

RAILWAY MARKET OPPORTUNITY (2040)

- Current market size of railroad (passenger and freight) of EUR 600B
- Annual forecasted growth of logistics and transportation by 7%
- Increase of modal share from 20% to 25% by 2030 and to 30% by 2040

TODAY RAIL LEAVES 380B ON THE TABLE

200B

▲ Revenue potential

Automation increases rail network capacity resulting in 30% in additional revenue (ridership and freight volumes)

180B

▲ Cost efficiencies

Automation reduces driver costs leading to up to 30% reduction of operational costs of railroad operators

STATUS QUO IN RAIL NEEDS TO BE DISRUPTED





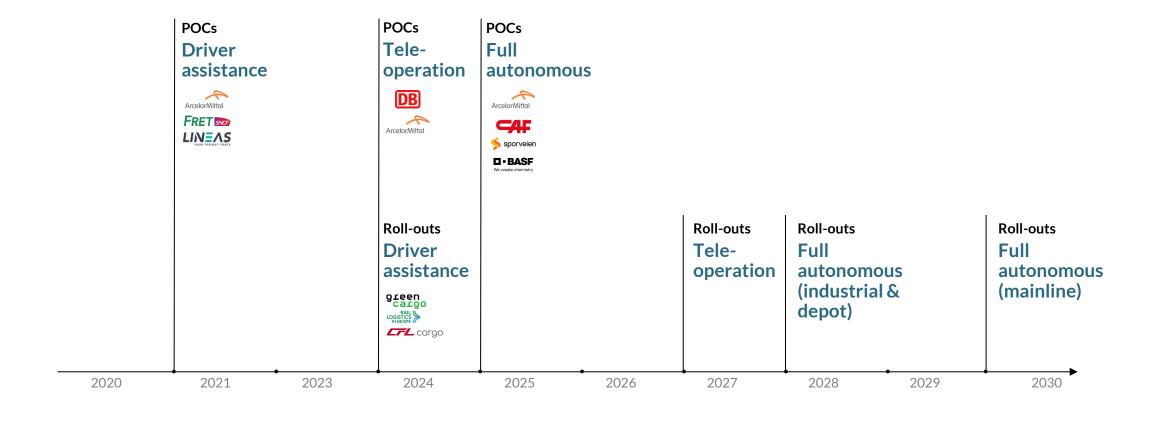


Driver shortage

Cost disadvantage

Safety challenges

WE BRING AUTOMATION TO RAIL, STEP BY STEP



UNIQUE VEHICLE-AGNOSTIC TECH PLATFORM FOR RAIL AUTOMATION







INDUSTRIAL URBAN

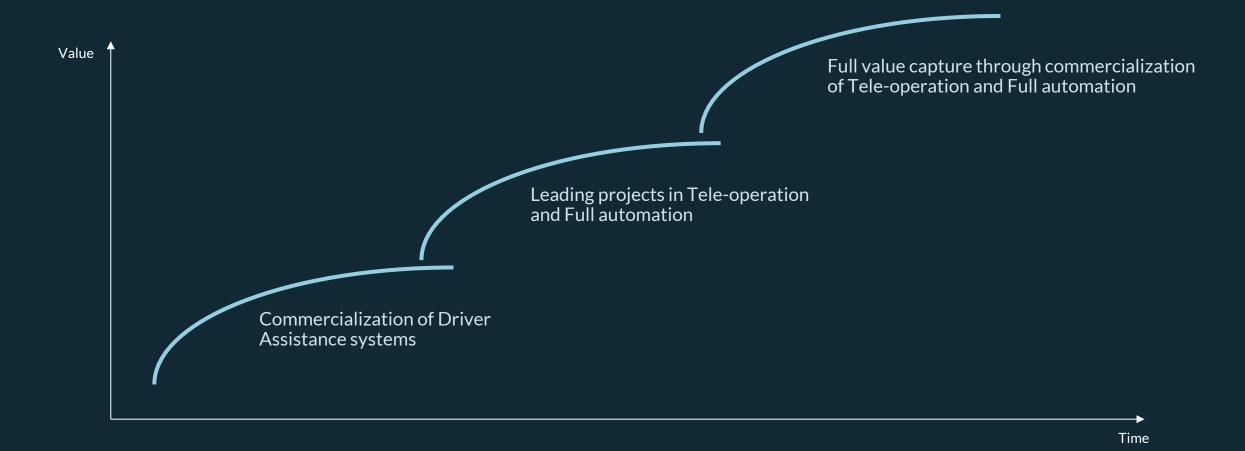
MAINLINE

37k vehicles

25k vehicles

372k vehicles

MOONSHOT POTENTIAL WITH CAPITAL-EFFICIENT GTM



AI-POWERED AUTONOMOUS TECH FOR RAIL



OTIV.ONE DRIVER ASSISTANCE FOR INDUSTRIAL RAIL

Rail-certified, wireless, real-time train reversing camera for industrial and last-mile freight operations

-50%

Reduction in staffing needs for industrial and last mile shunting movements





























OTIV.TWO DRIVER ASSISTANCE FOR URBAN RAIL

Rail-certified, Al-powered Advanced Driver Assistance System (ADAS) for trams and LRVs

-40%

Reduction in tram collisions, leading to increased fleet uptime and reduced maintenance & repair costs



























OTIV.THREE TELE-OPERATION

Rail-certified, OEM-agnostic tele-operation platform for all railway vehicles (industrial, urban, mainline), codeveloped with Deutsche Bahn Cargo

-40%

Reduction in staffing needs across the entire fleet of an operator









OTIV.FOUR FULL AUTONOMY

OEM-agnostic full autonomous driving platform for all railway vehicles (industrial, urban, mainline)

-30%

Reduction in overall operator costs, excluding benefits related to energy saving, maintenance, operational efficiency













