



#AI #EDGE-COMPUTING #DATA
#HARDWARE AGNOSTIC
#CLOUD-PLATFORM
#ENTREPRISE SW
#INDUSTRY4.0
#DEEP-TECH

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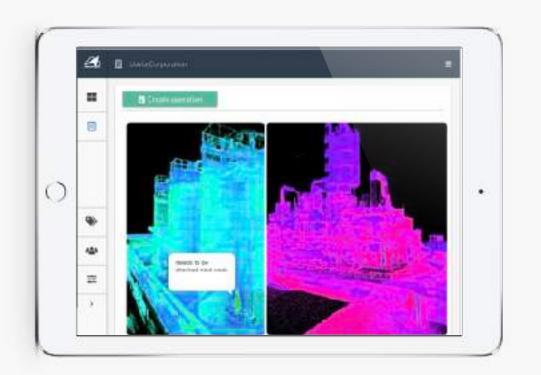
TECHNOLOGY PROVIDER to every worker's hands

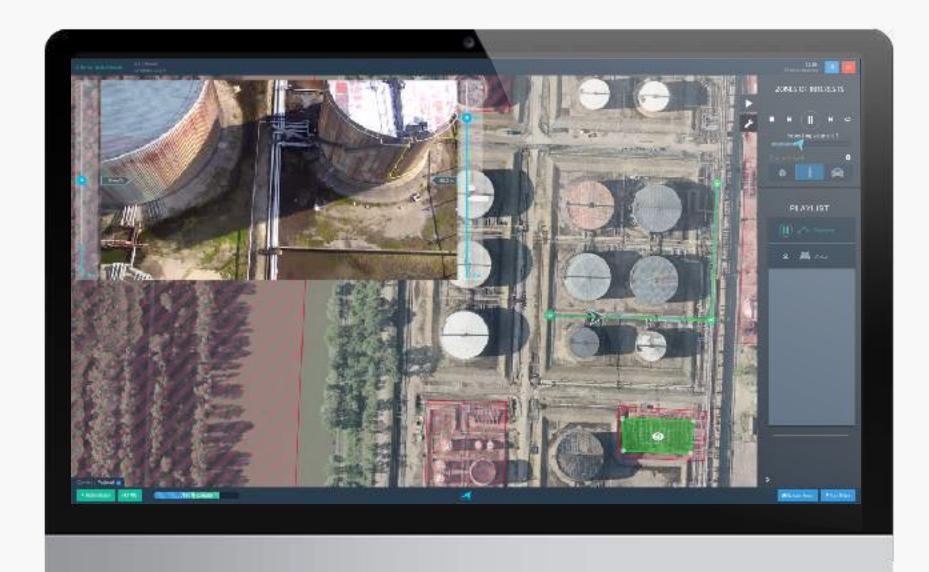
We've created the industry 4.0 SW platform that brings drones into every worker's hands, without them having to leave the office.

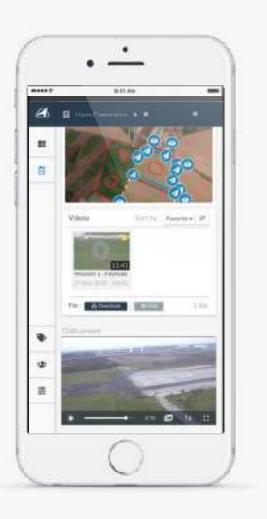
Uavia Robotics Platform
enables smart,
collaborative operation of
autonomous drones
harvesting data and
processing them into
high-value insights.













