Question 1

Correct

Mark 10.00 out of 10.00

A project is

Select one:

○ a. A sequence of activities aiming to meet an objective

○ b. A process that results in a product

◉ c. A finite timed effort aiming to create an unique result ✔

○ d. An iterative process that addresses a set of requirements

Your answer is correct.

The correct answer is: A finite timed effort aiming to create an unique result

Question 2

Incorrect

Mark 0.00 out of 10.00

Operational work

Select one:

○ a. Is time-bound

○ b. Is not planned, executed and controlled

○ c. Is repetitive

d. is not constrained by limited resources ✖

Your answer is incorrect.

The correct answer is: Is repetitive

Question **3**

Correct

Mark 10.00 out of 10.00

Projects are successful if they

Select one:

○ a. are delivered on time

○ b. do not spend more than the agreed budget

○ c. provide the required features at the agreed quality level

◉ d. all of the above ✔

○ e. none of the above

Your answer is correct.

The correct answer is: all of the above

Question 4

Correct

Mark 10.00 out of 10.00

To be able to successfully manage a project, one needs adequate

Select one or more:
- ☑ a. funding ✔
- ☑ b. timing ✔
- ☑ c. requirements ✔
- ☑ d. staff ✔

Your answer is correct.

The correct answers are: funding, staff, requirements, timing

Question 5

Correct

Mark 10.00 out of 10.00

To be a good Project Manager you need to have

Select one:
- ○ a. interpersonnal communication skills
- ○ b. technical skills
- ○ c. general management (i.e. financial, sales, procurement) skills
- ○ d. application domain knowledge
- ● e. all of the above ✔
- ○ f. none of the above

Your answer is correct.

The correct answer is: all of the above

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Started on	Monday, 12 October 2020, 11:29 AM
State	Finished
Completed on	Monday, 12 October 2020, 11:35 AM
Time taken	6 mins
Marks	45.00/50.00
Grade	**9.00** out of 10.00 (**90**%)

Question 1

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Which of the following is true?

Select one:

○ a. A general process can be applied to just one project

○ b. A general process can be applied to several projects

◉ c. Each project needs a specific process

○ d. Several projects can use the same specific process

○ e. None of the above

Question 2

Complete

Mark 5.00 out of 10.00

⚐ Flag question

Agile and plan-driven methodologies are different because

Select one or more:

- ☑ a. You plan for a longer time span of the project in the plan-driven approach than in the agile one
- ☐ b. Less formal communication is used in the agile approach
- ☐ c. Iterations are used only in the agile approach
- ☐ d. Risks and change are not managed in the plan-driven approach
- ☑ e. It takes more time to plan in the plan-driven approach than in the agile approach

Question 3

Complete

Mark 10.00 out of 10.00

⚐ Flag question

Companies with mature processes

Select one:

- ○ a. Have a general process template
- ○ b. Enforce using processes
- ○ c. Collect measurements
- ○ d. Improve existing process models
- ◉ e. All of the above

Question 4

Which of the following is true?

Complete

Mark 10.00 out of 10.00

⚐ Flag question

Select one or more:

☑ a. Mature processes have predictable outcomes

☑ b. Only agile processes manage change

☑ c. We can have plan-driven and immature processes

☐ d. We cannot have agile and mature processes

☐ e. Only agile processes manage risks

Question **5**

Complete

Mark 10.00 out of 10.00

⚐ Flag question

Companies with immature processes

Select one:

○ a. may have processes that are completely different/unrelated

○ b. may have no processes

○ c. may have processes that are not enforced

○ d. may have unpredictable outcomes

◉ e. all of the above

○ f. none of the above

Finish review

Jump to... ⇕

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Started on	Monday, 19 October 2020, 11:25 AM
State	Finished
Completed on	Monday, 19 October 2020, 11:31 AM
Time taken	5 mins 48 secs
Marks	40.00/50.00
Grade	**8.00** out of 10.00 (**80**%)

Question **1**

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Which of the following are components of a problem statement

Select one or more:

☑ a. Resources needed

☑ b. Proposed solution

☑ c. Objectives

☑ d. Real status

☑ e. Ideal status

Question 2

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Which of the following is true about Risk management

Select one or more:

- ☐ a. Is performed only in the planning phase
- ☐ b. It is not necessary in safe or small projects
- ☑ c. It involves identifying uncertainties
- ☑ d. Agile methodologies do include risk management

