

Project – 2
Introductions to Analytics

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Introduction:

Two datasets are examined and analysed in this project. The first dataset, that provides information on characteristics including happiness scores, freedom, economy, and health, focusses on happiness rankings from nations worldwide in 2015. Using data manipulation techniques, we obtain various statistics and summaries, such as freedom levels and regional happiness.

The second dataset examines batting statistics from the 1986 Major League Baseball season. Here, we clean and explore the data to calculate key metrics like batting average and on-base percentage. The last assignment entails choosing the most valuable player (MVP) based on performance statistics and justifying this pick with data-driven research.

Assignment 1

1. In the first task, analysis of the 2015 World Happiness dataset, we first loaded the data from the 2015.csv file into a variable named data_2015.

To confirm that the data was loaded correctly, we used the head () function, which displays the first few rows of the dataset.

```
> data_2015 <-  
  read.csv("C:/users/nihar/OneDrive/Desktop/Niharika_Project2/2015.csv")  
> head(data_2015)
```

	Country	Region	Happiness.Rank	Happiness.Score	Standard.Error
1	Switzerland	Western Europe	1	7.587	0.03411
2	Iceland	Western Europe	2	7.561	0.04884
3	Denmark	Western Europe	3	7.527	0.03328
4	Norway	Western Europe	4	7.522	0.03880
5	Canada	North America	5	7.427	0.03553
6	Finland	Western Europe	6	7.406	0.03140

	Economy..GDP.per.Capita.	Family	Health..Life.Expectancy.	Freedom
1	1.39651	1.34951		0.94143 0.66557
2	1.30232	1.40223		0.94784 0.62877
3	1.32548	1.36058		0.87464 0.64938
4	1.45900	1.33095		0.88521 0.66973
5	1.32629	1.32261		0.90563 0.63297
6	1.29025	1.31826		0.88911 0.64169

	Trust..Government.Corruption.	Generosity	Dystopia.Residual
1	0.41978	0.29678	2.51738
2	0.14145	0.43630	2.70201
3	0.48357	0.34139	2.49204
4	0.36503	0.34699	2.46531
5	0.32957	0.45811	2.45176
6	0.41372	0.23351	2.61955

2. I used the **names ()** function to list all the column names in the dataset. This helps us see what each column represents, like country names, happiness scores, and factors such as economy and health.

```
> names(data_2015)
[1] "Country"                      "Region"
[3] "Happiness.Rank"               "Happiness.Score"
[5] "Standard.Error"               "Economy..GDP.per.Capita."
[7] "Family"                        "Health..Life.Expectancy."
[9] "Freedom"                       "Trust..Government.Corruption."
[11] "Generosity"                    "Dystopia.Residual"
```

3. In this task, `View()` function was used to open the dataset in a separate tab, allowing us to see the data in a spreadsheet-like format.

```
>library(tidyverse)  
>View(data_2015)
```

4. Here, `glimpse()` function was used to view the dataset in a compact format. It provides an overview of the data, including the column names, data types, and a preview of the first few values in each column. This helps us quickly understand the data

```
>library(dplyr)
> glimpse(data_2015)

Rows: 158
Columns: 12
$ Country           <chr> "Switzerland", "Iceland", "Denmark", "Norw...
$ Region            <chr> "Western Europe", "Western Europe", "Weste...
$ Happiness.Rank    <int> 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, ...
$ Happiness.Score   <dbl> 7.587, 7.561, 7.527, 7.522, 7.427, 7.406, ...
$ Standard.Error    <dbl> 0.03411, 0.04884, 0.03328, 0.03880, 0.0355...
$ Economy..GDP.per.Capita. <dbl> 1.39651, 1.30232, 1.32548, 1.45900, 1.3262...
$ Family             <dbl> 1.34951, 1.40223, 1.36058, 1.33095, 1.3226...
$ Health..Life.Expectancy. <dbl> 0.94143, 0.94784, 0.87464, 0.88521, 0.9056...
$ Freedom            <dbl> 0.66557, 0.62877, 0.64938, 0.66973, 0.6329...
$ Trust..Government.Corruption. <dbl> 0.41978, 0.14145, 0.48357, 0.36503, 0.3295...
$ Generosity         <dbl> 0.29678, 0.43630, 0.34139, 0.34699, 0.4581...
$ Dystopia.Residual  <dbl> 2.51738, 2.70201, 2.49204, 2.46531, 2.4517...
```