A unified environment for the whole data life cycle



Mission scheduling

Multi-drone, multi-user preparation for more efficient data collection



Collaborative Operations

100% remote, complete abstraction of drones specificities and complexity



Instant analytics

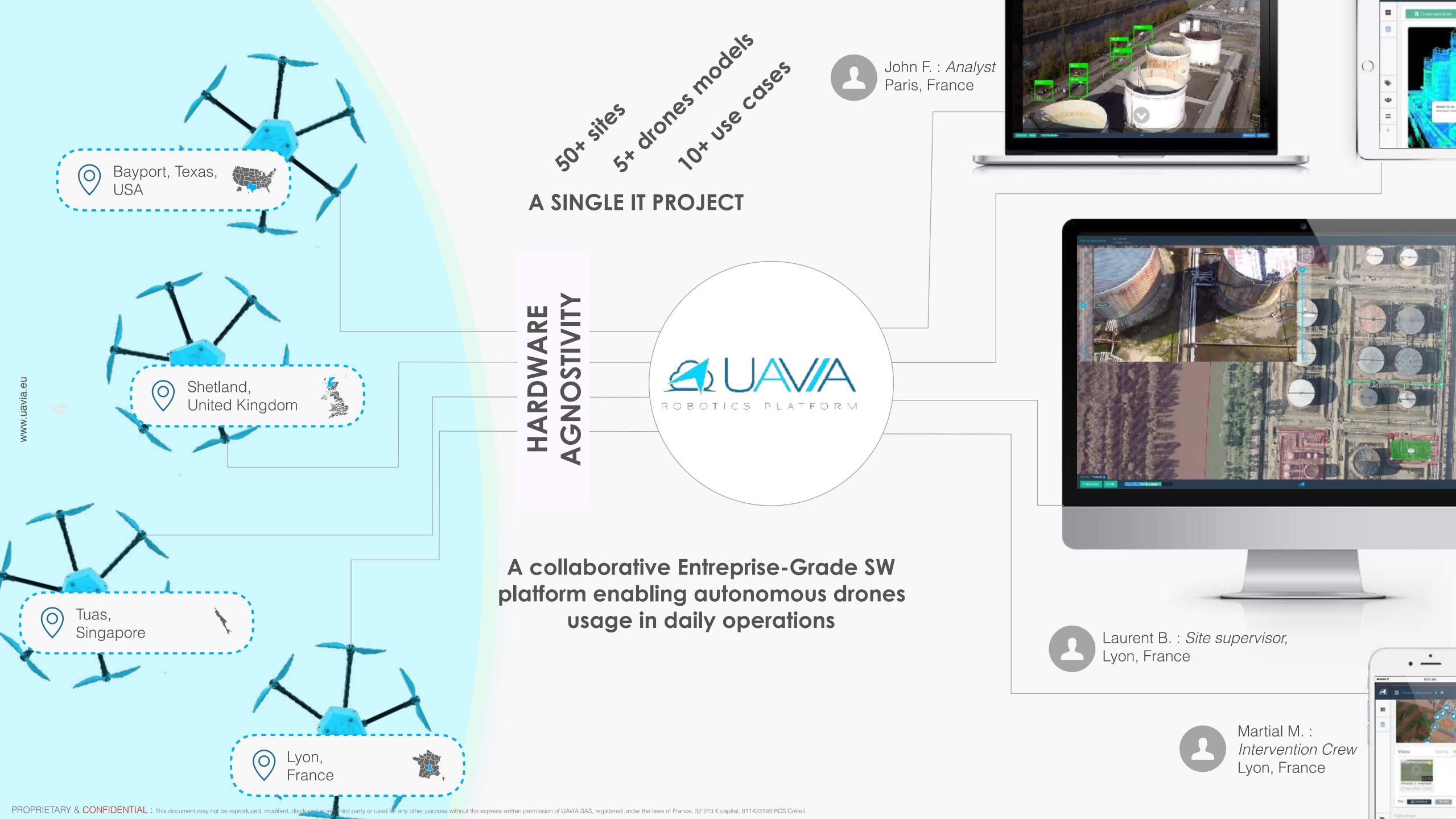
Machine Learning Models "on the fly" conversion for Edge Computing on the drones



