

1. Why Web3, Why Now?

The Convergence of Institutions, Innovation, and Regulation

The world is not waiting for Web3 to happen—it's already being built by the same institutions that defined the legacy financial and technological landscape. From Wall Street to European banks, from central banks to sovereign regulators, blockchain adoption is moving from speculative hype to strategic infrastructure.

Regulations are a Launchpad

Web3 is gaining momentum thanks to regulators who are building a runway.

- **In the EU**, MiCA regulation brings unified, clear compliance standards for crypto services and stablecoins across all 27 countries.
- **In the U.S.**, institutions are pushing forward. BlackRock, Visa, and JPMorgan have deployed tokenized products and stablecoins while Congress is working to define clear oversight via the FIT21 Act.
- **In the UAE**, regulation is proactive and operational. VARA, ADGM, and DIFC have built a best-in-class licensing structure. The private sector—from real estate to airlines—is thriving under compliant conditions.

These environments show that Web3 is no longer an unregulated grey zone, it's becoming one of the most tightly governed innovation frontiers in finance and technology.

The Convergence is a Window of Opportunity

Across four global forces—**institutional capital, regulatory clarity, brand experimentation, and CBDC infrastructure**—Web3 is no longer a niche vertical. It's an entirely new business layer.

For traditional companies, this is the moment to work on a tailored, compliant, and modular strategy. The businesses that begin mapping out their position in this emerging economy today will own tomorrow's consumer attention, cost savings, and new revenue streams.

2Web3 is your guide into this transformation.

We provide a structured, advisory-led framework that helps you explore strategic, low-risk modules within the decentralized economy—before committing to product execution. It's the *smartest way to enter Web3 with clarity, control, and competitive edge.*

2. What We Offer: A Strategic Entry Point into Web3

Smart Exploration Before Execution

Web3 is a great opportunity, but entering it without clarity is a liability. At MPM Labs, we offer businesses a **proven, low-risk strategy phase** that enables exploration of Web3 without building anything prematurely.

Our **2Web3 framework** is not about selling hype or tech. It's about **designing smart entry points**, based on your unique brand, assets, market position, and readiness level. Whether you're a luxury label, gaming company, cultural brand, or supply chain innovator, we help define *where and how* your business can extract real value from the decentralized economy.

Why Traditional Businesses Struggle With Web3

We identified 6 main roadblocks and issues that cause doubt for business adoption.

Ineffective Partnerships - Working with the wrong providers or platforms can slow things down, waste budget, and limit results.

Regulatory Uncertainty - Changing rules and unclear legal frameworks make it hard to plan with confidence.

Reputational Risk - Missteps in Web3 can damage trust with customers, partners, or investors.

Knowledge Barriers - Without the right in-house understanding, projects can stall or head in the wrong direction.

Strategic Risk - Choosing the wrong use case or market entry point can mean missed opportunities and sunk costs.

Cultural Mismatches - A big gap between your company's & clients' mindset and Web3 norms can make adoption harder than expected.

That's why our strategy phase exists, to bridge these gaps through tangible, testable frameworks that speak both IRL and onchain.

Who This Is Perfect For:

- You've already got the product and tech team, but need to **orchestrate the GTM, brand, and community**
- You have the tokenomics figured out, but need help with **activation, traction, and credibility**
- You don't want to "go full crypto" without knowing what works and what doesn't
- You want to explore Web3 in a way that is smart, **reputationally safe**, and **revenue-aligned**

3. The Modular Opportunity Framework

Strategic Entry Points for Businesses into Web3

The Web3 ecosystem is vast, but not every business needs to dive in headfirst. Through our advisory work with traditional businesses, we've identified **10 use cases**. Each offers tangible ways to engage users, create value, and future-proof your business through decentralized infrastructure.

Each module represents a strategic pathway into the decentralized economy. They can be explored individually or combined into custom blueprints tailored to your business model, customer base, and regulatory landscape.

2Web3 Use Cases

- 1. Building a Community**
Create community architecture that turns users into contributors, co-creators, and early adopters.
- 2. Token-Gated Membership NFTs**
Unlock exclusive access, perks, or experiences via verifiable digital ownership.
- 3. Advanced NFT Applications**
Utilize dynamic NFTs, fractionalization, or authenticity certificates to power identity, trust, and innovation.
- 4. DeFi Applications**
Enable staking, liquidity, borrowing, and rewards—behind the scenes or as consumer-facing features.
- 5. Real-World Asset (RWA) Tokenization**
Tokenize products, revenue streams, or real estate to increase liquidity, trust, and transparency.
- 6. Loyalty, Gamification & SocialFi**
Turn engagement into progression, reputation, and rewards through onchain loyalty systems.
- 7. Accepting Crypto Payments & Onchain Sales**
Open your business to a \$2.5T+ market and settle payments instantly, globally, and securely. Always to be combined with a second use case to attract the right clients.

8. **Referral & Incentive Programs**

Align your community's incentives with growth through transparent, onchain referral systems.

9. **Utility Token Business Models & Token Launches**

Build an ecosystem that rewards behavior, drives retention, and funds expansion - legally and strategically.

10. **Decentralized Crowdfunding**

Raise capital and loyalty simultaneously by letting your early users fund the vision they believe in.

Each use case answers three critical questions:

- **What can be done here exactly?** → Real features and mechanisms
- **What does the user actually experience?** → Touchpoints and UX logic
- **Who's already doing this?** → Institutional-grade case study for credibility

Together, these form the **"WHAT"** of your Web3 strategy, and lead directly into the blueprint we create for your business.

Use Case 1: Building a Community

From Audience to Ecosystem

In Web3, community is the lifeblood of any project. Unlike traditional businesses where engagement is one-way, Web3 communities thrive on **participation, contribution, and co-ownership**. Building a community doesn't mean opening a Discord server or hosting an event; it's designing the structure, tools, and incentives that allow people to care, act, and stay.