5. First, I installed **janitor** package and loaded. The **clean_names()** function was then applied to the dataset to make the column names more R-friendly by converting them to a consistent format. The cleaned data frame was stored in a new variable for further analysis.

```
>library(janitor)
```

```
> data_2015 <- clean_names(data_2015)  
> data_2015
```

	country	region	happiness_rank
1	Switzerland	Western Europe	1
2	Iceland	Western Europe	2
3	Denmark	Western Europe	3
4	Norway	Western Europe	4
5	Canada	North America	5
6	Finland	Western Europe	6
7	Netherlands	Western Europe	7
8	Sweden	Western Europe	8
9	New Zealand	Australia and New Zealand	9

6. I created a new dataset called **happy_df** by selecting the most relevant columns: **country**, **region**, **happiness_score**, and **freedom**. This focused approach helps to analyze the connections between a country's region, its happiness score, and the level of freedom enjoyed by its citizens.

Here I used `%>%` operator, or pipe operator, is a powerful tool in R that simplifies code readability by allowing you to connect multiple functions together. It takes the output of one function and feeds it directly into the next, making it easier to perform complex data manipulations.

```
> library(dplyr)
> happy_df <- data_2015 %>%
  select(country, region, happiness_score, freedom)
>
> head(happy_df)
#> #>   country      region happiness_score freedom
#> 1 Switzerland Western Europe      7.587 0.66557
#> 2 Iceland       Western Europe      7.561 0.62877
#> 3 Denmark       Western Europe      7.527 0.64938
#> 4 Norway        Western Europe      7.522 0.66973
#> 5 Canada         North America     7.427 0.63297
#> 6 Finland        Western Europe      7.406 0.64169
```

7. In this task, I extracted the first ten rows from the **happy_df** dataset and stored this selection in a new variable called **top_ten_df**. This allows to focus on a smaller subset of the data, making it easier to review and analyze the top ten countries based on the selected criteria of happiness score and freedom.

The `slice()` function is useful when we want to extract specific rows based on their position rather than conditions or values.

```
> top_ten_df <- happy_df %>%
  slice(1:10)
> print(top_ten_df)
#> #>   country      region happiness_score freedom
#> 1 Switzerland Western Europe      7.587 0.66557
#> 2 Iceland       Western Europe      7.561 0.62877
#> 3 Denmark       Western Europe      7.527 0.64938
#> 4 Norway        Western Europe      7.522 0.66973
#> 5 Canada         North America     7.427 0.63297
#> 6 Finland        Western Europe      7.406 0.64169
#> 7 Netherlands    Western Europe      7.378 0.61576
#> 8 Sweden         Western Europe      7.364 0.65980
#> 9 New Zealand    Australia and New Zealand 7.286 0.63938
#> 10 Australia      Australia and New Zealand 7.284 0.65124
```

8. Here, I filtered the **happy_df** dataset to focus on countries with freedom values under 0.20, creating a new dataset and stored the data called **no_freedom_df**.

I used `filter()` function This to subset a data frame, returning only the rows that meet certain criteria.

9. In this task, I sorted the happy_df dataset by freedom values in descending order, creating a new dataset called best_freedom_df. This makes it very simple to see which countries have the highest levels of freedom, helping us compare these freedom levels with their happiness scores.

I used `arrang()` function comes from the `dplyr` package and is used to reorder rows of a data frame based on the values of one or more columns.

`desc()` function indicates that the sorting is done in descending order for the **freedom** column

10. In this task, I added a new column named gff_stat to the data_2015 dataset. This column calculates the total of the family, freedom, and generosity values for each entry.

