

# Factors Effecting Employee Work Life Balance

# **Experiential Learning Assignment Advanced Statistical Methods (PDBAZG53)**

# **Submitted by:**

# **Group 38**

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# PHASE 1

# **Step 1: Data Collection and Preparation**

#### **Problem Statement**

This research aims to investigate the multifaceted influences of various factors such as *job role, industry type, years of experience, income level,* and other pertinent variables on employee *work-life balance*. By analyzing these variables, the study seeks to uncover patterns and correlations that shed light on how different aspects of employment impact the ability of individuals to maintain a harmonious equilibrium between their professional responsibilities and personal life. Through a comprehensive examination of these factors, the research endeavors to provide valuable insights.

# Structured questionnaire

We have prepared a structured questionnaire to collect the responses from people and collected 125 responses. Questionnaire can be access using below link.

#### https://forms.gle/wMatwUXS3JR7x9216

SI Nbr	Demographic Variables	Variable Type
1	Gender	Nominal
2	Working City	Nominal
3	Marriage Status/ kids	Nominal
4	Annual Salary	Ordinal
5	Age	Scale - Continuous

#### **Data Collection**

We were able to collect 125 responses from diverse group of working professionals, ranging from different age group and geographies. The below link contains the unaltered data collected from responses.

https://docs.google.com/spreadsheets/d/1lksrlmRS-qFSTqLrKjuNZUNzDQuVMPz6/edit?usp=sharing&ouid=113963560297463239511&rtpof=true&sd=true

#### **Data Preprocessing**

Since there were some data inconsistencies observed in the responses, below steps were taken for cleaning the data.

- Removed observations where City was out of India or had garbage value
- Where ever Avg time to commute per day one way was more than 3 hours, we divided it by number of working days, assuming people had put it for the week

- Where ever frequency was less for the values present in the Working City, Type of Industry, Job Profile, it was tagged as Others to reduce number of levels.
- Some people had entered actual and designated working hours in days instead of week, It was taken care of by multiplying the fields with working days when <15 hours</li>
- Calculated average working hours per week by dividing actual hours by designated hours

The below link contains data post handling data inconsistencies. It also contains the descriptive statistics for the cleaned data.

 $\frac{https://docs.google.com/spreadsheets/d/1\_eN3wFv4o1-hPQrW7jUAXo\_oQihUjBO9/edit?usp=sharing\&ouid=113963560297463239511\&rtpof=true\&sd=true$ 



# **Step 2: Descriptive Analysis**

#### For Continuous Variables

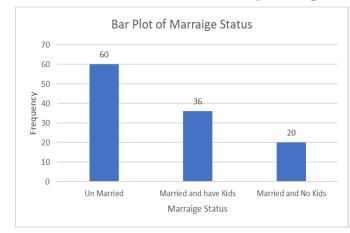
There are 9 Continuous Variables.

-														
Variables	N_uniqu	mean	std	min	25%	50%	75%	max	Range	IQR	skew	kurt	Skewness	Kurtosis
Please Mention your age in y	23	30.44	5.83	24	27	28.5	33	53	29	6	1.63	3.00	High	mesokurtic
Work Experience (in years)	23	8.56	6.11	1	4	7	11	29	28	7	1.40	1.95	High	platykurtic
clnd_Average Time to Comm	23	43.48	33.67	0	20	30	60	180	180	40	1.17	1.70	High	platykurtic
Number of total paid leave (	38	27.77	11.92	0	21	29	33.25	60	60	12.25	-0.01	0.78	Symmetric	platykurtic
day_hrs_per_week	3	5.85	0.34	5	6	6	6	6	1	0	-2.02	2.27	High	platykurtic
clnd_Actual Work hours per	25	50.23	14.86	15	44	48	54.25	168	153	10.25	4.55	34.17	High	leptokurtic
Clnd_Designated work hours	18	45.37	7.78	15	40	45	48	72	57	8	0.96	5.65	moderatel	leptokurtic
Average working hours	35	1.32	0.85	0.69	1	1.05	1.25	5	4.31	0.25	3.64	12.76	High	leptokurtic
GTE_Fair_Worklife_balance	2	0.86	0.35	0	1	1	1	1	1	0	-2.13	2.57	High	leptokurtic

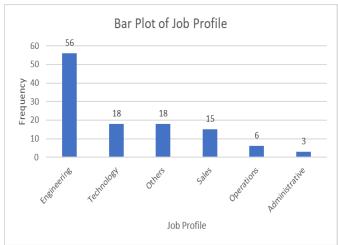
#### For Categorical Variables

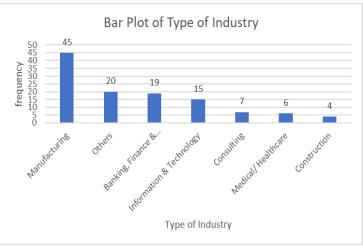
Variables	N_unique	Mode	freq _of_Mode
Gender	2	Male	95
clnd_Working_City	7	Pune	50
Marriage status/ Kids	3	Un Married	60
Annual Salary (in Indian Rupees)	8	8 5Lacs to 10Lacs	
clnd_Type of Industry	7	Manufacturing	45
clnd_Job Profile	6	Engineering	56
Work Mode	3	Work From Office (WFO)	66
Employment Type	4	Permanent - Company Payroll	102
Flexibility in office Timings	3	Fixed working hours	51
Working days in Week	3	Mon to Fri or 5 days	72
How is your Work-Life Balance	5	Good	52