What Can Be Done Here:

1. Community Infrastructure:

- Platforms like Discord, Telegram, and Lens Protocol with structured roles, tiers, and channels
- Governance or feedback loops (DAO-lite or simple polls)
- Early access groups for feedback, drops, or testnet actions

2. Engagement Mechanics:

- Quests & Missions (Learn-to-Earn, Share-to-Earn)
- Reputation systems (XP, badges, tiers)
- AMAs, livestreams, and token-gated events

3. Contribution Models:

- Allowlist based on contribution
 - Invite-based campaigns
 - Community moderators, builders, and affiliates
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Consumer Touchpoints & Experiences:

- **Onboarding:** Engaging welcome flow with mission, role, and optional quests
- **Progression:** Visible status as community member grows (XP, NFT badge, leaderboard)
- **Participation:** Votes, surveys, contests, content creation
- **Reward loops:** Access to gated content, early drops, perks, referral bonuses

Psychology at Play: Belonging, status, co-creation, exclusivity, progression

Case Study: Starbucks Odyssey

Starbucks built a **blockchain-powered community layer** with “Journeys” (gamified experiences) that reward users with digital collectibles and perks.

- Users complete real-world or online actions (e.g. visiting stores, trying new drinks)
- Completing actions earns points + NFTs called “Journey Stamps”
- The NFTs unlock exclusive experiences (classes, merchandise, trips)
- Built on **Polygon**, integrated seamlessly with existing Starbucks accounts

Insight: Starbucks used blockchain not as tech, but as **invisible infrastructure** behind a loyalty-driven community.

Why?

Companies already have audiences, but turning them into contributors and advocates requires structure, incentives, and tools. A strong community architecture increases retention, reduces CAC, and lays the foundation for NFTs, tokens, and future revenue models.

Use Case 2: Token-Gated Membership NFTs

Access as a Digital Asset

While traditional memberships rely on email logins or hidden URLs, Web3 flips the model: **ownership of access** becomes a programmable asset. Token-gated systems allow brands to **digitize exclusivity** and reward loyalty, creating scarcity, and building community-driven value.

These NFTs are **functional passes** into select experiences, events, platforms, and perks.

What Can Be Done Here:

1. Membership Tiers Based on NFT Ownership:

- Bronze / Silver / Gold models with dynamic perks

- Stacking utility: own 3+ NFTs = upgraded benefits

2. Access Control Systems:

- Token gates for websites, eCommerce checkouts, Discord channels, IRL events
- Ticketing and verification at events via wallet scan

3. Time-Based or Dynamic Memberships:

- Expiring NFTs (e.g. 3 months of access → re-mint or renew)
- Dynamic NFTs that evolve based on user behavior (e.g. upgrade to VIP after usage)

4. Perks & Rewards Distribution:

- Free drops or discounts gated by NFT
- Access to exclusive content, drops, communities, calls, or merch

Consumer Touchpoints & Experiences:

- **Purchase or receive NFT membership** (can be gifted, bought, or earned)
- **Connect wallet to brand portal** → verify NFT ownership
- **Instant access to gated perks** (content, discounts, events)
- **Ongoing rewards or upgrades** tied to usage, referrals, or holding period

Psychology at Play: Exclusivity, status, gamification, ownership, identity

Case Study: Nike's .SWOOSH Platform

Nike launched its own Web3-native platform called **.SWOOSH**, allowing users to:

- Earn or purchase NFT membership tokens
- Gain access to **exclusive digital drops** like virtual sneakers and wearables
- Participate in design contests, feedback sessions, and future product collabs
- Receive **royalties** if their co-designed products are sold

All access is **token-based**, with the platform acting as both a loyalty engine and a brand experience layer.

Insight: Nike used token-gated membership not just for exclusivity, but as a **creative co-ownership loop**, turning users into brand collaborators.

Why?

Token-gated memberships give businesses the ability to **program loyalty, access, and progression** in a way that's traceable, tradable, and scalable. They reduce reliance on login/password models and unlock new revenue and engagement streams—especially when layered with rewards or creator input.

Use Case 3: Advanced NFT Applications

NFTs as Dynamic Digital Assets

Most people associate NFTs with art or profile pictures, but that's just the surface. In Web3, NFTs are **programmable ownership certificates** that unlock advanced functionality. They can evolve over time, represent shared ownership, store dynamic data, or act as digital twins of physical products.

This use case expands NFTs into **tools for authentication, monetization, and utility**.

What Can Be Done Here:

1. Dynamic NFTs (dNFTs):

- NFTs that change based on user actions (e.g., XP progression, check-ins, usage)
- Ideal for gaming, loyalty programs, fitness, education, or event attendance
- Upgradeable metadata (e.g., evolve from “Beginner” to “Champion”)

2. Soulbound or Non-Transferable NFTs:

- Non-tradable badges or credentials (for achievements, access history, verification)
- Useful for alumni networks, KYC-verified users, or loyalty tiers

3. Fractionalized NFTs:

- Split high-value NFTs into ERC-20 tokens, allowing shared ownership
- Use case: real estate, art, IP rights, product co-ownership
- Enables liquidity and community co-investment

4. NFTs as Proof of Authenticity:

- Luxury goods, collectibles, fashion, and supply chain - each item tied to an NFT
- Scan NFC or QR → wallet confirms ownership + details
- Eliminates counterfeits, verifies provenance

5. NFTs as Access + Utility Layers:

- Tickets, passports, certificates, warranties, and subscriptions
- NFTs as "containers" of value that unlock new behaviors

Consumer Touchpoints & Experiences:

- **Receive or mint dynamic NFTs** for progress or achievement
- **Co-own high-value products** through fractional tokens
- **Scan product tags or NFC chips** to verify authenticity or claim rewards
- **Redeem NFTs for physical perks, tickets, or services**
- **Hold evolving NFTs that reflect their status, activity, or contribution**

Psychology at Play: Co-ownership, identity, status, trust, traceability, unlockable value

Case Study: Siemens AG Digital Bond on Polygon

In early 2023, Siemens issued a €60 million **blockchain-native bond** using Polygon. The bond's metadata and ownership were managed via tokenized representations (NFT-like financial instruments), with programmable logic for settlement and custody.

This marked a major step in **fractionalizing and digitizing complex assets**; showing how NFTs can represent high-value, real-world financial instruments with transparency and speed.

Insight: NFTs can be financial primitives, packaging trust and transparency into programmable form.

Why?

Advanced NFTs allow businesses to:

- **Authenticate assets**
- **Fractionalize high-value goods**
- **Reward customer behavior dynamically**
- **Reduce friction in verification, resale, or co-ownership**

They also pave the way for **Web3-native business models** in luxury, fashion, gaming, IP, and education, without losing legal compliance or control.