Here, modified dataset, which now includes this new column, is stored back into `data_2015`. I used `mutate()` function to add new variables or modify existing ones in the dataset.

```

> data_2015 <- data_2015 %>%
  mutate(gff_stat = family + freedom + generosity)
> head(data_2015)

      country      region happiness_rank happiness_score standard_error
1 Switzerland Western Europe             1          7.587     0.03411
2    Iceland   Western Europe             2          7.561     0.04884
3  Denmark Western Europe             3          7.527     0.03328
4   Norway  Western Europe             4          7.522     0.03880
5   Canada North America             5          7.427     0.03553
6   Finland Western Europe             6          7.406     0.03140
  economy_gdp_per_capita family health_life_expectancy freedom
1           1.39651  1.34951          0.94143  0.66557
2           1.30232  1.40223          0.94784  0.62877
3           1.32548  1.36058          0.87464  0.64938

```

	trust_government	corruption	generosity	dystopia_residual	gff_stat
1	0.41978	0.29678		2.51738	2.31186
2	0.14145	0.43630		2.70201	2.46730
3	0.48357	0.34139		2.49204	2.35135
4	0.36503	0.34699		2.46531	2.34767
5	0.32957	0.45811		2.45176	2.41369
6	0.41372	0.23351		2.61955	2.19346

11. I grouped the **happy_df** dataset by region and generated a summary that includes three key statistics:

1. The number of countries in each region (labeled as **country_count**),
 2. The average happiness score for each region (labeled as **mean_happiness**)
 3. The average freedom score for each region (labeled as **mean_freedom**).

The summarized data is stored in a new variable called `regional_stats_df`.

I used `group_by(region)` function for groups the dataset by the region column. This means that summarizing will be performed separately for each region.

I used `summarise()` function to creates a new summary table based on the grouped data. Inside the `summarise` function, you define new columns based on calculations.

```

> regional_stats_df <- happy_df %>%
  group_by(region) %>%
  summarise(
    country_count = n(),
    mean_happiness = mean(happiness_score),
    mean_freedom = mean(freedom)
  )
> # View the resulting table
> print(regional_stats_df)

# A tibble: 10 × 4
  region            country_count  mean_happiness  mean_freedom
  <chr>                  <int>             <dbl>           <dbl>
1 Australia and New Zealand      2              7.28          0.645
2 Central and Eastern Europe     29             5.33          0.358
3 Eastern Asia                   6              5.63          0.462
4 Latin America and Caribbean   22             6.14          0.502
5 Middle East and Northern Africa 20             5.41          0.362
6 North America                  2              7.27          0.590
7 Southeastern Asia               9              5.32          0.557
8 Southern Asia                  7              4.58          0.373
9 Sub-Saharan Africa              40             4.20          0.366
10 Western Europe                 21             6.69          0.550

```

Assignment 2

12. In this task, analysis of the batting statistics from the 1986 Major League Baseball season, we first loaded the data from the baseball.csv file into a variable named baseball.

To confirm that the data was loaded correctly, we used the head () function, which displays the first few rows of the dataset.

```
> baseball <-  
  read.csv("C:/Users/nihar/OneDrive/Desktop/Niharika_Project2/base  
ball.csv")  
> head(baseball)  
   Last First Age G PA AB R H X2B X3B HR RBI SB CS BB SO  
1 Acker Jim 27 21 28 28 1 3 1 0 0 0 0 0 0 0 21  
2 Adduci Jim 26 3 13 11 2 1 1 0 0 0 0 0 0 0 1 2  
3 Aguayo Luis 27 62 146 133 17 28 6 1 4 13 1 1 8 26  
4 Aguilera Rick 24 32 57 51 4 8 0 0 2 6 0 0 0 3 12  
5 Akerfelds Darrel 24 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0  
6 Aldrete Mike 25 84 256 216 27 54 18 3 2 25 1 3 33 34
```

13. Here, I took time to explore the dataset to understand its structure and details better. This included looking at the data types, checking for any missing values, and summarizing important statistics. By doing this, I can spot patterns and trends, which will help guide our analysis and findings.

```
>glimpse(baseball)
```

