

Cross-Border Payment Platform

Prepared By: Junaid Nimotallah Folashade

Role: Product Manager

Fellow Id: FE/25/1292235707

Cohort: Cohort 3

State: Oyo State

➤ **Problem Statement**

- Immigrants, gig workers, and SMBs in emerging markets face high fees, long delays, and a lack of transparency when sending money across borders. Existing solutions often fail to address the unique needs of these users.

➤ **Target Users & Personas**

Primary Persona: Amina Yusuf

Profile: Immigrant worker sending money home

- **Age:** 31
- **Gender:** Female
- **Location:** Lagos, Nigeria
- **Occupation:** Nurse (contracted at a private clinic)
- **Monthly Income:** ₦300,000 (~\$350)
- **Education:** Bachelor's Degree in Nursing
- **Tech Proficiency:** Intermediate smartphone user

- **Devices Used:** Android phone
- **Languages:** English, Hausa

Goals:

- Send money back to her family in Kenya quickly and reliably
- Ensure low transfer fees to maximize what her family receives
- Track transfer history and notifications easily

Pain Points:

- High fees from traditional remittance services (e.g., Western Union)
 - Long processing time (up to 3 days)
 - Lack of trust in new platforms due to scams
 - Confusing UIs and hidden charges
-

Secondary Persona: Jorge Morales

Profile: SMB owner paying international contractors

- **Age:** 43
- **Gender:** Male
- **Location:** Mexico City, Mexico
- **Occupation:** Founder of a small digital agency
- **Monthly Revenue:** \$8,000
- **Tech Proficiency:** High
- **Devices Used:** Laptop, iPhone
- **Languages:** Spanish, English

Goals:

- Pay freelancers in Nigeria, India, and the Philippines on time
- Automate recurring payments and reduce manual work
- Track and export transaction records for accounting

Pain Points:

- Delays and errors using banks or PayPal
- High FX conversion rates and unclear charges
- Limited transparency in current payment platforms
- Difficulty reconciling payments for bookkeeping

➤ Market Context & Opportunity



Market Size

The global cross-border payments market is massive and rapidly growing:

- **Global Market Size:** Valued at **\$190+ trillion** in 2023, expected to surpass **\$290 trillion by 2030** (Source: EY, McKinsey).
- **Remittance Market:** Over **\$860 billion** in remittances were sent in 2023, with **\$656 billion** flowing to low- and middle-income countries (World Bank).
- **SMB Segment:** Small and medium-sized businesses contribute **30%+ of global exports** but face significant friction in international payments.
- **Gig Economy:** Over **500 million gig workers globally**, many relying on platforms like Upwork, Fiverr, and Uber, need fast, affordable, and reliable cross-border payouts.

Unmet Needs in the Market

Despite growth, the current landscape is fragmented and leaves key pain points unresolved:

1. High Fees

- Traditional banks and even some fintech players charge **5–10%** in transfer fees, especially for developing corridors.
- FX conversion markups are often opaque and unfavorable.

2. Slow Settlement Times

- Cross-border payments can take **2–7 business days** to clear using legacy systems like SWIFT.
- Lack of real-time infrastructure hampers gig workers and SMBs who need immediate access to funds.

3. Limited Financial Inclusion

- Many recipients in emerging markets are **unbanked** or **underbanked**, making wallet-based or mobile-money payouts essential.
- Immigrants and freelancers often face onboarding barriers due to ID verification issues or lack of credit history.

4. Poor User Experience

- Most platforms are not mobile-first, intuitive, or multilingual.
- Customer support is often limited or non-localized.

5. Compliance Complexity

- Businesses operating globally struggle with **KYC/AML**, tax, and regulatory compliance across jurisdictions.
- There's a need for built-in tools that help users stay compliant without friction.

Opportunity

There is a clear and growing need for a **next-generation cross-border payment solution** that is:

- **Low-cost**, with transparent FX rates
- **Fast**, offering near-instant or same-day settlement
- **Inclusive**, with multiple payout options (bank, wallet, cash)
- **User-friendly**, built mobile-first with localized languages
- **Compliant**, with smart onboarding and reporting tools

By solving for these needs, your platform can become the **go-to financial infrastructure for modern cross-border users**, especially in underserved corridors between developed and emerging markets.

