

ENTRAS

Energy Transition SaaS platform

Industriya - Pitch

24/03/2023



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Problem & opportunity

Entras is ready to seize the opportunity

- › **The energy transition for energy-intensive industries is painful**
(very) high energy & CO2 cost, tax & regulation issues, complex solutions, major process changes required, no technology certainty...
- › And it is **urgent**
- › **Opportunity:** disentangle complexity, offer solutions, optimisation-as-a-service

The TEAM

We can do it

- › Frank – Founder. Industry & operations
- › Jeroen – Founder. Energy contracts & economics
- › Filip – Director. Finance & strategy
- › Twan – PhD. Applied algorithms
- › Jens – PhD. Virtual power plants
- › Stijn – Software & scalability
- › Dimitris – Cloud software
- › Lieven – Software-as-a-service
- › Joost – Consultancy
- › Filip – Mathematical engineering



Together > 150 years of experience

The SOLUTION

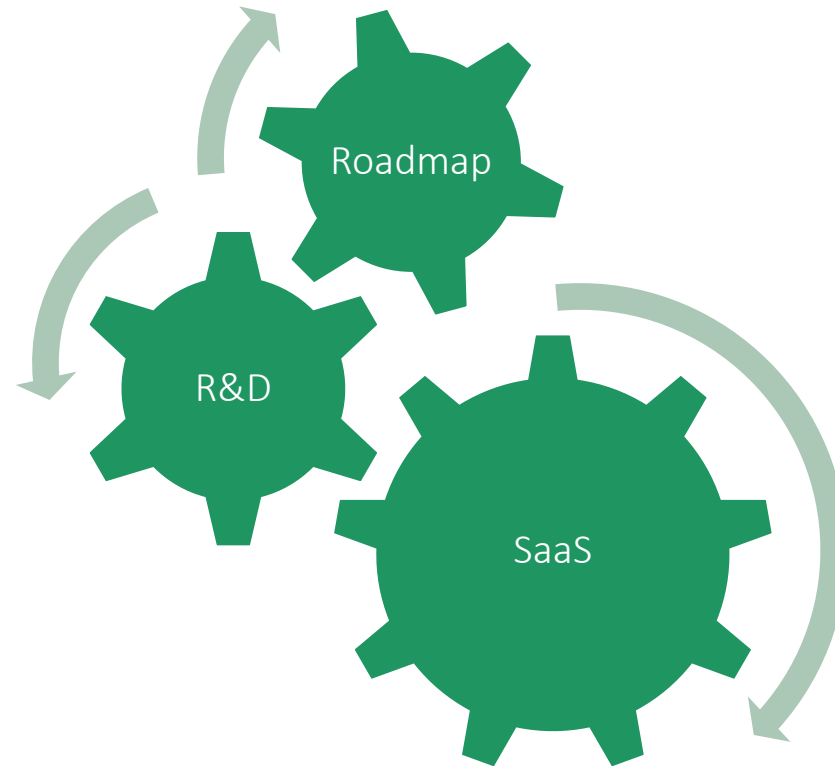
We know how to do it

› Know where to go

- › Optimisation of total cost of energy
- › Roadmap – strategy

› Know how to do it

- › SaaS - Optimisation as a Service
- › Real-time & on demand



Value proposition

It pays back

› Real-time steering apps

- › Direct cost savings, **up to 5-15% of total cost of energy**
- › Less CO₂, more own consumption

› Consultancy activity

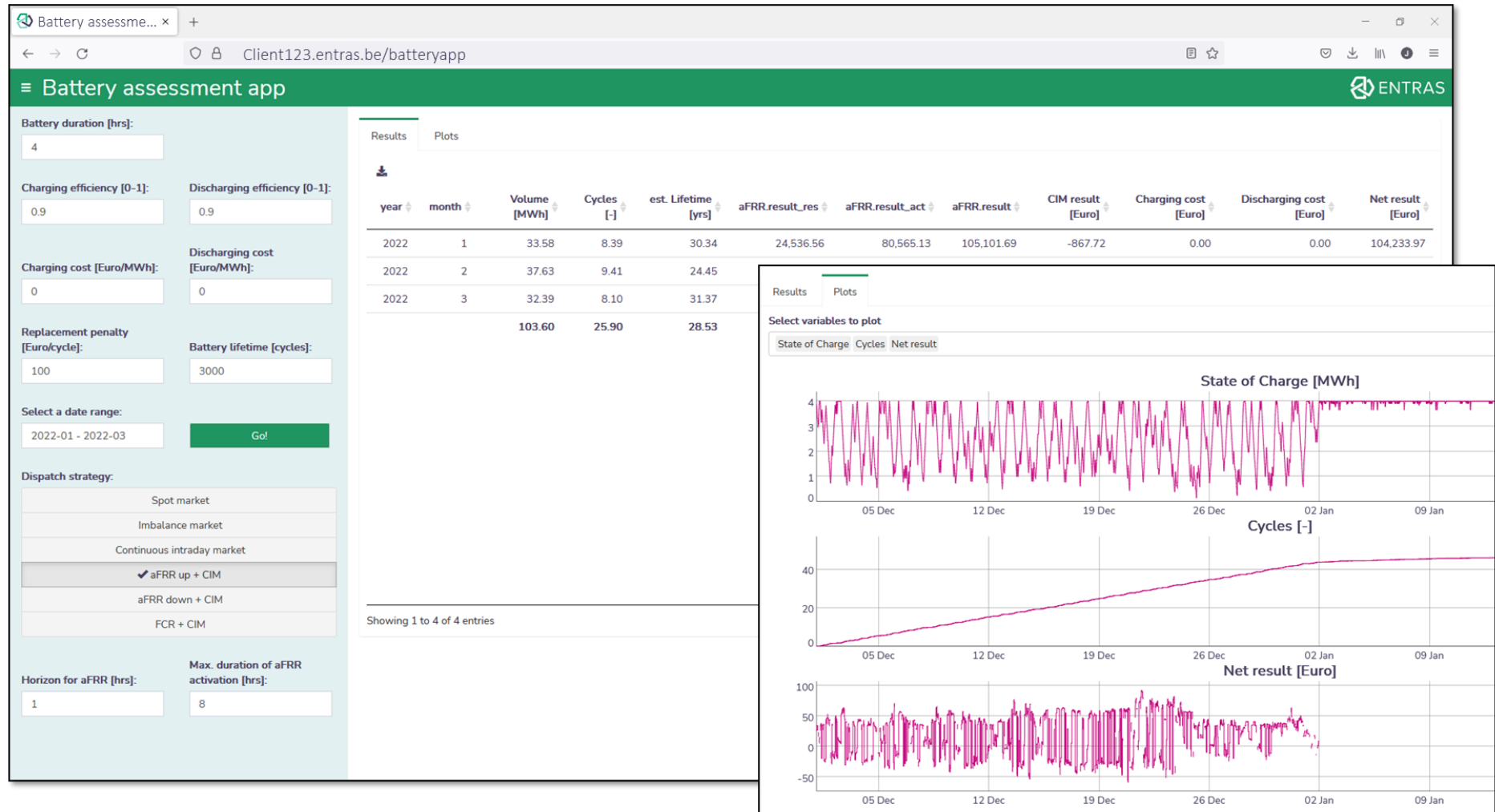
- › Idea generator for apps
- › Real-time steering is an evolution, not a one-off product
- › Energy transition roadmaps
- › App-backed, high-end consultancy