Question 3

Complete

Mark 10.00 out of 10.00

⚑ Flag question

In a projectized organization the project manager has

Select one or more:

- ☑ a. High control over the budget
- ☐ b. Low authority
- ☐ c. Low accountability
- ☑ d. Full-time involvement in the project

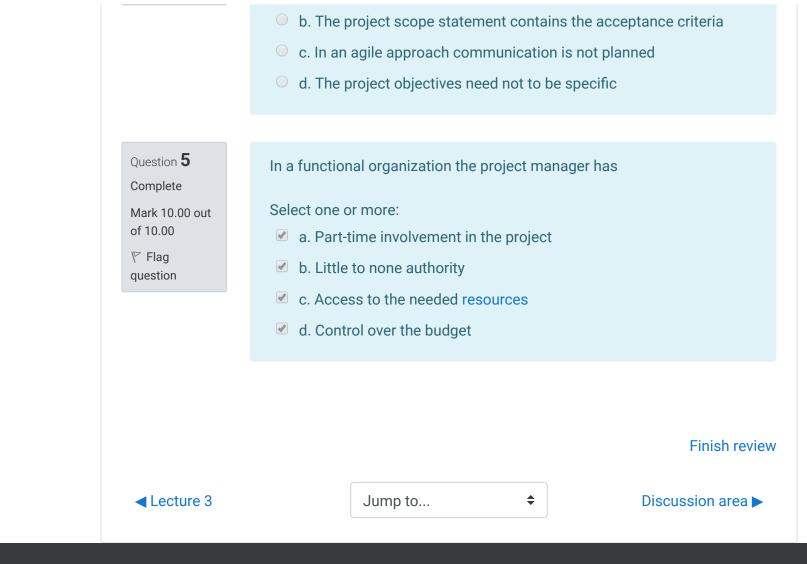## Question 4

Complete

Mark 0.00 out of 10.00

⚑ Flag question

Which of the following statements is true

Select one:

- ⦿ a. If an item is not included in the project scope, it will be not mentioned in the project scope statement

b. The project scope statement contains the acceptance criteria

c. In an agile approach communication is not planned

d. The project objectives need not to be specific

Question **5**

Complete

Mark 10.00 out of 10.00

⚑ Flag question

In a functional organization the project manager has

Select one or more:

☑ a. Part-time involvement in the project

☑ b. Little to none authority

☑ c. Access to the needed resources

☑ d. Control over the budget

Finish review

◀ Lecture 3 | Jump to... ⇕ | Discussion area ▶

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Started on	Monday, 26 October 2020, 11:41 AM
State	Finished
Completed on	Monday, 26 October 2020, 11:43 AM
Time taken	2 mins 30 secs
Marks	7.00/7.00
Grade	**10.00** out of 10.00 (**100**%)

Question **1**
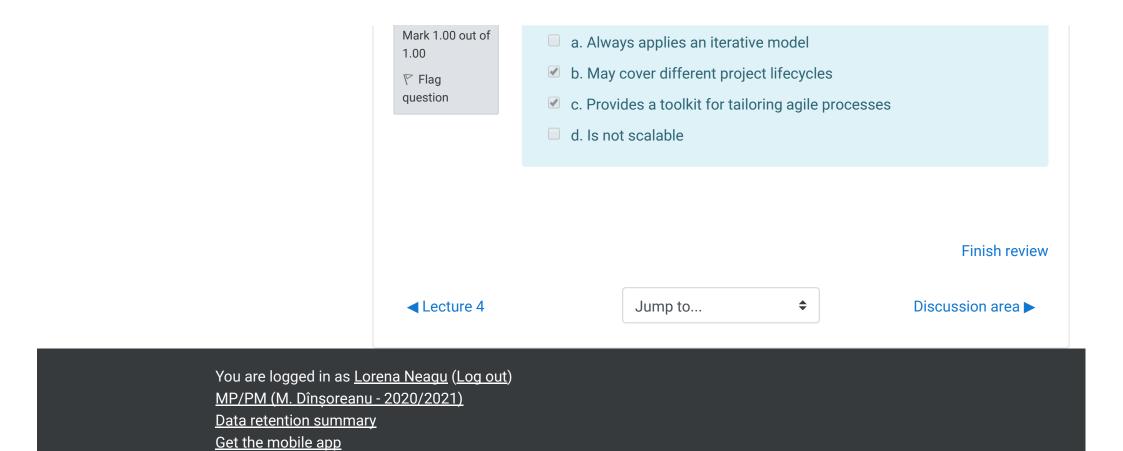
Complete

Mark 1.00 out of 1.00

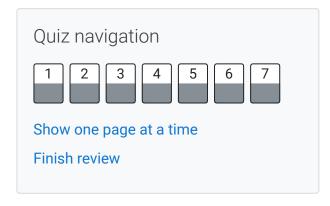⚑ Flag question

Process tailoring is about

Select one:

○ a. defining the specific process for a project starting from a generic process framework

○ b. deciding whether to use a plan-driven or agile approach

◉ c. defining the organizational process template starting from a process framework

○ d. deciding who does what in the project

Question 2

Complete

Mark 1.00 out of 1.00

⚐ Flag question

The Continuous Delivery Agile LifeCycle is an extension of the Basic Agile lifecycle covering also Release and Operation

Select one:

● True

○ False

Question 3

Complete

Mark 1.00 out of 1.00

⚐ Flag question

Check all that applies regarding the Development Case

Select one or more:

☑ a. Is an artifact defined in the context of the Rational Unified Process

☑ b. Contains the specific process instance applied to a project

☑ c. Includes references to templates defined at organizational level

☑ d. May include references to guidelines defined by external organizations

☐ e. None of the above

Question 4

Complete

The Lean Lifecycle flow is iterative

Select one:

Mark 1.00 out of 1.00

⚑ Flag question

○ True

◉ False

Question **5**

Complete

Mark 1.00 out of 1.00

⚑ Flag question

The Exploratory Lifecycle is not suitable for high-risk projects

Select one:

○ True

◉ False

Question **6**

Complete

Mark 1.00 out of 1.00

⚑ Flag question

The Continuous Delivery Lean Lifecycle requires teams with mature DevOps practices

Select one:

◉ True

○ False

Question **7**

Complete

Disciplined Agile Delivery (check all that applies)

Select one or more:

Mark 1.00 out of 1.00

🏳 Flag question

- [ ] a. Always applies an iterative model
- [x] b. May cover different project lifecycles
- [x] c. Provides a toolkit for tailoring agile processes
- [ ] d. Is not scalable

Finish review

◀ Lecture 4   Jump to... ⬍   Discussion area ▶

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Started on	Monday, 2 November 2020, 11:32 AM
State	Finished
Completed on	Monday, 2 November 2020, 11:38 AM
Time taken	5 mins 58 secs
Marks	34.00/70.00
Grade	**4.86** out of 10.00 (**49**%)

Question **1**

Complete

Mark 10.00 out of 10.00

⚑ Flag question

A WBS is a decomposition of work having the structure of a

Select one:

- ○ a. Binary search tree
- ● b. Tree
- ○ c. Stack
- ○ d. Queue
- ○ e. Graph

Question 2

Complete

Mark 0.00 out of 10.00

⚐ Flag question

If a task is not in the WBS, it should not be executed.

Select one:

○ True

◉ False

Question 3

Complete

Mark 8.00 out of 10.00

⚐ Flag question

Which of the following are components of a Project Scope statement?

Select one or more:

☑ a. Change requests

☑ b. Constraints

☑ c. Acceptance Criteria

☑ d. WBS

☑ e. Deliverables

Question 4

Complete

Mark 10.00 out of 10.00

⚐ Flag question

The WBS provides just a guideline of what could be executed.

Select one:

○ True

◉ False

Question 5

Complete

Mark 0.00 out of 10.00

⚑ Flag question

All the tasks in the WBS need to be executed in the project but there might be additional optional tasks (not in the WBS) that can be executed.

