

## INTRO

BASICALLY, YOU CAN FORECAST EVERYTHING.

- FORECASTING → PREDICT THE FUTURE USING DATA IN HAND.

WHY?

IMPORTANT IN THE BUSINESS DECISION-MAKING.

MOST OF THE TIME  
IS WRONG, THEREFORE,  
IT IS ACCURATE  
MORE IN THE SHORT TERM  
THAN IN THE LONG ONE.

↓  
IT AFFECTS DECISIONS  
WE MAKE TODAY.

↳ MORE COMPLETE THE DATA IS,  
THE BETTER A DECISION WILL BE.

## ISSUES

- FIRM POLITICS
- OVER CONFIDENCE
- WISHFUL THINKING
- SUCCESS//FAILURE ATTRIBUTION

↳ IF EFFECTIVE, IT WILL BRING TO

① COSTS REDUCTION

② CUSTOMER SATISFACTION

- GAMBLER'S FALLACY

- DATA PRESENTATION

- CONSERVATISM

{ - COSTS ★  
- TIME ★  
- ACCURACY ★

## INFLUENCING FACTORS



### EXTERNAL

- ECO. CONDITIONS
- REGULATIONS
- COMPETITION
- CONSUMER BEHAVIOR

### INTERNAL

- PRICE
- PROMOTION
- PRODUCT
- QUALITY

### PROCESS

WHAT BRINGS TO A GOOD FORECAST.

- ① TIMELY
- ② RELIABLE
- ③ ACCURATE

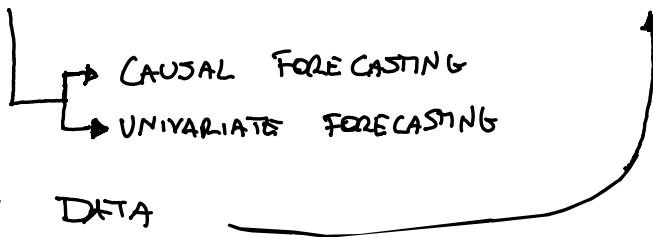
- ④ MEANINGFUL UNITS
- ⑤ WRITTEN
- ⑥ UNDERSTANDABLE



- BEFORE YOU START FORECASTING,  
YOU SHOULD ANSWER WHY FIRST.....

1) WHY YOU NEED A FORECAST? [PURPOSE]

2) COLLECT HISTORICAL DATA [PATTERNS]



3) PLOT DATA

4) SELECT A MODEL

5) DEVELOP FORECAST FOR CHOSEN PERIOD

6) IS ACCURATE?