Use Case 4: DeFi Applications

The Financial Engine of the Decentralized Economy

Decentralized Finance (DeFi) isn't just for crypto-native users or degens. For traditional businesses, DeFi opens the door to **programmable, transparent, and borderless financial tools**—with use cases ranging from user rewards and staking to collateralized ecosystems and liquidity provisioning.

The future of financial interaction is composable—and DeFi modules can quietly power loyalty, access, and ecosystem dynamics behind the scenes.

What Can Be Done Here:

1. Staking-as-a-Service:

- Users lock tokens or NFTs to earn rewards, access perks, or maintain status
- Brands incentivize long-term holding and reduce token volatility
- Think: "Stake your pass for 30 days to unlock early access or merch"

2. Collateralized Loyalty / Credit Systems:

- Use tokens/NFTs as soft collateral for loans, access tiers, or advance credit
- Customers can "borrow" services, experiences, or products backed by assets they own

- Ideal for gaming, loyalty, and premium services

3. Liquidity Pools for Ecosystem Tokens:

- Enable users to provide liquidity for brand tokens or reward tokens
- Useful when launching a utility token with trading value
- Enables decentralized trading, DEX listings, and ecosystem strength

4. Yield Mechanisms:

- Users who hold/stake assets earn a portion of marketplace, ad, or event revenue
- Revenue-sharing models turn users into stakeholders
- Especially powerful for platforms or multi-brand ecosystems

5. Cross-Chain Asset Portability:

- Use bridges to let users move brand NFTs or tokens across chains (Polygon ↔ Solana, etc.)
- Enhances flexibility and partnership potential

Consumer Touchpoints & Experiences:

- **Stake tokens/NFTs via wallet connection** → receive rewards or perks
- **Earn yield or perks** by contributing to a liquidity pool or referral fund
- **Use token collateral to access exclusive experiences**
- **Bridge assets to other chains** to expand usage or interoperability
- **Participate in governance or loyalty via DAO-lite mechanics**

Psychology at Play: Incentivized behavior, long-term thinking, co-ownership, gamified finance

Case Study: JPMorgan's Tokenized Collateral Transfers

JPMorgan's **Onyx platform** processed a landmark DeFi-style transaction: transferring tokenized shares of a **BlackRock money market fund** as collateral for a derivatives trade—nearly instantly—onchain.

What was once a multi-day, paperwork-heavy process was reduced to **seconds**, with programmable rules, automatic reconciliation, and transparent ownership trails.

Insight: DeFi tools aren't only about yield—they offer speed, efficiency, trust, and cost reduction. If JPMorgan's using it at scale, your business can too.

Why?

DeFi modules allow businesses to:

- **Monetize loyalty**
- **Create value from participation**
- **Reduce friction in payments, access, and rewards**
- **Deploy financial logic without a bank**

And most importantly: **you can implement DeFi behind the scenes**—your customers experience value, not complexity.

Use Case 5: Real-World Asset (RWA) Tokenization

Bringing Physical Value onchain

Real-world asset tokenization is one of the most validated and institutionally adopted use cases in Web3. It's not a trend—it's an upgrade to how businesses issue, track, and transfer value. Whether you're dealing in products, property, inventory, or revenue streams, tokenization allows assets to be represented onchain with **ownership, liquidity, and programmability** baked in.

What Can Be Done Here:

1. Tokenizing Products & Inventory:

- Tie each item (wine bottle, car, piece of art) to a unique token
- Create transparency around origin, authenticity, and availability
- Allows resale, lending, or gating experiences around real items

2. Tokenized Bonds / Revenue Streams:

- Turn portions of projected revenue, IP rights, or future earnings into onchain tokens
- Enables fractional ownership and investor access

- Can be structured with automated yield or dividends

3. Tokenized Real Estate & Physical Assets:

- Fractionalize commercial or luxury property holdings
- Let users co-invest, rent, or sell shares in real estate
- Unlock liquidity from traditionally illiquid assets

4. Supply Chain and Provenance NFTs:

- Tokenized tracking of origin, shipment, and certification
- Valuable for food, fashion, pharma, and luxury industries
- Enables automated compliance and consumer transparency

5. Pre-Sale or Ownership Certificates:

- Sell tokenized pre-orders or limited rights for early access or physical redemption
- Think: “own the barrel before the whiskey ages”

Consumer Touchpoints & Experiences:

- **Purchase or receive a token** that links to a real product or revenue stream
- **Scan token data for authenticity and traceability**
- **Trade or transfer asset shares** on compliant platforms
- **Receive dividends or perks** from holding tokens tied to revenue or goods
- **Unlock physical delivery or event access** through ownership

Psychology at Play: Ownership, transparency, co-investment, trust, scarcity

Case Study: European Investment Bank (EIB) Digital Bonds

The **EIB**, alongside Banque de France and the ECB, issued multiple **€100M+ digital bonds** on blockchain infrastructure. These assets were programmable, issued on public networks, and in some cases settled using **wholesale CBDCs**.

This wasn't experimental—it was a regulated, compliant, real-world capital markets deal. It proved that **real financial assets can be tokenized at scale**, with institutional approval and public visibility.

Insight: If central banks and sovereign institutions are tokenizing real assets, there's no reason why luxury brands, manufacturers, or IP holders can't start with a lean version of the same playbook.

Why?

Tokenization gives businesses the tools to:

- **Unlock liquidity from static or illiquid assets**
- **Create transparent, auditable ownership trails**
- **Enable community co-ownership or pre-sale mechanics**
- **Build trust, traceability, and global reach**

It's not just digital transformation—it's asset transformation.

Use Case 6: Brand Loyalty, Gamification & SocialFi

Turning Users Into Advocates Through onchain Incentives

Web3 isn't just about tech—it's about behavior. And in a landscape flooded with ads and content, the winners are those who **turn attention into participation**. Through gamified loyalty systems and SocialFi mechanics, brands can create ecosystems where users don't just consume—they **earn, share, and grow the brand with you**.

This module is all about building **high-retention experiences** that convert users into long-term contributors.