Annotate, Archive, and Search

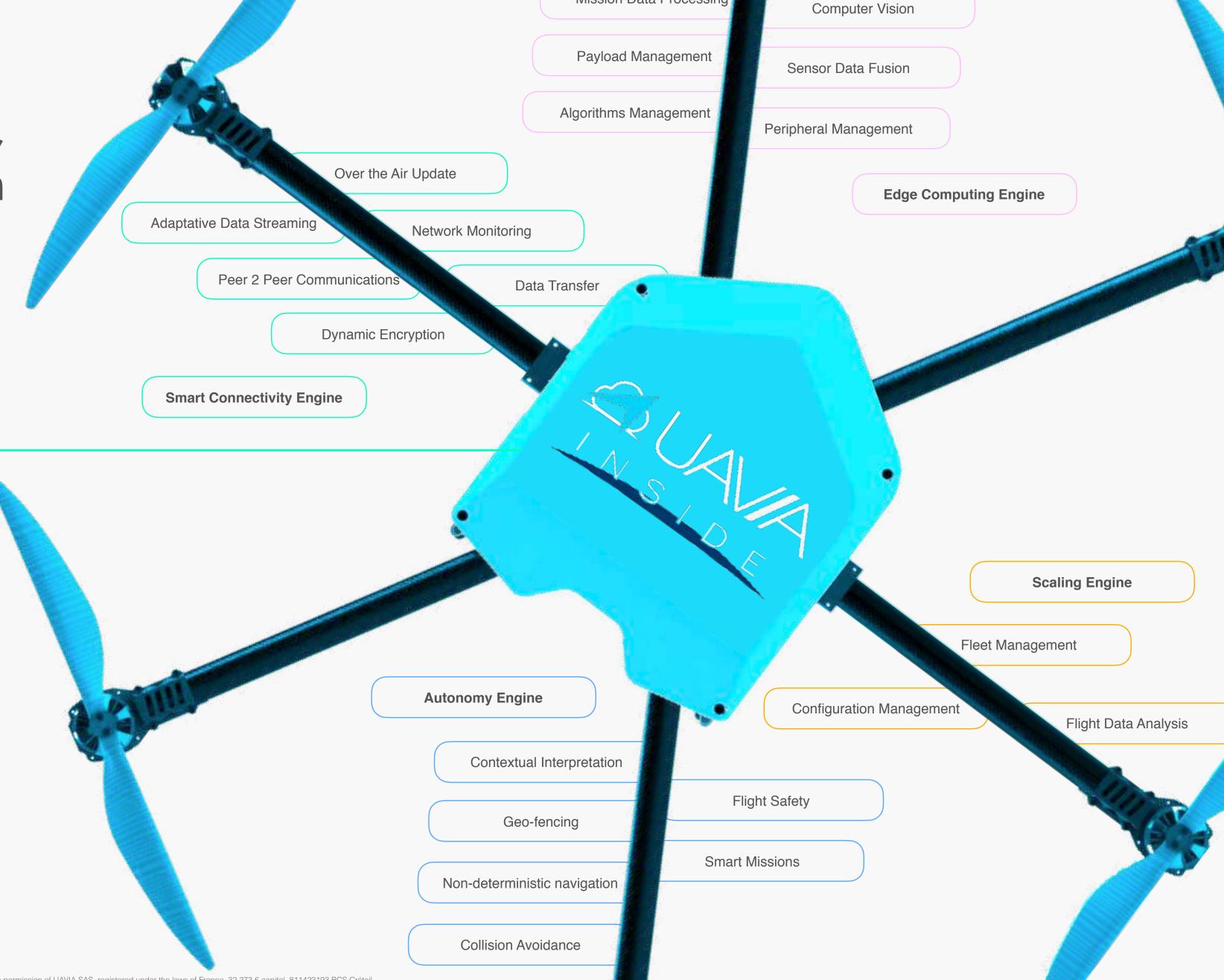
Replay all dated missions and keep track of conformity