Rows: 771

Columns: 16

```
$ Last <chr> "Acker", "Adduci", "Aguayo", "Aguilera", "Akerfelds", "Aldrete..."  
$ First <chr> "Jim", "Jim", "Luis", "Rick", "Darrel", "Mike", "Doyle", "Andy..."  
$ Age <int> 27, 26, 27, 24, 24, 25, 35, 24, 33, 27, 33, 25, 29, 22, 32, 23...  
$ G <int> 21, 3, 62, 32, 1, 84, 18, 101, 102, 8, 48, 92, 15, 1, 121, 15,...  
$ PA <int> 28, 13, 146, 57, 0, 256, 45, 324, 230, 11, 7, 241, 12, 0, 453,...  
$ AB <int> 28, 11, 133, 51, 0, 216, 38, 293, 196, 11, 6, 216, 11, 0, 425,...  
$ R <int> 1, 2, 17, 4, 0, 27, 2, 30, 29, 0, 0, 31, 1, 0, 40, 9, 24, 0, 0...  
$ H <int> 3, 1, 28, 8, 0, 54, 8, 66, 43, 1, 0, 53, 1, 0, 112, 20, 81, 0,...  
$ X2B <int> 1, 1, 6, 0, 0, 18, 1, 7, 7, 0, 0, 9, 0, 0, 21, 5, 15, 0, 0, 18...  
$ X3B <int> 0, 0, 1, 0, 0, 3, 0, 3, 2, 0, 0, 0, 0, 4, 0, 0, 0, 0, 2, 0,...  
$ HR <int> 0, 0, 4, 2, 0, 2, 0, 1, 7, 0, 0, 1, 0, 0, 11, 0, 7, 0, 0, 1, 0...  
$ RBI <int> 0, 0, 13, 6, 0, 25, 5, 29, 27, 0, 0, 15, 0, 0, 58, 7, 38, 0, 0...  
$ SB <int> 0, 0, 1, 0, 0, 1, 0, 10, 11, 0, 0, 5, 0, 0, 0, 1, 1, 0, 0, 13,...  
$ CS <int> 0, 0, 1, 0, 0, 3, 0, 1, 4, 0, 0, 1, 0, 0, 3, 2, 0, 0, 0, 7, 0,...  
$ BB <int> 0, 1, 8, 3, 0, 33, 0, 14, 30, 0, 0, 22, 0, 0, 24, 3, 39, 2, 0,...  
$ SO <int> 21, 2, 26, 12, 0, 34, 8, 36, 38, 4, 3, 39, 4, 0, 77, 13, 56, 3...
```

```

> summary(baseball)
   Last      First       Age      G
Length:771      Length:771      Min. :20.00  Min. : 1.0
Class :character Class :character 1st Qu.:25.00  1st Qu.:17.0
Mode :character Mode :character Median :27.00  Median :56.0
                           Mean :27.98  Mean :66.2
                           3rd Qu.:31.00 3rd Qu.:111.0
                           Max. :45.00  Max. :163.0

  PA      AB      R      H
Min. : 0.0  Min. : 0.0  Min. : 0.00  Min. : 0.00
1st Qu.:16.0 1st Qu.:14.0 1st Qu.: 1.00 1st Qu.: 2.00
Median :101.0 Median :90.0 Median : 9.00 Median :19.00
Mean :208.6 Mean :185.6 Mean :24.05 Mean :47.83
3rd Qu.:366.5 3rd Qu.:328.5 3rd Qu.:42.00 3rd Qu.:84.00
Max. :742.0 Max. :687.0 Max. :130.00 Max. :238.00

  X2B      X3B      HR      RBI
Min. : 0.000  Min. : 0.000  Min. : 0.000  Min. : 0.00
1st Qu.: 0.000 1st Qu.: 0.000 1st Qu.: 0.000 1st Qu.: 0.00
Median : 3.000 Median : 0.000 Median : 1.000 Median : 8.00
Mean : 8.445 Mean : 1.109 Mean : 4.946 Mean : 22.56
3rd Qu.:14.000 3rd Qu.: 2.000 3rd Qu.: 7.000 3rd Qu.:38.00
Max. :53.000 Max. :14.000 Max. :40.000 Max. :121.00

  SB      CS      BB      SO
Min. : 0.000  Min. : 0.000  Min. : 0.00  Min. : 0.00
1st Qu.: 0.000 1st Qu.: 0.000 1st Qu.: 1.00 1st Qu.: 4.00
Median : 0.000 Median : 0.000 Median : 7.00 Median :20.00
Mean : 4.296 Mean : 2.101 Mean :18.45 Mean :32.04
3rd Qu.: 3.000 3rd Qu.: 3.000 3rd Qu.:30.00 3rd Qu.:51.50
Max. :107.000 Max. :19.000 Max. :105.00 Max. :185.00