What Can Be Done Here:

1. Gamified Loyalty Programs:

- Points that evolve into tokens or perks
- Missions, achievements, and progression (XP-style)
- "Seasons" of rewards for recurring engagement

2. Learn-to-Earn / Share-to-Earn Quests:

- Incentivize education, referrals, or content creation
- Track actions via wallet or platform integrations
- Users earn NFTs, tokens, or IRL rewards

3. Social Identity Systems (XP / Reputation):

- Roles and tiers based on onchain activity
- Verified contributor badges, “OG” roles, or leaderboard systems
- Integrates with Discord, Telegram, and onchain dashboards

4. Referral Loops & Friend Incentives:

- Users earn perks for inviting new users
- onchain tracking = transparent and fair
- Referrals can unlock gated rewards, exclusive drops, or token shares

5. Brand Challenges & Event-Based Drops:

- QR code quests at IRL events
- Limited-time Web3 campaigns (e.g. treasure hunts, flash drops)
- Collaborations with influencers or other brands for bonus rewards

Consumer Touchpoints & Experiences:

- **Complete challenges or streaks** to earn perks
- **Refer friends** and gain entry to exclusive layers
- **Track status, badges, and progress** across social platforms
- **Participate in seasonal events** for collectible or tradable items
- **Level up identity** through gamified participation

Psychology at Play: Progression, recognition, rewards, FOMO, social status, feedback loops

Case Study: Starbucks Odyssey (this time, through the gamification lens)

In Starbucks Odyssey, users participate in “**Journeys**”—gamified tasks like trivia, store visits, or product experimentation. Completion earns **NFT-based “Journey Stamps”** that unlock real-world perks like:

- Coffee classes
- Exclusive merch
- Trip invitations
- Priority rewards status

The experience is *completely gamified*, and users are encouraged to **explore, engage, and share**.

Insight: Starbucks built a loyalty experience that is fun, layered, and Web3-native—without ever requiring users to mention crypto.

Why?

Web3 loyalty programs outperform traditional approaches because they’re:

- **Programmable** → Rewards evolve and unlock
- **Interoperable** → Connect to wallets, platforms, or other brands
- **Shareable** → Users become advocates
- **Persistent** → Ownership and history carry over across seasons

This module is perfect for brands that want to **turn marketing spend into community equity**—and engagement into growth.

Use Case 7: Accepting Crypto Payments & Onchain Sales

Tapping Into a High-Spending, Underserved Consumer Base

Crypto users are no longer niche—they’re global, active, and increasingly seeking ways to **spend their digital wealth**. Accepting crypto payments isn’t about replacing traditional checkout—it’s about **adding a new channel that caters to high-value, often untapped buyers**.

This module helps brands unlock new markets and reduce friction by enabling **borderless, fast, and low-fee transactions**—without the volatility risk.

What Can Be Done Here:

1. Crypto Checkout Integration:

- Accept BTC, ETH, stablecoins (e.g., USDT, USDC)
- Auto-convert to fiat (EUR, USD, AED) with no exposure to volatility
- Add to eCommerce stores (Shopify, WooCommerce, custom) or in-store terminals

2. Stablecoin Settlements (T+0):

- Near-instant settlement in regulated stablecoins (USDC, PYUSD, etc.)
- Improves cash flow vs. legacy card systems (T+2 or more)
- Transparent fees and no chargebacks

3. Dynamic Pricing or Promotions for Crypto:

- Give discounts or perks for users paying with crypto
- Launch campaigns targeting crypto-native audiences or DAO communities

4. NFT as a Purchase Layer:

- Customers buy or claim NFTs that **act as receipts, tickets, or perks**
- Enables hybrid sales: token + product, or digital twin + physical item
- Can unlock resale royalties or future drops

5. Connect with Global Payment Providers:

- Work with licensed intermediaries (Triple A, BitPay, etc.)
- Ensure KYC/AML-compliant processing
- Provide smooth UX with no need for Web3 wallets (if desired)

Consumer Touchpoints & Experiences:

- **Pay in ETH, BTC, or stablecoins** at checkout
- **Choose their network** (Ethereum, Polygon, Solana, etc.)
- **Receive NFT receipts or unlockables** as part of the purchase
- **Complete purchases globally** without FX fees or banking restrictions
- **Experience seamless settlement** like any other payment method

Psychology at Play: Speed, control, novelty, brand alignment, “finally someone accepts my crypto”

Case Study: Palazzo Versace Dubai — Luxury Meets Crypto

Palazzo Versace Hotel in Dubai partnered with Binance Pay to allow guests to:

- **Pay for stays, dining, and spa services in crypto**
- Accept major assets like BTC, ETH, and stablecoins
- Integrate the system at front desk and online checkout
- Appeal to **high-net-worth crypto tourists** visiting the UAE

Insight: Accepting crypto can **elevate a brand**, signal innovation, and provide **practical UX for global, borderless spending**—especially in luxury, tourism, and eCommerce.

Why?

Crypto payment acceptance:

- Unlocks a **new segment of high-value users**
- Provides **faster, cheaper settlement**
- Reduces reliance on traditional banking systems
- Positions the brand as **forward-thinking and inclusive**
- Can be layered with loyalty, NFT receipts, or tokenized perks

You don't need to bet on crypto's future—just enable the users already living in it.

Use Case 8: Referral Programs That Align Incentives Across Communities

Reward the People Who Help You Grow

Web3 makes it easy to track, reward, and scale referrals—**without the friction** of traditional affiliate systems. In this module, brands design **transparent, onchain referral systems** that let early supporters become active promoters and stakeholders.

It's not just about bringing in users—it's about **aligning incentives across networks, fanbases, and online bubbles** so growth becomes a shared mission.

What Can Be Done Here:

1. onchain Referral Links with Wallet Tracking:

- Users generate unique wallet-based referral links
- New users connect wallet or claim NFT → referral is logged
- Both parties can receive airdrops, discounts, access, or tokens

2. Multi-Tiered Rewards Structures:

- Rewards increase with number of successful invites
- Unlock roles, perks, or status based on performance
- Create competition and leaderboards (gamified mechanics)

3. Tokenized Incentives:

- Give small amounts of a utility token or branded reward per referral
- Can be vested (e.g., 50% now, 50% when user stays active)
- Reinforces holding behavior and community stickiness

4. Cross-Bubble Incentive Collabs:

- Reward users for bringing in members from other DAOs, NFT projects, fanbases
- Can be paired with a whitelist, airdrop, or gated access opportunity
- Use POAPs, collab NFTs, or bonus mechanics to build bridges

5. Web2 → Web3 Bridge:

- Use email invites or QR code systems to onboard traditional users
- Reward both parties on successful wallet creation or first transaction

Consumer Touchpoints & Experiences:

- **Share a personalized invite link** tied to wallet or profile
- **Track referrals in a dashboard or Discord bot**
- **Earn perks** like token bonuses, NFT drops, or early access slots
- **Level up role or rewards** as their invite chain grows
- **Feel real ownership over growth** and brand success

Psychology at Play: Incentives, social proof, exclusivity, achievement, virality

Case Study: Galxe's Referral & Quest Infrastructure

Galxe (formerly Project Galaxy) powers **onchain identity and growth systems** through quests, loyalty campaigns, and referrals.