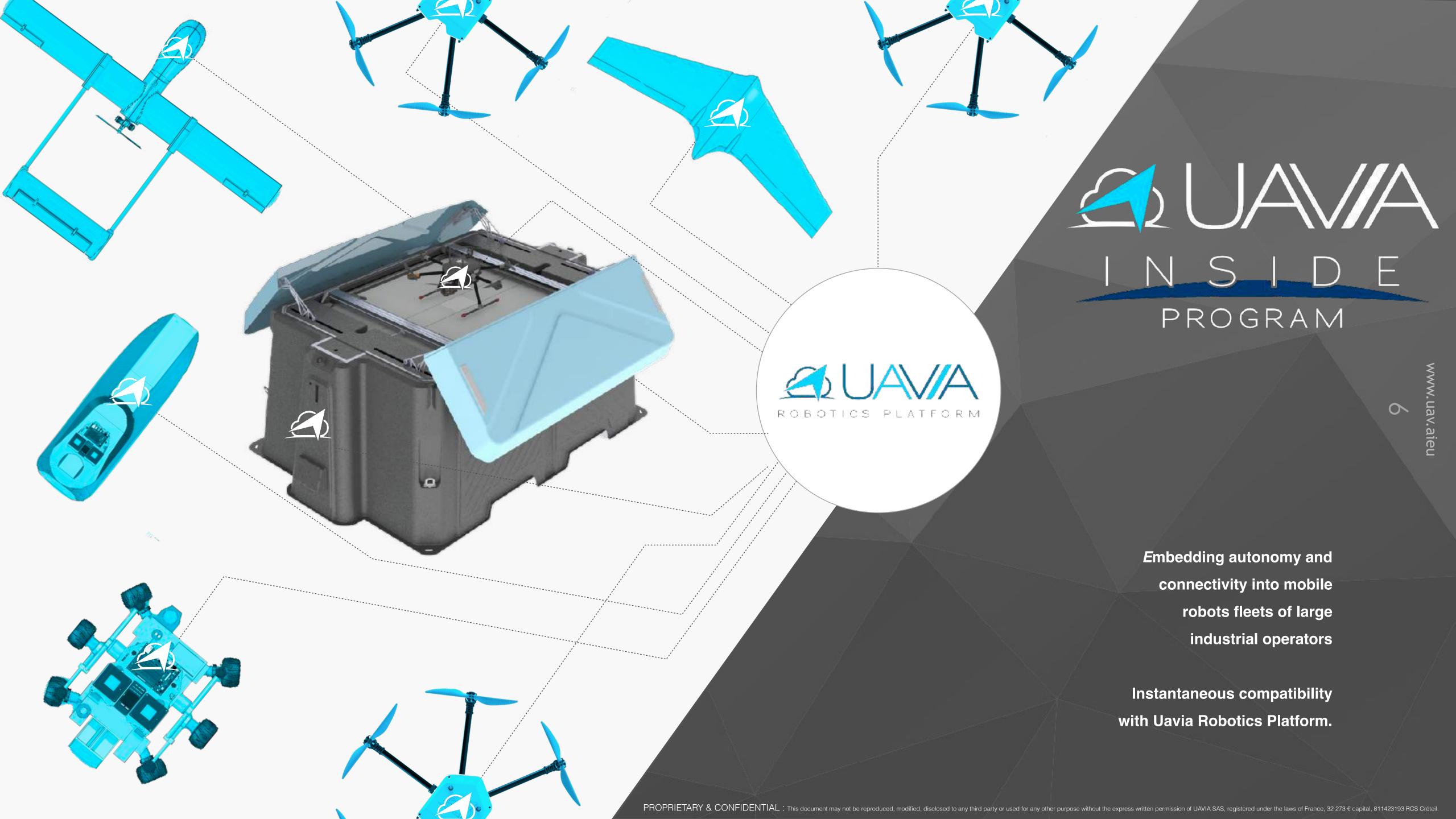




Uavia's proprietary operating system *DroneOS* is a multi-agent architecture base on A.I., allowing drones to take their own decisions to complete their mission safely and analyse data in real time.









Our platform and technology is now validated by Tier 1 operators and already generating value on a wide range of use cases

We successfully deployed our solutions. Uavia Robotics Platform can now be used daily by intervention crew and maintainers on major industrial sites.





Crisis management

Decision makers remotely collaborate on emergency situations while intervention crew gain better situation awareness.



Maintenance (routine, and predictive)

Daily collection of data on critical assets help maintainers smartly plan their field work and visualize urgent abnormalities.



Remote diagnosis

Uavia Robotics Platform reduces down-time of critical infrastructure.



Compliance

Our solutions help fulfill the regular checks needed for regulatory compliance.



Real-time detection

Edge computing turns drones into primary sensors able to trigger alarms.



Sensitive site security

Increased reactivity offered by on-site robotics makes doubt removal more efficient.

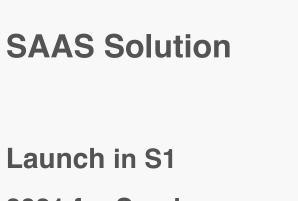


Digital asset supervision

3D reconstruction to réconcilie BIM or « digital twins » with reality, or to calculate inventories

ENTREPRISE OR SAAS BUSINESS MODEL





per drone registered to the platform (20K€/ year)



2021 for Services Companies or Drones Companies:



Setup and

& change

management

scaled through

partnerships with

consulting firms.

deployment fees









ENTREPRISE

DEPLOYMENT



Energy Oil & Gas, Chemical Industry Sensitive Sites



Consulting & Integrators

Chipsets
Providers

world-class ecosystem supporting our business



Data Science
Platforms

Drone



Construction & Mining



Electrical Infrastructure



Blue Innovation



POSITIONED AS A UNIQUE DEEP-TECH SUPPLIER IN THE ROBOTISATION OF INDUSTRIAL OPERATIONS ARENA

EXCELLENCE IN DATA MANAGEMENT / SCALABILITY / CYBERSECURITY

- Entreprise-Grade Robotics Data Platform
- Cybersecurity audited
- Distribution of simultaneous streaming proven
- Micro-services containerized architecture
- Ready for best-of-breed entreprise infrastructures deployments

AI EXPERTSE RECOGNITION

- Smart Communication Engine (patent granted) reducing latency and securing operations
- Autonomy Engine (patent pending) for dynamic autonomous navigation by the robot
- Edge Computing Engine with automated conversion of Machine Learning Models for embedded super-computers



The trend is now here for advanced/ drones usages

- Maturing ecosystem
- Presence of multiple actors for each subsegment
- As happened with IOT, **Tier One Operators need** a unified solution to benefit from these converging technologies

Data pure players



Augmented services







Hardware & data services







Proprietary autonomous solutions







Proprietary automated hardware







Autonomous technology pure players







We take a strategic & central place, widely opened but with key barriers to entry.