```

14. In this task, I filtered the baseball dataset to remove any players with zero at-bats (AB).

The cleaned dataset is now stored back in the variable baseball. This step says that our analysis focuses only on players who have participated in games, providing more relevant insights.

I used filter () function This to subset a data frame, returning only the rows that meet certain criteria.

AB (at-bats) column has values greater than 0. This removes any players who did not have any at-bats.

```

> baseball <- baseball %>%
  filter(AB > 0)
> head(baseball)
   Last First Age  G  PA  AB  R   H  X2B  X3B  HR  RBI  SB  CS  BB  SO
1   Acker Jim  27 21  28  28  1   3   1   0   0   0   0   0   0   0  21
2   Adduci Jim  26  3  13  11  2   1   1   0   0   0   0   0   0   0   1  2
3   Aguayo Luis 27 62 146 133 17  28   6   1   4   13  1   1   1   8  26
4   Aguilera Rick 24 32  57  51  4   8   0   0   2   6   0   0   0   3  12
5   Aldrete Mike 25 84 256 216 27  54  18   3   2   25  1   3   3  33  34
6 Alexander Doyle 35 18  45  38  2   8   1   0   0   5   0   0   0   0   8

```

15. Here, I added a new column to the baseball dataset called BA(batting average).

This average is calculated by dividing the number of hits (H) by the number of (AB) for each player.
The updated dataset is now stored in the variable baseball, allowing us to analyze players' performance more effectively.

I used mutate () function creates a new column.

```
> baseball1 <- baseball %>%  
  mutate(BA = H/AB)  
> head(baseball1)
```

	Last	First	Age	G	PA	AB	R	H	X2B	X3B	HR	RBI	SB	CS	BB	SO	BA
1	Acker	Jim	27	21	28	28	1	3	1	0	0	0	0	0	21	0.10714286	
2	Adduci	Jim	26	3	13	11	2	1	1	0	0	0	0	1	2	0.09090909	
3	Aguayo	Luis	27	62	146	133	17	28	6	1	4	13	1	1	8	26	0.21052632
4	Aguilera	Rick	24	32	57	51	4	8	0	0	2	6	0	0	3	12	0.15686275
5	Aldrete	Mike	25	84	256	216	27	54	18	3	2	25	1	3	33	34	0.25000000
6	Alexander	Doyle	35	18	45	38	2	8	1	0	0	5	0	0	8	0.21052632	

16. I added a new column called OBP (On-base Percentage) to the baseball dataset.

In this I calculated using the formula $((H + BB) / (AB + BB))$,

Where H stands for hits, BB is walks, and AB is at-bats.

This new column helps to better understand how often players reach base.

Also, I used mutate () function creates a new column.

```
> baseball1 <- baseball %>%  
  mutate(OBP = (H + BB) / (AB + BB))  
> head(baseball1)
```

	Last	First	Age	G	PA	AB	R	H	X2B	X3B	HR	RBI	SB	CS	BB	SO	BA	OBP
1	Acker	Jim	27	21	28	28	1	3	1	0	0	0	0	0	21	0.10714286	0.1071429	
2	Adduci	Jim	26	3	13	11	2	1	1	0	0	0	0	0	1	2	0.09090909	0.1666667
3	Aguayo	Luis	27	62	146	133	17	28	6	1	4	13	1	1	8	26	0.21052632	0.2553191
4	Aguilera	Rick	24	32	57	51	4	8	0	0	2	6	0	0	3	12	0.15686275	0.2037037
5	Aldrete	Mike	25	84	256	216	27	54	18	3	2	25	1	3	33	34	0.25000000	0.3493976
6	Alexander	Doyle	35	18	45	38	2	8	1	0	0	5	0	0	0	8	0.21052632	0.2105263

17. Here, I identified the top 10 players who strike out the most this season and stored this information in a new variable called strikeout_artist.