➤ **Core User Flow: Low-Fidelity Wireframe Breakdown**

1. Sign-Up & Onboarding Flow

Goal: Quickly onboard users while verifying identity (KYC compliance).

Screens:

1. **Welcome Screen** – CTA: “Get Started”
 2. **Sign Up** – Email/Phone, Password, Referral Code (optional)
 3. **Verify Identity** – Upload ID, selfie capture (KYC)
 4. **Add Personal Info** – Full name, nationality, country of residence
 5. **Home Dashboard Intro** – Brief tutorial or skip option
-

2. Send Money Flow (Core Action)

Goal: Allow users to send money across borders in 60 seconds or less.

Screens:

1. **Home Dashboard** – “Send Money” CTA
2. **Recipient Info** – Add new recipient (Name, Country, Bank/Wallet details)
3. **Enter Amount** – Choose sending and receiving currency
→ Real-time FX rate shown

→ Transfer fee shown upfront

4. **Review & Confirm** – All info summarized with fees & ETA
→ "Slide to Confirm" action
5. **Transfer Processing** – Success screen with receipt
→ Option to share or download

3. Transaction History/Dashboard

Goal: Help users monitor and trust the platform.

Screens:

1. Home Dashboard

- Total transfers this month
- Shortcut: "Repeat Transfer"

2. Transaction History

- List view with: recipient, amount, status, date

3. Transaction Detail View

- Receipt + status updates (e.g., processing → completed)

➤ Feature Prioritization

- Core Feature List (7 Features)

Feature	Description
1. User Onboarding & KYC	Signup, ID verification, and profile creation for compliance.
2. Send Money (Core Transfer Flow)	Select recipient, amount, currency, and confirm transfer.
3. FX Rate Preview + Transparent Fees	Real-time exchange rates with visible transfer fees.
4. Multi-Currency Support	Ability to send/receive in multiple local currencies.
5. Transaction History & Receipts	View past transfers with status and receipts.

6. Recipient Management

Add, edit, and save frequent recipients.

7. Notifications & Alerts

Transfer status updates via email/SMS/push.

✓ Feature Prioritization: MoSCoW Framework

Priority	Feature
Must Have	1. User Onboarding & KYC
	2. Send Money Flow
	3. FX Rate Preview + Fees
	5. Transaction History

Should Have

6. Recipient Management

7. Notifications & Alerts

Could Have




4. Multi-Currency Support (initially limited to 2-3 corridors)




Won't Have (Now)

Crypto wallet integration, loyalty rewards, in-app chat support

➤ MVP Definition

♦ MVP Feature Set:

-  Sign-up, KYC, and secure onboarding
-  Ability to send money across select countries
-  Real-time FX rate and transparent fees

-  Transaction history with downloadable receipts
 -  Basic recipient management
 -  Email/SMS transfer status alerts
-

MVP Justification:

- Covers **core user flows**: onboarding → sending → tracking
- Prioritizes **trust, speed, and cost transparency** (critical for target users)
- Balances **regulatory compliance** with fast time-to-market
- Minimizes complexity while enabling real, repeated use

➤Product Strategy

Vision

- *To empower individuals and businesses to move money across borders as easily as sending a text message — fast, fair, and frictionless.*
-

Mission

- *To simplify cross-border payments by providing low-fee, transparent, and instant international transfers — tailored for immigrants, gig workers, and small businesses in emerging markets.*
-

Goals (MVP Phase)

Goal	Success Metric
✓ Acquire early adopters	10,000 verified users within 6 months
✓ Drive successful transfers	\$500,000 total processed volume in first quarter
✓ Build user trust	NPS \geq 40 by end of MVP phase
✓ Ensure platform stability	>98% successful transactions

✓ Shorten
processing time

80% of transfers completed within
10 minutes

➤ Roadmap (Phased Delivery)

Phase 1: MVP Launch (Months 1–3)

- Launch core corridors (e.g., Nigeria → Kenya, Mexico → Philippines)
- KYC onboarding
- Core send-money flow
- FX & fee transparency
- Transaction history & alerts
- Manual customer support via email

Phase 2: Post-MVP Enhancements (Months 4–6)

- Add more corridors (e.g., India, Ghana, Pakistan)
- Enable recipient management UI

- Launch mobile app (Android)
- Integrate push notifications
- Basic fraud detection features

Phase 3: Growth & Automation (Months 6–12)

- Launch web dashboard for SMBs
- Recurring payments for businesses
- In-app customer support chat
- API access for partner fintechs
- Loyalty/reward system for referrals

North Star Metric

Successful Cross-Border Transactions per Active User per Month

Why? It directly measures the product's **core value delivery** — fast, frequent, low-cost remittance.