- One unified Entreprise
 Platform for Drone Data.
- Both hardware-agnostic and use-case agnostic
- Unique patented cloud control technology
- Data sovereignty from data collection to business value.

	Focus	Ecosystem	Real-time collaboration	Edge computing	A.Ibased autonomy
	EU with global footprint customers	Open	√	✓	✓
cH/10m\$	Europe	Open	X	✓	✓
AIROBÓTICS IL/101m\$	US, Israel, Australia	Closed HW specific	√	X	X
PERCEPTO IL/27m\$	Israel, EU	Closed HW specific	X	✓	
DELAIR US/43m\$	US, Australia	Uavia platform compatible	X	X	X
♣ SKYCATCH US/46m\$	US, Australia	Closed	✓	✓	X
AZUR DRONES FR/20m€	Europe	Uavia Inside Partner	X	X	X

Making this vision come true



Pierre Vilpoux Chairman & CEO

Customers Operations & Strategic Alliances



Luc Clément Co-founder & VP engineering Platform & Data



Pierre Pelé Co-founder & CTO Intelligent Robotics



Fabien Tavernier VP Sales

Business Development & Channels



Jean-Baptiste Dementhon **VP** Strategy

Ecosystem alliances & IP strategy

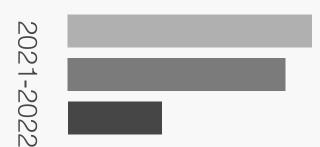


We now have an exceptional window of opportunity to anchor our technological advance following Tier1 Industrial Operators Validations

Covid 19 highlights the need for UAVIA solutions, team ready to execute efficiently post-crisis acceleration plan (2020 projects only postponed)

	2020 Covid	2021	2022	2023
Revenue Target	€492 533	€1 130 000	€3 950 000	€8 870 000
Expenses	€1 951 656	€3 571 418	€5 979 200	€7 129 600
Ebit	-€941 398	-€1 702 727	-€961 350	€2 685 400

Expenses Plan: investing in talents, targeting excellence & leadership



44%: R & D (Roadmap, SAAS, IP, Uavia Inside Plug & Play, DevOps)

38 %: Marketing & Sales (Business teams, Alliances, Communication, was 24%)

18%: Other Expenses

2019 achievements:

- Two major Customer engaged (TOTAL & TechnipFMC)
- 3 Uavia INSIDE partners initiated
- Orders for Final Solutions pilots for 2020 (TOTAL & TechnipFMC)

2020 Achievements

- minimize Covid19 impact, and market positively our "crisis period" unique capabilities
- engage multi-annual / multi-sites negotiation with TOTAL
- Establish qualified pipe and prepare post covid transformation & execution

2021 Objectives

- Engage Channels and to co-address deal flow together
- Establish partnerships and develop the ecosystem
- Launch URP SAAS offering for Drone Manufacturers and Services providers
- Revenues above 1M€ & validation of 2022 objective

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CLEAR KPIS TARGETED BY END 2022 TO ADDRESS WW SCALE UP

- 20 entreprise solution customers including :
 - 3 major references in Energy sector
 - 2 major references in Construction and mining
- 8 Drones Suppliers partners incl 1 Tier1



- 4 validated Channels Partners
- 4 Patents pending incl 2 granted
- Team of 30 world class engineers / PHDs to illustrate our Deep Tech positioning
- Achieve > 3M€ Revenues and > 4M€+ orders on hands in 2022



We're now looking for our next partner.

4 to 5 m€ Series A

+1M€ non dilutive financing planned

We are a deep-tech startup
developing unique SW buildingblocks for robotisation of industrial
operations

After Tier 1 Operators validations and maturing ecosystem, it's the right time to accelerate our technology advance and take a leading business position.