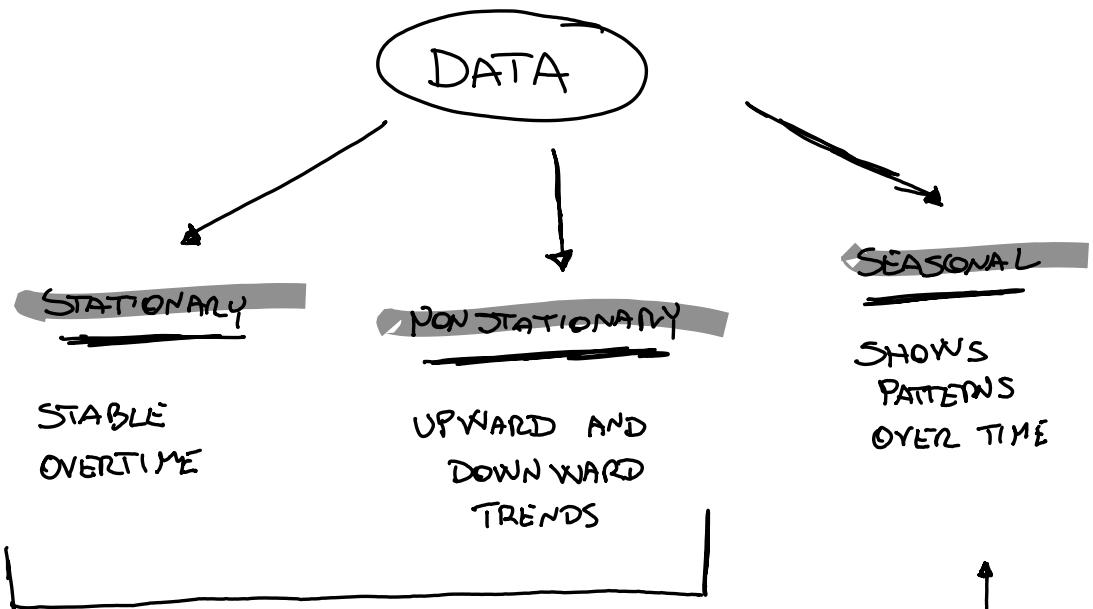
N6

YES, MOVE ONE

7) PLAN HORIZON

8) ADJUST AND  
PERFECT THE MODEL.

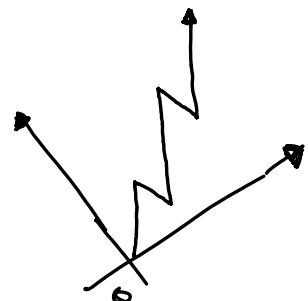
# DATA



## - ① DETERMINISTIC

↳ EASILY TO PREDICT (SUNRISE SUNSET)

## - ② RANDOM → UNPREDICTABLE **NO PATTERN**



## **PROCEDURE**

MSE

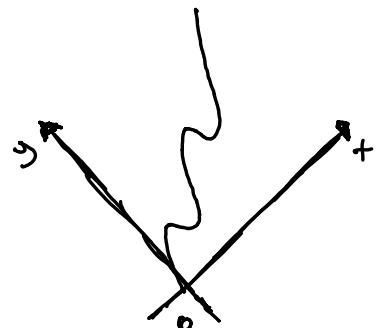
## ① CHOICE → MAD

## ② ACCURACY → MAPE

## ③ TRAINING SIGNAL

# COMPONENTS OF A FORECAST

- { . TREND → DANIEL TEST
- . CYCLE → KRUSKAL - WALLIS TEST
- ↳ SEASONALITY  
OR  
RANDOMNESS



## ERRORS OR DEVIATIONS

THE GOAL IS TO MINIMIZE IT.

↳ POSITIVE ERRORS ARE  
MORE THAN NEGATIVE ONE.

TO BOOST THE ACCURACY,  
SPLIT IN 2 THE TIME  
SERIES.

[SAMPLE PERIOD]

[BEYOND  
SAMPLE  
PERIOD]

- IF THERE'S A CONTRADICTION,

MSE

HAS THE PRIORITY UPON

MAD.

MAPE = MEAN ABSOLUTE PERCENT  
ERROR

$$\sum \left| \frac{e_{j+\tau}}{y_{T+i}} \right|$$

H

IN THIS CASE I GET

$$\sum \frac{\text{ERROR OF REAL VALUE}}{\text{REAL VALUE}} / h$$

INTERPRETATION

MAPE  $\leq 1\%$  VERY GOOD

$1\% < \text{MAPE} = 3\%$  GOOD

$3\% < \text{MAPE} = 5\%$  REGULAR

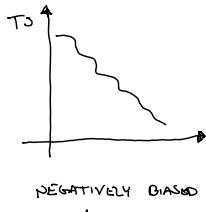
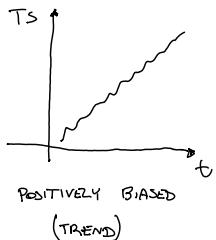
$5\% < \text{MAPE}$  LOW

# TRACKING SIGNAL

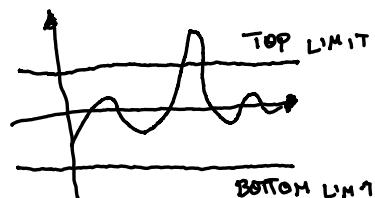
CALCULATES THE ERROR'S BEHAVIOUR.



$$T.S. = \frac{\sum (R.V - P.V)}{MAD}$$



- KEEP IN MIND, IN AN EVALUATION, DON'T FORGET TO TRACK THE TRENDS 
- THE MAD HAS TO BE CALCULATED FOR EACH CUMULATIVE REAL VALUE OF THE FORECASTING SAMPLE.
- A FORECASTED ERROR HAS TO BE IN 2 LIMIT'S RANGE.