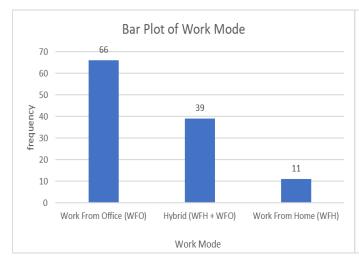
# **Bar Plots corresponding to Categorical Variables**

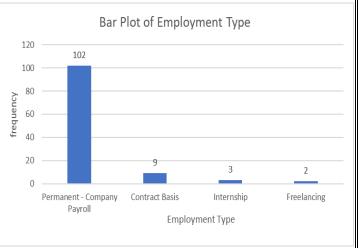


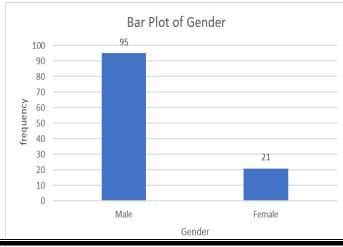


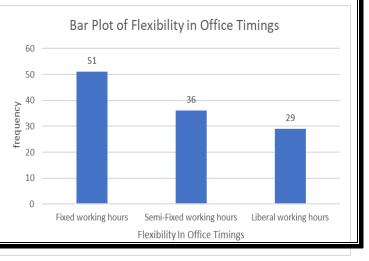




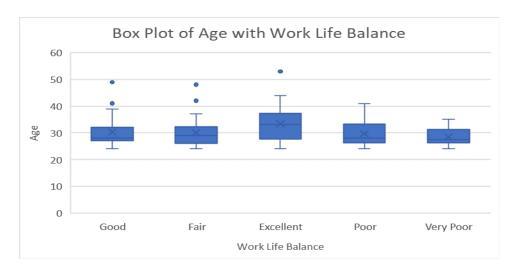




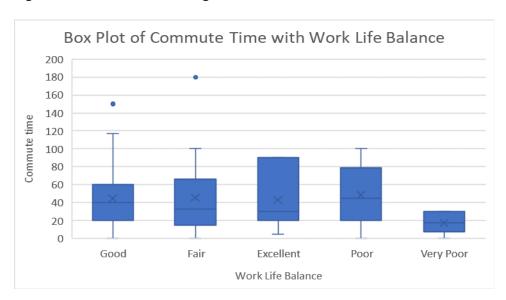




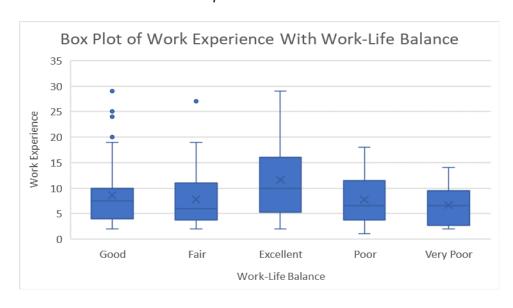
# **Box Plot of continuous Variables with Work Life Balance**



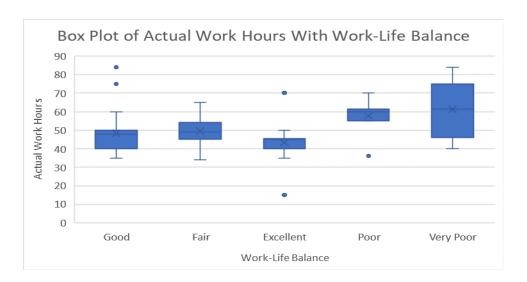
Age means are not differing much across each level of work life balance



Commute time means are quite different across each level of work life balance

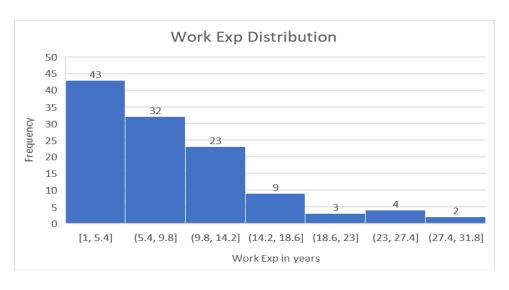


Work Experience means are quite different across each level of work life balance

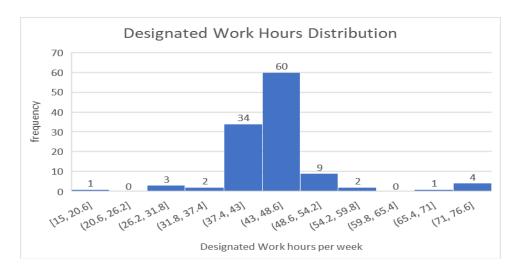


Actual Works Hours means are quite different across each level of work life balance.

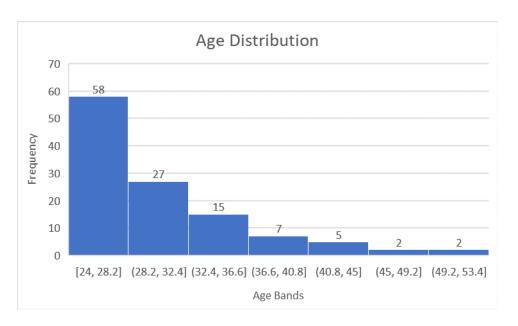
# **Checking Distribution of Continuous Variables using Histogram**



Work Experience in Year is Right Skewed



Designated Work Hour Distribution is Symmetrically distributed.