Proposed Investment

- Finances runway to reach milestones set for end 2022
- Engage customers to multi annual or perpetual licences contracts
- Develop an IP portfolio demonstrating our unique deep-tech positioning in the sector
- Launch and develop further *UAVIA Inside Program* to reach "plug and play" status and
 SAAS offering to complete our Enterprise
 licence model
- Develop Channels and partnerships to multiply access to market
- Staffing with seniority to deliver R&D roadmap, engage and support key accounts and partners





Following Tier 1 Operators validations of UAVIA
Technology and with a maturing ecosystem,
it's the right time to take a leading business position
while accelerate our technology advance.

Read Dec 2020 PR Here

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USE OF PROCEEDS / HIRING PLAN 2021 - 2022

End 2021: + 18 (20 to 38)

R&D: +11 (16 to 26)

+5 in Embedded team (7 to 12)

+5 in Web & Data (5 to 10)

+1 in Robotics (3 to 4)

BUSINESS & ALLIANCES: +6 (2 to 8)

+4 in Customers Operations

+2 in Alliances

MARKETING: +1 (1 to 2)

+1 in Communication

OTHERS: +1 (1 to 2)

+1 in UAV Regulation & Support (0 to 1)

End 2022: +11 (38 to 49)

R&D: +4 (26 to 28)

+2 in Embedded team (12 to 14)

+2 in Web & data team (10 to 12)

BUSINESS & ALLIANCES: +4 (8 to 12)

+2 in Customers Operations

+1 in Alliances

+1 in Sales Admin

MARKETING: +2 (2 to 4)

+1 in Product Mgt

+1 in communication

OTHERS: +1 (1 to 2)

+1 in accounting / HR (0 to 1)

Market segment	France	Europe (est)	Worldwide (est)	Potential R.O.I.	Price sensitivity	Market Maturity	
Sensitive industrial sites (SEVESO, oil & gaz / chemicals)	1224	10000	29000	High	Medium	Good to High	
Other industrial sites	9000	50000	180000	Medium	Medium	Low	
Electrical substations (most critical)	1231	12700	47000	Low	High	Low	
Large industrial construction sites & open-pit mining	300	4500	55000	Medium	High	Good	
Public safety	200	3000	10000	Medium	Medium	Good	
Maritime transport			55000	High	Low	Good	
Offshore Oil & Gas			1327	High	Low	Good to High	
UAVIA ADDRESSABLE MARKET IN K€ (20K€ / YEAR / SITE after maturity) s document may not be reproduced, modified, disclosed to any third party or used for any other purpo	239 100	1 604 000 of UAVIA SAS, registered under the laws of France, 32	7 546 540 2 273 € capital, 811423193 RCS Créteil.				

