

## **OU**R TEAM

We are Cohort 5 Group B.



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# PROBLEM DEFINITION



## **CLIENT OVERVIEW**



Gura Ride aims at changing the transportation sector by introducing Public Bike Sharing Systems (PBS) BASICS

Founded in 2017 by Tony Adesina & Agenor Jean-Louis PRODUCTS

**3000** Smart bikes **2500** E-bikes **1500** E-scooters

ADVOCATE FOR

Women Empowerment

PRICING

**200RWF** - 30min **1,000RWF** - whole day **10,000RWF** - a month (Adesina, 2019; SautiTech Editor, 2019; ALU, 2021) "Guraride wants to find a cost-effective way of advertising their products in order to increase their profit and market share in Kigali as they commence their operation in May 2021"

PROBLEM STATEMENT

## PROBLEM STATEMENT BREAKDOWN



Marketing Strategy

WHERE

Kigali, Rwanda

WHEN

Starting from May 2021



Gura Ride

WHY

To increase profit & market share

HOW

By increasing brand awareness



# SITUATIONAL ANALYSIS

## **COMPETITOR ANALYSIS**

	YEGOMOTOS	KAIROS CYCLING	GRAY TRANSPORTERS
Target Market	No Specific Target	Mountain bikers	Middle-Upper Class, 18-40
Pricing Model	300RWF/2km	Priced on rental Agreement	200RWF/min or 1000 within 5km of the rider
Marketing Strategies	TV and Website Ads & Call Centre	Tv ads, Events & Website ads	Word of Mouth
Online Marketing Strategies	Facebook & Instagram (2934+992 Followers)	Facebook & Instagram (140+290 followers)	Facebook & Instagram (76+121 Followers)

## TARGET MARKET ANALYSIS



**GEOGRAPHICS** 

**CUSTOMERS** 

**SOCIO-ECONOMIC** 

**PSYCHOGRAPHIC** 



Kigali, Rwanda



- Students
- Young professionals
- Companies offering delivery services



- Low to medium income class
- Small businesses



These customers value low prices or are attracted to discounts or reduced prices

## **MARKET SEGMENTATION**



Type of approach	Segmentation criteria
Geographic	Kigali, Rwanda
Demographics	Male & female, Aged between 16-30, University Students, and Fresh Graduates.
Psychographic	Low and middle income class
Behavioural	Looking for fast and affordable means of transportation
Decision maker	Individuals

## **CUSTOMER JOURNEY MAP INSIGHTS**



The Kigali car-free day is the top motivation for users.



There needs to be high public awareness about GuraRide



The customers end up satisfied and happy after the ride.

## **MARKETING MIX**

#### **PROCESSES**

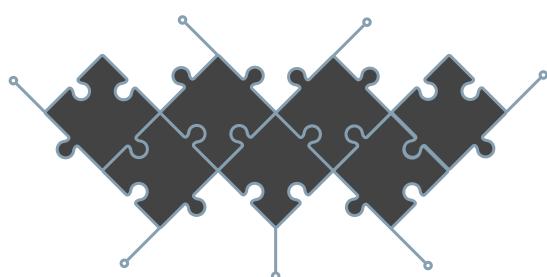
Effective app USSD

#### **PROMOTION**

Social Media SEM

#### **PRICE**

200 RWF/30 min 1,000 RWF/day 10,000 RWF/month



## PHYSICAL EVIDENCE

Website
SM accounts
Posters

#### **PLACE**

Town, Kimironko, Nyabugogo

#### **PEOPLE**

Social Media Experts

#### **PRODUCT**

Smart bikes E-bikes E-scooters

## **KEY RESEARCH INSIGHTS**

01

Expansion of target market (The New Times, 2009)

03

Twitter and Facebook are the most popular social media in Rwanda with 44.81% and 35.16% users respectively (StatCounter, 2021)

Low social media engagement and service limitations (Guraride, 2021)

02

32% of Rwandans can neither read nor write (Trines, 2019)

04

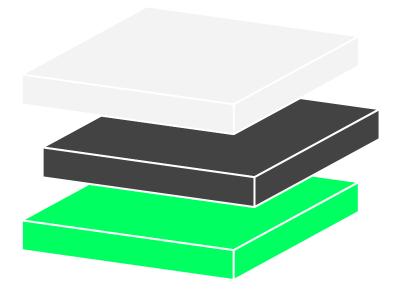
# MARKETING STRATEGY



## MARKETING GOAL: INCREASE CUSTOMER BASE

#### **OBJECTIVE 1**

Increase brand-awareness



#### **OBJECTIVE 2**

Understand the Kigali Market

> (Ayodele, 2021; ALU, 2021)