Magic – show the tools

Energy storage – electricity & heat



Storage
(battery & heat)

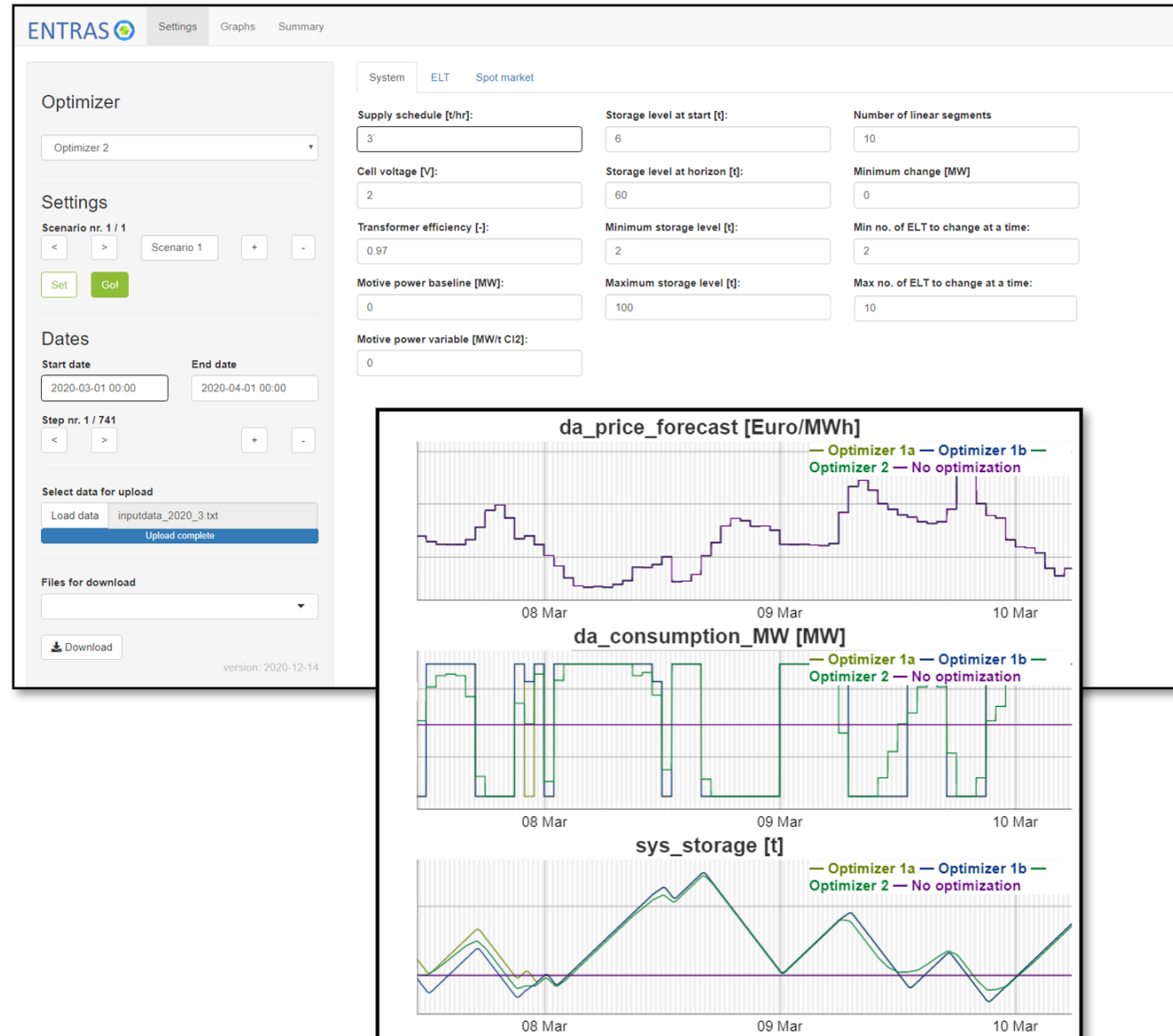


Magic – show the tools

On grid electrolysis



Electrolysis

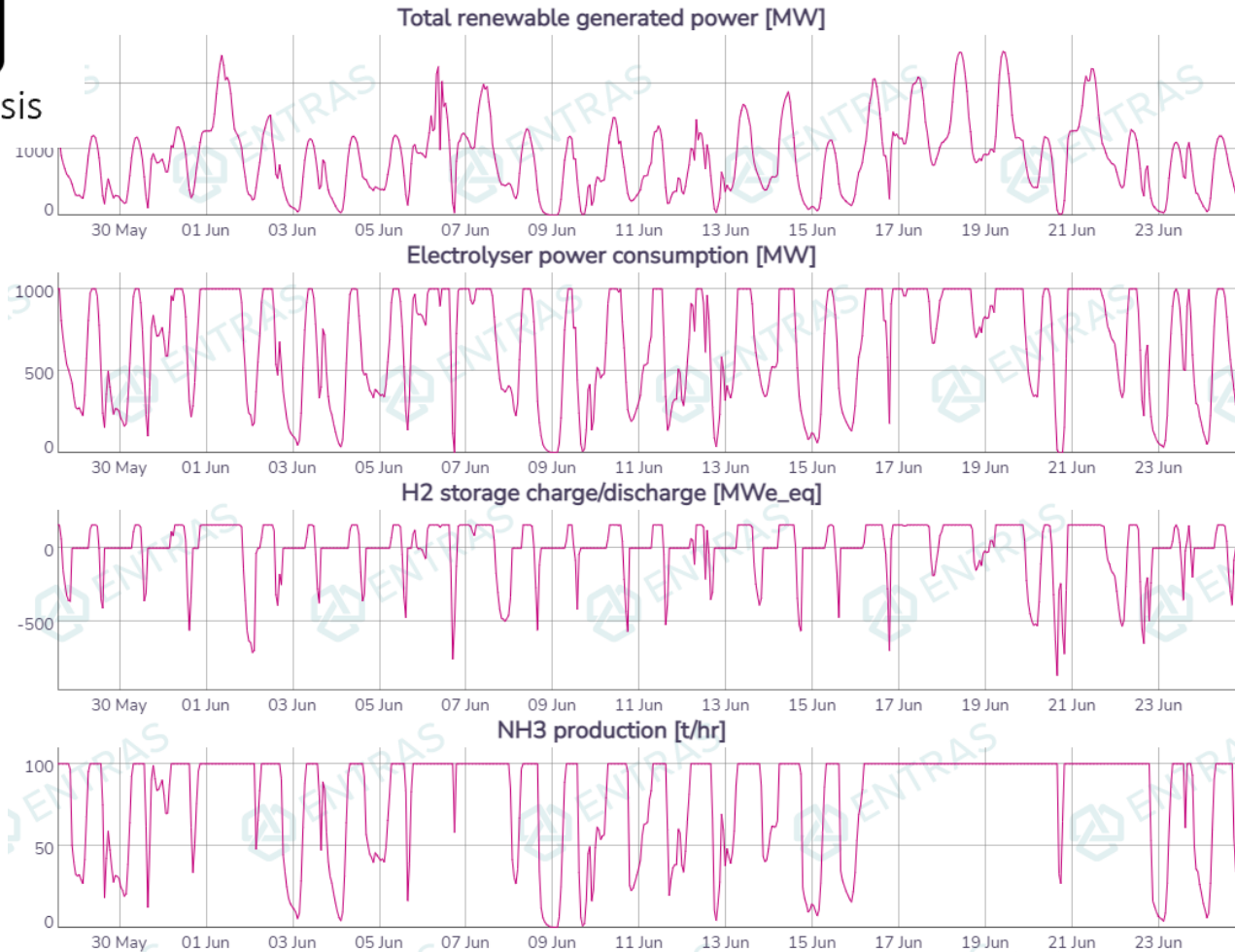


Magic – show the tools

Off grid electrolysis



Electrolysis



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Variables of Interest

PV maximum capacity [MW]	670.97
Wind maximum capacity [MW]	528.71
Time span [years]	1.00
H2 production volume [t]	43 172
NH3 production volume [t]	245 297
Specific consumption [kWh/kg NH3]	10.04

Volumes

Cumulative production of PV [MWh]	1 250 910
Cumulative production of Wind [MWh]	1 603 792
Cumulative consumption of Electrolyser [MWh]	2 080 907
Cumulative consumption of Conversion [MWh]	147 178
Cumulative battery charging/discharging [MWh]	0.00e+00
Cumulative H2 storage [MWe_eq]	5.34e-11
Cumulative consumption of Balance of Plant [MWh]	234 102
Cumulative loss by curtailment [MWh]	392 515

Full Load Hours

Full Load Hours of PV [hr]	1 864