Age is right skewed distributed.

# **Hypothesis Testing**

Below table contains type of hypotheses and the conclusion of the hypothesis testing.

Variables	Hypotheses	Test Results	Conclusion
Gender (Nominal) and work life balance (Nominal)	H0: Gender variable is <b>not</b> correlated with work life balance.  Ha: Gender variable is correlated with work life balance.	CHI Square Test: chi2: 2.3054003895755337 p-value: 0.6797860000954742	The p value > 0.05 hence we fail to reject Null Hypothesis.  Gender variable has no correlation with work life balance.
Annual Salary (Ordinal) and work life balance (Nominal)	H0: Annual Salary variable is <b>not</b> correlated with work life balance.  Ha: Annual Salary variable is correlated with work life balance.	CHI Square Test: chi2: 28.95897962258727 p-value: 0.41461078807129464	The p value > 0.05 hence we fail to reject Null Hypothesis.  Annual Salary variable has no correlation with work life balance.
Age (Scale) and Actual Work hours per week (Scale)	H0: Age variable is not correlated with Actual Work hours per week  Ha: Age variable is correlated with Actual Work hours per week.	Pearson Correlation Coefficient = 0.168 P value: 0.7382904764	The p value > 0.05 hence we fail to reject Null Hypothesis.  Age variable has no correlation with Actual Work hours per week.

Age (Scale)	H0: Age variable is	Pearson Correlation	The p value < 0.05 hence we
and Work	<b>not</b> correlated with	Coefficient = 0.94493288	fail to reject Null Hypothesis.
Experience	Work Experience.	P value: 0.017628261	
(Scale)			Age variable is highly
	Ha: Age variable is		correlated with Work
	correlated with		Experience.
	Work Experience.		
	work experience.		

# PHASE 2

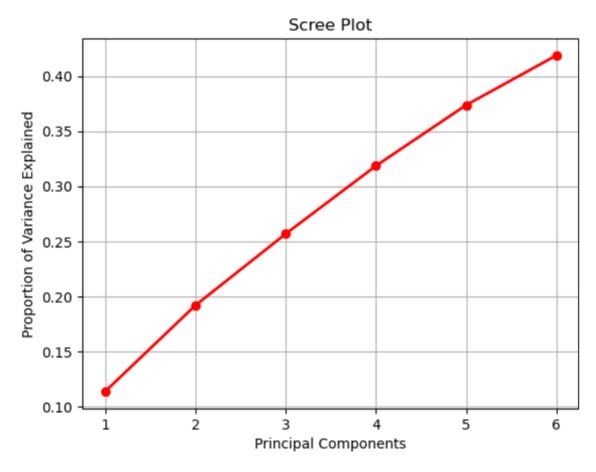
Cleaned data of phase 1 is used in phase2.

# **Step 1: Principal Component Analysis (PCA)**

Principal Component Analysis (PCA) is a statistical technique used for dimensionality reduction in data analysis. It identifies patterns and correlations within high-dimensional datasets by transforming variables into a new set of orthogonal components, allowing for simplified visualization and analysis while retaining the most important information.

# **Scree Plot**

A scree plot is a graphical tool used in principal component analysis (PCA) to visualize the eigenvalues of components. It helps identify the number of meaningful components to retain in analysis. **6 Principal Components (PCs)** were created to explain the variability in the data.



# **Variance Explained by 6 PCs**

**42%** of variance is being explained by **6** Principal Components.

```
[28]:
      var_exp = pd.DataFrame(data=["PC_" + str(i+1) for i in range(n_pca)],columns=["PC"])
      var_exp["variance_explained"] = pca.explained_variance_ratio_
      var_exp["cumm_variance_explained"] = np.cumsum(pca.explained_variance_ratio_)
      var_exp
[28]:
           PC variance_explained cumm_variance_explained
      0 PC_1
                        0.113779
                                                 0.113779
      1 PC_2
                        0.078153
                                                 0.191932
      2 PC_3
                        0.064890
                                                 0.256821
                        0.061743
      3 PC_4
                                                 0.318564
      4 PC_5
                                                 0.373744
                        0.055180
      5 PC_6
                        0.045044
                                                 0.418787
```

## **Factor Loadings**

Factor loadings represent the strength of the relationship between observed variables and latent factors in a factor analysis, indicating how much each variable contributes to the underlying constructs. Variable wise factor loadings are present below for each of 6 PCs. **Age and Work Experience** have higher factor loadings.