## MARKETING TACTICS

Social MediaPhotoChallenges

Paid Social MediaAdvertising Teaching High School Students How to Ride

Search EngineMarketing

Instagram Polls for Feedback Rewards for Feedback

## **DEFENSE FOR RECOMMENDATION**

#### Potential Audience in Rwanda

650K Facebook

250K Instagram

230K LinkedIn

114K Twitter

- The African youth is more technologically inclined than ever before
- -Through Social Media Marketing, Gura Ride can build better brand loyalty with our suggested target market (youth/university students).
- -Gura Ride can have a more direct link to its customers (customer service, create conversations)

(Times Reporter, 2012; Kalan, 2013; Bhat, 2018; Dukart, 2018)

(Kemp, 2021)



# SOLUTION EVALUATION

## PROS & CONS

PROS	WEIGHT	CONS	WEIGHT	
Social media is the easiest way to reach the target market.	5	Social Media Marketing requires time and attention	3	
Creating awareness in high schools will increase the number of subscriptions.	4	Training high school students require capital and hiring more employees.	5	
Photo/tweet challenges is an affordable and effective way to attract a large number of participants.	5	It requires having an already established large number of followers.	5 m. 2021:	
(Webfx.co <mark>m, 2021;</mark>				

DiSomma, 2021)

## **FEASIBILITY ANALYSIS**

	SOCIAL MEDIA MARKETING	SEARCH ENGINE MARKETING	HIGH SCHOOL RIDE TEACHING
Operational	Marketing team to curate content and keep track of the analytics.	Web Developers to keep updating the website and keep track of the relevant keywords	Team to train the students
Technical	N/A	N/A	- Helmets and shin pads - Bikes & scooters
Financial	Marketing Budget. A portion to go towards paid social media advertising	<ul> <li>Marketing Budget.</li> <li>A portion to go towards pay-per-click advertising</li> <li>Web developers' salary</li> </ul>	N/A

## **RISK ANALYSIS**

#### Risk 1

SEM is highly competitive (may not accept GuraRide)

#### Mitigant 1

Clean website. Use of keywords in it.
Gives the website a better chance

(Digital Garage, 2019; CyberClick, 2021)

#### Risk 2

SEM does not guarantee sales (cost incurred regardless)

#### Mitigant 2

Create captivating content. Emphasise the value you bring.

(Porter, 2020; R.L. Adams, 2017; McClure, 2017)

#### Risk 3

Social Media Marketing has slow ROI

#### Mitigant 3

Use SMM in tandem with other online marketing tools

(Webfx.com, 2021; BusinessBlogs, 2018)

## **AP**PENDIX

#### Resources

- Competitors Analysis

STAGES OF JOURNEY	MOTIVATION	RESI	EARCH		SUBSCRIPTION	FINDS A STATION	UNLOCKS BIKE	RIDE AND FEEDBACK
ACTIVITIES	Wants to ride a bike on Kigali car-free day.	Searches for bike renting services in Kigali and their pricing.	Discusses the process and pricing with friends.	Downloads mobile app	Checks for promos or discounts and makes payment.	Find nearby station and finds a transport means to there	Scans QR code to unlock bike.	Rides the bike and packs it in a charging station after usage.
					\$			4
VERY HAPPY	00			/00		<u></u>	<u> </u>	
SATISFIED		···						
UNHAPPY			**/					
EXPERIENCES	Excited to have fun riding and exercise.	Happy to find Guraride     Confused about price.	• Sad to see the \$1500 price in case of loss.	Happy with different subscription s and payment options.	Unsatisfied with the lack of deals or promos.	Happy with ease of access to service points.	Happy with process of unlocking and accessing bikes.	Excited and rejuvenated by the ride.
CUSTOMER EXPECTATION	Easy to get bikes and affordable services	An affordable stress-free ride.	A system that takes into account people's financial status	Payment without hitches and complicatio ns	Incentives to attract more customers and cater for people of low income.	Stress-free access to bike stations	Good customer service.	An exciting experience.

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## **THANKS**

Do you have any questions?