

Production schedule & Inventory control supporting system



Subject : Business Intelligence and Decision
Support System

Lecture: MSc Nguyen Van Ho
Nguyen Van Tuyen

Tutors: Nguyen Anh Nhat

Team Members

...

Nguyen Thu Van

K194060880

...

...

Nguyen Do Thanh Thuy

K194060873

Bui Phuong Nga

K194060857

Nguyen Hoang Tuyet Nhi

K194060863

Le Thi Diem Quynh

K194060869



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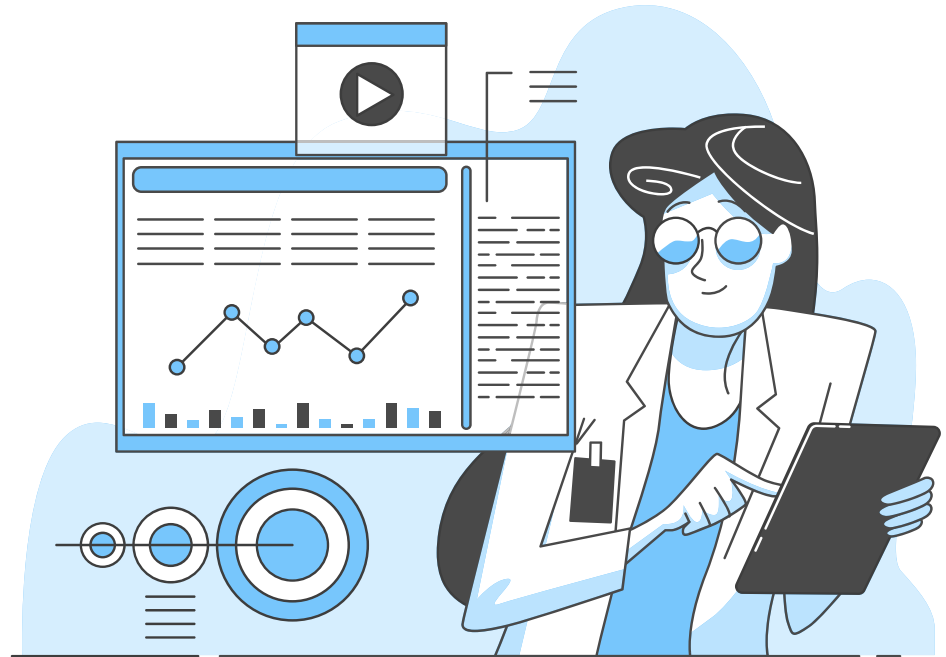
Visualization

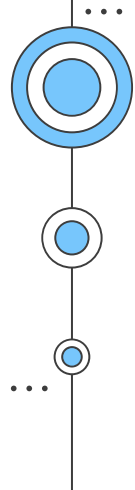
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05

Conclusion

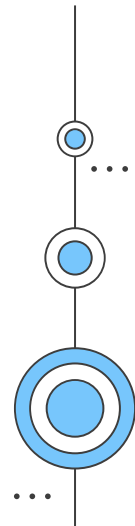
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01

Introduction





ADVENTUREWORKS

1.1 About Adventure Works

- Adventure Works is a **fictional bicycle wholesaler**. The company has 97 different brands of bikes
- Adventure Works serves the **customer global**.

...

1.2 About the project

The main objective of this project is to build a BI solution to boost operation of the production department with **a production schedule & inventory control supporting system.**

1.2.1

Define business
requirement

1.2.2

Scope of the
project

1.2.2.1 In scope

1.2.2.2 Out of scope

Research Questions

Production

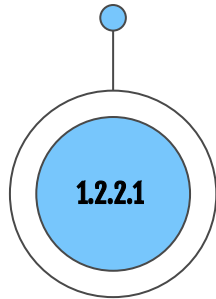
- What is the current **production status** of the company?
 - + How many items are **ordered, stocked, completed, and scrapped**? Is the quantity of these items increasing or decreasing over time?
 - + Is there any correlation between **completed quantity and scrapped quantity**, or between the **ordered and stocked quantity**?
 - + What is the total or the rate of **scrapped products** by quarter, year? How much waste or cost caused by scraping?
 - + What is the difference between the **actual & planned production time** as well as the **actual & planned cost**?

Inventory

- What is the current **inventory status** of the company?
 - + What is the total of **inventory value** by location and by product category?
 - + How many items are in **stock, running-low or out of stock**?
 - + How long does each item usually stay in stock?
 - + Which products are often below the **safety level**?
 - + Which **location** in the warehouse was used the most and when?

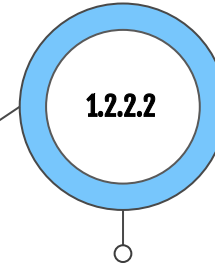
1.2 About the project

- Result includes a data warehouse, analytical model, and intuitive dashboard
- The data warehouse is built with **Kimball's approach and galaxy**
- Useful information is presented with **Power BI dashboards.**



In scope

Out of scope



- The proposed system supports other departments than production.
- The studied process involves external movement of inventory, usage of products and release of new products.
- The data on raw materials are scrutinized.