<pre>loadings = pd.DataFrame(pca.componentsT * np.sqrt(pca.explained_variance_),columns= ["PC_" + str(i+1) for i in range(n_pca)]) loadings.index = pca_cols loadings</pre>								
	PC_1	PC_2	PC_3	PC_4	PC_5	PC_6		
Please Mention your age in years	-0.774536	0.070142	-0.029179	0.168792	0.153964	0.372815		
Work Experience (in years)	-0.802546	-0.034199	-0.058589	0.179494	0.180358	0.327340		
clnd_Average Time to Commute to office one way (in minutes)	-0.233754	0.101935	-0.070049	-0.264204	-0.265520	0.229723		
Number of total paid leave (Paid + Sick)	-0.440710	0.355155	0.230595	0.065180	0.066627	-0.154948		
day_hrs_per_week	-0.057278	-0.537487	0.053791	0.171831	0.250949	0.178965		
clnd_Actual Work hours per week (in hours)	-0.259375	-0.255780	0.245169	-0.428111	0.365630	0.002530		
${\bf CInd\_Designated\ work\ hours\ per\ week\ that\ a\ person\ is\ expected\ to\ work\ (In\ hours)}$	-0.192778	-0.279057	0.282811	-0.397469	0.239570	0.044846		
Actual_work_hours_per_desogmated_work_hours	0.081589	0.019496	-0.185803	0.027717	0.513712	-0.034392		
Good_Worklife	-0.074914	0.083400	0.277759	0.167569	-0.471702	0.062484		
enc_salary	-0.411803	0.529387	-0.117286	-0.017671	0.266859	0.195151		
Gender_Female	0.544748	0.166406	0.290716	0.537841	0.055887	-0.075928		
Gender_Male	-0.544748	-0.166406	-0.290716	-0.537841	-0.055887	0.075928		

#### **Contributions of The Variable %**

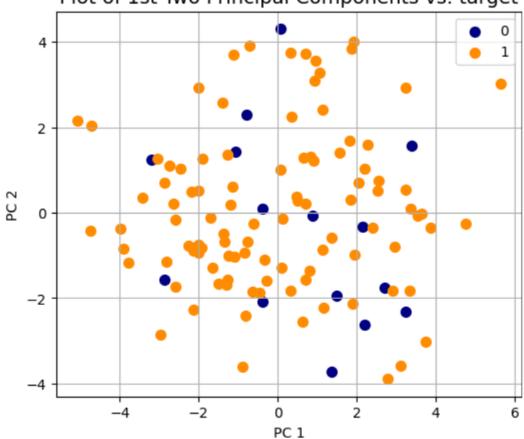
Variable wise contribution for each of the PCs are as follows, only top few variables are shown. **Age and Work Experience** are top 2 variables contributing in Principal Component 1.

dff = np.round(100\*abs(loadings)/abs(loadings).sum(),2)
dff.head(12)

	PC_1	PC_2	PC_3	PC_4	PC_5	PC_6
Please Mention your age in years	6.44	0.73	0.29	1.80	1.84	4.61
Work Experience (in years)	6.67	0.36	0.58	1.92	2.15	4.05
clnd_Average Time to Commute to office one way (in minutes)	1.94	1.06	0.69	2.82	3.17	2.84
Number of total paid leave (Paid + Sick)	3.66	3.69	2.28	0.70	0.80	1.92
day_hrs_per_week	0.48	5.59	0.53	1.84	2.99	2.21
clnd_Actual Work hours per week (in hours)	2.16	2.66	2.43	4.57	4.36	0.03
Clnd_Designated work hours per week that a person is expected to work (In hours)	1.60	2.90	2.80	4.25	2.86	0.55
Actual_work_hours_per_desogmated_work_hours	0.68	0.20	1.84	0.30	6.13	0.43
Good_Worklife	0.62	0.87	2.75	1.79	5.63	0.77

# Plot of PC1 vs PC2





# **Step 2: Regression Analysis**

## **Data Summary:**

The data post cleaning in phase-1 had 116 rows and 21 columns

The data has 8 categorical columns and 10 numerical columns, details are present in phase one

Target Definition: Quality of Work Life Balance

Levels present in Target: "Excellent", "Good", "Fair", "Poor", "Very Poor"

Frequency table of Target						
Work-Life Balance	Frequency					
Good	52					
Fair	34					
Excellent	14					
Poor	10					
Very Poor	6					

```
df["How is your Work-Life Balance"].value_counts()
#gives count of each values in a column

How is your Work-Life Balance
Good 52
Fair 34
Excellent 14
Poor 10
Very Poor 6
Name: count, dtype: int64
```

To convert above multi class problem to binary class, following adjustment has been done Target = **Good\_Worklife = 1** if Work-life balance in [Excellent, Good, Fair]
Target = **Good\_Worklife = 0** if Work-life balance in [Poor, Very Poor]

```
df["Good_Worklife"] = np.where(df["How is your Work-Life Balance"].isin(['Excellent','Good','Fair']),1,0)
# when worklife is good(excellent,good,fair) it is 1 and in very,poor its 0
df["Good_Worklife"].value_counts()

Good_Worklife
1    100
0    16
Name: count, dtype: int64
```

#### **Feature Summary**

```
# for checking data summary
def data_info(df):
    df_info = pd.DataFrame(df.isna().sum(),columns = ['Null_count'])
    df_info['N_unique'] = df_info.index.map(df.nunique())
    df_info['D_types'] = df_info.index.map(df.dtypes)
    df_info['Blank_count'] = df_info.index.map((df=='').sum())
    return df_info

data_info(df) # We get null cnt,unique, blanks in a single table.
data_info(df).to_csv("smry.csv")
```