This helps to see which players might be having trouble hitting and could use some changes in their batting technique.

The slice() function is useful when you want to extract specific rows based on their position rather than conditions or values.

```

> strikeout_artist <- baseball %>%
  arrange(desc(SO)) %>%
  slice(1:10)
> print(strikeout_artist)

```

	Last	First	Age	G	PA	AB	R	H	X2B	X3B	HR	RBI	SB	CS	BB	SO	BA
1	Incaviglia	Pete	22	153	606	540	82	135	21	2	30	88	3	2	55	185	0.2500000
2	Deer	Rob	25	134	546	466	75	108	17	3	33	86	5	2	72	179	0.2317597
3	Canseco	Jose	21	157	682	600	85	144	29	1	33	117	15	7	65	175	0.2400000
4	Presley	Jim	24	155	660	616	83	163	33	4	27	107	0	4	32	172	0.2646104
5	Tartabull	Danny	23	137	578	511	76	138	25	6	25	96	4	8	61	157	0.2700587
6	Balboni	Steve	29	138	562	512	54	117	25	1	29	88	0	0	43	146	0.2285156
7	Barfield	Jesse	26	158	671	589	107	170	35	2	40	108	8	8	69	146	0.2886248
8	Samuel	Juan	25	145	633	591	90	157	36	12	16	78	42	14	26	142	0.2656514
9	Murphy	Dale	30	160	692	614	89	163	29	7	29	83	7	7	75	141	0.2654723
10	Strawberry	Darryl	24	136	562	475	76	123	27	5	27	93	28	12	72	141	0.2589474

18. In this task, I filtered the dataset to include only players who eligible for end-of-season awards. To qualify, they must have either 300 or more at-bats or have played in at least 100 games. The extracted data is stored in eligible_df, so easily can focus on players who meet the criteria for awards.

```

> eligible_df <- baseball %>%
  filter(AB >= 300 | G >= 100)
> head(eligible_df)