Full Load Hours of Wind [hr]	3 033
Full Load Hours of Electrolyser [hr]	5 202
Full Load Hours of Conversion [hr]	2 453

Variable and fixed costs (cumulative)

Variable and fixed costs for Battery storage [Keuro]	721.89
Variable and fixed costs for PV [Keuro]	4 541
Variable and fixed costs for WIND [Keuro]	14 578
Variable and fixed costs for H2 storage [Keuro]	2 346
Variable and fixed costs for Electrolyser [Keuro]	21 435
Variable and fixed costs for Conversion [Keuro]	6 016
Variable and fixed costs for Balance of Plant [Keuro]	3 710

Capex

Capex for battery [kEuro]	48 000
Capex for PV [kEuro]	301 936
Capex for Wind [kEuro]	581 576
Capex for Electrolyser [kEuro]	180 000
Capex for Conversion [kEuro]	300 000
Capex for H2 storage [kEuro]	156 000
Capex for Balance of Plant [kEuro]	148 005
Total Capex [kEuro]	1 715 518

Levelised Cost

Levelised Cost of Electricity for PV [Euro/MWh]	26.47
Levelised Cost of Electricity for Wind [Euro/MWh]	43.41
Levelised Cost of Electricity [Euro/MWh]	33.64
Levelised Cost of Ammonia [Euro/t]	826.34