# **Variable Treatment**

				Blank_	
Attributes	Null_count	N_unique	D_types	count	Treatment
					One Hot
Gender	0	2	Nominal	0	Encoding (OHE)
					One Hot
clnd_Working_City	0	7	Nominal	0	Encoding (OHE)
					One Hot
Marriage status/ Kids	0	3	Nominal	0	Encoding (OHE)
Please Mention your age in					
years	0	23	int64	0	NA
Work Experience (in years)	0	23	int64	0	NA
clnd_Average Time to Commute					
to office one way (in minutes)	0	23	float64	0	NA
					One Hot
clnd_Type of Industry	0	7	Nominal	0	Encoding (OHE)
					One Hot
clnd_Job Profile	0	6	Nominal	0	Encoding (OHE)
					One Hot
Work Mode	0	3	Nominal	0	Encoding (OHE)
					One Hot
Employment Type	0	4	Nominal	0	Encoding (OHE)
					One Hot
Flexibility in office Timings	0	3	Nominal	0	Encoding (OHE)
Number of total paid leave					
(Paid + Sick)	0	38	int64	0	NA
day_hrs_per_week	0	3	float64	0	NA
clnd_Actual Work hours per					
week (in hours)	0	24	float64	0	NA
Clnd_Designated work hours					
per week that a person is					
expected to work (In hours)	0	18	float64	0	NA
Actual_work_hours_per_desog					
mated_work_hours	0	35	float64	0	NA
Good_Worklife	0	2	int32	0	NA
Annual Salary (in Indian Rupees)	0	8	Ordinal	0	Label Encoding

# What is Label Encoding?

Label encoding is a process in machine learning where categorical data is converted into numerical labels. Each category is assigned a unique integer. It's useful for algorithms that require numerical input and where data is ordinal. Only Salary variable was present as ordinal categorical variable, this variable was numerically coded into numbers

#### What is One Hot Encoding?

One-hot encoding is a technique used in machine learning to represent categorical data numerically. Each category is assigned a unique binary value, with all other values set to zero. This creates a sparse matrix where each column corresponds to a category and only one element per row is set to one.

```
target = "Good_Worklife"
 char_cols = list(df.select_dtypes("object").columns)
print(char_cols)
 ['Gender', 'clnd Working City', 'Marriage status/ Kids', 'clnd Type of Industry ', 'clnd Job Profile', 'Work Mode', 'Employment Type', 'Flexibility in of
 fice Timings']
                                                                                                                                          ⊙ ↑ ↓ 占 ♀ 🗊
#df[features]
df_ohe = pd.get_dummies(df, columns= char_cols)
df ohe.shape
df_ohe.head()
 (116, 45)
                                                                                                                        Flexibility in
                                                                                                                                                       Flexibility in
                   Work
                                 Work
                                             Work
                                                                                                        Employment
                                                                                                                                       Flexibility in
                                                      Employment
            Mode Hybrid Mode Work Mode Work
                                                                       Employment
                                                                                       Employment
                                                                                                    Type Permanent
                                                                                                                                             office
                                                    Type_Contract
ıc_salary ...
                                                                                                                      Timings_Fixed
                                                                                                                                                     Timinas Semi-
                                        From Office
                                                                   Type_Freelancing
                                                                                    Type_Internship
                                                                                                                                    Timings_Liberal
                                                                                                                             orking
                                                                                                                                                     Fixed working
                   WFO)
                                (WFH)
                                             (WFO)
                                                                                                             Payroll
                                                                                                                                     working hours
                                                                                                                             hours
                                                                                                                                                            hours
                                                                                                                True
                    False
                                                                                                                                              False
                                                             False
                                                                               False
                                                                                               False
                                                                                                                              False
                                                                                                                                                              True
     4 ...
                    False
                                 False
                                              True
                                                             False
                                                                              False
                                                                                               False
                                                                                                                True
                                                                                                                               True
                                                                                                                                              False
                                                                                                                                                             False
                    False
                                                                               False
                                                                                               False
                                                                                                                              False
                                                                                                                                               False
```

#### **Final Feature List:**

After creating dummy variable using One Hot Encoding, total numbers of variable become 44.

```
features = list(df_ohe.columns)
#features.remove(target)
features = [i for i in features if i != target]
print("Nbr of features after OHE - ", len(features))
print(features)

Nbr of features after OHE - 44
['Please Mention your age in years', 'Work Experience (in years)', 'clnd_Average Time to Commute to office one way (in minutes)', 'Number of total paid 1
eave (Paid + Sick)', 'day_hrs_per_week', 'clnd_Actual Work hours per week (in hours)', 'Clnd_Designated work hours per week that a person is expected to
work (In hours)', 'Actual_work_hours_per_desogmated_work_hours', 'enc_salary', 'Gender_Female', 'Gender_Male', 'clnd_Working_City_Bangalore', 'clnd_Working_City_Bangalore', 'clnd_Working_City_Delhi& NCR', 'clnd_Working_City_Hyderabad', 'clnd_Working_City_Kochi', 'clnd_Working_City_Mumbai', 'clnd_Working_City_Others', 'clnd_Working_City_Delhi& NCR', 'clnd_Working_City_More and how Kids', 'Marriage status/ Kids_Un Married', 'clnd_Type of Industry_Denders', 'clnd_Type of Industry_Consulting', 'clnd_Type of Industry_Information &
Technology', 'clnd_Type of Industry_Manufacturing', 'clnd_Type of Industry_Medical/ Healthcare', 'clnd_Job Profile_Adm
inistrative', 'clnd_Job Profile_Engineering', 'clnd_Job Profile_Operations', 'clnd_Job Profile_Others', 'clnd_Job Profile_Sales', 'clnd_Job Profile_Adm
inistrative', 'clnd_Job My Mode_Work From Home (WFH)', 'Work Mode_Work From Office (WFO)', 'Employment Type_Cntract Basis', 'Employment
Type_Freelancing', 'Employment Type_Internship', 'Employment Type_Permanent - Company Payroll', 'Flexibility in office Timings_Fixed working hours',
'Flexibility in office Timings_Liberal working hours', 'Flexibility in office Timings_Fixed working hours',
```