# TREND

HOW A DATA SET BEHALF IN THE LONG-RUN.

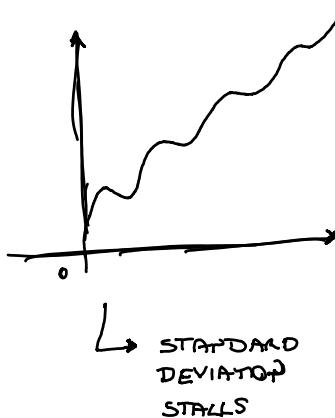
- POPULATION GROWTH
- TECHNOLOGY
- INNOVATION
- CONSUMER PREFERENCES

- CYCLICAL FLUCTUATION

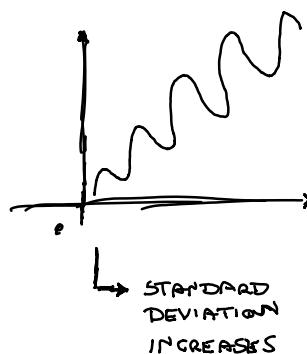
- BUSINESS AND ECONOMY
  - FOR EXAMPLE, WHEN YOU LAUNCH A PRODUCT.
- (FACTORS)
  - { ① INFLATION // DEFLECTION
  - ② STOCK MARKET PRICES
  - ③ UNIQUE EVENTS

# AGGREGATION

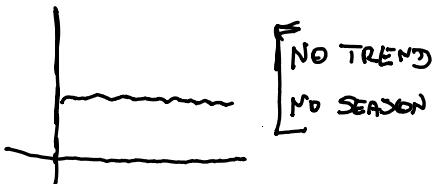
TREND + SEASONALITY



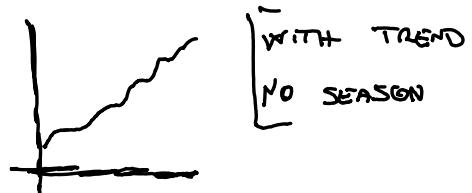
TREND X SEASONALITY



TYPE 1



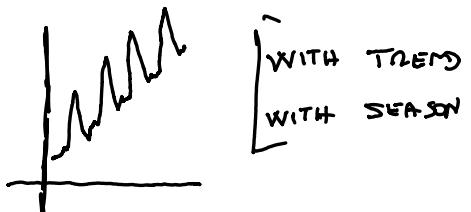
TYPE 3



TYPE 2



TYPE 4



# THE DANIEL TEST

→ CHECK  
TRENDS

① HYPOTHESIS →  $H_0$  : NO, TREND  
 $H_A$  : YES, TREND

② STATISTICS → FIND DISTRIBUTION

③ DECISION →  $R_{H_0} \rightarrow T \checkmark$   
not  $R_{H_0} \rightarrow T \times$

↳ FORECAST AND REASON OF OF  
THOSE FOUR TYPES .

$$T_s = 1 - \frac{6 \cdot \sum d_t^2}{T(T^2 - 1)} \sim N(0, (T-1)^{-1})$$

WE HAVE  
TO ADJUST IT



- IF WE HAVE A NEGATIVE VALUE,  
THERE'S A NEGATIVE TREND.
- SAME APPLIED TO THE POSITIVE .

$$Z = \sqrt{T-1} \cdot T_s$$

↳  $N(0, 1)$

## KRUSKAL - WALLIS TEST

CHECK  
SEASONALITY

- SAME PROCESS AS DANIEL TEST,  
BUT WITH A DIFFERENT FORMULA.

$$H = \frac{12}{T(T+1)} \left[ \sum \frac{R^2}{T} \right] - 3(T+1)$$

- CONFIRM THE FORMULA WITH

$$\text{CHI-SQUARED} \rightarrow \chi^2_{\alpha(S)-1}$$

# SEASONS

Quarters Months Semesters

IF  $H > \chi^2$   $\rightarrow H_0$  IS REJECTED (NO SEASONS)

IF  $H < \chi^2$   $\rightarrow H_0$  IS ACCEPTED (YES SEASONS)

# 1<sup>ST</sup> TYPE

## ① NAIVE FORECASTING

↳ I STICK WITH THE PREVIOUS VALUE  
IN ORDER TO FORECAST.