02

Building data warehouse and integrating data



2.1

Data source

AdventureWorks database whose version is **OLTP 2019**

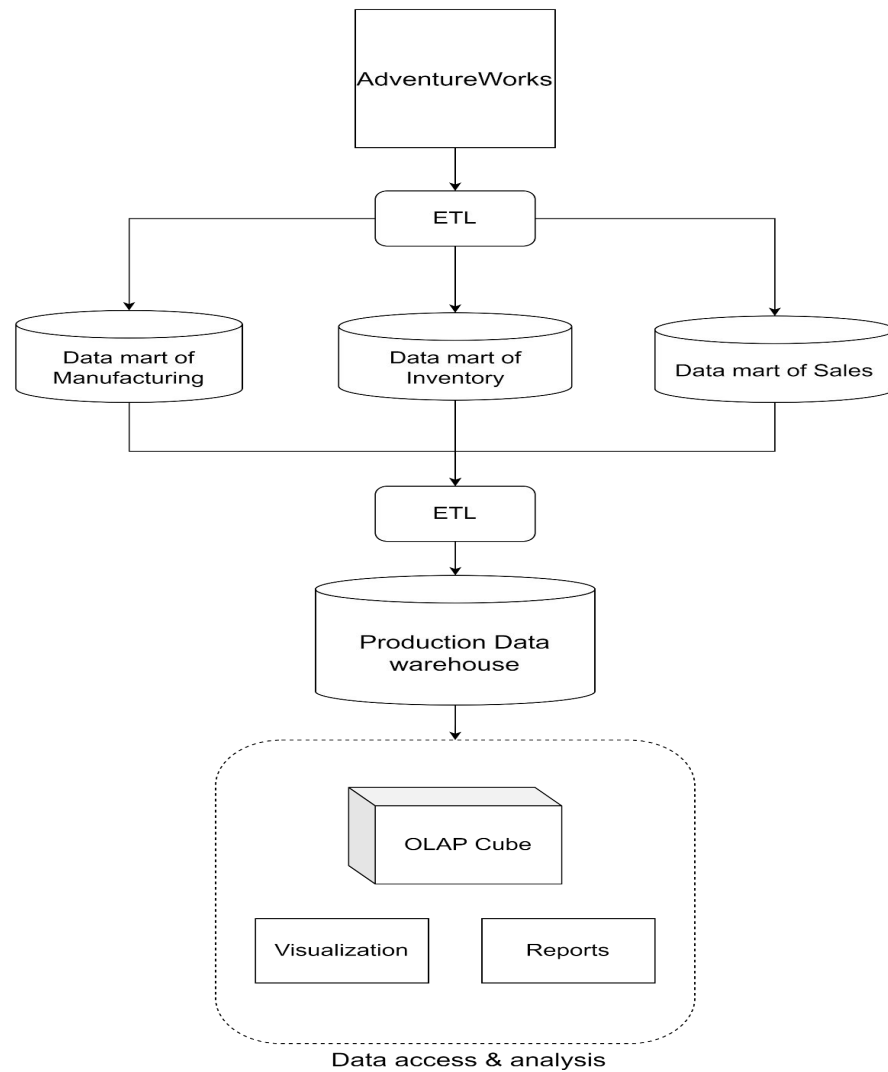


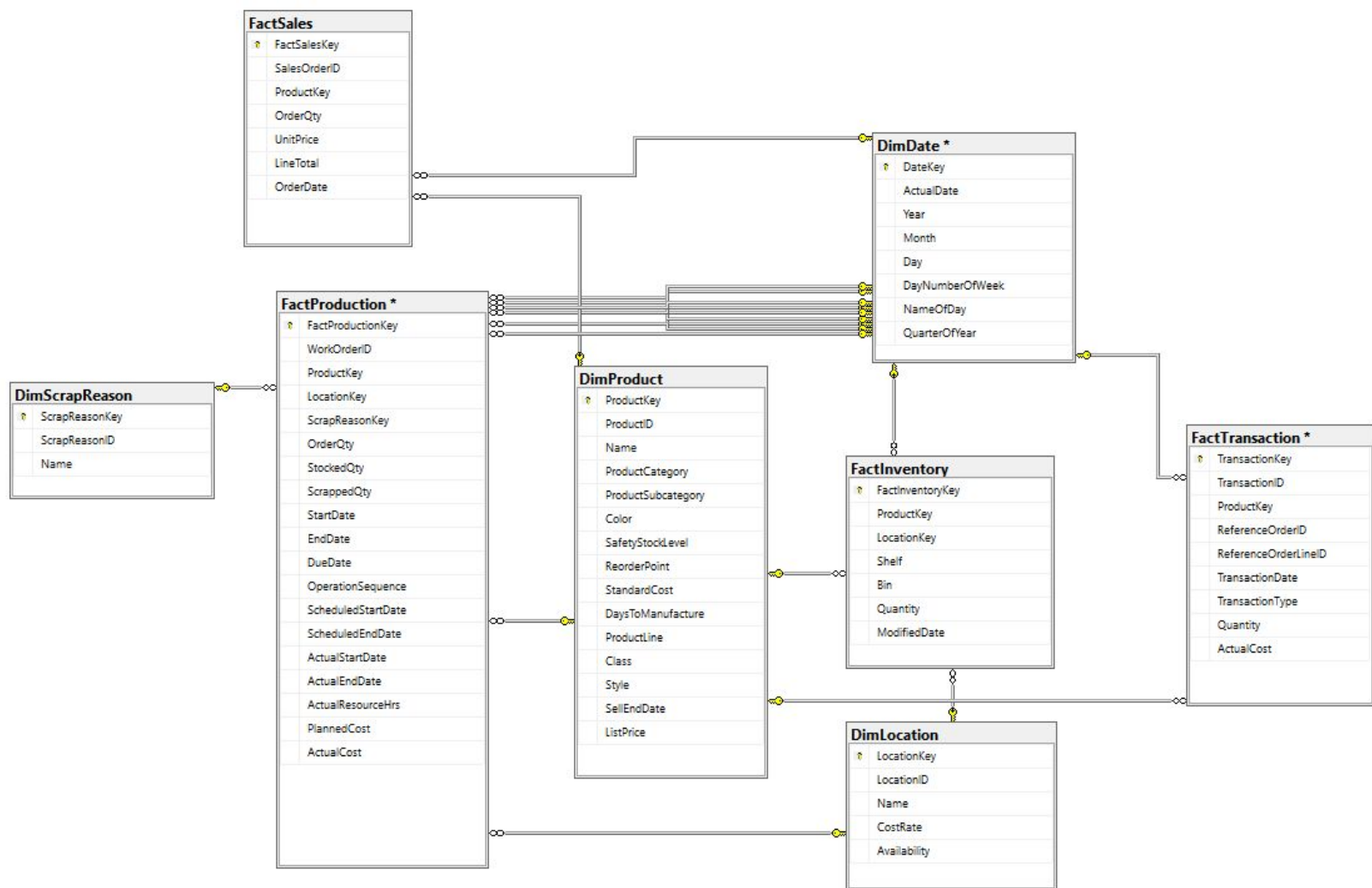
2.2

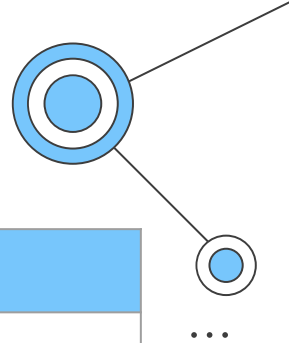
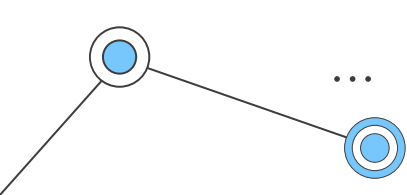
Data warehouse



Research process of the project







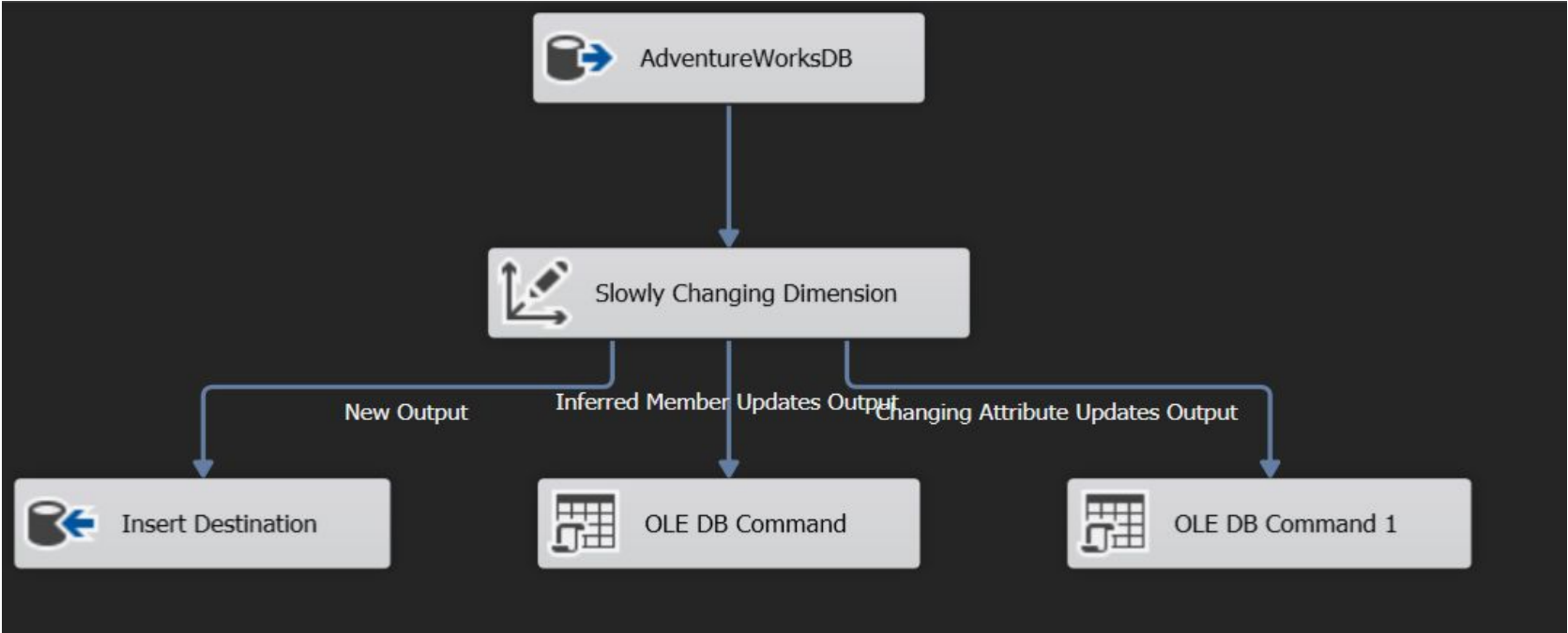
Research Questions	Metrics
What is the current production status of the company?	FactProduction.OrderQty, FactProduction.StockedQty, DimLocation.Name, DimProduction.Name
What is the total or the rate of scrapped products by quarter, year? How much waste or cost caused by scraping?	FactProduction.ScrappedQty, DimScrapReason.Name, $\sum \text{ScrappedCost} = \text{ScrappedQty} * \text{ActualCost}$
What is the difference between the actual & planned production time as well as the actual & planned cost?	FactProduction.ScheduleStartDay, FactProduction.ScheduleEndDay, FactProduction.ActualStartDay, FactProduction.ActualEndDay, FactProduction.PlannedCost, FactProduction.ActualCost
What is the current inventory status of the company? How to utilize the capacity of the warehouse efficiently?	FactInventory.Quantity, DimProduct.Name, DimProduct.ProductLine, DimProduction.Category