Magic – show the tools

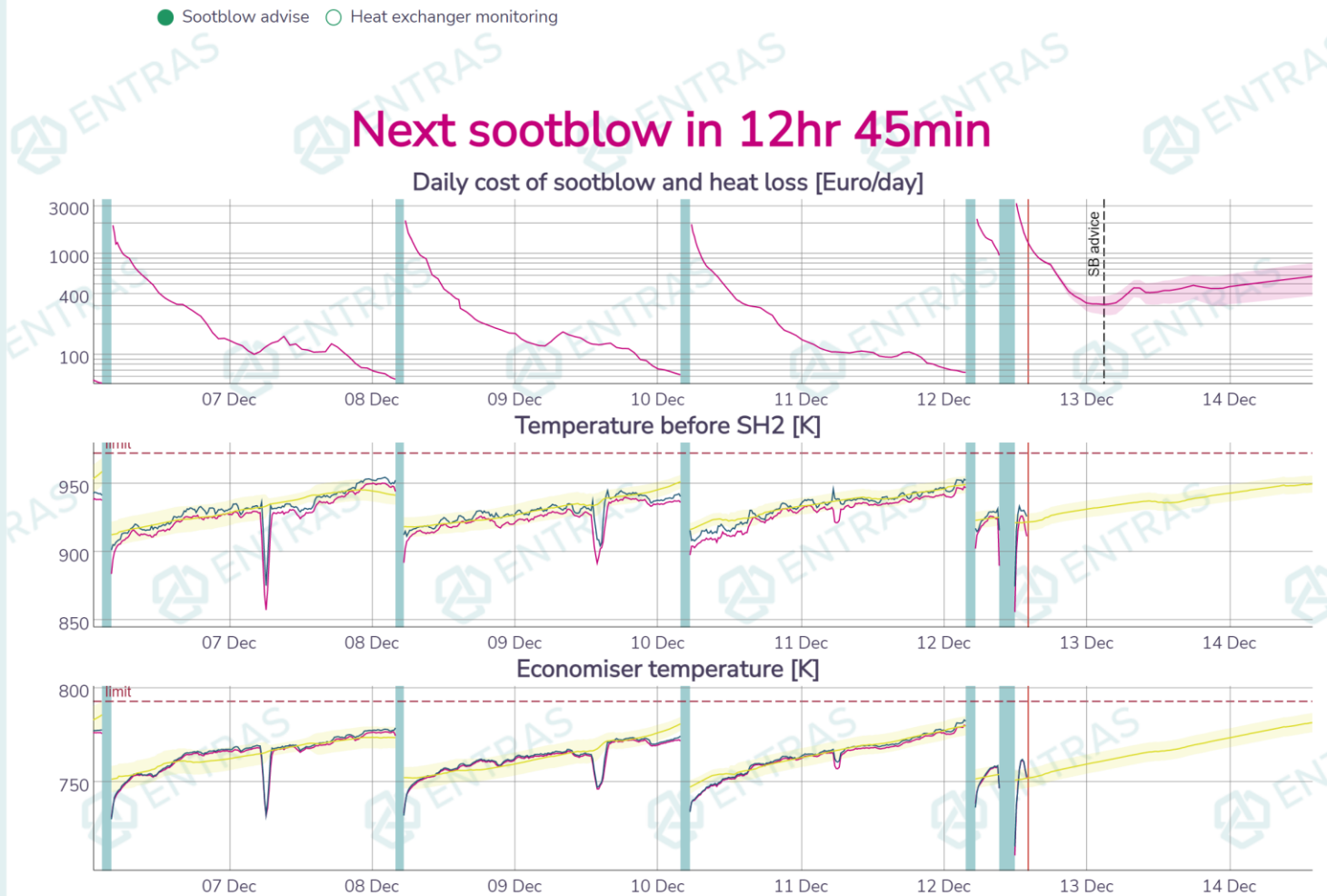
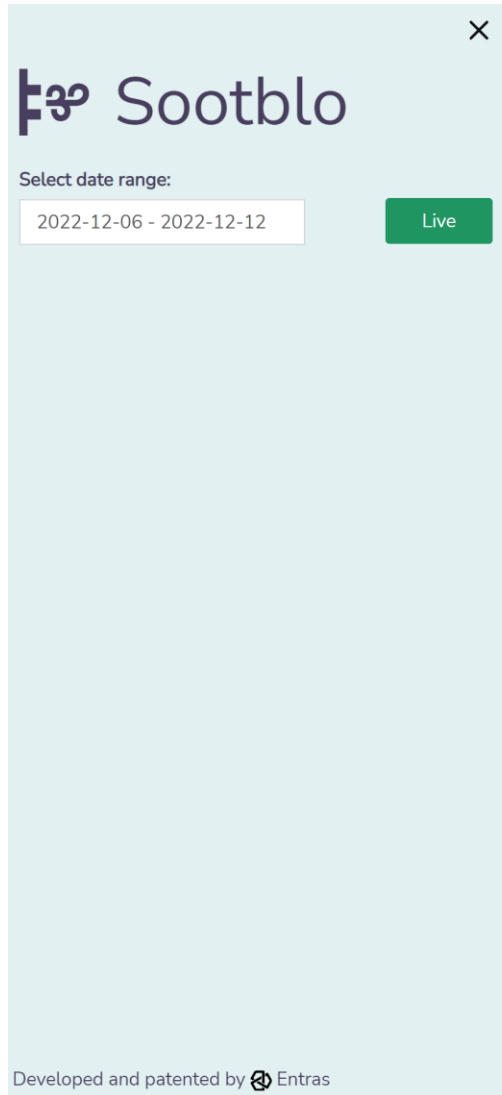
Sootblo – predictive maintenance combined with revenue optimization



Power Plant
(biomass)