## ② SIMPLE MEAN

↳ APPLY THE ARITHMETIC MEAN

$$\bar{X} = \frac{\sum X_i}{n}$$

## ③ MOVING AVERAGE

↳ CHOOSE THE [LENGTH] OF # VALUES

SO, YOU MOVE TOWARD BY REMOVING  
THE LAST NUMBER OF THE PASTER  
AND ADD THE FOLLOWING ONE.

→ IF REALLY SMALL, USE NAIVE METHOD.

RESPONSIVE ↑ ↓ STABLE

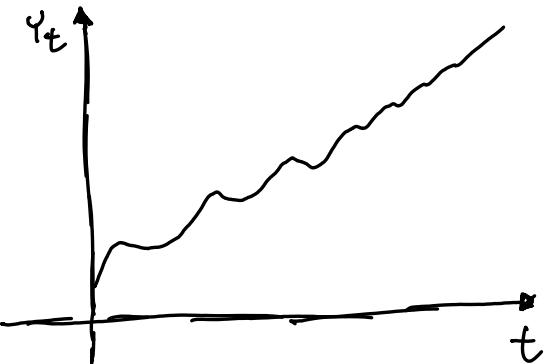
↳ IF EXTREMELY LARGE, USE SIMPLE MEAN.

→ IF YOU HAVE DIFFERENT VALUES, CALCULATE MSE  
AND CHOOSE THE ONE WITH THE SMALLER MSE.

## ④ SIMPLE EXPONENTIAL SMOOTHING

↳ LOOK UP THE SLIDES FOR A BETTER  
UNDERSTANDING ON HOW TO USE SUCH  
METHOD.

### 3<sup>RD</sup> TYPE



① LINEAR TREND

$$\hookrightarrow \hat{y}_t = B_0 + B_1 \cdot t$$

LOCALLY  
LINEAR

- ② DOUBLE MOVING AVERAGE
- ③ HOLT EXPONENTIAL SMOOTHING

KEEP IN MIND, DANIEL TEST HAS FLAWS. THEREFORE,  
ONE SHOULD BETTER DRAW THE GRAPH AND SEE  
WHAT IS GOING ON, OTHERWISE THE FORECAST COULD  
BE WRONG.

→ TO FORECAST BEYOND SAMPLE PERIOD

$$\hookrightarrow \hat{y}_{T+m} = B_0 + B_1 \cdot (T + m)$$

# STOCHASTIC PROCESS

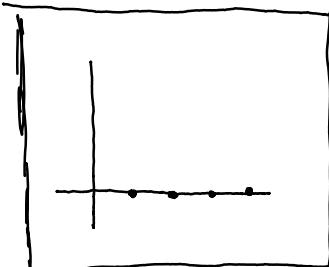
## WHITE NOISE

↳ SIMPLEST AND BASIC METHOD

- $E(u_t) = \phi$   $\rightarrow$  ERRORS MOVE AROUND  $\phi$
- $\text{VAR} = \text{CONSTANT}$
- $\text{Cov} = \phi$   $\rightarrow$  THERE ARE NO PATTERNS,  
THUS NO CORRELATION  
BETWEEN THE TWO  
VALUES.

