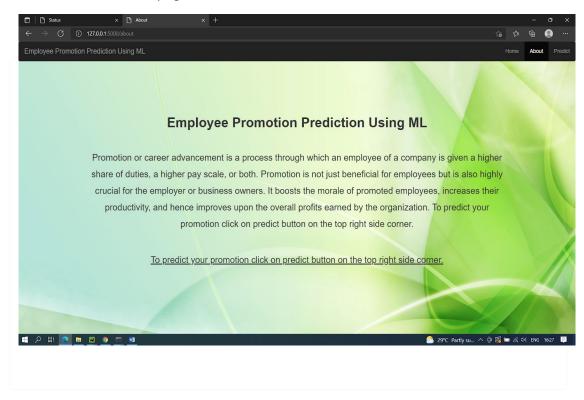
Now paste the URL on the browser, you will redirect to home.html page. Let's look our home page

8. RESULT

Home page:

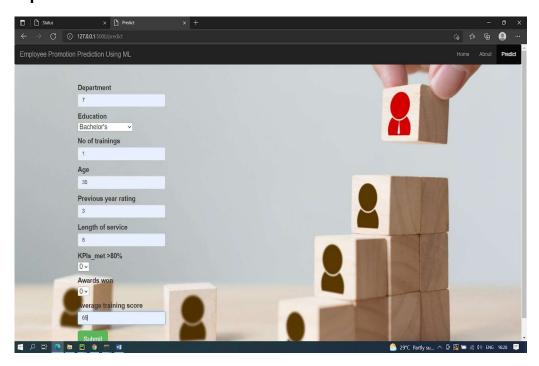


To know about the project click on About button on right top corner. Now it will redirect to about.html page

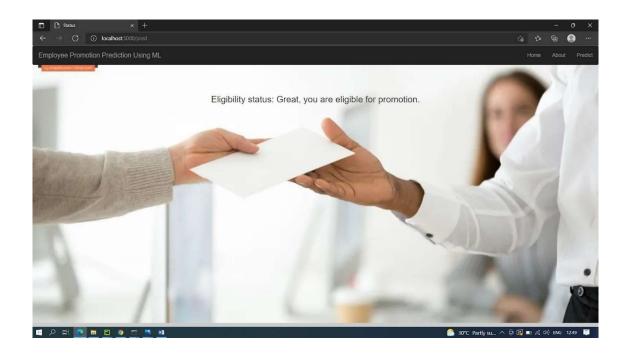


To predict your promotion click on predict button on right top corner. It will redirect to predict.html page. Now give your inputs and click on submit button. Output will be displayed in submit.html page

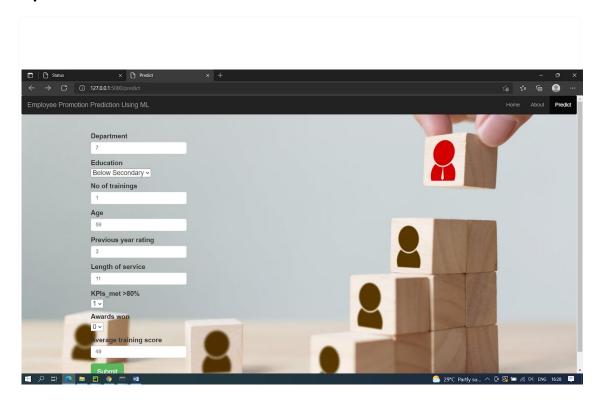
Input 1:



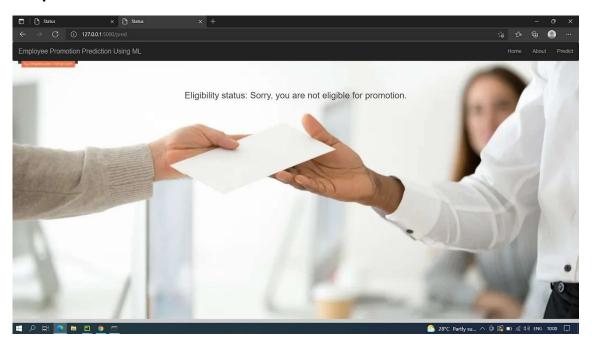
Output 1:



Input 2:



Output 2:



8. ADVANTAGES AND DISADVANTAGES

Advantages:

- Efficient program for Employee promotion prediction
- Accurate output is produced
- Will predict Employee promotion with extreme accuracy
- •Relatively inexpensive and fast

Disadvantages:

 It will work in all condition but some condition it may not give correct output

9. CONCLUSION

Promotions have a favorable, significant and beneficial impact on employee work performance in human resources process. In this study a prediction model for employee promotion is proposed by using RF method.

10. FUTURE SCOPE

This program allows users to predict if the Employee is promoted or not. By the help of this prediction, we can use this program and we can ensure that the is promoted or not. It helps reduce the stress on user identifying important promoted employee easily.

11. BIBLIOGRAPHY

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