Select one:

◉ True

○ False

Question 6

Complete

Mark 0.00 out of 10.00

⚑ Flag question

The backlog is different from the WBS because

Select one:

○ a. Not all the backlog items are planned at the same level of detail

○ b. It is updated as the project evolves

◉ c. Is is prioritized

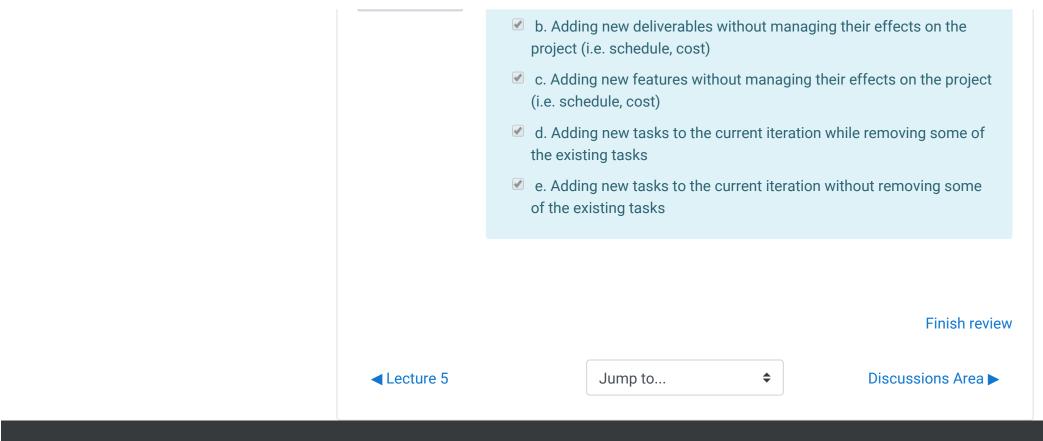○ d. It is a hierarchical decomposition of work

Question 7

Complete

Mark 6.00 out of 10.00

⚑ Flag question

Which of the following are examples of scope creep?

Select one or more:

☑ a. Managing change requests

☑   b. Adding new deliverables without managing their effects on the project (i.e. schedule, cost)

☑   c. Adding new features without managing their effects on the project (i.e. schedule, cost)

☑   d. Adding new tasks to the current iteration while removing some of the existing tasks

☑   e. Adding new tasks to the current iteration without removing some of the existing tasks

Finish review

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Started on	Monday, 9 November 2020, 11:34 AM
State	Finished
Completed on	Monday, 9 November 2020, 11:38 AM
Time taken	3 mins 36 secs
Marks	32.00/50.00
Grade	**6.40** out of 10.00 (**64**%)

Question **1**

Complete

Mark 7.00 out of 10.00

⚑ Flag question

Which if the following is true about the slack?

Select one or more:

- ☐ a. Is calculated as Late_Finish – Late_Start
- ☑ b. Is constant along the project
- ☑ c. Is calculated as Late_Finish – Early_Finish
- ☑ d. Is the amount of time an activity can be delayed without affecting the depending activities

☑ e. Cannot be negative

Question **2**

Complete

Mark 9.00 out of 10.00

⚑ Flag question

The three most important objectives when scheduling are

Select one or more:

☑ a. Least cost

☑ b. Best time

☑ c. Least risk

☑ d. Most effective use of resources

☐ e. Least communication

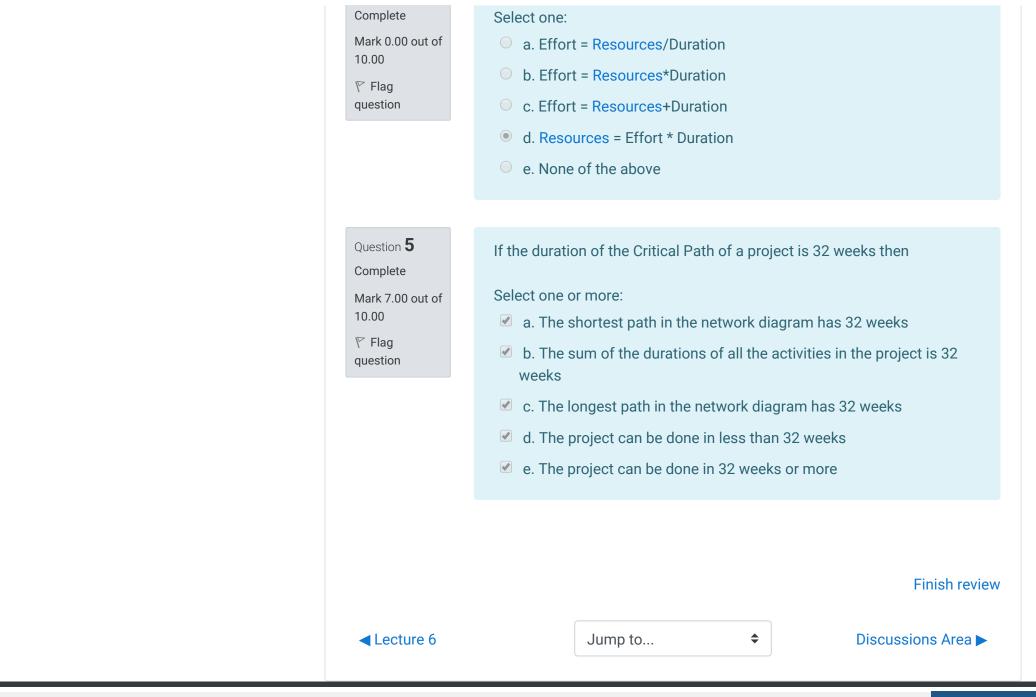Question **3**

Complete

Mark 9.00 out of 10.00

⚑ Flag question

We can have these types of dependencies between activities:

Select one or more:

☑ a. Resource driven

☑ b. Discretionary/optional

☑ c. Mandatory

☑ d. External

☑ e. Temporal

Question **4**

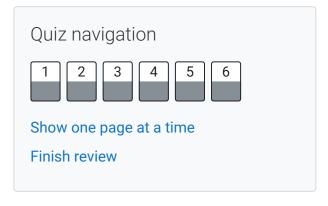The simplified (linear) relation between effort, resources and duration is

Mark 0.00 out of 10.00

⚑ Flag question

Select one:

○ a. Effort = Resources/Duration

○ b. Effort = Resources*Duration

○ c. Effort = Resources+Duration

◉ d. Resources = Effort * Duration

○ e. None of the above

Question 5

Complete

Mark 7.00 out of 10.00

⚑ Flag question

If the duration of the Critical Path of a project is 32 weeks then

Select one or more:

☑ a. The shortest path in the network diagram has 32 weeks

☑ b. The sum of the durations of all the activities in the project is 32 weeks

☑ c. The longest path in the network diagram has 32 weeks

☑ d. The project can be done in less than 32 weeks

☑ e. The project can be done in 32 weeks or more

Finish review

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Started on	Monday, 23 November 2020, 11:27 AM
State	Finished
Completed on	Monday, 23 November 2020, 11:30 AM
Time taken	3 mins 12 secs
Marks	56.67/60.00
Grade	**9.44** out of 10.00 (**94**%)

Question **1**

Complete

Mark 6.67 out of 10.00

⚑ Flag question

Risk management is performed

Select one or more:

- ☐ a. Only when the project is initiated to predict future events
- ☐ b. Never, our plan is risk-proof.
- ☑ c. At the end of the project to review what happened
- ☑ d. Continuously during the lifecycle of the project to identify and respond to events

☑ e. At specific milestones to re-evaluate the risk management plan

Question **2**

Complete

Mark 10.00 out of 10.00

⚐ Flag question

Which of the following are frequent risk examples

Select one:

○ a. Assumptions

○ b. Near-critical activities

○ c. Resource availability

○ d. Weak contracts with suppliers
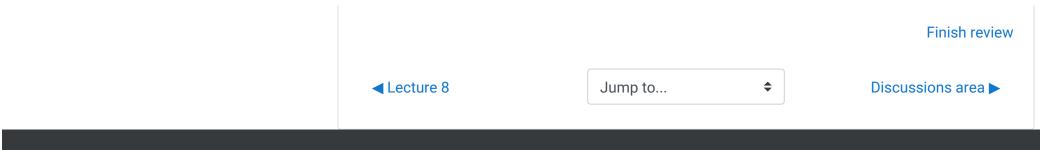
⦿ e. All of the above

Question **3**

Complete

Mark 10.00 out of 10.00

⚐ Flag question

Which are good examples of weight values for Juval Lowy's criticality risk model

Select one or more:

☑ a. 1,2,3,4

☐ b. 55,56,57,58

☑ c. 13,21,34,55

☐ d. 10,10,10,10

☐ e. All of the above

Question 4

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Agile methodologies do not need risk management

Select one:

○ True

◉ False

Question 5

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Risk identification should be performed during planning activities in agile practices

Select one:

◉ True

○ False

Question 6

Complete

Mark 10.00 out of 10.00

⚑ Flag question

| transfer | contingency | acceptance | mitigation | avoidance |

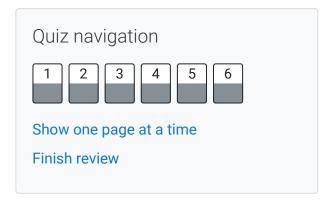Adding an experienced developer to the team for a critical task is an example of [mitigation].