Projects using Galxe can:

- Launch **token- or NFT-based referral challenges**
- Incentivize specific behaviors (follow, join, mint, refer)
- Track all actions **onchain**, eliminating fraud
- Reward contributors with loyalty points, NFTs, or governance power

Many top Web3 brands—like Optimism, Polygon, and Binance—have used Galxe to **scale communities and align rewards** with user actions.

Insight: With the right referral tools, your users become your best marketers—and Web3 ensures it's fair, transparent, and measurable.

Why?

Referral programs in Web3 aren't just "affiliates"—they're **viral trust engines** that:

- Turn fans into evangelists
- Bring communities together across platforms
- Create exponential exposure with minimal cost
- Build loyalty *before* the product even launches

Growth isn't just something you pay for—it's something you design.

Use Case 9: Utility Token Business Models & Token Launches

Align Incentives, Unlock Ecosystem Value

A well-designed utility token isn't just a currency—it's a **growth engine**, a coordination layer, and a long-term engagement mechanism. When done right, it powers user behavior, rewards contribution, and creates a self-sustaining economy within your brand.

But launching a token is not about hype—it's about **clear use cases, regulatory readiness, and real utility**.

What Can Be Done Here:

1. Design of a Utility Token Ecosystem:

- Map out the token's role: payment, access, governance, staking, or rewards
- Define how value flows between users, creators, and the brand
- Determine token supply, emission schedules, and burn/mint logic

2. Multi-Use Token Mechanics:

- Token as in-game or in-app currency
- Use tokens for discounts, voting rights, or marketplace activity
- Earn tokens for content, referrals, purchases, or community work

3. Regulatory-Compliant Structuring:

- Distinguish between utility and security tokens
- Select appropriate legal jurisdictions (e.g. UAE, EU under MiCAR)
- Implement vesting, KYC, and AML measures

4. Token Launch Strategy (TGE):

- Whitelisted early access or private rounds
- Public sale via IDO, launchpad, or partner platforms
- Airdrops or claim mechanics for community bootstrapping

5. Treasury & Sustainability Planning:

- Define how tokens are distributed and recycled
- Reserve for contributors, liquidity, partnerships, or grants
- Create onchain transparency and treasury dashboards

Consumer Touchpoints & Experiences:

- **Earn tokens** for completing tasks, referring users, or staking NFTs
- **Use tokens** for discounts, votes, exclusive access, or merch
- **Trade tokens** on DEXes or use them in in-platform marketplaces
- **View token metrics** and governance dashboards
- **Participate in launches** through gamified or whitelisted claim flows

Psychology at Play: Ownership, skin-in-the-game, fairness, speculation, reward loops

Case Study: Franklin Templeton – OnChain U.S. Government Money Fund

Franklin Templeton issued the **first U.S.-registered mutual fund** using a public blockchain (initially on Stellar, then Polygon). Tokenized shares represent the fund, which users can buy, trade, and settle onchain.

This token is **compliant, transparent, and functional**—showing how traditional finance can adopt token mechanics without legal risk.

Insight: Institutional token launches don't look like hype—they look like infrastructure. Businesses can borrow this logic to create tokens that serve **real economic functions**, not speculative bubbles.

Why?

A utility token gives your brand:

- A **programmable economy** to align user incentives
- New **monetization and retention mechanics**
- Tools to **govern, scale, and grow** with transparency
- The ability to build **community-led ecosystems** that last

It's not about launching a coin. It's about designing a **business flywheel**.

Use Case 10: Decentralized Crowdfunding

Let Your Community Fuel the Vision

Decentralized crowdfunding is the Web3-native way to **raise capital, build community, and validate demand—simultaneously**. Unlike traditional fundraising models, where investors

come first and users second, Web3 flips the order: **early users become early backers**, and your community becomes your first stakeholder group.

Whether you're launching a product, platform, brand, or creator economy—onchain crowdfunding is a **powerful, low-friction entry route** to Web3.

What Can Be Done Here:

1. Token-Based Crowdsales (TGE / IDO):

- Launch a utility token via a public or gated sale
- Raise funds from users who want to participate in the ecosystem
- Create vesting rules, contribution limits, and launch phases

2. NFT-Based Crowdfunding:

- Sell unique NFTs that represent access, perks, or limited ownership
- Useful for creators, luxury goods, or community memberships
- Each NFT can include embedded rewards (airdrops, IRL events, royalties)

3. DAO-Based Capital Raising:

- Raise funds through a DAO structure where backers get governance rights
- Funds can be directed to initiatives voted on by contributors
- Adds community legitimacy, transparency, and decision-making layers

4. Platform Integration (Launchpads & Protocols):

- Use platforms like Juicebox, Mirror, or Zora for crowdfunding smart contracts
- Integrate with ecosystems like Ethereum, Polygon, or Base
- Optional multi-chain liquidity and cross-platform exposure

5. Legal Structuring for Compliance:

- Define if contributions are for perks, tokens, or digital rights
 - Use compliant jurisdictions (e.g. UAE, Europe, or token-friendly zones)
 - Add terms of participation, refund mechanics, and whitelist controls
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Consumer Touchpoints & Experiences:

- **Buy tokens or NFTs** as a way to support and participate
- **See real-time fundraising dashboards** onchain
- **Receive perks** tied to their tier (early access, voting rights, rewards)
- **Track usage of funds** through treasury transparency
- **Join the story early** and share in the brand's growth

Psychology at Play: Belonging, purpose, ownership, early adopter pride, identity

Case Study: mBridge Project & DAO Experiments

Though not crowdfunding in the traditional retail sense, the **mBridge CBDC pilot project** involved the collaboration of the **UAE, Hong Kong, China, and Thailand** to **co-develop and co-fund** decentralized settlement rails.

In parallel, countless successful DAO-led projects (like ConstitutionDAO, Gitcoin, and Juicebox-backed initiatives) have raised **millions from the crowd**, showing that **shared vision + smart contracts = real capital**.

Insight: Decentralized crowdfunding brings your future customers into your story—**before the product even launches**. It's funding *and* marketing *and* community in one stroke.