2.3

ETL process





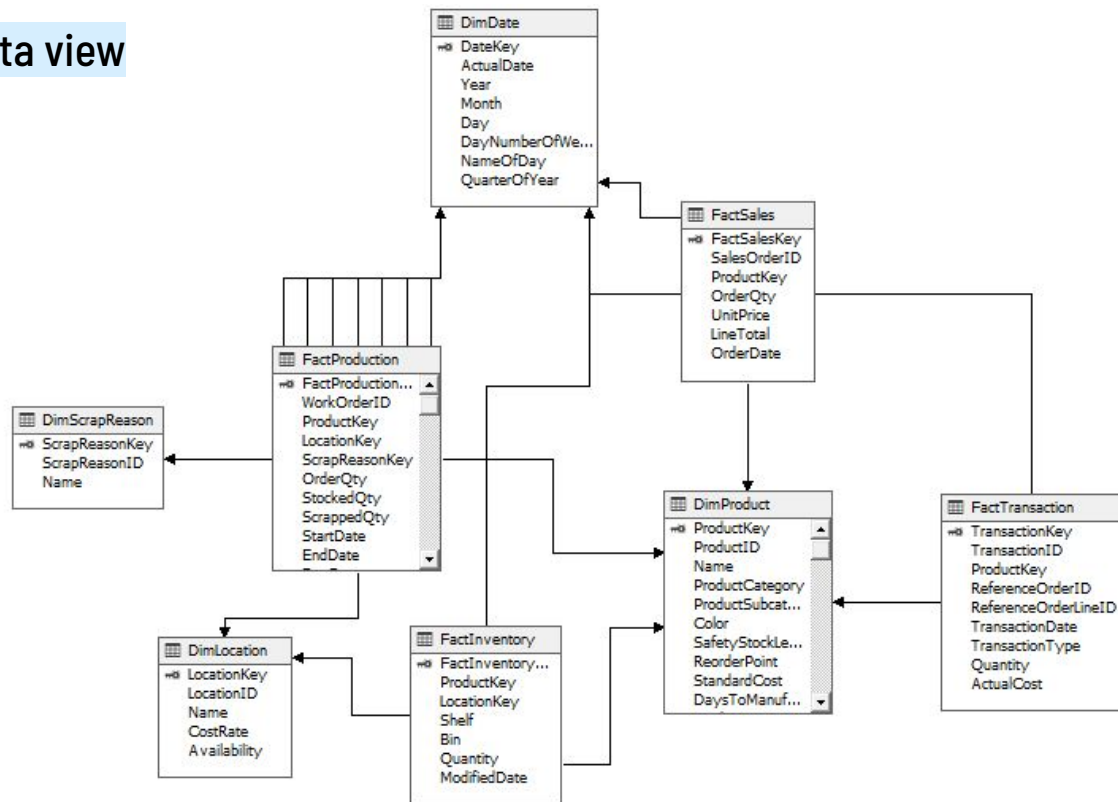


03

Building KPIs with SSAS

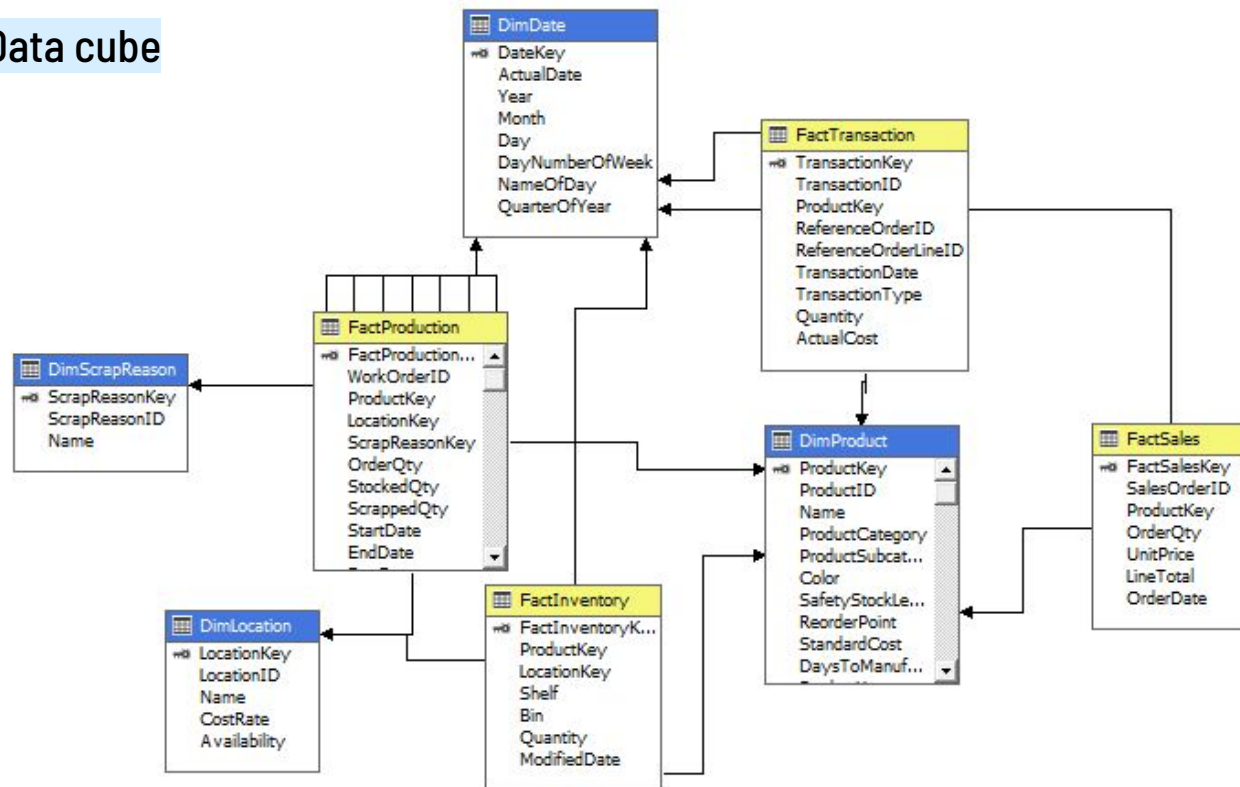
3.1 SSAS

Data view



3.1 SSAS

Data cube





3.2 KPIs



Production volume

Quantity produced

Manufacturing cost

Standard Cost * Quantity

Scrap rate

Number of Scrap Units / Total Units

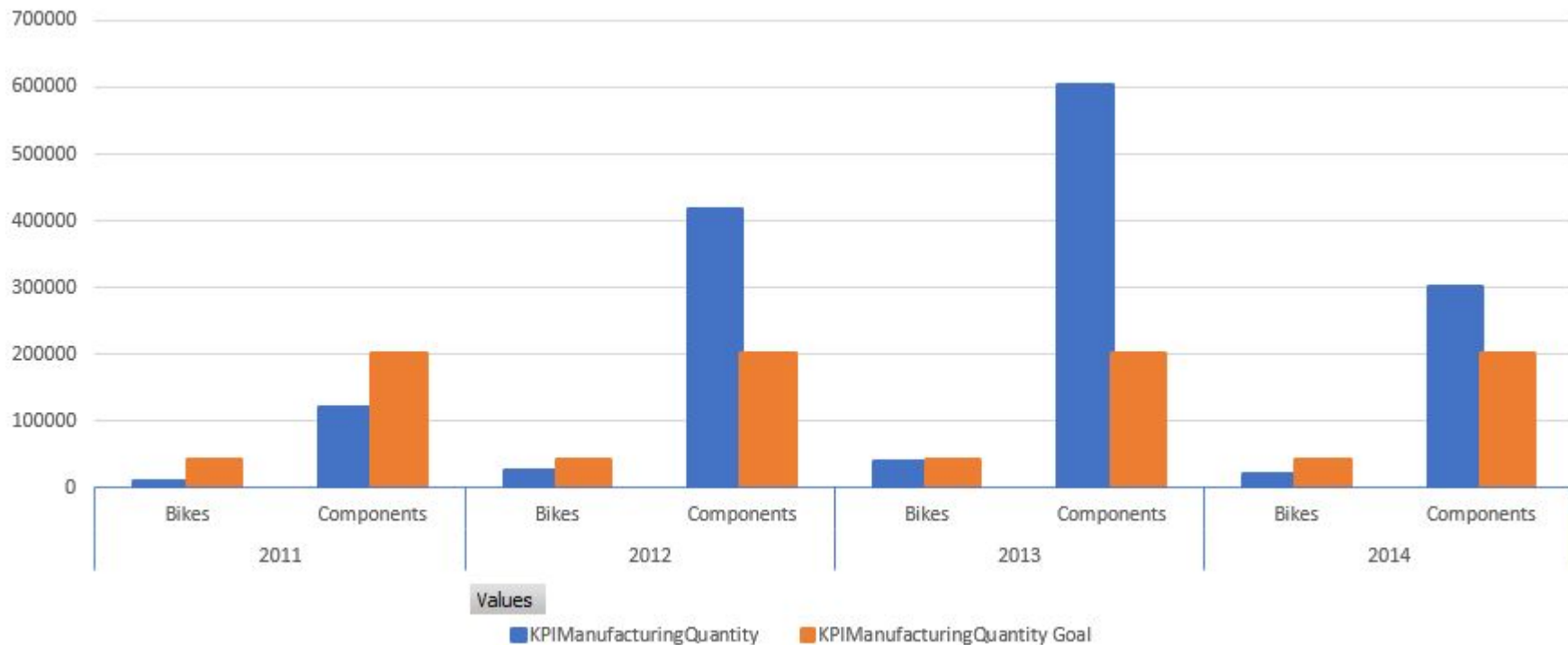
Production Volume

Row Labels	KPIManufacturingQuantity	KPIManufacturingQuantity Goal	KPIManufacturingQuantity Status	KPIManufacturingQuantity Trend
2011				
Bikes	7831	40000	❖	⬆
Components	118854	200000	❖	⬆
2012				
Bikes	25758	40000	❖	⬆
Components	415445	200000	●	⬆
2013				
Bikes	37348	40000	●	⬆
Components	602703	200000	●	⬆
2014				
Bikes	19183	40000	❖	⬇
Components	298697	200000	●	⬇
Grand Total	1525819		●	⬆