#### **Final Event Rates**

Out of every 100 observations, 14 have target as 0

Event Rate of the Overall data, Train & Test Set ¶

• Since Stratified Sampling is done, Event rate of train and test data will be similar to that of overall data

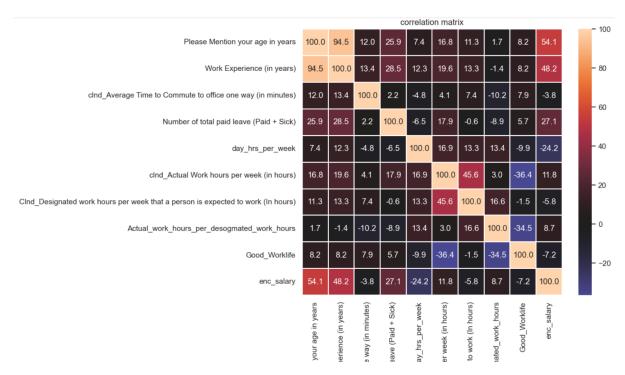
```
#np.unique (y_train, return_counts=True)
#np.unique (y_train, return_counts=True)
print("Event Rate of full data\n", round(100*df_ohe[target].value_counts(normalize = True),2),"\n")
print("Event Rate of train\n", round(100*pd.Series(y_train).value_counts(normalize = True),2),"\n")
print("Event Rate of test\n", round(100*pd.Series(y_train).value_counts(normalize = True),2),"\n")
Event Rate of full data
 Good Worklife
1
    86.21
    13.79
Name: proportion, dtype: float64
Event Rate of train
 Good Worklife
    86.42
    13.58
Name: proportion, dtype: float64
Event Rate of test
 Good Worklife
    86.42
    13.58
Name: proportion, dtype: float64
```

#### **Correlation Plot**

A correlation plot visually represents the correlation between variables in a dataset, typically using colours or symbols to indicate the strength and direction of relationships. It helps identify patterns and dependencies among variables.

**Work Experience and Age** are highly correlated variable considering threshold of 70%, rest variables are will within threshold.

```
cor_mat = df_ohe[df.select_dtypes(np.number).columns].corr()
#https://seaborn.pydata.org/generated/seaborn.heatmap.html
fig, ax = plt.subplots(figsize=(8.5,7));
x = sns.heatmap(100*cor_mat, annot=True,fmt='.1f',center=0,linewidths = 0.25).set_title('correlation matrix')
plt.show()
```



# **Fitting Logistic Model**

Scaling is crucial in logistic regression to ensure variables are on a similar scale, preventing dominance by variables with larger ranges. It enhances model stability, convergence, and interpretation, as coefficients represent the impact of predictors on the outcome consistently, regardless of their original units or magnitudes.

Scaling data helps in identifying feature importance of the data as it brings all the features on same scale, So data is scaled before fitting the model.

# **Classification Report**

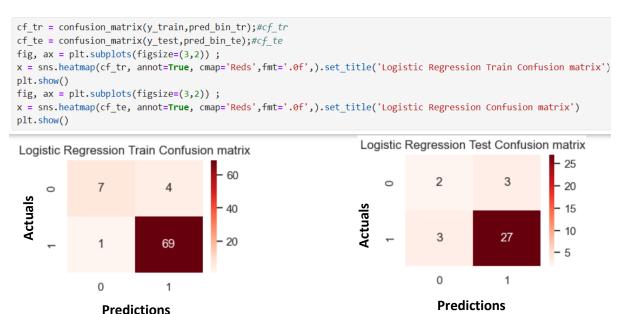
The model performance is coming to be good even with Regression model as ROC AUC = 80%.

Other performance metrics like F1 Score, precision, recall and accuracy are also high.

```
estimator= pipe_lr
pred_bin_tr = estimator.predict(X_train[features_n])
pred_bin_te = estimator.predict(X_test[features_n])
#confusion matrix(y train,pred bin tr)
 f'train\_rocauc : \{round(roc\_auc\_score(y\_train,estimator.predict\_proba(X\_train[features\_n])[:,1]),4)\} \ ; \ \\ \setminus \{round(roc\_auc\_score(x\_train[features\_n])[:,1]),4)\} \ ; \ \\ \setminus \{round(roc\_auc\_score(x\_train[features\_n])[:,1]) \ ; 
test_rocaauc : {round(roc_auc_score(y_test,estimator.predict_proba(X_test[features_n])[:,1]),4)}
f'train\_f1\_score: \{round(f1\_score(y\_train,pred\_bin\_tr),4)\}; test\_f1\_score: \{round(f1\_score(y\_test,pred\_bin\_te),4)\}' \}
f'train\_accuracy: \{round(accuracy\_score(y\_train,pred\_bin\_tr), 4)\}; test\_accuracy: \{round(accuracy\_score(y\_test,pred\_bin\_te), 4)\}\}; test\_accuracy: \{round(accuracy\_score(y\_test,pred\_bin\_te), 4)\}
#f'train_conf : {confusion_matrix(y_train,pred_bin_tr)}; test_conf : {confusion_matrix(y_test,pred_bin_te)}'
'train_rocauc : 0.987 ; test_rocaauc : 0.8067'
'train_f1_score : 0.965 ; test_f1_score : 0.9'
'train precision: 0.9452; test precision: 0.9'
'train recall : 0.9857 ; test recall : 0.9'
'train accuracy : 0.9383 ; test accuracy : 0.8286'
```