Why?

Crowdfunding in Web3 allows you to:

- **Raise funds while building loyalty**
- Validate the market **without upfront investment**
- Turn customers into **early believers and evangelists**
- Reduce reliance on VC capital or traditional gatekeepers
- **Prove community demand** before going all-in

It's about capital *and* alignment.

Projects we've worked on

Debellum: The Web2.5 Luxury Marketplace

Context

Debellum brings real-world luxury goods (e.g., watches, cars, etc.) onchain by minting a **1:1 NFT** for each physical item at listing. Each NFT is a digital certificate of ownership, a redeemable claim on the underlying asset, and is tradable inside Debellum's marketplace.

Challenge

Designing a marketplace and token economy that:

1. Guarantees physical redemption for buyers
2. Preserves protocol profitability
3. Limits treasury exposure to token volatility, while remaining accessible to both crypto-native and retail luxury audiences.

Approach

We architected the platform across four pillars:

- **Primary minting & payments.** NFTs are minted at listing; checkout supports DBL (native), USDC, ETH, fiat and other tokens to maximize conversion.
- **Payment split & custody.** On every primary sale, **25%** is captured as protocol commission and **75%** is sequestered as a **redemption reserve** (of which 25% is the anticipated seller payment), ensuring delivery backing and immediate revenue.
- **Treasury segmentation.** Funds are isolated across **Revenue**, **Redemption**, and **Fee** vaults to separate operating runway from redemption liabilities.
- **Redemption flow.** On burn, the NFT is destroyed, redemption capital unlocks, and logistics are fulfilled—closing the loop between on-chain ownership and real-world delivery.

What We Built

- **Minting & marketplace engine** with integrated custody logic and internal secondary trading.
- **DBL payment protection.** ~75% of DBL proceeds are converted to USDC for the redemption vault via OTC/treasury matching, TWAP, or batch auctions (e.g., CoW / 1inch-style flows), plus per-tx caps to limit slippage and bot abuse.
- **Secondary market fees.** A **1.35%** seller fee (in DBL) on every resale, split **30% artisan cashback / 30% treasury / 40% staking emissions**, creating a self-reinforcing activity loop.

- **Staking system.** 100M total DBL supply with a **25M** staking reserve, a **60-month** base emission schedule, and tiered locks (Bronze/Silver/Gold) with capped, activity-linked APYs and feature unlocks (e.g., premium drops, whitelist).
- **Risk & default handling.** An artisan default protocol that blocks redemptions for affected items, refunds buyers from vaults, delists the artisan, and triggers legal recourse.

Impact

- **Asset-backed buyer confidence.** Redemption reserves are segregated and liability-bound, protecting delivery while keeping protocol revenue available for operations, liquidity, and growth.
- **Sustainable tokenomics.** Secondary-fee routing (40% to staking, 30% to treasury, 30% to artisans) aligns incentives for collectors, creators, and the protocol; staking yield scales with activity rather than pure inflation.
- **Operational resilience.** Treasury partitioning, DBL-to-USDC conversions, and per-transaction safeguards reduce volatility exposure and support predictable cash flow.

Representative Flows & Numbers

- **Primary split:** 25% commission to treasury; 75% to redemption reserve (incl. 25% anticipated seller payment).
- **Secondary fee:** 1.35% (seller-side, in DBL), allocated 30/30/40 (artisan/treasury/staking).
- **Staking reserve & timeline:** 25M DBL over ~60 months with capped APYs and tier unlocks.

Risk Management

Diversified treasury, insurance reserves, rigorous artisan vetting, redundant logistics, and progressive decentralization of governance for adaptive fee/treasury policies.

KPIs We Track (suggested)

GMV (primary/secondary), redemption rate & time-to-delivery, vault coverage ratio (Redemption/Outstanding Claims), staking TVL & participation by tier, fee run-rate, artisan retention, and NPS.

Financial Forecast (illustrative)

Per-unit economics

At a primary sale price of **\$20,000** per luxury artisan NFT, Debellum captures a **25% protocol commission** at checkout—i.e., **\$5,000 revenue per item**. This commission is routed immediately to the protocol's revenue treasury (separate from the redemption reserve).

Illustrative revenue by sales volume (primary sales only)

- 10 items → \$50,000
- 100 items → \$500,000
- 1,000 items → \$5,000,000

Optional upside: secondary market activity

On every resale inside the Debellum marketplace, a **1.35% seller-side fee** is taken in DBL and split **30% Treasury / 30% Artisan Cashback / 40% Staking Emissions**. For example, if **30%** of sold items each resell **once** at the same \$20,000 price:

- Secondary volume = $0.30 \times \text{Units} \times \$20,000$
- Total fee = 1.35% of secondary volume
- Treasury share = 30% of that fee (Artisan Cashback 30%, Staking 40%)

Example at 1,000 primary sales: 300 resales \times \$20,000 = **\$6.0M** secondary volume → fee **\$81,000** → **\$24,300** to Treasury, **\$24,300** to Artisan Cashback, **\$32,400** to Staking Emissions.

Notes & assumptions

- Figures above **exclude** redemption-reserve cash (a segregated 75% of the primary payment that backs delivery) to isolate protocol earnings from the “bridge” function.
- Secondary-market numbers are **illustrative**; actual results depend on resale rates, prices, and DBL dynamics.

Projects we've worked on

The Forge: RWA Lending & Infrastructure NFTs

Executive Summary

The Forge is a DeFi protocol for **real-world-asset (RWA) lending** that turns **property-backed bridge loans** into on-chain instruments, moving funds through a **regulated custodian** and **tracking repayments on-chain** for full auditability. It shortens time-to-capital for developers and gives lenders a transparent, asset-backed way to deploy into vetted loans.

Alongside the credit protocol, **The Forge's infrastructure NFTs and native token** align user incentives and strengthen liquidity. **3333 NFTs** (including **333 "OG"** passes) gate utilities, rewards, and access; the token model uses **staking, LP injections, and fee-funded buy-backs** to reinforce platform health. Together, these two pillars bridge **real estate finance** and **Web3 participation** without compromising compliance or risk controls.

Pillar 1 — RWA Lending Protocol (Property-Backed Bridge Loans)

Three-party operating model

- **Borrower** (developer/originator): applies with a loan collateralized by real-estate.
- **Custodial Payment Provider**: KYC/AML, asset/loan validation, fund flows, records.
- **The Forge Protocol**: tokenization, smart-contract vaults, monitoring, automated workflows.