Bikes: **\$40,000** and Components: **\$200,000**

Bikes are often **below the goal** (except for 2013)

Production Volume



Manufacturing cost

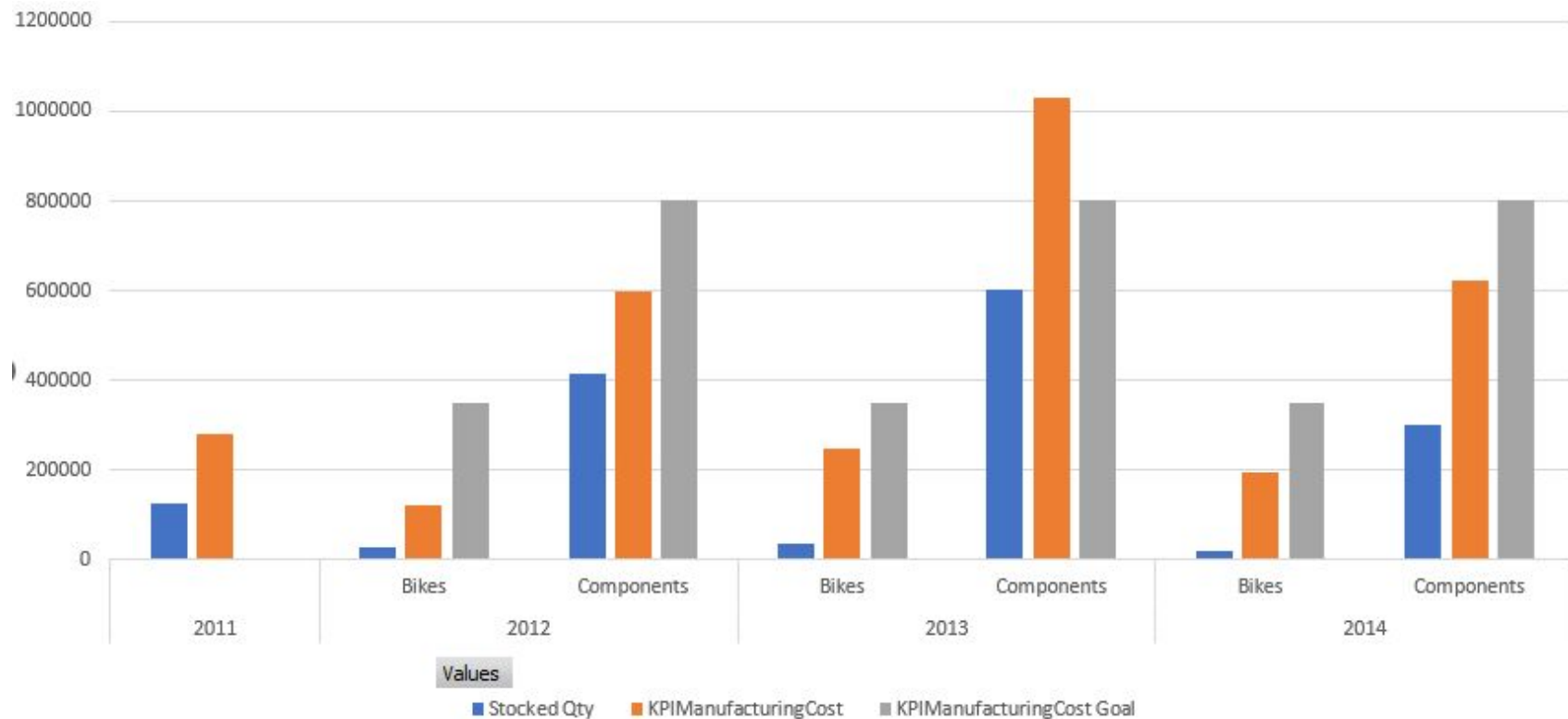
Row Labels	Stocked Qty	KPIManufacturingC	KPIManufacturingCo/ManufacturingCost St	KPIManufacturingCost	Trend
2011					
Bikes	7831	46795	350000	●	↑
Components	118854	234050.25	800000	●	↑
2012					
Bikes	25758	122010	350000	●	↑
Components	415445	596854.25	800000	●	↑
2013					
Bikes	37348	248332	350000	●	↑
Components	602703	1030700.25	800000	◆	↑
2014					
Bikes	19183	196245	350000	●	↓
Components	298697	623163.25	800000	●	↓
Grand Total	1525819	3098150	0	◆	↑

Goals:
























Bikes: **\$350000**

Components: **\$800000**

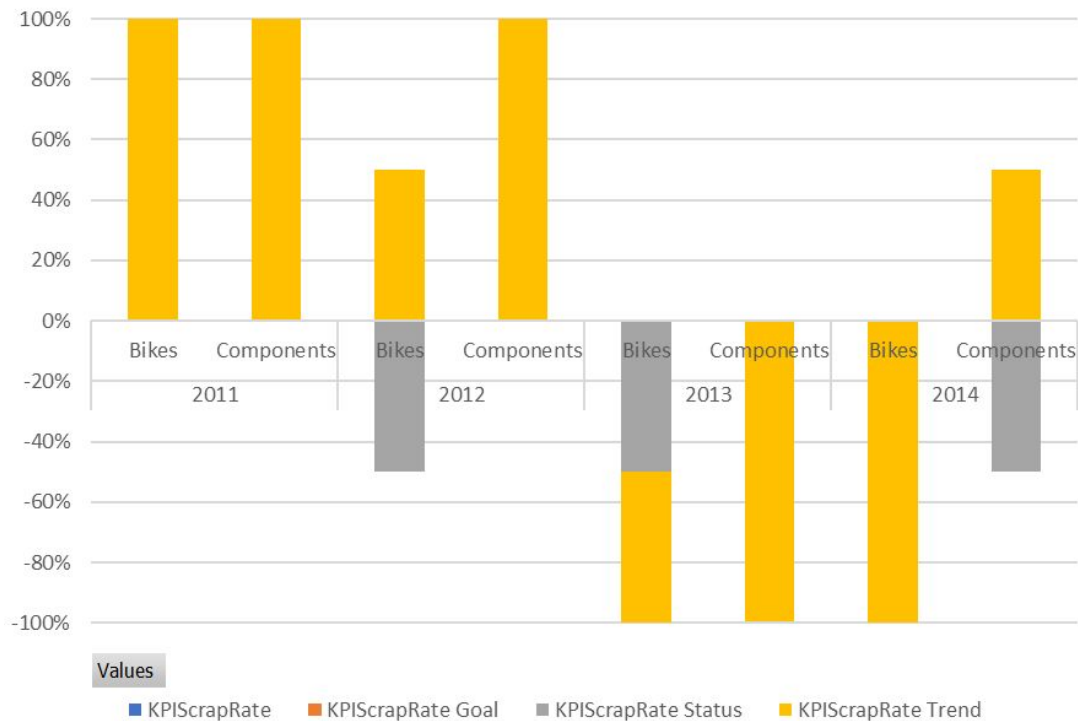
Manufacturing cost



Scrap Rate

Row Labels	 KPIScrapRate	KPIScrapRate	Goal	KPIScrapRate Status	KPIScrapRate Trend
 2011					
Bikes		0.001276976	0.0015		
Components		0.001901493	0.002		
 2012					
Bikes		0.002251728	0.0015		
Components		0.001923239	0.002		
 2013					
Bikes		0.001552961	0.0015		
Components		0.001788609	0.002		
 2014					
Bikes		0.001146849	0.0015		
Components		0.002373643	0.002		
Grand Total		0.001939942	0.001		