Jump to... ⇕

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Started on	Monday, 7 December 2020, 11:38 AM
State	Finished
Completed on	Monday, 7 December 2020, 11:42 AM
Time taken	4 mins 34 secs
Marks	35.00/60.00
Grade	**5.83** out of 10.00 (**58**%)

Question **1**

Complete

Mark 5.00 out of 10.00

⚑ Flag question

In the Earned Value Analysis the following variables are defined:

Select one or more:

☑ a. ACWS (Actual Cost of Work Scheduled)

☑ b. BCWP (Budgeted Cost of Work Performed)

☑ c. ACWP (Actual Cost of Work Performed)

☐ d. BCWS (Budgeted Cost of Work Scheduled)

☑ e. BaC (Budget at Completion)

Question 2

Complete

Mark 10.00 out of 10.00

⚑ Flag question

A project can be in the following state

Select one:

○ a. Ahead of schedule and over the budget

○ b. Behind schedule and under the budget

○ c. Behind schedule and over the budget

○ d. Ahead of schedule and under the budget

◉ e. All of the above

Question 3

Complete

Mark 10.00 out of 10.00

⚑ Flag question

Earned Value Analysis can be applied in agile methodologies.

Select one:

◉ True

○ False

Question 4

Complete

Mark 10.00 out of 10.00

⚑ Flag question

CPI never affects the Estimate at Completion

Select one:

○ True

◉ False

Question 5

Complete

Mark 0.00 out of 10.00

⚐ Flag question

The Cost variance indicator compares

Select one:

○ a. The Early start of work performed with Early start of work scheduled

○ b. The Budget at Completion with the Estimate at Completion

○ c. The Late finish of the work scheduled with the Early finish of work scheduled

○ d. The Actual cost of work performed with the Budgeted cost of work performed

◉ e. The Budgeted Cost of work performed with the Budgeted cost of work scheduled

Question 6

Complete

Mark 0.00 out of 10.00

⚐ Flag question

The Schedule variance indicator compares

Select one:

◉ a. The Actual cost of work performed with the Budgeted cost of work scheduled

○ b. The Early start of work performed with Early start of work scheduled

○ c. The Early start of work performed with Late start of work performed

d. The Budgeted Cost of work performed with the Budgeted cost of work scheduled

e. The Late finish of the work scheduled with the Early finish of work scheduled

Finish review

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Started on	Monday, 14 December 2020, 11:38 AM
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Completed on	Monday, 14 December 2020, 11:44 AM
Time taken	5 mins 49 secs
Marks	46.00/50.00
Grade	**9.20** out of 10.00 (**92**%)

Question **1**

Complete

Mark 10.00 out of 10.00

⚐ Flag question

The following are stages of the team development model

Select one or more:

- ☐ a. fighting
- ☑ b. performing
- ☐ c. negotiating
- ☑ d. norming
- ☑ e. forming

Question 2

Complete

Mark 6.00 out of 10.00

⚐ Flag question

To be trusted a PM needs to

Select one or more:
- ☑ a. be competent
- ☑ b. be tolerant
- ☑ c. have character (want the right thing)
- ☑ d. be ethical
- ☑ e. be friendly

Question 3

Complete

Mark 10.00 out of 10.00

⚐ Flag question

A good manager

Select one or more:
- ☑ a. Initiates discussions with all the stakeholders (including the team)
- ☐ b. Stays in his office waiting for people to ask for advice
- ☐ c. Stays in his office and should not be bothered
- ☐ d. Discusses only with the upper-management
- ☑ e. is proactive

Question 4

Complete

The following is true about management and leadership

Select one:

○ a. Management is about dealing with complexity while leadership deals with change

○ b. Management is about monitoring results while leadership about initiating change

○ c. Management is about solving technical problems while leadership about providing direction

○ d. Management is about planning while leadership is about motivating

◉ e. All of the above

Question **5**

Complete

Mark 10.00 out of 10.00

⚐ Flag question

If the students of a group disagree over the preferred exam date and the instructor decides the date is an example of

Select one:

○ a. acceptance

○ b. elimination

◉ c. arbitration

○ d. control

○ e. mediation

Finish review

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