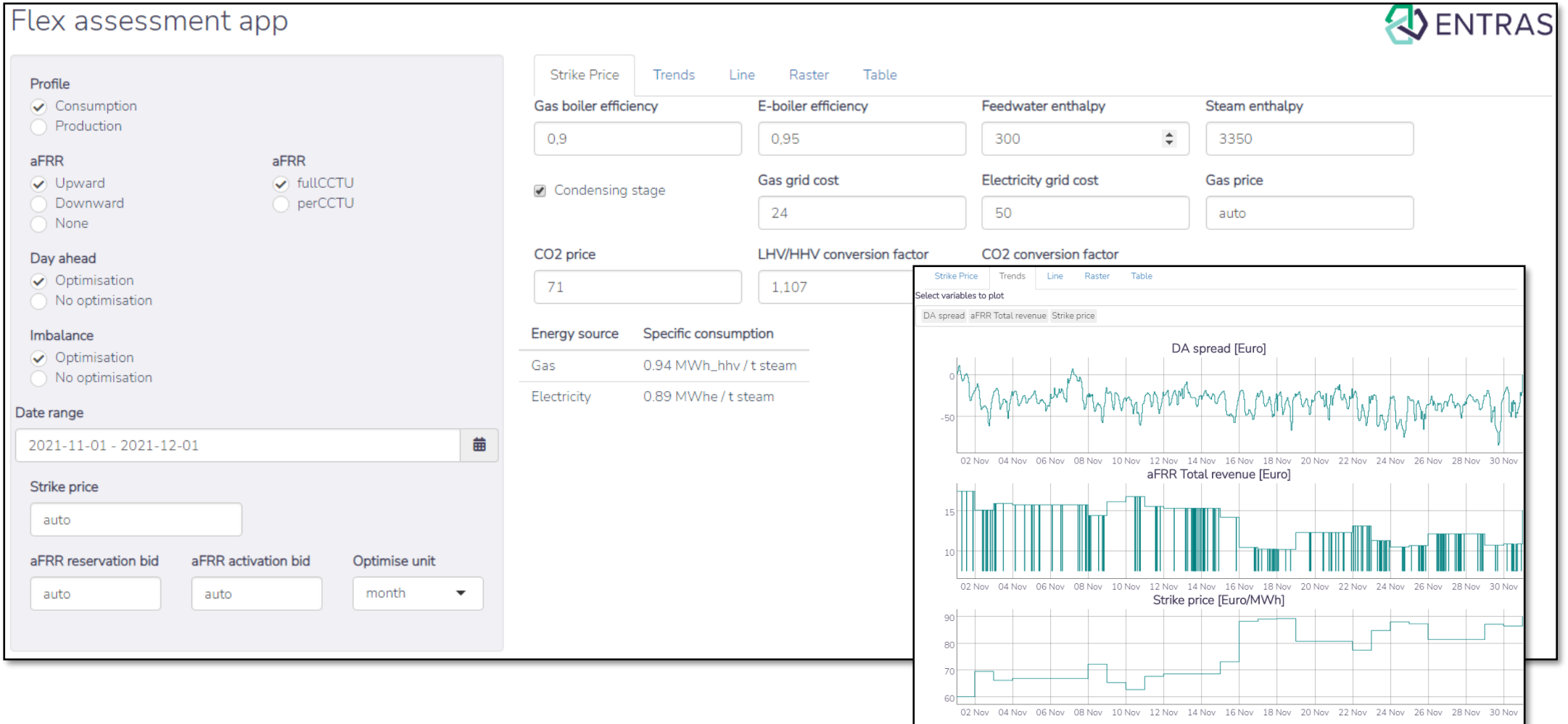
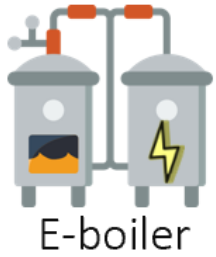
In operation

*Patent
Pending*



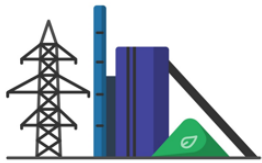
Magic – show the tools

Flexible dispatching of large electricity consumers / demand side management




Magic – show the tools

Biogee – the optimizer for biogas plants



Power Plant
(biomass)

In operation



BIOGEE
Biométhane du Bois d'Arnelle

Logged on as *Jens Baetens*

Logout

SETTINGS

☐ Realtime ?

Fromdate ?

2022/12/01

Todate ?