Scrap Rate





04

VISUALIZATION





4.1 Dashboard Structure



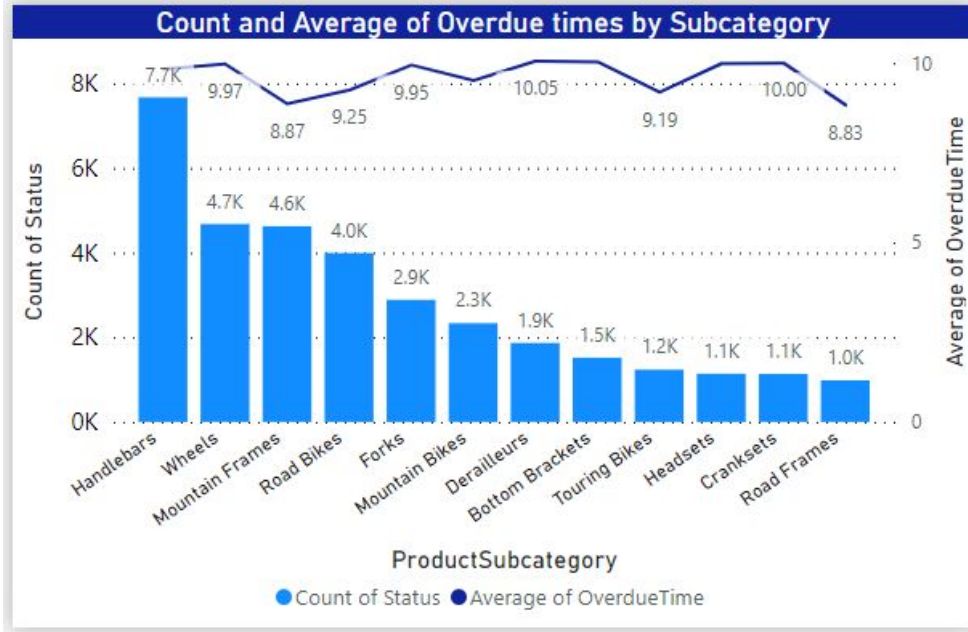
4.2 Production Analysis

4.3 Inventory Analysis

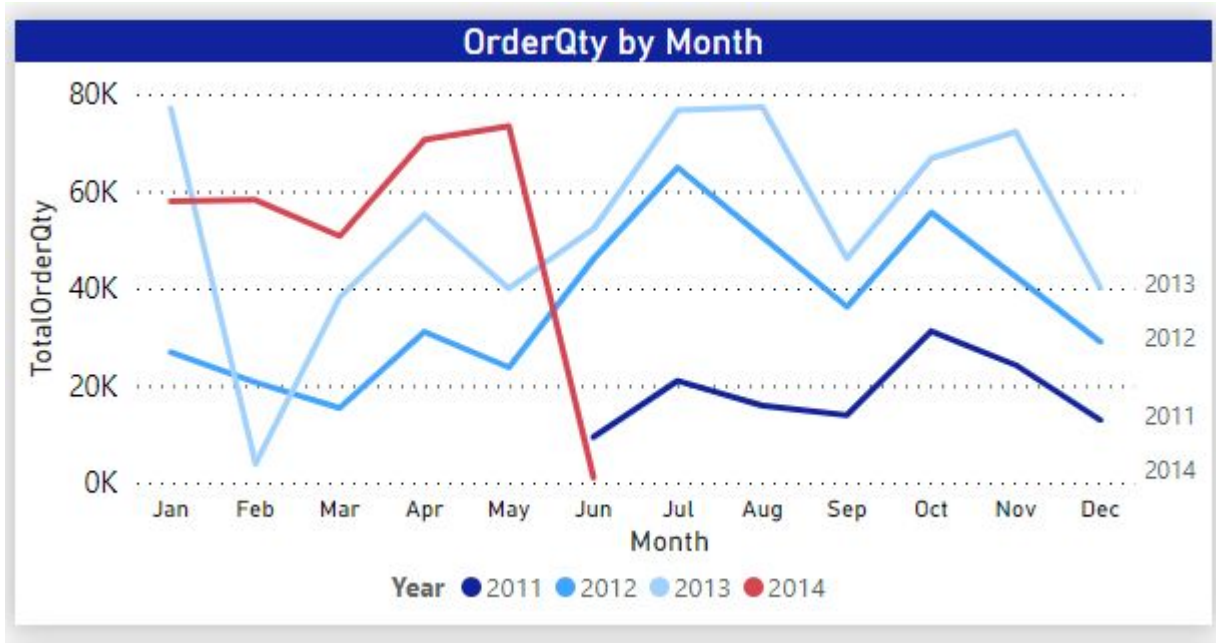
4.2 Production

On Time Production

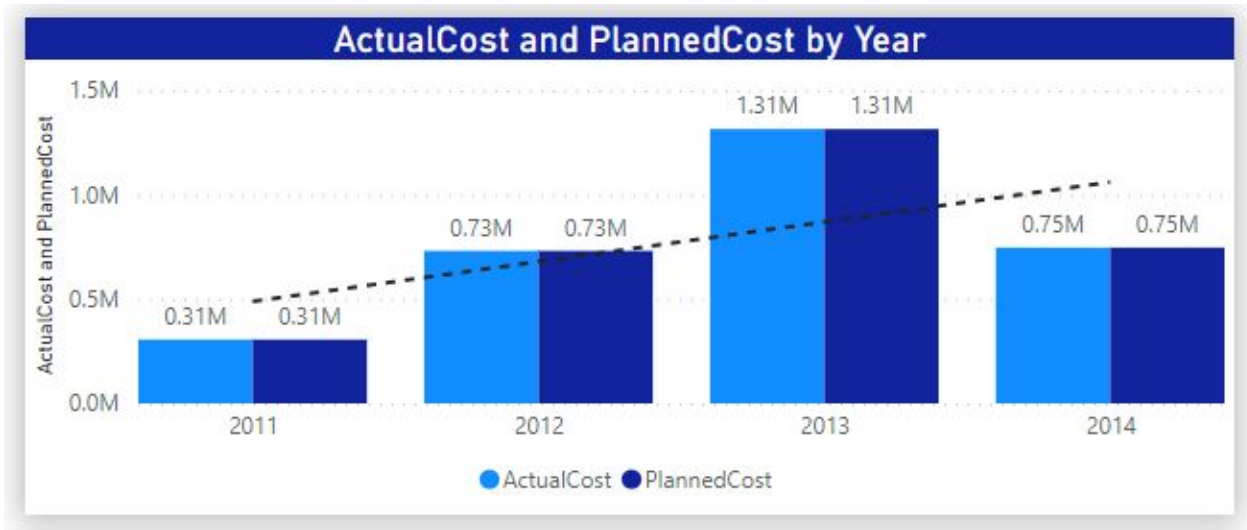
41.31%



The percent of time when production goals were met is quite **low** => Company should consider some ways to increase productivity at manufacturing such as: **Update processes** and technology, commit to scheduled maintenance, **train and educate employees** or organize the workspace,....

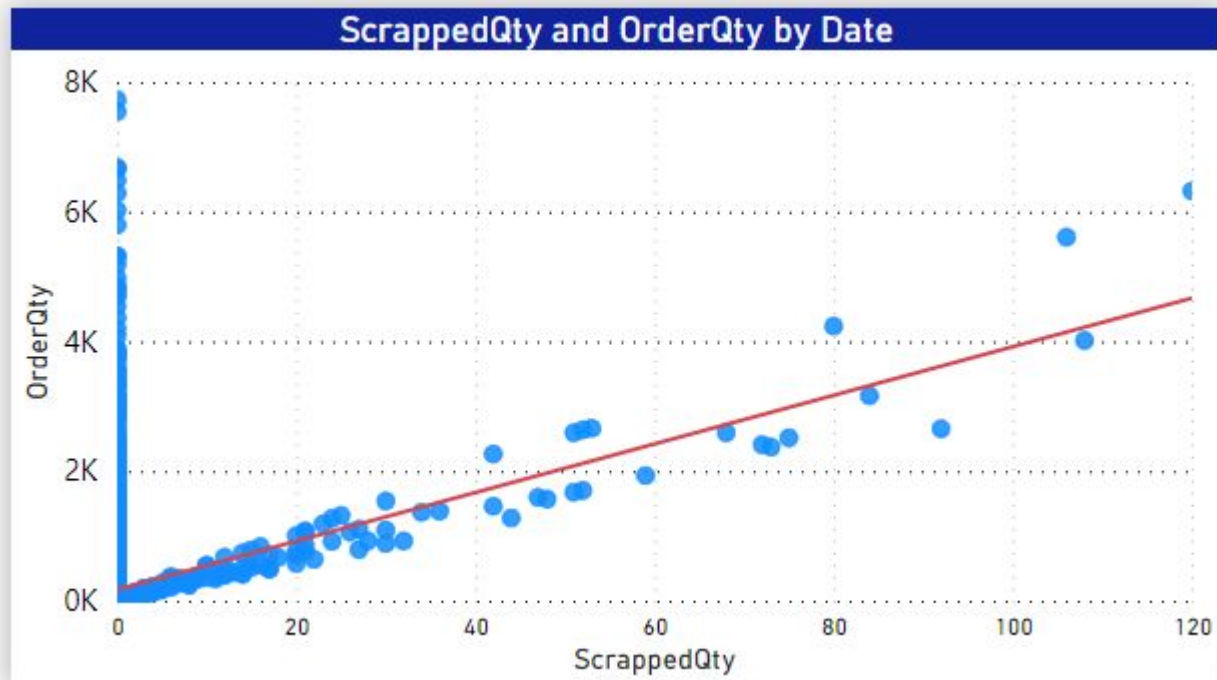


The order quantity often **increases** rapidly in the **first month of quarter** and **decrease** in the **next month**, but after that it will increase slightly in the last month. => Build production planning that maintain amount of product in stock at safety line and can **meet the demand**