#### **Confusion Matrix**

Confusion Matrix on Train and Test data is shown below,



#### **Feature Importance**

Below are important features list on scaled variables., Higher the modulus of coefficient, important the feature is. Top variables are Actual Work Hours per week, Marriage Status, Working City, Salary, age, Hours per week.

```
[39]: f'intercept is {pipe[1].intercept_}'
       coff = pd.DataFrame({'variable' : df_ohe[features_n].columns, 'coefficient' : pipe_lr[1].coef_.transpose().flatten()})
       coff = coff.sort_values(by='coefficient', key=abs,ascending = False).reset_index(drop = True)
[39]: 'intercept is [3.0880758]'
[39]:
                                              variable coefficient
       0
                                                        -1.747912
                clnd Actual Work hours per week (in hours)
       1
          Actual_work_hours_per_desogmated_work_hours
                                                        -1.300760
       2 Clnd Designated work hours per week that a per...
                                                         1.082415
                Marriage status/ Kids_Married and No Kids
                                                         0.815396
                               clnd_Working_City_Others
                                                         0.516046
       5
                                                         -0.429300
                                      day_hrs_per_week
       6
                            clnd\_Working\_City\_Bangalore
                                                         -0.360062
       7
                                             enc_salary
                                                         0.317954
                                                         0.183181
                         Please Mention your age in years
```

# **Step 3: Cluster Analysis**

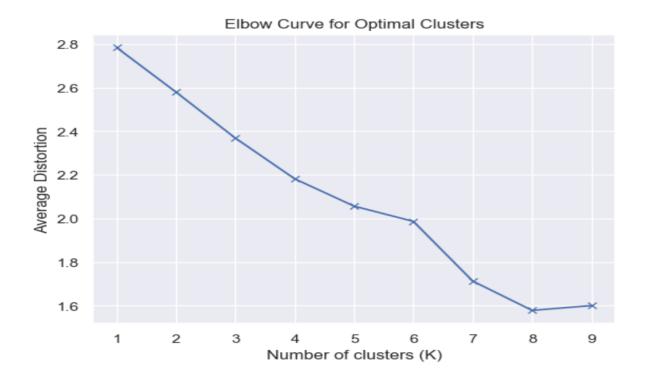
# **KMeans Clustering:**

K-means clustering is a machine learning algorithm that partitions data into 'k' clusters based on similarity, minimizing the within-cluster sum of squares.

#### **Elbow Curve**

The elbow curve, in statistics, represents the point where the rate of decrease in variance slows significantly, helping to identify the optimal number of clusters in a k-means clustering algorithm.

From Below plot, number of optimum clusters K = 6



# **Fitting KMeans Model**

Fitting KMeans Model with K = 6

```
# it look like 6 and 7 are bends in chart, explore cluster based on this
kmeans_mdl = KMeans(n_clusters=6,random_state = 51)
kmeans_mdl.fit(X_train_scl)
trn_pred = kmeans_mdl.predict(X_train_scl)
tst_pred = kmeans_mdl.predict(X_test_scl)
X_train['kmn_cluster'] = trn_pred
X_test['kmn_cluster'] = tst_pred
```

```
KMeans
KMeans(n_clusters=6, random_state=51)
```

```
X_train['kmn_cluster'] = trn_pred
X_test['kmn_cluster'] = tst_pred
```

# **Cluster Wise Summary**

Various Statistic of Actual Work Hours for each of the 6 clusters show that each clusters have different behavior. Similarly, statistics were calculated for each of the variables, please refer phase 2 HTML file for the same. The statistics for all the variables were showing different trend for the clusters.

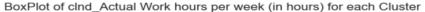
```
[39]: for i in features_n:
          print(f"Cluster summary for {i}")
          X_train.groupby(["kmn_cluster"])[i].describe()
     Cluster summary for clnd_Actual Work hours per week (in hours)
[39]:
                                          std min 25% 50% 75% max
                   count
                              mean
      kmn_cluster
                                                                52.5 70.0
                    11.0 47.681818 9.675414 35.0 41.0 45.0
                     13.0 52.076923 11.235817 40.0 45.0 50.0
                                                                54.0 84.0
                                                                50.0 56.0
                2
                     7.0 49.714286
                                    3.545621 44.0 49.0
                                                          50.0
                    15.0 49.666667 15.262778 34.0 40.0 45.0
                                                                57.0 84.0
                     11.0 47.636364 8.090398 40.0 40.0
                                                          45.0
                                                                54.5
                                                                      60.0
                     24.0 49.791667 9.784545 40.0 45.0 48.0
                                                               51.0 84.0
     Cluster summary for Actual_work_hours_per_desogmated_work_hours
[39]:
                   count
                             mean
                                        std
                                                 min
                                                          25%
                                                                    50%
                                                                             75%
                                                                                       max
      kmn_cluster
                     11.0 1.157197 0.413300 0.875000 1.000000 1.000000 1.128472 2.333333
                     13.0 1.451068 1.131644 0.833333 1.000000 1.041667 1.155556 5.000000
                     7.0 \quad 1.097222 \quad 0.091779 \quad 1.000000 \quad 1.020833 \quad 1.111111 \quad 1.138889 \quad 1.250000
                2
                     15.0 1.581049 1.305476 0.809524 1.000000 1.125000 1.400327 5.000000
```