2022/12/16

BIOGEE TOOL PROFITS

Potential profit: €2717.34

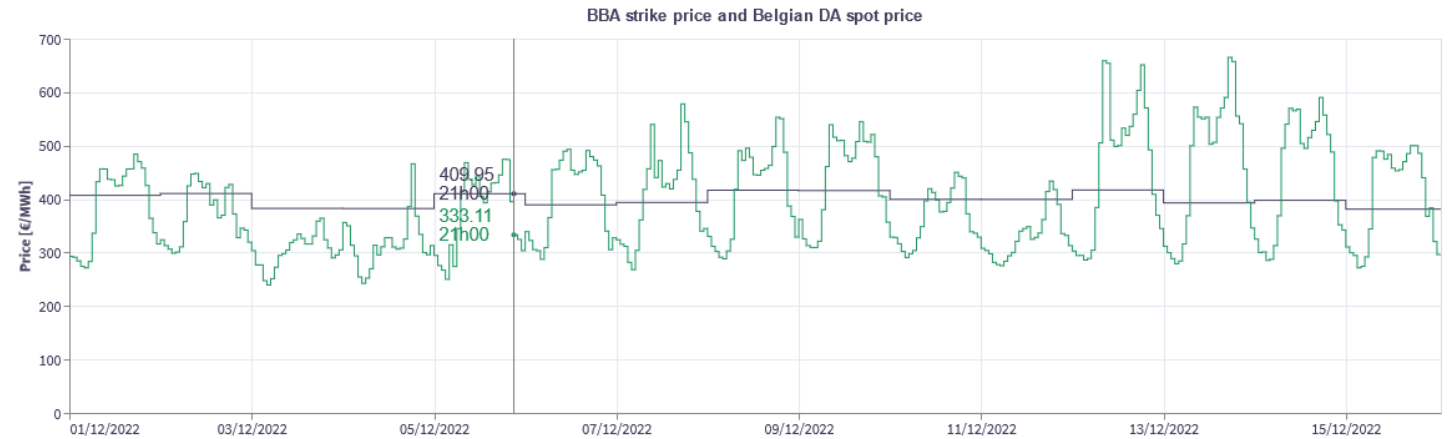
Realised profit: €2048.10

CHP PRODUCTION DATA

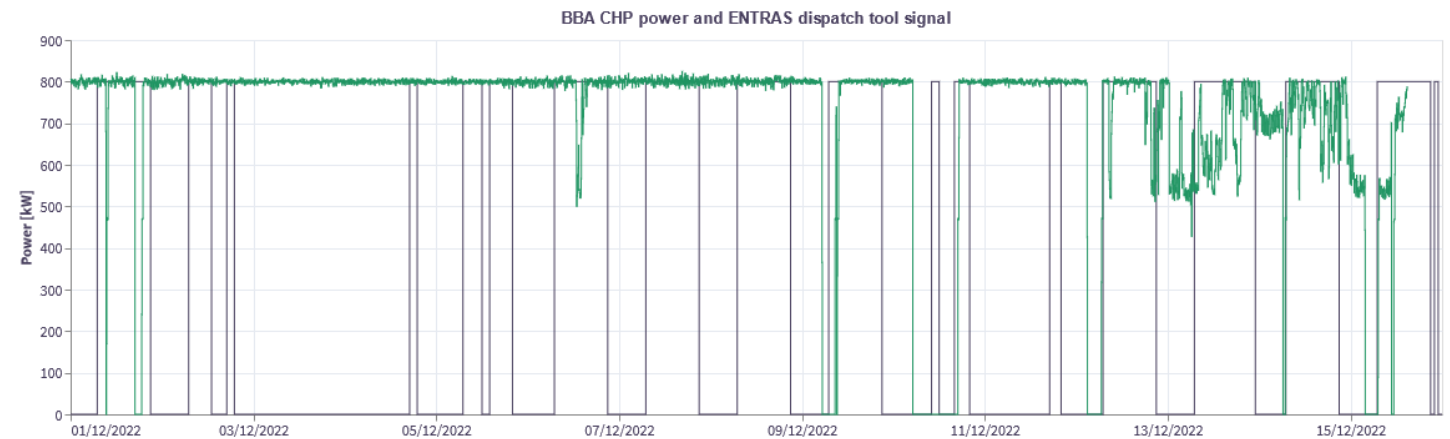
Produced electricity: 250.91 MWh

Average power: 715 kW

BE Spot prices
Strike prices



CHP power
ENTRAS signal



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Magic – show the tools

Multi-asset optimized dispatching – demand flex, local production, storage

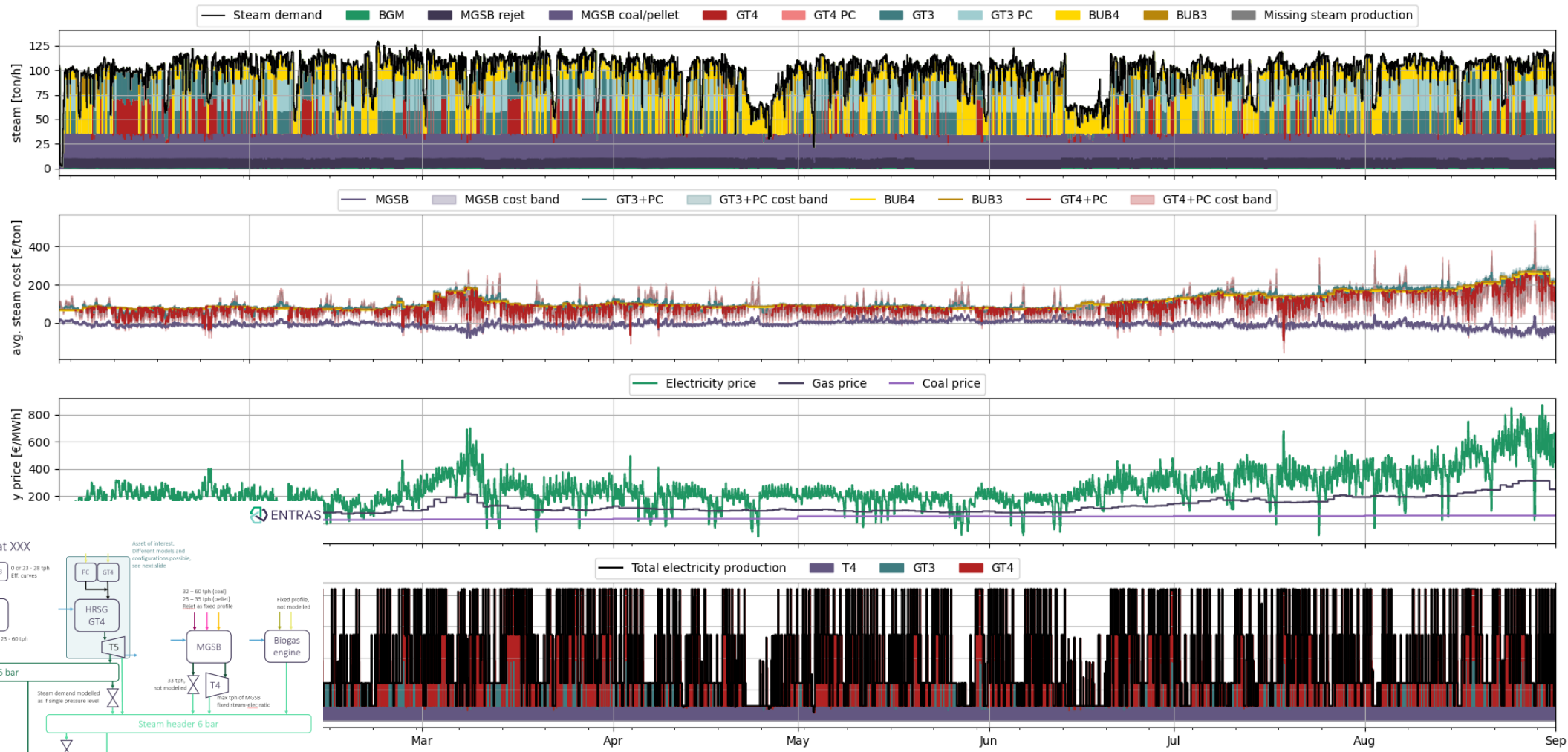
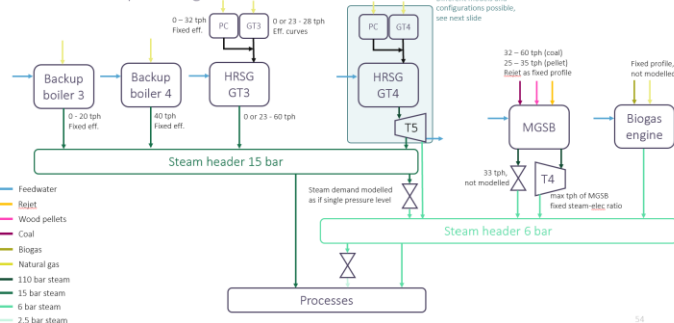