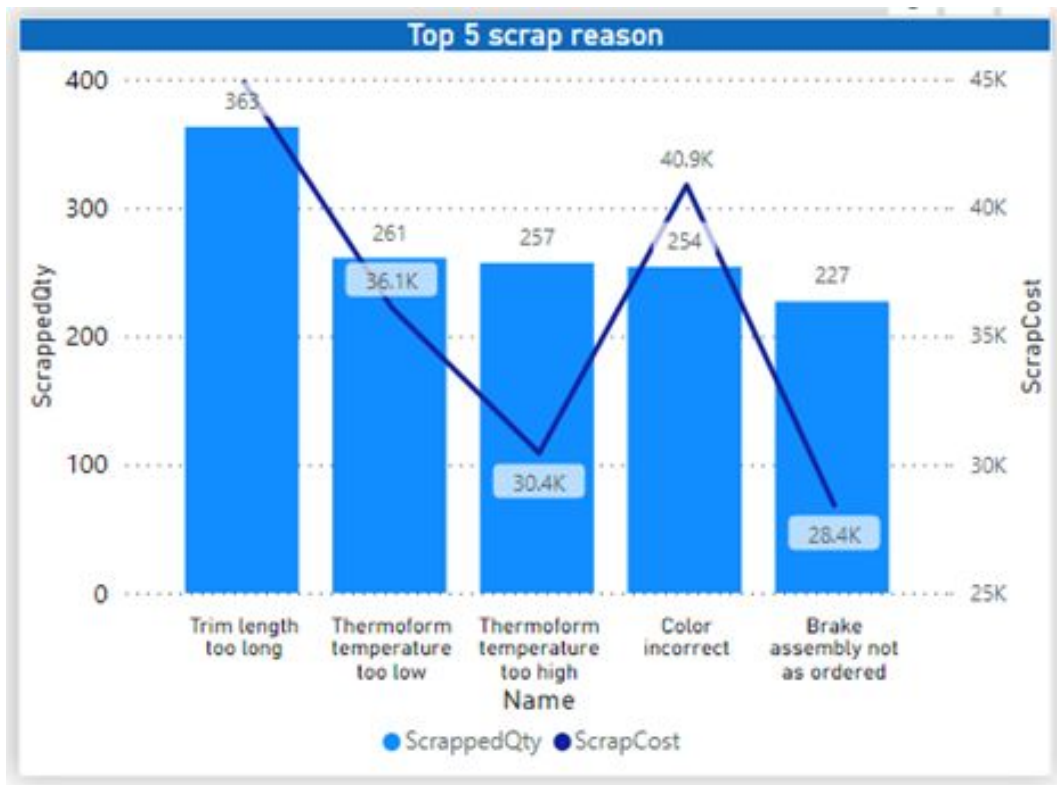
Cost **increases about** ...
\$500,000/year. Based on that,
we can predict that cost in **the**
next 6 months of 2014 will
increase about 1,000,000 if
company does not have a
solution to optimize their
production process and reduce
scrap quantity.

Scrap analysis



The scatter plot shows the positive correlation between the two variables **Scrap quantity** and **Order quantity**. This means that when the Order quantity increases, the Scrapped quantity also increases.

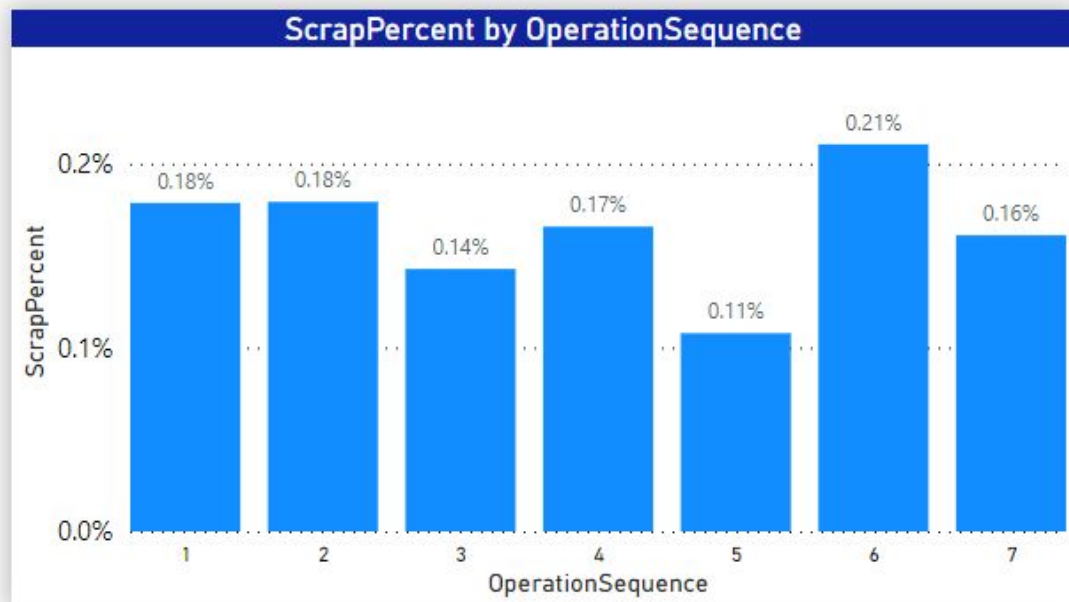
Scrap analysis



The scatter plot shows the positive correlation between the two variables **Scrap quantity** and **Order quantity**. This means that when the Order quantity increases, the Scrapped quantity also increases.

We suggest that the production department should pay attention to the production process of many items to **overcome or limit the scrap reasons**.

Scrap analysis

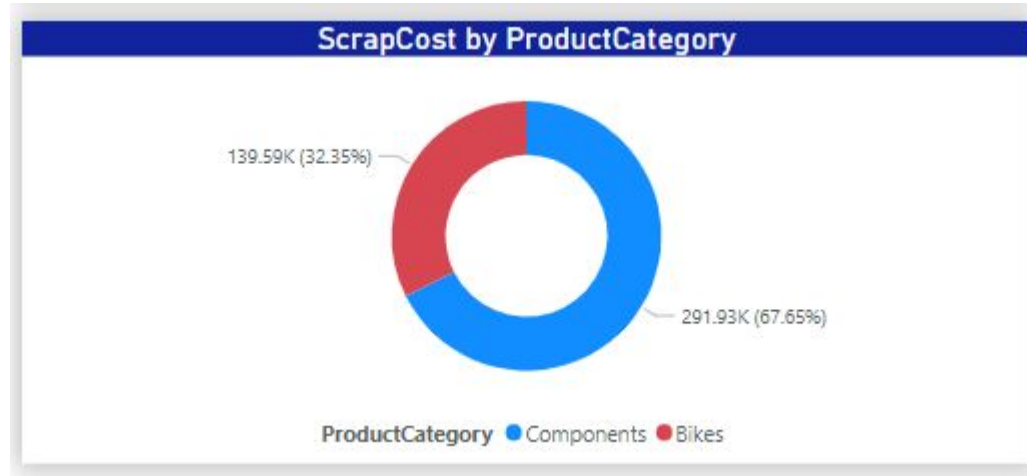


Sequence 6 is the key sequence and it has to work continuously, this is also the place where the **production of "Components" is concentrated**. Besides, the number of reasons is also quite diverse and accounts for nearly 80% of the number of the top 5 reasons.

Recommend: Focus on overcoming (or limiting) the causes of waste products (top 5 causes).

The product that reduces the amount of scrap quantity, will also decrease the waste cost.

Scrap analysis



Scrap cost of **Component** accounted for nearly **\$139.59K**, and **Bike** accounted for **\$291.93K**.

