# Nemanja Stanković



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# PROFESSIONAL EXPERIENCE

# **Quality Management System Coordinator**

December 2021 - Present

**Q** Zrenjanin - Serbia

One of the top 10 companies in SEE in the production of welded assemblies and structural modules for the railway and other industries as well as the modernization and overhaul of all types of rail vehicles. Current headcount 270 employees.

#### Main responsibilities:

- Ensure that risks and opportunities are identified and addressed.
- Review the QMS at planned intervals.
- Establish the quality policy.
- Performing regular inspections and reviews to ensure employees adhere to quality and safety policies.
- Conducting or assisting with regulatory and quality training sessions.
  Created power point presentations for the quarterly quality management.

#### Main achievements:

- Successfully planned and executed Alstom-Bombardier customer audit visit. Ensured corrective actions are undertaken to address non conformities found.
- Planned and executed plant re-certification according to ISO 9001:2015.
- Outlined and delivered 30 hours training courses to 28 staff members on ISO standards, quality management and continuous improvement strategies.
- Created quality laboratory procedure, to internally verify and validate gauges (metric tapes, calipers etc.) bringing company anual savings up to 4386 EUR.

# **Process Engineering Coordinator**

Novi Sad - Serbia

December 2019 - July 2020

"Aptiv Mobility"

Formerly known as Delphi Automotive PLC, the Aptiv is a product of Delphi's standout powertrain segment. Aptiv technology company is driving the future of mobility through safe, environmentally friendly and connected solutions for customers. Aptiv employs more than 150.000 people and operates 14 technical centers, manufacturing facilities and customer support in 50 countries. Aptiv company in Serbia produces electrical installations for passenger vehicles of various car manufacturers throughout Europe.

#### Main responsibilities:

- Reporting project status in terms of timing, improvements and innovations activities.
- Instruct, guide and monitor the work of engineers and technicians.
- Standardization of process and equipment.
- Participating in technical meetings with all PE centres.
- Establish, monitor and control timeline planning.
- Review, monitor and control tooling and capital budgets.
- Lead the technical transfer of new products from research and development to high volume product commercialization.
- Assess plant capabilities related to new product development.
- Development of strategy plans.

#### Main achievements:

- Directed process engineering activities for operations consisting of over 15 manufacturing processes in 2 facilities.
- Supervised 2 salaried process engineers, 4 salaried process technicians and coordinated process engineering on 4 projects (Volvo, Jaguar Landrover, Daimler A class, Fiat High Voltage).
- Participated in many continuous improvement projects as well as any new product development. Leading to machine downtime decrease by 8%. Setup time decrease from 12min to 6.5min.
- Completed all pre-phases and SOP without delay for Daimler and Fiat HG projects in start-up environment.
- Production relocated from Arad (Romania) to Novi Sad (Serbia).

# **Process Engineer**

Novi Sad - Serbia

January 2019 - December 2019

"Aptiv Mobility"

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#### Main responsibilities:

- Standardize processes and equipment.
- Consolidate and control the inventory status of equipment.
- Follow up with buyers the acquisition of equipment.
- Responsible for installation of process equipment.
- Runs improvement activities in cost reduction projects.
- Participate to PFMEA analyses and ensure the follow-up for the designated action plans.
- Order and manage equipment implementation according to wire harness specifications and customer requirements.
- Short and long term equipment capacity planning.

### Main achievements:

- Project management involvement in transferring products from Arad facility to Novi Sad, production set-up, equipment, engineering support.
- Led and assisted maintenance in resolving equipment malfunctions. troubleshoot process problems, and organize and implement preventative maintenance procedures.
- Assisted in documenting, analyzing, and rectifying the root cause of production problems and maintaining customer relations and product quality.
- •Led cost reduction activities including implementation of methods improvements, selection/installation of extrusion equipment, and optimization of present equipment capabilities leading to machine downtime decrease by 4%, labor efficiency increase by 11%.

September 2018 - January 2019

"Aptiv Mobility"

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#### Main responsibilities:

- Perform BOM updates and corrections (costing, production versions,
  Managed shop floor control functions to assure efficient production packaging instructions).
- Perform capacity studies, line balance studies, material flow analysis,- Optimized material flow of manufacturing area through layout and delay studies.
- Update Cycle Times and service routes on for equipment.
- Create and Update procedures, work instructions and visual aids for Traveled to Arad (Romania) for 6 months during project handover, lines and part of sub-assembly area.
- Layout definition of new manufacturing lines.
- Development of shelving and presentation of parts in compliance with ergonomics aspects.
- Analyze and implement engineering change letters received from the customer.
- Instruct, guide and monitor the work of technicians.

#### Main achievements:

- with minimum inventory and disruptions.
- improvements based on capacity requirements, material flow, and operator work-methods.
- collected knowledge, know-how, lessons learned.
- Production relocated from Arad (Romania) to Novi Sad (Serbia).
- Completed comprehensive time study project three weeks ahead of schedule.
- Analyzed technical drawing and integrated all elements into BOM.
- Participated in Kaizen ideas, best department with implementation
- Completed all pre-phases and SOP without client stoppage.