[Auto-correlation function]

ACF



ALL VALUES ARE  $\phi$  DUE  
TO VARIANCE

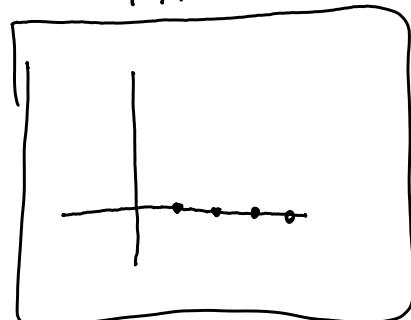
$$P_J = \frac{\text{VAR}_J}{\text{VAR}_S}$$

PARTIAL

PACF

IT IS LIKE

THE ACF



## • RANDOM WALK

↳ ADDING A CONSTANT TO WHITE NOISE

↳ CALLED

LAG-OPERATOR



$L(x_t)$

- WHAT IT DOES,  
IT THROWS IN THE  
PAST OUR TIME-SERIES

A RANDOM WALK IS A NON-STATIONARY MODEL



$$E(\text{RW}) = E(\delta + u_t + y_{t-1})$$

⋮

$$= E(t) \cdot \delta + E(y_0)$$

⋮

$$= E(y_0) + (t)\delta$$

IT DEPENDS

ON TIME UNLESS SOME VALUES ARE



## MOVING AVERAGE, ORDER 1

$$Y_t = \mu + w_t - \Theta_1 w_{t-1}$$

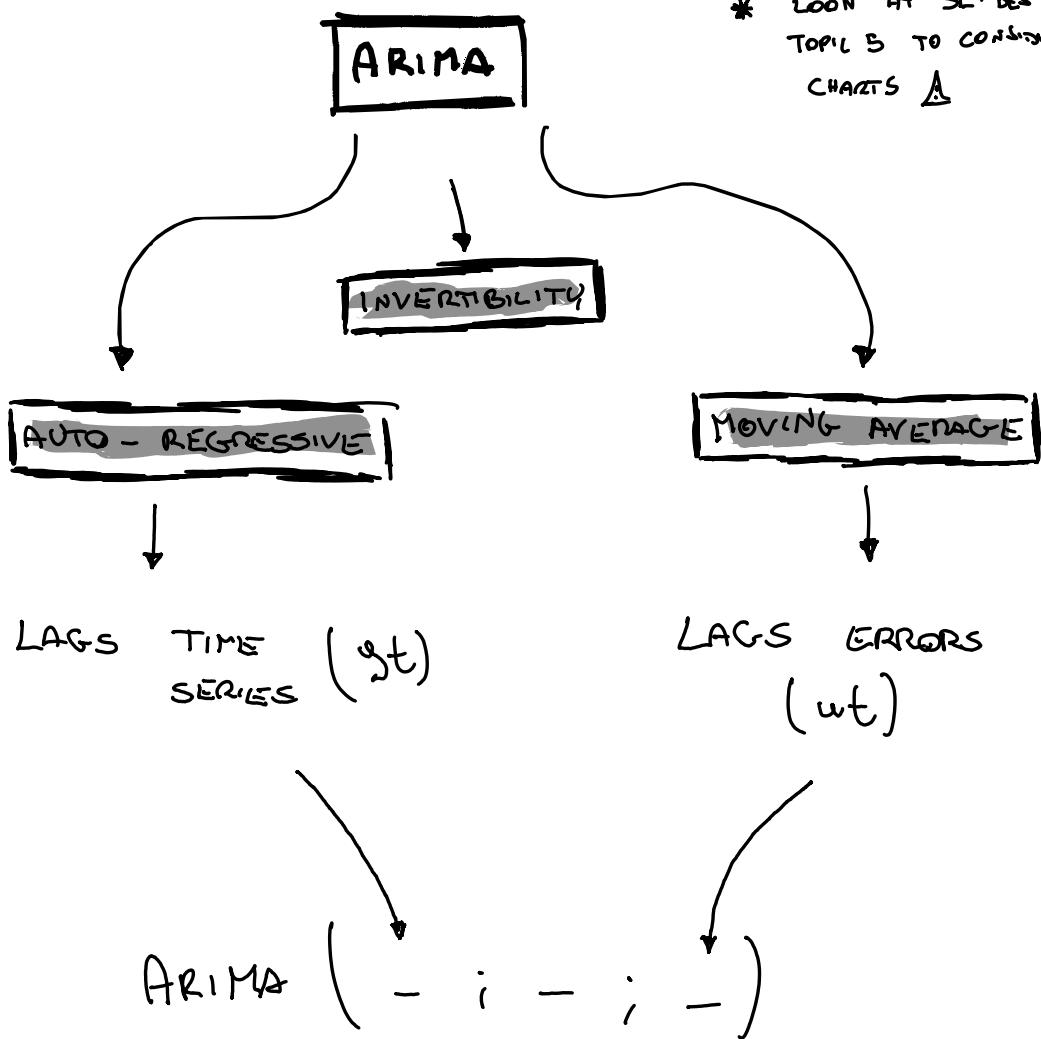
WHERE  $w_1$  AND  $w_{t-1}$  ARE WHITE NOISES.