If a planned production process (both in time and cost) causes production defects and even exceeds the planned quantity, the company will spend more time and money to be able to produce enough quantity



4.2 Inventory

336K

Quantity

432

Products

14

Locations

74.28bn

InventoryValue

Year

All

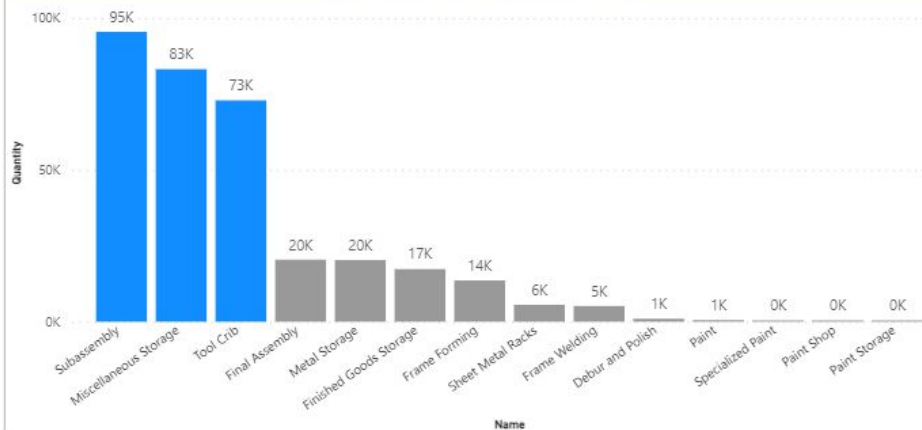
Product Category

All

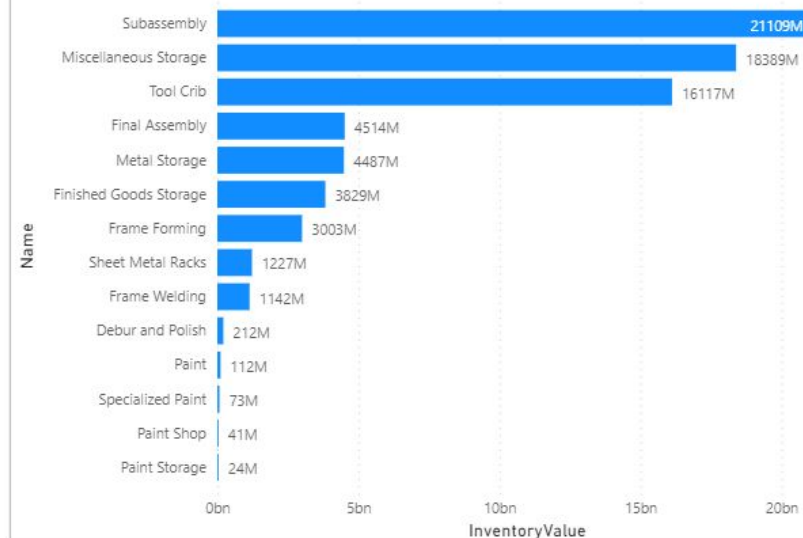
Product Subcategory

All

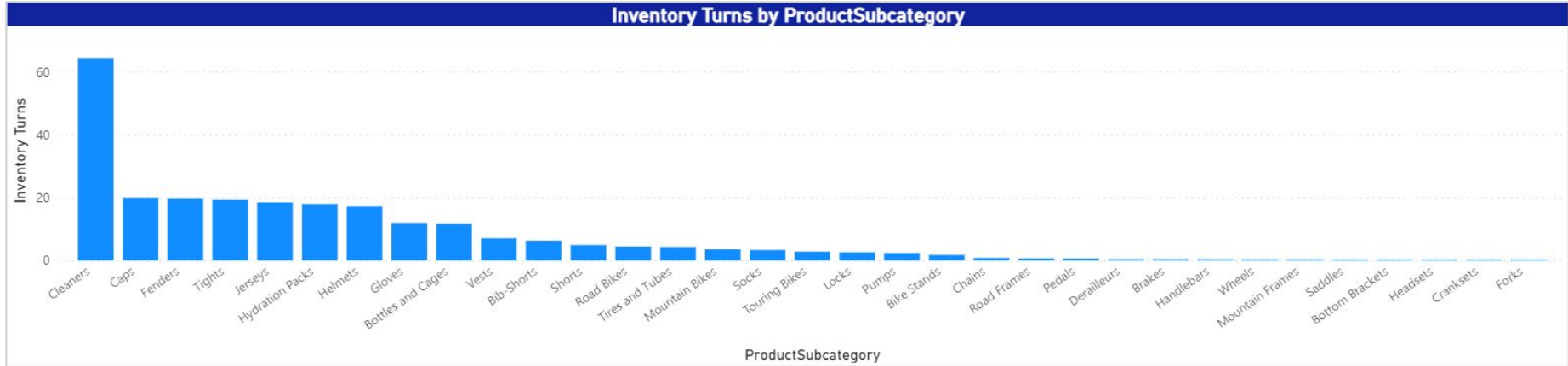
Product units stored in locations

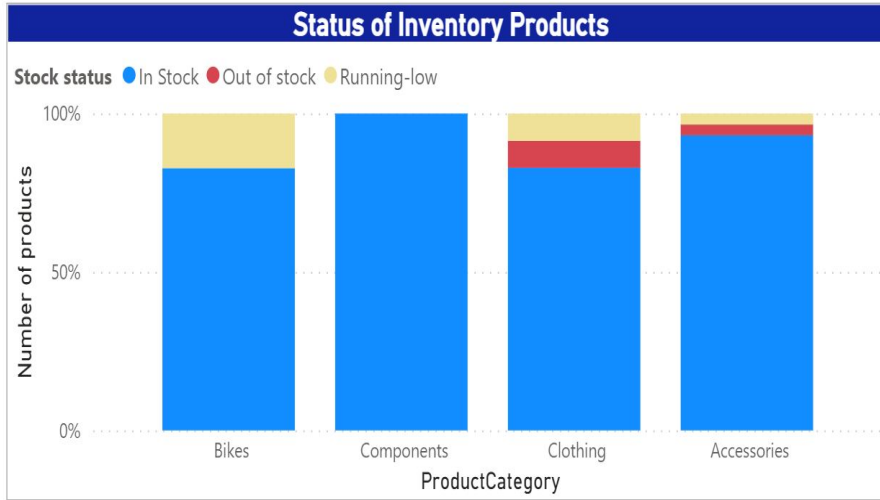


Value of the inventory by location



Inventory turns: The frequency of product sales of the store and can assess whether a product is selling quickly or slowly.



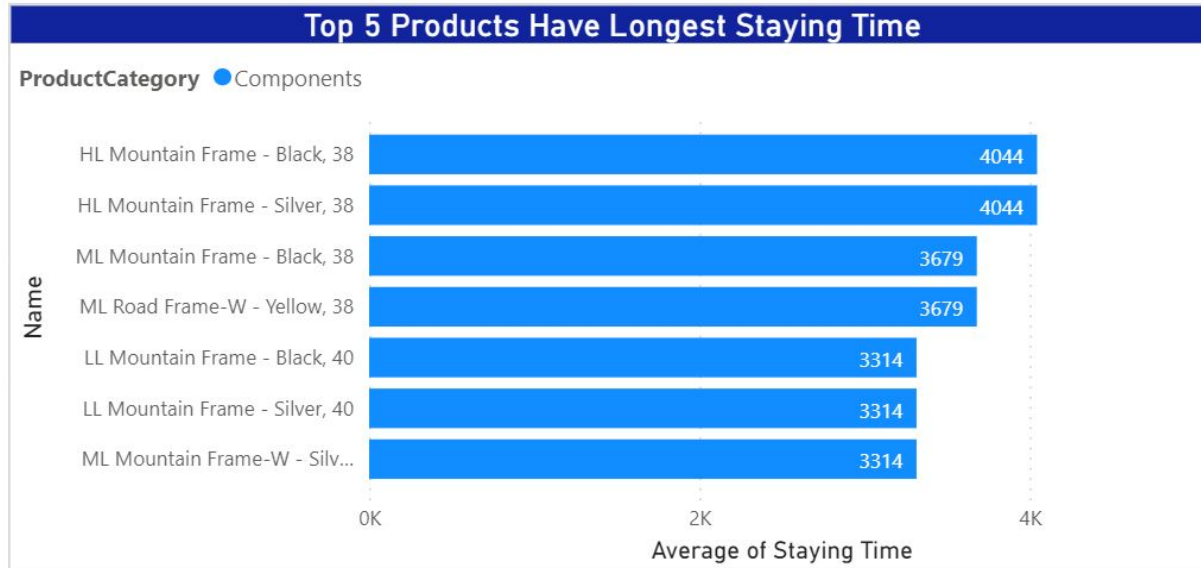


Components whose products are completely available.