# **Process Engineer**

Novi Sad - Serbia

February 2017 - August 2018

"Lear Corporation"

Lear, a global automotive technology leader in Seating and E-Systems is making every drive better by delivering intelligent in-vehicle experience for customers around the world. Diverse team of talented employees over 38 countries is driven by a commitment to innovation, operational excellence, and sustainability. On Fortune 500 list, placed as 154. Tier 1 automotive supplier with worldwide operations coutning 150.000 employees in 240 plants.

#### Main responsibilities:

- Modification of the process according to the loads.
- Cutting and crimping process improvement.
- Production process and material flow planning.
- Capacity calculation and change manufacturing process according
- Introducing of the changes into the process.
- Initiate line balancing activities.
- Maintains production equipment cycle times and capacities.
- Machine and crimping dies validation, production release.

#### Main achievements:

- Created first production line for BMW project, in manufacturing area based on capacity requirements, material flow, equipment and operator work-methods.
- Installed and validated first ultrasonic machines for BMW project, implemented tube heat-shrinking process, supported implementation and programming of ring out board.
- Production relocated from Gyongyos (Hungary) to Novi Sad (Serbia).
- Assembled and produced complete first batch of 250 door harnesses for BMW start-up project.
- Assembled and validated very first crimping dies.

# **Industrial Engineer**

Zrenjanin - Serbia

"DAD DraexImaier d.o.o." March 2016 - February 2017 Founded in 1958, the family-owned company specializes in the production of electrical systems, electrical and electronic components, interiors as well as battery systems for premium vehicles. With a revenue of 4.9 billion euro and over 70.000 employees, Dräxlmaier Group is one of the most successful automotive suppliers worldwide.

## Main responsibilities:

- Designing of a work place and optimization of production processes. Collaborated with senior management in multifunctional team,
- Identification of a possible improvements and forwarding it to a responsible department.
- Conducting of time measurings in all production processes (norming of work).
- Monitoring of a production (capacities, personnel, equipment, efficiency, surface calculation).
- Assisting in creating of a Plant Layout for the beginning and the end of production of defined products.

#### Main achievements:

- gaining 6% increase in productivity and quality.
- Optimized process flow on various machines and operations, generated 70k EUR in total anual savings.
- Improved manpower planning in cable cutting area, resulting to effective 1.5 factor ratio betwee direct/indicrect manpower, increased direct labor utilization.
- Redesigned floor layout, achieving 6% improvement in overall productivity while reducing required manpower by 2%.
- Successfully planned and executed relocation of 25 cable cutting machines from one warehouse to another, without production stoppage and huge backlog. **Q** Zrenjanin - Serbia

# **Logistic Worker**

April 2015 - March 2016

"DAD DraexImaier d.o.o."

Founded in 1958, the family-owned company specializes in the production of electrical systems, electrical and electronic components, interiors as well as battery systems for premium vehicles. With a revenue of 4.9 billion euro and over 70.000 employees, Dräxlmaier Group is one of the most successful automotive suppliers worldwide. Main responsibilities: Main achievements:

- Move material within the warehouse.
- Line feeding and supporting production.
- Supporting and teaching newcome workers.
- Monitoring status of actual daily work group.
- Collecting wires in cable cutting area and transporting to other working processes in a production.
- Scanning and delegating unfinished wires to next working process place in pre-assembly area.
- Achieved 99.5% average delivery rate on all assignments with no loss of materials or assets.
- Completed all pre-phases and SOP without delay material vise.
- Earned multiple awards for quality and dedication of performance in rapidly changing, fast-paced environment.

**Logistic Worker** 

🗣 Zrenjanin - Serbia

July 2011 - September 2012

"DAD DraexImaier d.o.o."

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#### Main responsibilities:

- Accurately stage and sort products for loading.
- Sorts and places parts in racks or other designed areas.
- Move material within the warehouse.
- Responsible for effective and efficient utilization of space and process flows.
- Line feeding and supporting the production in module assembly area. loading pallets onto trucks.

#### Main achievements:

- Actively suggested operational improvements to enhance quality, improve production times, and reduce costs.
- Received shipments and stored goods in warehouse without quality complaint.
- Coordinated transfers of materials between several warehouses.
- Began forklift training and logged 40 hours of supervised practice loading nallets onto trucks
- Routinely carried packed wire harness of 25kg or more during 8 hour shifts with no missed days during 6 months.

# **EDUCATION AND SPECIAL QUALIFICATIONS**

- Bachelor of Business Management (Digifactum Akademie GmbH, Modern Business School "MBS" Belgrade, Serbia) 2021 Active
- International Language and Computer Science School, graduated with level 1 Certificate in JETSET Level 5 (CEF B2) Cambridge
- Certified training according to ISO 9001:2015, ISO 14001:2015, ISO 45001:2018
- Certified internal auditor according to ISO 19011:2018
- Full computer literacy / MS office advanced level
- References and recommendations can be provided upon request

# **VOLUNTEER EXPERIENCE**

- Board for volunteerism and humanitarian work Association of Citizens "Banatski Zaokret", Zrenjanin Serbia, 2021 Active
- Lead Graphic Designer Association of Citizens "Banatski Zaokret", Zrenjanin Serbia, 2021 Active