OTIV CONFIDENTIAL

SOMETHING BIG IS COMING

PROVEN BUSINESS MODEL AND UNIT ECONOMICS, READY TO SCALE TO TELE-OPERATION AND FULL AUTONOMY

	DRIVER ASSISTANCE	TELE- OPERATION	FULL AUTONOMY
Model	Hardware-as-a- service	Hardware-as-a- service	Hardware-as-a- service
Revenue per system	EUR 1,500 / month	EUR 3,000 / month ¹	EUR 8,000 / month ¹
Gross margin	70%	60%	70%
Customer ROI	Monthly savings of EUR ~7,500 Regulatory compliance	Monthly savings of EUR ~20,000	Monthly savings of EUR ~40,000



WE'RE DELIVERING

EUR 12+M IN TCV SIGNED [Example customers – Non-exhaustive]

ArcelorMittal ArcelorMittal	Driver assistance (industrial)	
SNCF	Driver assistance (mainline freight)	- 11
MARMON	Driver assistance (industrial)	
CAF	Driver assistance & Full automation (tram)	#
DB	Tele-operation (mainline freight)	-
□ • BASF We create chemistry	Tele-operation & Full automation (indust.)	

2023 REVENUE

1.0M

2024 REVENUE

2.5M

2025 PROJECTED REVENUE

5.0M

TEAM IS AT THE FOREFRONT OF RAIL AUTOMATION



Niels Van Damme Co-founder (Tech)

- MSc in Automation Engineering (UGent, BE)
- Co-creator learnfromdata.ai
- Combining expertise in automation technology, Al and rail system engineering
- 2 patents pending



Sam De Smet Co-founder (GTM)

- MSc in Business Engineering (UGent. BE)
- 4yr experience in strategy consulting at BCG, Roland Berger
- Combining strategic leadership with operational focus and transportation industry expertise (clients include NMBS/SNCB. TUI fly, Sinotruk)



Geert Pauwels Chairman

- Former CEO at leading independent freight rail operator in Europe
- 25yr experience in railway



Tanguy Mezzano **Engineering Lead**

- Former Principal Engineer
- 16yr experience in embedded AI camera systems



Luuk Kessels ATO Lead

- 17yr experience at NS,
- Former Head of Autonomous Train program



Babette Müller-Reichenb. Sales Lead

- Former CRO at rail venture (10M+ sales, acquired)
- 15yr experience in sales in railway



Backgrounds from leading companies



























MARKET INCUMBENTS LACK THE TECH TO BE SUCCESFUL