Lifecycle (5 steps)

1. **Application & pre-screen** → basic criteria check, documentation upload.
2. **Validation by custodian** → legal/valuation review; eligibility confirmed.
3. **Tokenization** → an **RWA token** encodes terms, collateral, covenants, and data.
4. **Issuance & disbursement** → RWA token anchored in a vault; funds released via custodian.
5. **Servicing & repayment** → schedules enforced on-chain; real-time status and receipts.

Default management

- Automated **late-payment flags**, notifications, and playbooks.
- Graduated remedies: rescheduling, fees, or **collateral enforcement** based on covenants.
- End-to-end audit trail for borrower, lenders, and compliance reviewers.

Why it wins

- **Speed** (less paperwork, programmable flows),
 - **Clarity** (on-chain servicing & audit),
 - **Coverage** (custodian validation + enforceable collateral),
 - **Access** (institutional-grade loans in a Web3-native wrapper).
-

Pillar 2 — Infrastructure NFTs & Token Model

Goals

- **Align incentives** between participants and protocol growth.
- **Bootstrap liquidity** and reward long-term contributors.
- **Create repeat utility** tied to platform volume and adoption.

Supply & roles

- **NFTs: 3,333 total** → **333 “OG”** (backbone for sustained rewards/utilities) + **3,000 Genesis** (access, participation, treasury partnerships/parking).
- **Utilities (illustrative)**: allowlist & deal access, fee discounts, staking boosts/tiers, governance previews, and loyalty perks tied to protocol usage.

Token mechanics (high-level)

- **Staking** funded in part by platform economics (a portion of fees).
 - **LP injections** to stabilize depth/liquidity at launch windows.
 - **Fee-funded buy-backs** to create a controlled sink and support price stability.
 - **Bond issuances** (periodic) to capitalize the platform with predictable return products.
 - **Treasury participation**: DAOs/treasuries can “park” assets via Genesis NFTs to earn an agreed yield from platform operations.
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Ecosystem & Roles (one-liners)

- **Borrowers:** faster access to capital; on-chain transparency for progress & payments.
 - **Lenders/LPs:** asset-backed exposure with custodian-verified collateral.
 - **Custodian:** validation, payments, record-keeping; API-connected to protocol.
 - **NFT/Token holders:** utilities, fee sharing (as defined), staking rewards, governance previews.
 - **Treasury partners:** park idle assets via Genesis NFTs to earn a defined yield.
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Compliance, Risk & Controls

- **KYC/AML** at custodian; investor accreditation where required.
 - **Collateral enforceability:** legal agreements map to token terms (lien, pledge, SPV).
 - **Segregated treasuries** for operations vs. liquidity vs. reserves.
 - **Default playbooks** codified; **audit trails** available for review.
 - **Market safeguards:** phased **LP injections**, **per-tx limits**, **buy-back cadence** to reduce volatility.
 - **Treasury match** and rate-limiters for secondary flows (if applicable).
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KPIs to Track

- **Credit:** time-to-funding, approval rate, average LTV, GMV, net yield (after custodian/ops), loss rate, collections timeline.
 - **Onchain:** active RWAs, repayment status, default flags.
 - **NFT/Token:** sell-through, staking TVL, effective APY (post-caps), buy-back volume, LP depth/turnover.
 - **Partnerships:** # treasury participants, assets “parked,” renewal rate.
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Projects we've worked on

SIXR: Game + Token/DeFi

Executive Summary

SIXR is a Web3 cricket gaming ecosystem built **Telegram-first on TON**, with multi-chain distribution (SOL, BSC). Players own tradable NFT bats and gear, earn through skill-based play, and can use on-chain rewards inside a **dual-token economy**—all wrapped in a mobile-native experience designed for mass adoption across a 2.5B-fan global sport.

What makes SIXR distinct is the **DeFi layer** behind the game: players can **mint a USD-pegged, oracle-free stablecoin** using in-game **\$GEMS** as collateral, unlock liquidity without selling, and participate in lending and fee-sharing mechanics—linking gameplay to real financial outcomes.

Pillar 1 — Game & Ownership Platform

Product

- **Telegram-first cricket** with real-time PvP, tournaments, quick play, and a “SIXR Mode” (hit as many sixes as you can), optimized for web/Telegram with seamless wallet onboarding.
- **True digital ownership**: upgradeable, tradeable **NFT cricket bats/gear**, leaderboards, and progression tied to timing/skill.

Audience & reach

- Targets the **2.5B** global cricket fanbase, heavily concentrated in digitally native South Asia; Telegram distribution + TON speeds aim to reduce friction for Web2 users.

Why it wins (game layer)

- **Familiar UX** with Web3 under the hood;
 - **Ownership & trading** of assets;
 - **Star player engagement** and fan battles;
 - **Community loops** via Telegram groups and tournaments.
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Pillar 2 — Token Economy & DeFi Layer

Dual-token model

- **\$COINS** (in-game) for accessibility and gameplay flow.
- **\$GEMS** (on-chain) for value accrual, staking, premium upgrades, collateralization, and governance. **Supply fixed at 1B; ~12.6% unlocked at TGE; ~70% under long-term vesting** to align incentives.

Oracle-Free Stablecoin & lending

- Players **mint a USD-pegged stablecoin** using **\$GEMS** as collateral (“Oracle-Free Dollar”), tapping liquidity **without selling** game rewards. Fee flows and governance tokens (OFD/OFDPS-style) tie utility to protocol growth and reduce sell pressure.

Economic design aims

- **Lower sell pressure** (collateralize rather than dump rewards),
 - **Reward long-term participants** (staking, governance),
 - **Integrate AMM/liquidity provisioning** for \$GEMS + stablecoin pairs.
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What We Built

- **Gameplay & modes:** PvP, tournaments, Telegram group play, and skill-based SIXR mode.
 - **Ownership rails:** NFT minting, upgrades, and marketplace trading for bats/gear.
 - **Wallet & chain plumbing:** TON-first onboarding; planned SOL/BSC distribution.
 - **Token & DeFi:** dual-token schema (\$COINS/\$GEMS), staking hooks, and the **oracle-free stablecoin** collateralized by \$GEMS with lending flows.
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Go-to-Market & Community

Marketing pillars

- Social activation through **top cricket players** and media partners (Cricinfo, Cricbuzz, etc.).