```

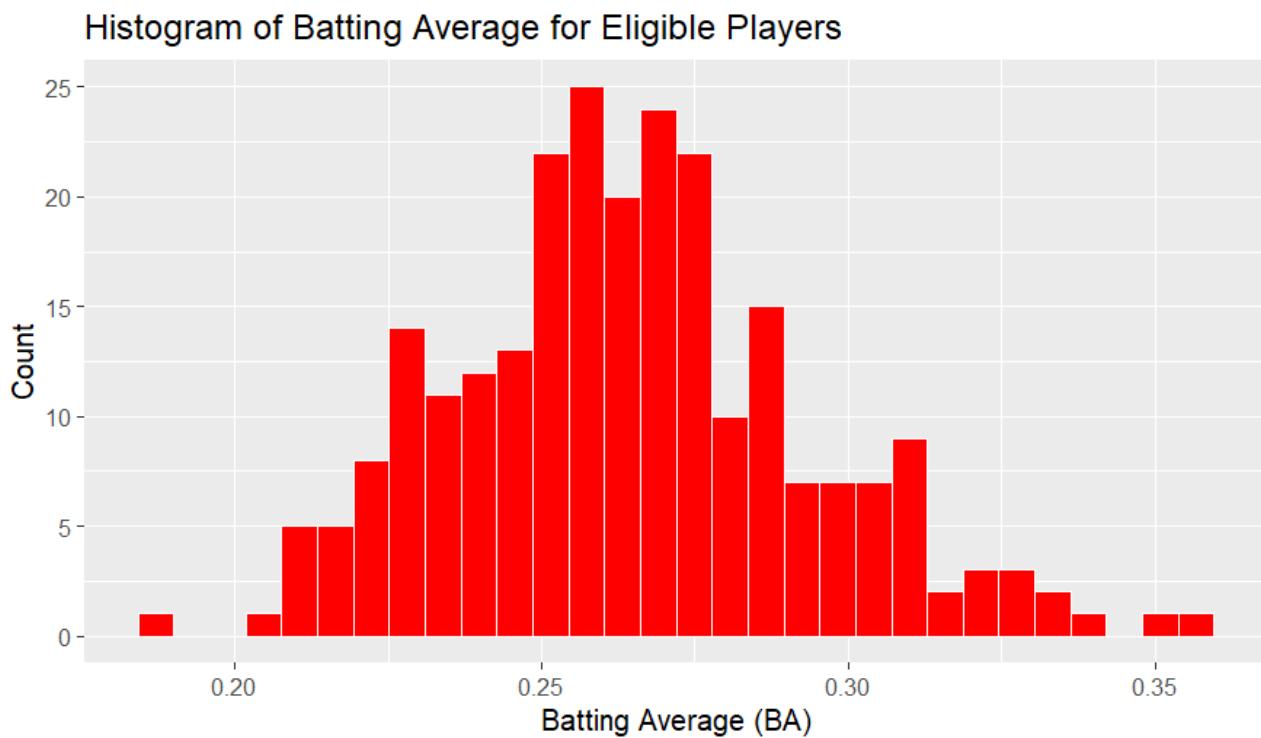
	Last	First	Age	G	PA	AB	R	H	X2B	X3B	HR	RBI	SB	CS	BB	SO	BA
1	Allanson	Andy	24	101	324	293	30	66	7	3	1	29	10	1	14	36	0.2252560
2	Almon	Bill	33	102	230	196	29	43	7	2	7	27	11	4	30	38	0.2193878
3	Armas	Tony	32	121	453	425	40	112	21	4	11	58	0	3	24	77	0.2635294
4	Ashby	Alan	34	120	361	315	24	81	15	0	7	38	1	0	39	56	0.2571429
5	Backman	Wally	26	124	440	387	67	124	18	2	1	27	13	7	36	32	0.3204134
6	Baines	Harold	27	145	618	570	72	169	29	2	21	88	2	1	38	89	0.2964912

OBP

1	0.2605863
2	0.3230088
3	0.3028953
4	0.3389831
5	0.3782506
6	0.3404605

19. I made a histogram showing the batting averages of eligible players. It helps to understand how batting performance is distributed among players who qualify for end-of-season awards.

```
> ggplot(eligible_df, aes(x = BA)) +  
  geom_histogram(fill = "red", color = "white") +  
  labs(title = "Histogram of Batting Average for Eligible Players",  
       x = "Batting Average (BA)",  
       y = "Count")  
> theme_minimal()
```



20. In this task, I evaluated players who eligible for the MVP award based on key statistics:

On-Base Percentage (OBP), Home Runs (HR), and Runs Batted In (RBI).

The extracted data is stored in `eligible_df`, so easily can focus on players who meet the criteria for awards.

```
> mvp_players <- baseball %>%  
  select(First, Last, OBP, HR, RBI) %>%  
  arrange(desc(OBP), desc(HR), desc(RBI))  
>  
> head(mvp_players)  
  
First      Last      OBP  HR  RBI  
1  Tim    Lollar  1.0000000  0   0  
2  Don  Robinson  0.6666667  0   1  
3  Greg   Minton  0.5714286  0   0  
4 Garry   Maddox  0.5555556  0   1  
5  John  Gibbons  0.5454545  1   1  
6   Pat   Dodson  0.5333333  1   3
```

```
library(pacman)
```

Summary

In this exercise, I learned how to use several important data manipulation functions in R, which are crucial for working with large datasets. Functions like `head()` and `view()` let me quickly look at the data, while `names()` and `glimpse()` helped me understand the structure of the dataset.

Using `filter()` and `slice()`, I focused on specific parts of the data, like rows where freedom was less than 0.20 or baseball players with at least one at-bat.

I also used `arrange()` to sort the data and `summaries()` to group and summarize it, for example by region or player performance. The `mutate()` function was useful for creating new columns, like batting average and on-base percentage. Overall, these functions helped me analyze the data more effectively and make decisions based on key statistics like OBP, HR, and RBI.