(?) Component stocks are managed well?

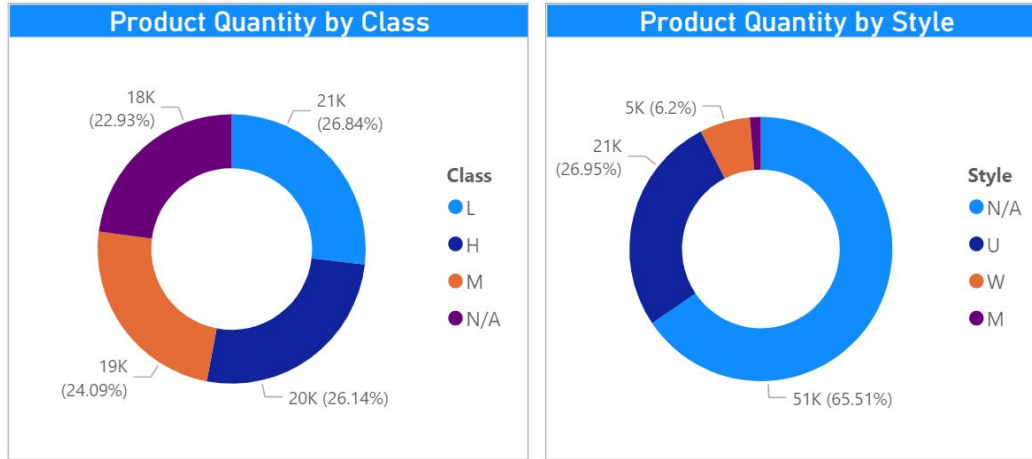
(?) Or they have not been sold and have stayed in inventory for a long time?

There is a case that products have high inventory days. In other words, these products were not turned into sales quickly.



List of low stock products

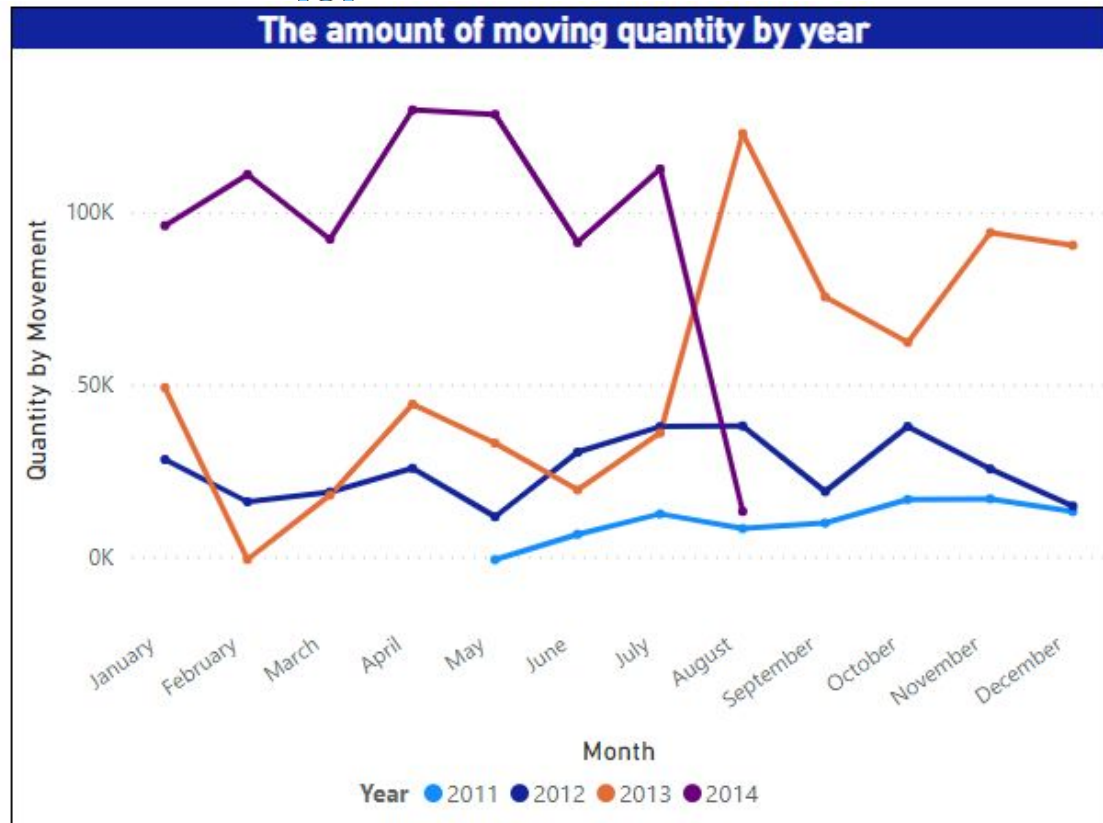
ProductCategory	Name	Sales Quantity by Year	Quantity	Stock_status
Accessories	Bike Wash - Dissolver	829.75	36	Running-low
Clothing	Half-Finger Gloves, L	319.00	36	Running-low
Clothing	Half-Finger Gloves, M	866.00	0	Out of stock
Accessories	Hitch Rack - 4-Bike	791.50	0	Out of stock
Bikes	Mountain-100 Black, 44	169.50	49	Running-low
Bikes	Mountain-100 Silver, 38	160.50	49	Running-low
Bikes	Mountain-200 Silver, 46	554.00	32	Running-low
Bikes	Mountain-300 Black, 44	186.75	32	Running-low
Bikes	Mountain-500 Black, 52	68.00	30	Running-low
Bikes	Mountain-500 Silver, 44	95.25	30	Running-low
Bikes	Road-150 Red, 48	123.25	32	Running-low
Bikes	Road-250 Black, 48	374.50	49	Running-low
Bikes	Road-450 Red, 44	86.50	30	Running-low
Bikes	Road-450 Red, 52	177.50	49	Running-low
Bikes	Road-550-W Yellow, 44	231.75	30	Running-low
Bikes	Road-650 Black, 60	275.00	49	Running-low
Bikes	Road-650 Red, 52	278.00	32	Running-low
Bikes	Road-750 Black, 44	164.00	30	Running-low
Clothing	Short-Sleeve Classic Jersey, L	712.00	36	Running-low
Clothing	Short-Sleeve Classic Jersey, M	404.75	0	Out of stock
Total		8,315.25	922	



The charts would deliver information of how much class and style account for in inventory.



Safety stock level illustrates the minimum inventory quantity
→ inventory quantity should be higher than safety stock level.



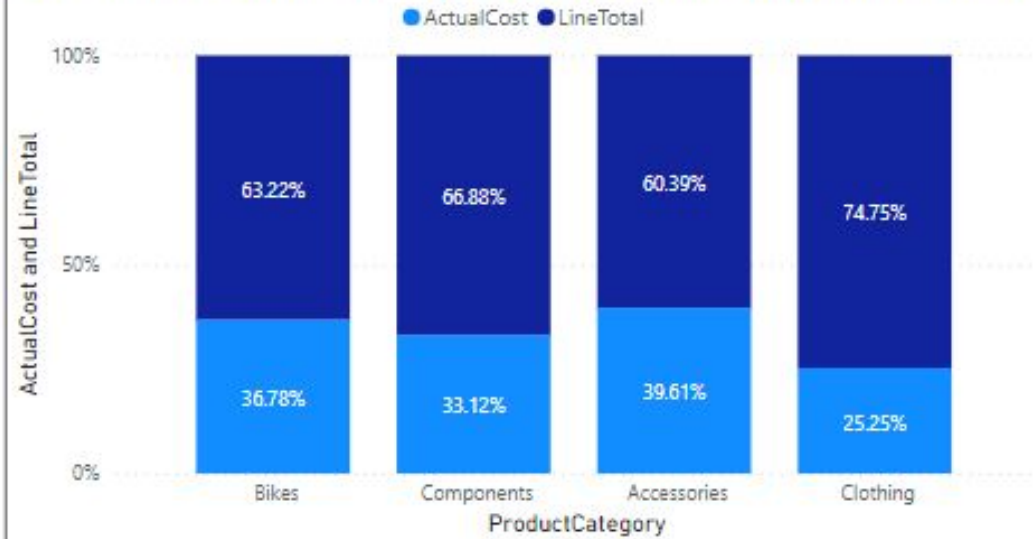
Quantity by movement is the sum of goods in and outs in a period.

...

Q1 and Q3 of 2013 and months of 2011 and 2012 experienced negative values. It is can say that it is a:

- Positive impact
- Negative impact

Percentage of Transaction cost and Total Sales in each Category



It shows how much the product cost (inventory) accounts for compared to the sales amount, which shows the effect of inventory and transactions inventory on total sales.



05

Conclusion



Thank you!