MA (1) → HOW MANY LAG VALUES APPLIED.  
↳ MODEL RY ERRORS

- LET'S APPLY SOME MATH

$$\begin{aligned} Y_t &= \mu + w_t - \Theta_1 w_{t-1} \\ &= \mu + w_t - \Theta_1 \cancel{w_{t-1}} \\ &= \mu + (1 - \Theta_1) \underline{\underline{w_t}} \end{aligned}$$

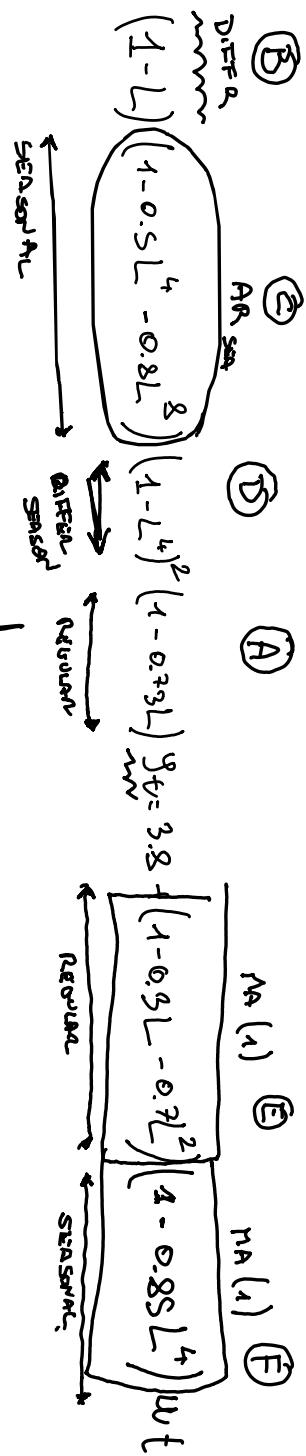
\* LOOK AT SLIDES  
TOPIC 5 TO CONSIDER  
CHARTS A



WHITE NOISE  $\rightarrow$  ARIMA  $(0; 0; 0)$

RANDOM WALK  $\rightarrow$  ARIMA  $(0; 1; 0)$

# SARIMA EXERCISE



• STATIONARY (AR)  $\xrightarrow{s}$   
 INVERTIBLE (MA)  $\xleftarrow{s}$

- ONCE DONE, THE SECOND STEP IS TO CHECK STATIONARITY EITHER FOR TIME SERIES AND ERRORS.

RULES

$$\begin{cases} \phi_1 + \phi_2 < 1 \\ |\phi_1| < 1 \\ |\phi_2| < 1 \end{cases}$$

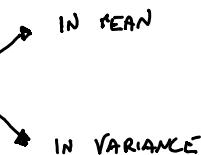
IF JUST ONE IS BREACHED.  
IT MIGHT BE NOT STATIONARY OR INVERTIBLE

# Box - Jenkins Met

(1)

## IDENTIFICATION

- ANALYZE STATIONARITY



(2)

## ESTIMATION

- ORDINARY LEAST SQUARES (OLS)
- MAXIMUM LIKELIHOOD (ML)

(3)

## DIAGNOSIS

- CHECK ADEQUACY

- 
- {  
① APPLY TOO MANY DIFFERS.  
② APPLY TOO FEW DIFFERS.  
③ FORGOT A MODEL  
④ TOO MANY MODELS OR  
THE ORDER IS TO HIGH

(4)

## APPLICATION

## SIGNIFICANCY LEVELS

***	→	1%
**	→	5%
*	→	10%

THOSE STARS ARE USED TO REMOVE  
NON SIGNIFICANT DATAS FROM YOUR MODEL.