Power Plant
(CCGT, OCGT, CHP)



Your Process

Block diagram
Of the steam producing assets at XXX



Track record Entras

Stepping stones towards SaaS for unlocking flexibility in industrial energy assets

› 2016

- › Entras was founded by Frank & Jeroen
- › Project development for complex industrial assets – CHP, CCGT, Biogas, Biomass, ...
- › Consulting model

› 2018

- › Investment in **R&D** to develop dispatching algorithms / apps – hiring Twan
- › “**Application backed consulting**” – P2M, CCGT, e-boilers & heat pumps

› 2020

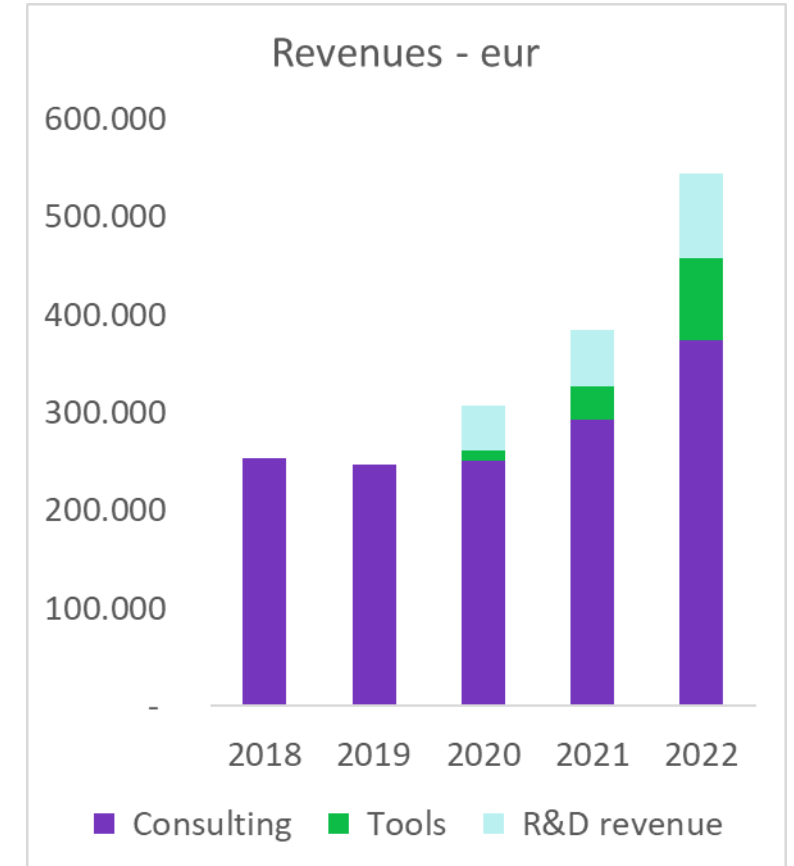
- › Vlaio support for biomass boiler optimization with Canguru
- › Key order for flexible dispatching of +100MW electrolyser with storage in Belgium
- › Hydrogen import coalition – access to emerging scene of hydrogen projects

› 2021

- › Hiring of Jens - second data scientist with process knowledge
- › Development & patent of Sootblo, Pilot Biogee operational, Flex assessment app

› 2022

- › Battery app, HeatFlex app, multi-assets dispatching app, Pilot Sootblo operational
- › Vlaio support Sootblo, ETF support Electrolys, ETF support flex CHP with VUB
- › Teaming up with Joost Vanden Berghe for consulting activities - roadmaps, PPA
- › **Decision to grow with roll-out of tools & build team – SaaS model / profit share**



Further growth powered by SaaS

Market is ready for flex SaaS, Entras is ready with its algorithms & market presence

› Tools

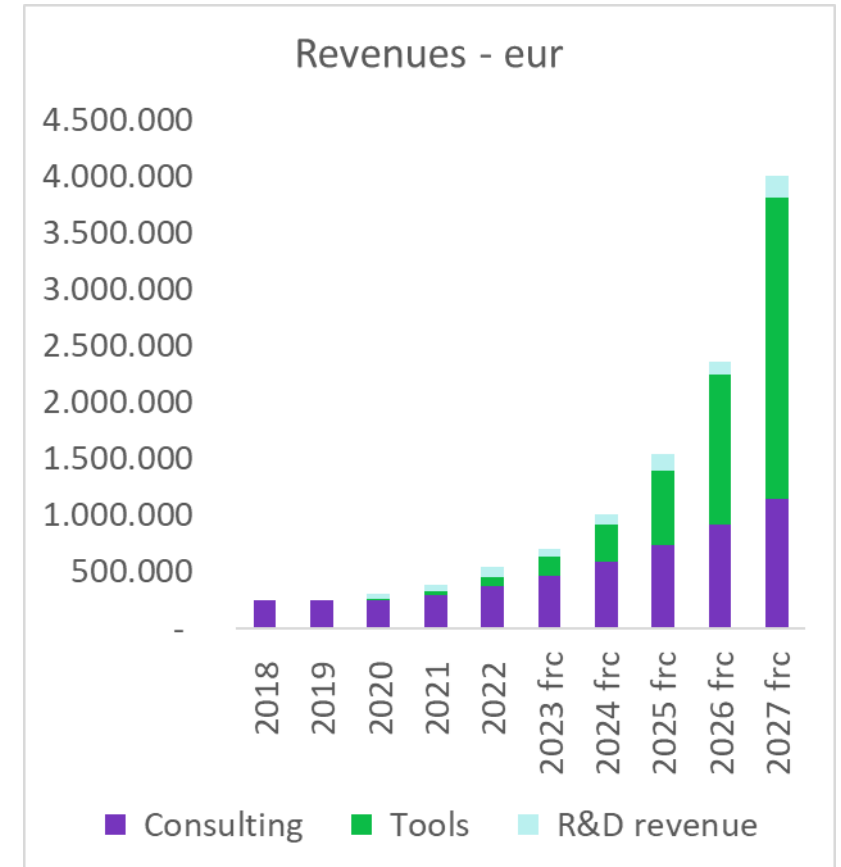
- › Target topline growth + 100%pa
- › Recurring revenues
- › Additional team members hired, further growth required
 - › Dimitris - 1 FTE IT developer – 02/2023
 - › Stijn - 0,5 FTE IT project manager Stijn – 12/2022
 - › 0,6 FTE senior b'ness developer Saas - 01/2023 -> full time in case of funding
- › Maintain IP – profit share / SaaS
- › Initial Gross Profit at 50%, target to increase to +70% depending on scalability