ACTUAL PIPE: Named Accounts

Deal Name	Deal Stage	Close Date	Execution Date	Amount	Total	(%)	CA pondéré 2021	Total pondéré		Nombres sites potentiel 2025	Nombres drones potentiel 2025
1- BUSINESS DVPT					445 000 €			219 000 €			
Bolloré Transport & Logistics - POC	Qualifié pour acheter - Démo effectuée	Q2	Q3	30 000 €		50%	15 000 €			10	
EPC Groupe - POC	Proposal discussion	Q1	Q2	30 000 €		80%	24 000 €			F.0	
Altran - POC 5G NOS Assystem - POC EDF	Proposal discussion Proposal discussion	Q1 Q2	Q2 Q4	35 000 € 50 000 €		100% 40%	35 000 € 20 000 €			50 20	
Ocean Atlantic Petroleum - Projet Angola*	Qualifié pour acheter - Démo effectuée	Q2	Q4	60 000 €		40%	24 000 €			10	
Vinçotte	Qualifié pour acheter - Démo effectuée	Q2	Q3	50 000 €		50%	25 000 €				
Bureau Veritas	Proposal discussion	Q3	Q4	40 000 €		40%	16 000 €				
Ministère de l'Intérieur - Expérimentation bulle LTE	Proposal discussion	Q3	Q4	100 000 €		40%	40 000 €				
Schlumberger - POC	Qualifié pour acheter - Démo effectuée	Q2	Q4	50 000 €	470.000.6	40%	20 000 €	120,000, 6			10
Air Liquide - POC	Proposal discussion	Q2	S2	50 000 €	470 000 €	30%	15 000 €	139 000 €		10	
Saipem - POC	Qualifié pour acheter - Démo effectuée	Q2	S2	100 000 €		30%	30 000 €			10	
Exxon Mobil Corporation - POC	Qualifié pour acheter - Démo effectuée	Q2	S2	100 000 €		30%	30 000 €			30	
Eni - POC*	Qualifié pour acheter - Démo effectuée	Q2	Q4	50 000 €		30%	15 000 €			20	
Orano - POC	Proposal discussion	Q2	Q4	20 000 €		20%	4 000 €			5	
SGS - POC Oil & Gas (Italie)	Qualifié pour acheter - Démo effectuée	Q2	Q3	50 000 €		30%	15 000 €			F	
Suez - POC CNR	Qualifié pour acheter - Démo effectuée Qualifié pour acheter - Démo effectuée	Q2 Q2	Q3 Q3	50 000 € 50 000 €		30% 30%	15 000 € 15 000 €			5	2
AUTRES PROSPECTS	Qualific pour acrieter Demo effectuee	QZ	<u> </u>	30 000 €	450 000 €	3070	13 000 €	70 000 €		2	2
Tereos	Contacté	Q3		100 000 €	.30 000 0	25%	25 000 €	,,,,,,,		5	
Dangote Group	Contacté	Q2		100 000 €		10%	10 000 €			5	
Engie - POC	Contacté	Q3		50 000 €		10%	5 000 €			5	
LafargeHolcim - POC	RDV fait	Q2		50 000 €		20%	10 000 €			5	
Eramet - POC	Contacté	Q4		50 000 €		10%	5 000 €			10	
CEA - POC Marcoule	RDV fait	Q4		25 000 €		20%	5 000 €			3	
GSE	RDV fait	Q3		25 000 €		20%	5 000 €			5	
Colas - POC	Contacté	Q3		50 000 €		10%	5 000 €			5	
PIPE business dvpt	1 365 000 €										
Forecast Business Dvpt actualisé / pondéré	428 000 €										
2- GROUPE TOTAL				[485 750 €			389 150 €			
Licence Groupe (3 years)	Proposal discussion	Q1		302 000 €		80%	241 600 €				
Licence site 1 Feyzin (annual)	Proposal discussion	Q1		28 000 €		80%	22 400 €			50	
set up site 2	Proposal discussion	Q3	Q4	29 000 €		60%	17 400 €				
Projet CED Italie	RDV fait	Q1	Q2	35 000 €		80%	28 000 €				
projet Auséa	RDV fait	Q1	Q2	32 000 €		100%	32 000 €				
support TOTAL	RDV fait	Q1	Q1	29 750 €		100%	29 750 €				
loc matériel	RDV fait	Q1		30 000 €		60%	18 000 €				
3- GROUPE TECHNIP					260 000 €			151 550 €			
Licence Groupe (3 years)	Proposal discussion	Q3	Q4	200 000 €		55%	110 000 €			20	
Licence chantier 1 Ynsect	closed	Q1	Q1	19 000 €		100%	19 000 €				
Licence chantier 2	Contacté	Q3	Q4	12 000 €		55%	6 600 €				
Setup Chantier 2	Contacté	Q3	Q4	29 000 €		55%	15 950 €				
PIPE clients existants Forecast clients existants actualisé / pondére	745 750 € 540 700 €										
rorecast elicites existantes actualise y portació	340700 C										
4- OFFRE SAAS - SERVICES PROVIDERS					48 000 €			24 000 €			
Vinçotte	contacté	Q3	Q4	18 000 €		50%	9 000 €				10
Brureau Veritas	contacté	Q3	Q4	12 000 €		50%	6 000 €				20
EPC	Contacté	Q3	Q4	9 000 €		50%	4 500 €				10
SGS 5- OFFRE SAAS - DRONE MANUFACTURERS	contacté	Q3	Q4	9 000 €	40.000	50%	4 500 €	22.222.2			20
		00		46.000	40 000 €	F00/	2.222.5	20 000 €			
AZUR DRONE DRONE VOLT	_ contacté	Q2	Q3	16 000 €		50% 50%	8 000 €				50 50
DRONE VOLT HEXADRONE	contacté Contacté	Q3 Q3	Q4 Q4	8 000 € 8 000 €		50% 50%	4 000 € 4 000 €				50 20
FLYABILITY	Contacté	Q3	Q4 Q4	8 000 €		50% 50%	4 000 €				50
PIPE offre SAAS	88 000 €	۹,5	٧,	0 000 E		3070	₹ 000 €	-			30
Forecast offre SAAS actualisé / pondéré	44 000 €										
GLOBAL PIPE 2021	2 246 750 €								TOTAL	285	242
									Revenue		
									Potentiel		
									2025 Pipe		
FORECAST ACTUALISÉ / PONDÉRÉ 2021	1 036 700 €								actuel	11 400 000 €	3 630 000 €

BUSINESS MODEL

TIER 1 INDUSTRIAL OPERATORS

• Initial business phases (2018-2020)