➤ Go-to-Market Strategy

Target Market

Primary Audiences:

- Immigrant workers in urban centers (e.g., Lagos, Nairobi, Mexico City)
- Gig economy workers (remote freelancers, digital nomads)
- SMBs paying international contractors

Initial Corridors for Launch:

-  Nigeria →  Kenya
-  Mexico →  Philippines
-  India →  Ghana (Phase 2)

Key Messaging

Value Prop Messaging

Low Fees “Send more, pay less.”

Speed “Money moves in minutes, not days.”

Transparency “No hidden charges. Know exactly what you’re paying.”

Trust “Fully secure and compliant.”

Simplicity “Send money as easily as sending a text.”

Launch Tactics

1. Beta Program (Pre-Launch)

- Invite 300–500 users to private beta
- Get feedback on onboarding, sending flow, and UI bugs
- Offer incentives (e.g., fee-free transfers for 3 months)

2. Community-Led Marketing

- Partner with diaspora groups and WhatsApp/Telegram communities
- Sponsor local meetups for immigrants/gig workers
- Local influencers to explain “how to use the app”

3. Paid Acquisition

- Targeted Facebook & Instagram ads in sending countries
- Google keyword ads: “send money to Kenya fast”
- App Store Optimization (ASO) for “low fee money transfer”



Early Feedback Loop

- In-app NPS survey after 2nd transfer
- Quick feedback form on transaction receipt screen
- Beta WhatsApp group for power users and early adopters

➤ Post-Launch Plan



Iteration & Improvement

- Weekly user feedback reviews
- Monthly product updates based on top friction points
- Expand corridors based on user demand data



Customer Support

- Email & in-app support at launch
- WhatsApp support for verified users
- Live chat and chatbot (Phase 2)



Retention & Growth

- Referral program: “Send 2 transfers, get 1 free”
- Re-engagement emails for inactive users
- Personalized prompts: “Repeat your last transfer?”

➤ Competitive Landscape

vs Competitor 1: Wise (formerly TransferWise)

Category Details

Key Features Low-fee transfers, real-time FX rate, multi-currency accounts

Strengths Highly transparent pricing, fast transfers to many corridors, trusted global brand

Weaknesses Complex UI for non-tech-savvy users, expensive for small transfers, no cash pickup

Opportunities Simplify UX for mobile-first users, offer localized onboarding

Threats Strong brand and capital; rapid expansion in developing markets

vs Competitor 2: WorldRemit

Category Details

Key Features Mobile-to-bank transfers, airtime top-up, cash pickup

Strengths Strong presence in Africa/Asia, many payout options, fast delivery

Weaknesses Higher fees than competitors, limited app UX, customer service delays

Opportunities Focus on trust, seamless onboarding, and lower entry-level fees

Threats Established relationships with banks and mobile wallets in key regions






vs Competitor 3: PayPal/Xoom

Category Details

Key Features Send money, link to bank/card, PayPal integration
Strengths Brand recognition, large user base, global reach
Weaknesses High fees and poor FX rates, slow to underserved corridors, limited in Africa
Opportunities Focus on underserved SMBs and mobile-first freelancers
Threats Still perceived as the “default,” despite inefficiencies

Positioning for Your Product

What Makes Us Different

-  Fair Pricing – Low fixed fees, no hidden charges
 -  Speed & Simplicity – Transfers in minutes with intuitive mobile UX
 -  Emerging Market Focus – Tailored for Africa, LATAM, and SE Asia
 -  Community-Led Growth – Local partnerships and grassroots marketing
 -  Trust & Transparency – Visible fees, real-time FX, reliable support
-

➤ **Summary Insight**

While competitors dominate globally, there's an underserved opportunity at the intersection of simplicity, mobile-first, and trust-building for immigrants and SMBs in emerging markets.