› R&D

- › additional key developer hired as of 05/2023 – Filip
- › additional support projects under development: Interreg Flexintensity, ICON, Vlaio, ..

› Consulting

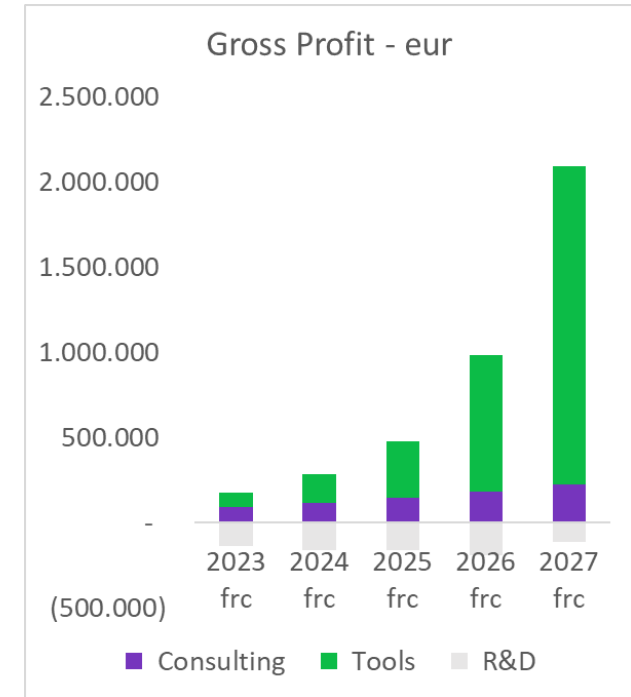
- › Structural integration of Joost Vanden Berghe to sustain consulting
- › Remains key element of strategy
 - › Provides profitable algorithm development
 - › Knowledge building emerging technologies
 - › Bridges phase between pre-feasibility and implementation of flexible assets
 - › Market access & lead generator for SaaS projects
- › Separate b'plan – no need for funding



B'plan

Develop the team & roll out Tools - SaaS

Revenues	2018	2019	2020	2021	2022	2023 frc	2024 frc	2025 frc	2026 frc	2027 frc
Tools	-	-	11	34	83	167	334	668	1.335	2.670
Consulting	254	247	250	293	374	468	585	731	914	1.143
R&D revenue	-	-	45	58	86	63	92	140	112	191
Total revenues	254	247	307	385	544	698	1.011	1.539	2.362	4.003
FTE										
FTE Tools / external IT						2,0	4,0	6,0	8,4	10,9
FTE Sales & BD Tools						0,7	0,8	1,5	2,0	2,5
FTE consulting	1,7	2,0	2,0	2,4	2,8	3,5	4,5	5,6	7,0	8,8
FTE R&D	1,0	1,0	1,0	1,5	1,5	2,0	2,5	3,0	3,0	3,0
Total FTE	2,7	3,0	3,0	3,9	5,0	8,3	12,5	16,6	20,9	25,2
Expenses										
Expenses FTE						852	1.235	1.586	1.941	2.275
Expenses non-FTE						70	101	154	236	400
Total Expenses	347 459					922	1.336	1.740	2.177	2.676
EBITDA										
EBITDA	38,0 85,0					(223,4)	(325,4)	(201,4)	184,6	1.327,6
EBITDA %	9,9% 15,6%					-32,0%	-32,2%	-13,1%	7,8%	33,2%
Gross Profit										
Gross Profit						40,5	125,8	319,9	796,3	1.988,2
Gross Profit %						5,8%	12,4%	20,8%	33,7%	49,7%



Go-to-market SaaS

Focus on niches and start in favourable markets for flex – scale as “Powered By Entras”

Today

- › Direct selling
- › Energy intensive Industries
- › BE-NL-FR + UK-DE
- › Proven

Going Forward *“Powered by Entras”*

- › Software automation vendor platforms
- › Energy Management & Monitoring Systems
- › Original Equipment Manufacturers
- › Energy / flexibility supplier

Use of proceeds

Tools - Accelerate growth in a SaaS b'model and protect IP

- › Financial resources required for
 - › Roll-out SaaS model – recurring revenues
 - › Large development costs for industry grade apps
 - › Quicker go-to-market in different industries at the same time

- › Estimated financial resources requirement ~2.500 k€
 - › ~1.000 k€ negative EBITDA due to hiring, BusDev new markets, patent costs, internal organization
 - › ~1.000 k€ for reinforcing balance sheet
 - › ~500 k€ working capital
 - › Timing: 2023
 - › Funding for period up to 2026

Competition & market size

Emerging market with a technology barrier to enter

› State-of-art technology

- › New approach to unlock flexibility
- › Incumbents like energy & flex suppliers / aggregators are complementary
- › 2 patents, other patentability studies ongoing

› Market size – some data

- › EU, energy-intensive industry electricity consumption 2022 est. at 800.000 GWh
 - › value creation: 10% cost savings, results in 8.000 M€ (@ 100 €/MWh)
 - › @ 10% value capture: 800M€ market size
- › Chlor-alkali electrolyzers energy use 3-5% of energy-intensive industry elec cons.
- › Announced hydrogen electrolyser cap. by 2030 (REPowerEU): 30x cap. of chlor-alkali electrolyser cap.
- › Biomass/biogas plants within 500 km of BE: > 1.200 plants