{ IF  $P\text{-VALUE} < \text{SIGN}_{\text{LEVEL}}$  (SIGNIFICANT)  
IF  $P\text{-VALUE} > \text{SIGN}_{\text{LEVEL}}$  (NOT SIGNIFICANT)

- THUS, THE MOST NON-SIGNIFICANT DATA,  
HAS TO BE REMOVED.

WHILE PERFORMING THE DIAGNOSIS, A MODEL IN ORDER TO BE ADEQUATE HAS TO HAVE 4 CHARACTERISTICS.

- ① ALL COEFFICIENTS HAVE TO BE SIGNIFICANT; (LOOK AT CORRELOGRAMS)
- ② STATIONARITY AND INVERTIBILITY CONDITIONS; (BOX PELON)
- ③ RESIDUALS HAVE TO FOLLOW A WHITE NOISE; ( $P\text{-VALUE} > 0.05$ )
- ④ STABILITY; ✓

MODEL	P	q	STATIONARITY	INVERTIBILITY
ARMA (1; 0)	1	0	$ \phi_1  < 1$	NO
ARMA (1; 1)	1	1	$ \phi_1  < 1$ $ \Theta_1  < 1$	
ARMA (2; 0)	2	0	$ \phi_1  < 1$ $\phi_1 + \phi_2 < 1$ $\phi_2 - \phi_1 < 1$	NO
ARMA (0; 1)	0	1	NO	$ \Theta_1  < 1$
ARMA (0; 2)	0	2	NO	$ \Theta_1  < 1$ $\Theta_2 + \Theta_1 < 1$ $\Theta_2 - \Theta_1 < 1$

DURING COMPARISONS BETWEEN THE DATA SET  
THE ORDER IS GIVEN BY THE MISSING VALUE  
WITHIN THE RANGE.

{ OCTOBER - NOVEMBER = ORDER 1  
JANUARY - MARCH = ORDER 2  
JANUARY - JUNE = ORDER 3

# GRET

- PLOT A GRAPH TO CHECK WHETHER THE DATA-SET IS STATIONARY IN ITS MEAN OR NOT.
- IF NOT, PERHAPS DIFFERENCES OR LOGS HAVE TO BE APPLIED IN ORDER TO MAKE IT STATIONARY.

{ KEEP IN MIND, ONE WANTS TO APPLY DIFFERENCES TO A SERIES TO FLATTEN IT, WHEREAS LOGS ARE USED TO WITHER VARIANCE. }

- TYPE 1 NO TREND  
NO SEAS
- SIMPLE MEAN
  - NAIVE
  - MOVING AVERAGE
  - EXPONENTIAL SMOOTHING

- TYPE 2 NO TREND
- NAIVE
  - MEAN

- TYPE 3
- LINEAR TREND
  - D. MOVING AVERAGES
  - HOLT EXPONENTIAL

- TYPE 4 BOTH
- DECOMPOSITION
  - HOLT - WINTERS

## EXERCISE 1

|DEVIATION| = REAL VALUE - PREDICTED VALUE

TIME	METHOD A	ERROR	METHOD B	ERROR
1999	2150	-30	2010	110
2000	2345	-45	2278	22
2001	2300	-75	2650	75

REAL VALUES  $\rightarrow$  2120 ; 2300 ; 2725

- (A) METHOD B PROVIDES THE BEST FORECASTS, BECAUSE THE OBJECTIVE IS TO MITIGATE THE DEVIATIONS.  
IN THIS CASE, B HAS POSITIVE ERRORS.

- (B) MAD  $\rightarrow$  MEAN ABSOLUTE DEVIATION

$$\text{METHOD A} = \frac{\sum |R_v - P_v|}{n} = 50 \quad \text{METHOD B} = 69$$

MSE  $\rightarrow$  MEAN SQUARED ERROR

$$\text{METHOD A} = \frac{\sum (R_v - P_v)^2}{n} = 2850 \quad \text{METHOD B} = 6069.66$$

IN THE EVALUATION, METHOD A STRICTLY PROVIDES BETTER FORECASTS THAN METHOD B 