High Price to validate appetite / commitment and generate early revenues while developing our technology Licence per site & per robot

Target: Tier 1 global footprint operators (TOTAL, TechnipFMC...) 200K€ licences / site / year

Ramp Up Phase for Tier 1 starting 2021-22

move towards group level multi annual licence (investment, upfront paiements) of 300K + 15% / yer for evolutive maintenance, and per site subscription of 40K€ per site moving towards 30K depending on Volume

Drivers:

- Multi annual / strategic position
- Make decisions affordable for sites and facilitate ROI
- Objective of >1 M€ year licence revenues per year per Tier 1 customer with 3-5 years contacts renewals
- —> realistic target of 5 customers engaged in such contracts by end 2022, with Systems Integrators involved (capacity to generate 2X licences revenues for SI services)

B2B2B SAAS OFFERING DESIGNED FOR SERVICES COMPANIES / DRONE MANUFACTURERS TO DEVELOP THEIR OWN BUSINESS LINES

LAUNCH S1 2021 (DISCUSSIONS WITH DRONE MANUFACTURERS STARTING)

- SAAS offering in white labelling: Uavia Robotics Platform SAAS
- Same SW but limitation of features
 - 1 or 2 drones management (no fleet)
 - Single Site management
 - limited APIs with external SW infrastructure
 - Limited storage of missions
- **Upgrade possible towards full Entreprise URP (Lead generation)**
- Let Drone Manufacturers sell per drone SAAS offering under their brand to benefit from their commercial forces
- Allow services companies to operate their business through **UAVIA SAAS** offering under their Brand
- Business Model per drone : 15K€ per year per drone for UAVIA



- Multiple startups active and financed worldwide to respond to demand (Airobotics, Percepto, Delair, Skydio, DJi, DroneDeploy, Auterion ...)
- It's all about DATA and AI, and customers are now more focusing on the usages than on the machines
- For Tier 1 Industrial operators, its also about Data Sovereignty and Cybersecurity (a unique selling point of UAVIA)
- UAVIA is the one European actor focusing on Entreprise Grade Unified Platform for drone mission & associated data management, with an open architecture approach (agnostic to HW, API to data processing platforms)
- UAVIA has a proven track record, validated by giants like TOTAL, for both Entreprise Grade platform (audited in terms of Cybersecurity, deployed in TOTAL's Private Cloud, Docker architecture), and **Embedded Intelligence (autonomous nav, edge computing)**
- TIER 1 Entreprise SW providers (MS, SAP, Oracle, HP, Cisco, IBM... have been very focussed on digitalisation of industry, IOT and data management in the last years, and will quickly spot first scale deployments at their key customers

WHEN TIER 1 ENTREPRISE SW PROVIDERS WILL BE LOOKING FOR ACQUISITIONS IN THIS DIGITALISATION OF INDUSTRIES WHO WILL BE THEIR PREFERRED CHOICE?

- Very few players of our sector are pure SW actors, and we doubt MS, IBM or SAP.. will ever acquire again companies with 80% of expenditure dealing with HW development, manufacturing or maintenance
- Even fewer players of our sector have demonstrated capability to deploy within a Tier 1 industrial operator own SW infrastructure
- When UAVIA gets towards 5M€ recurring annual revenue coming from 5 tier 1 industrial operators, the SAP, IBM, MS... will know that their existing work force can deploy it towards 1K customers WW within 2 years, thus reaching turnover over the 100M€ annual rev mark in short term
- -> UAVIA has the opportunity to be targeted for acquisition by at least 5 leaders for a much higher multiple than average

PROJECTED GROWTH BEYOND 2023 INCL SAAS OFFERING RAMP UP

	2020 Covid	2021	2022	2023	2024	2025
Revenue Target	€492 533	€1 130 000	€3 950 000	€8 870 000	€17 740 000	€35 480 000
Incl SAAS revenues		€67 500	€630 000	€1 755 000	€4 875 000	€13 350 000
Ebit	-€941 398	-€1 702 727	-€1 094 831	€2 685 400	> €5 000 000	> €15 000 000

UNDERLAYING CONTRIBUTION TO ENVIRONMENT PROTECTION

Data Sovereignty is a building block to evolve and measure industrial business decarbonation

Predictive maintenance & efficient Crisis Management are proven ways to reduce pollution risks

Collaboration platform reduces travels needs and heavy logistics associated to classic drone operations

Edge Computing capability provided by UAVIA reduced carbon impact of useless data storage and streaming