- **Web3 campaigns** via KOLs/alpha groups; Telegram community growth; content across YouTube/TikTok/Instagram/Twitter.

Foundation & impact

- **SIXR Foundation (London):** “every child deserves a bat”—grassroots gear distribution, clinics, and tournaments with ex-pros/coaches; integrated media to surface emerging talent.
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Roadmap (high-level)

- **Q1–Q4 (pre-launch):** player signings, foundation launch, private/public token sales, closed alpha, stickers/quests, media pushes (e.g., Token 2049), collectibles.
 - **TGE + Game Launch (Q4)** with **SIXR TV** and creator campaigns; **2026:** native apps (iOS/Android).
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Protocol Economics

Game economy

- **Primary revenue drivers:** NFT sales/upgrades, tournament entries, marketplace fees, sponsorships/integrations.
- **Onchain value drivers:** staking fees/yields, stablecoin mint fees, lending spreads, AMM fees.

DeFi side (illustrative slots)

- **Stablecoin mint fee:** 1% of minted amount.
 - **Stability fee / interest:** 5% APR (governance-set).
 - **Lending/LP fees:** AMM trading and LP incentives funded by protocol fees.
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KPIs to Track

- **Growth:** WAU/MAU, Telegram group activations, conversion to TON wallet.
 - **Economy health:** NFT sell-through, secondary turnover, \$GEMS staking TVL, stablecoin mint volume, % players collateralizing vs. selling.
 - **Engagement:** PvP/tournament participation, retention cohorts, creator program throughput.
 - **Impact:** Foundation events, gear distributed, youth participation metrics.
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Risks & Controls

- **Regulatory** (tokens/DeFi): adhere to jurisdictional rules; clear disclaimers on non-securities status and restricted jurisdictions.
- **Market** (sell pressure): countered by collateralized stablecoin, vesting, staking, and utility sync.
- **Operational:** multi-chain complexity (TON/SOL/BSC) with staged rollouts and standardized SDKs.

4. Articles we like

1. Blockchains as Core Infrastructure for TradFi

Blockchain is no longer a speculative trend—it's becoming a foundational infrastructure layer for traditional finance. It offers programmable, open, and globally accessible settlement and ownership systems. With the surge in stablecoin usage, growing crypto addresses, and increasing regulatory clarity, executive teams in banks, asset managers, and fintechs have moved past asking *if* blockchain matters to asking *how* to integrate it effectively.

Key Themes for Strategic Adoption

1. Settlement & Liquidity Efficiency

- **Tokenized deposits** are emerging as a priority pilot area for banks. They offer near-instant settlement and improved operational efficiency. Executives are urged to assess downstream treasury and liquidity workflows to ensure meaningful return on investment, not just novelty.
- **Collateral mobility**—keeping collateral onchain—helps firms optimize capital allocation and streamline internal settlements, directly improving P&L dynamics.

2. Privacy & Compliance Aren't Mutually Exclusive

Privacy-preserving technologies—like zero-knowledge proofs or permissioned access (“view keys”)—now strike a reasonable balance: ensuring regulatory and audit access **without** exposing sensitive data.

3. Smart Partnerships over Internal Build

Most institutions are best served by partnering with established custodians or digital asset providers. These partners bring compliance-ready infrastructure (e.g., HSM/MPC security, proof-of-reserves) and let banks focus on strategic deployment rather than building complex custody systems in-house.

4. Operational Controls & Risk Management

Blockchain introduces new failure points. Institutions must integrate operational controls, security protocols, and disaster-recovery plans **as product requirements, not compliance afterthoughts**.

TradFi in Action: Asset Managers & Tokenization

- **Tokenized funds and real-world assets (RWAs)** are reshaping fund distribution and execution. These tokenized structures enable 24/7 global access, instant settlement, embedded compliance, and composability with onchain liquidity. They are already delivering faster time-to-market and cost reductions.
- A **hybrid model**—using traditional transfer agents alongside blockchain issuance—preserves regulatory rigor while tapping into new investor pools.
- **Wrapped vs. native tokens** differ: wrapped tokens (e.g., BlackRock’s BUIDL fund) represent off-chain assets onchain, while native tokens (like Franklin Templeton’s BENJI) record ownership directly onchain. Each presents unique implications for efficiency and regulatory design.
- **onchain transfer agents**, as built by Franklin Templeton, enable instant settlement and 24/7 access—especially effective when matched with smart contract-driven workflows.
- **Wallet integration** (often via Wallet as a Service) is essential. Asset managers must ensure investor wallets are compliance-aware and seamlessly integrated into their digital platforms.

Fintech Innovation: Building Deeper into Infrastructure

- Crypto-native fintechs (Coinbase, Uniswap) are going beyond apps to build or leverage their own blockchains (L1s or L2s), providing enhanced control, performance, and value capture.
- Fintechs like Stripe or PayPal could create a “payments superchain” using stack-based tools (e.g., OP Stack) to develop high-performance, compliant infrastructure optimized for stablecoin use and instant digital transfers.
- An L2 model—such as employing a single sequencer atop Ethereum—instead of building entirely new chains offers a lower-friction way to gain control while inheriting network security.

What This Means for TradFi Leaders

1. **Pilot with clarity**
Run blockchain pilots with treasury-level KPIs (e.g., liquidity freed, settlement time shaved, cost savings).

2. **Invest in privacy-capable infrastructure**
Use privacy tools that allow regulatory oversight without revealing sensitive data.
 3. **Partner, don't reinvent**
Collaborate with custody, compliance, and blockchain middleware providers to avoid building from scratch.
 4. **Embed controls from day one**
Treat security, operational resilience, and observability as foundational, not optional.
 5. **Use tokenization strategically**
Whether “wrapping” traditional assets or issuing native tokens, choose structures that work within your regulatory and operational models.
 6. **Select wallets wisely**
Ensure client-facing tools enforce compliance, are integrated seamlessly, and support future innovation.
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Final Thought

Blockchain offers TradFi institutions the tools to modernize legacy systems, expand capital reach, and enhance customer experience—if done with strategic rigor. The shift from theoretical to practical is underway: tokenized assets, programmable settlement, and onchain operations are no longer a question of *if*, but *how*—and the firms that execute smart, compliant pilots now will lead the next phase of institutional innovation.

Let me know if you'd like to weave in illustrative examples (like specific institutional tokenized funds or fintech chains) or visuals to accompany this section.