# **ISPE SINGAPORE VIRTUAL HACKATHON 2020**

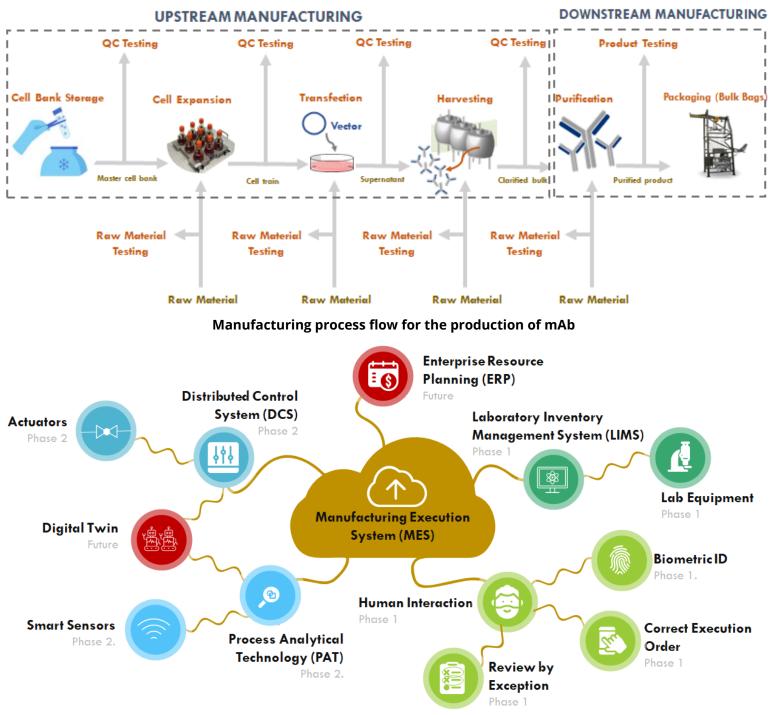
# DIGITALIZATION OF PRODUCTION PROCESS AND PHARMA 4.0

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### INTRODUCTION

The team was tasked to carry the role of cGMP consultant to help identify company weakness in the quality system. CAPA and FMEA analyses were used to identify risks and dangers of the current paperbased system.

Furthermore, the team also proposed long term solutions for a modern data acquisition system. The business case and project plan was built for the company to transition into Pharma 4.0 at a reasonable time affordable frame and cost.



Cloud Based MES acts as a platform to enable Pharma 4.0

**Cell Expansion** 

-127

**5 Year Cash Flow** 

-190

-260

**AGGRESIVE** 

Purification

### CAPA ANALYSIS

### A. Corrective Action





### **B. Preventive Action**





**Computer Based System** Data record. Audit trail. data retention

**User Administration** Limited access for authorised

user



**Automation** Automated data processing and reporting

### **FMEA ANALYSIS**

### A. Failure



Possibility of tampering the data due to presence of human interaction

### **B.** Effect



Affect product's quality if no mistakes are alerted

### C. Countermeasure

**SWOT ANALYSIS** 



Plant manager is to develop a new business plan by transiting into Pharma 4.0

## **CONSERVATIVE**

Cell Bank Storage

**5 Year Cash Flow** 

-114

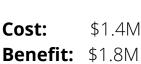
-260

2021

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## **Piloting starts** from the simplest







Cost:

**Moderate - High Effort** 

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**Assess and Decide** 

Identify IT Vendor

**Build IT Infrastructure** Transition Phase 1

LIMS - Lab Equipmen

**Transition Phase 2** Phase 1 Expansion

MES - LIMS Pilot Testing

DCS - MES PAT - MES

Pilot Testing

**Transition Phase 3** 

Plant Wide Training **Updating SOPs** 

Analyze System

### **RECOMMENDED**

**PROJECT PLAN** 

Benefits

- Lower Cost of Pilot
- Less Disruptive

Q4

Q1

 Lesser Time to Implement and to See Positive Cash Flow

O3

Q4

Q1

Harvest

562

2023

Q2

• Greater Cost of Quality Savings

Benefits

Higher ROI

Transfection

• Faster Positive Impact on Product Quality

# > go

High Impact

**High Effort** 

**Piloting starts** 

from the most

critical unit

**Benefit:** \$1.8M

Cost:

NPV:

\$1.4M

\$53k

### **PHASE 2 TRANSITION**

### Integrating MES to DCS and PAT

- For automated process control
- Provide up to date analytical and preventive maintenance

Easy to Use

system



Tools for measuring raw data into

**PHASE 3 TRANSITION** 

computerised system

live updates





# **STRENGTH**

Scalable Increase yield Increase safety

### **WEAKNESS**

High upfront cost Time for integration

### **OPPORTUNITY**

Data lake for integrated IIOT devices

### **THREATS**

Risk of cyber attack

# PHASE 1 TRANSITION

### Integrating lab equipments to LIMS

- For automated collection of data
- Help to maintain accurate and timely reporting Integrating LIMS to MES
- Enables efficient and relevant data transfer from LIMS to other departments
- Conducting pilot test to a single production unit

### • SOPs converted to procedural enforcement operations for new system, to eliminate errors, omissions and rework Plant wide training of labour to use

• Integration of system with in-line testing for

Incorporating old system with computerised

computerised system Use of pilot system to train