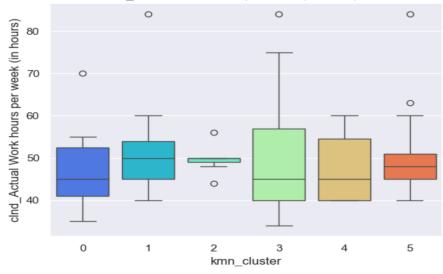
11.0 1.426262 1.104072 0.922222 1.000000 1.000000 1.211111 5.000000

#### **Cluster Wise Box Plots**

Box Plots for each of the clusters were created for all variables to check distribution of the variable. For Actual Work Hours variable, it is clear that the behavior of each cluster is different. Please refer attached phase 2 HTML file for rest of the variables' box plots.

```
[40]: for i in features_n:
    pfig = plt.figure();
    img = sns.boxplot(x="kmn_cluster",y=i,data=X_train,palette='rainbow').set_title(
    fig = img.get_figure();
    #fig.savefig(i);
    #fig.clf(); # run this for not printing figure
```





# **Hierarchical Clustering:**

Hierarchical Clustering is a method of grouping similar data points into nested clusters. It builds a hierarchy of clusters by iteratively merging or splitting them based on similarity.

#### **Fitting Average Linkage Model**

Hierarchical clustering with average linkage merges clusters based on average distances between their members, gradually forming a hierarchy of clusters, allowing for a step-by-step exploration of relationships within data.

```
from sklearn.cluster import AgglomerativeClustering
agg_clstr = AgglomerativeClustering(n_clusters=3, metric='euclidean', linkage='average')
agg_clstr.fit(X_train_scl)

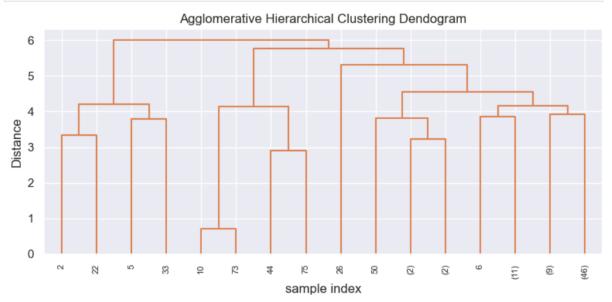
AgglomerativeClustering
AgglomerativeClustering(linkage='average', n_clusters=3)
```

```
trn_pred = agg_clstr.fit_predict(X_train_scl)
X_train['agg_cluster'] = trn_pred
```

# **Plotting Dendogram**

Hierarchical clustering dendrogram is a tree-like diagram showing the hierarchical relationship between data points, illustrating their clustering based on similarity, with branches merging as clusters form.

```
z = linkage(X_train_scl, metric='euclidean', method='average')#z[:2]
plt.figure(figsize=(8, 4));
plt.title('Agglomerative Hierarchical Clustering Dendogram');
plt.xlabel('sample index');
plt.ylabel('Distance');
dendrogram(z, leaf_rotation=90.,color_threshold = 40, leaf_font_size=8.,truncate_mode="level", p=5 );
plt.tight_layout();
```



# **Step 4: Linear Discriminant Analysis (LDA)**

Linear Discriminant Analysis (LDA) is a supervised dimensionality reduction technique. It seeks to find linear combinations of features that best separate multiple classes in a dataset. By maximizing the between-class variance and minimizing within-class variance, LDA identifies the most discriminative features for classification tasks.

#### **Difference between LDA & PCA**

Linear Discriminant Analysis (LDA) and Principal Component Analysis (PCA) are both dimensionality reduction techniques, but they serve different purposes. LDA aims to find the linear combinations of features that best separate multiple classes in a dataset, optimizing class discrimination. It does this by maximizing the between-class variance while minimizing within-class variance. In contrast, PCA focuses on capturing the maximum variance in the dataset by identifying orthogonal components. While PCA is unsupervised and ignores class labels, LDA is supervised and considers class information. Thus, LDA is ideal for classification tasks, whereas PCA is primarily used for data exploration and visualization.

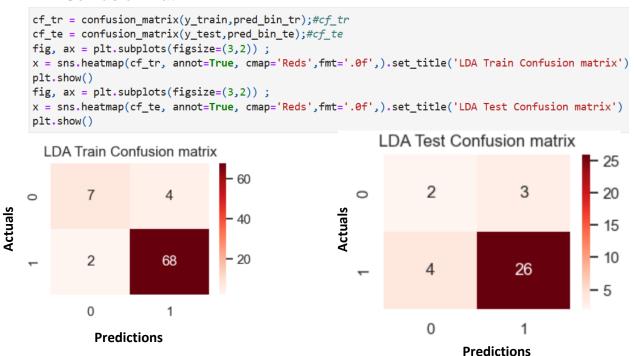
# **Fitting LDA Model**

Scaling is required before fitting LDA model

# **LDA Classification Report**

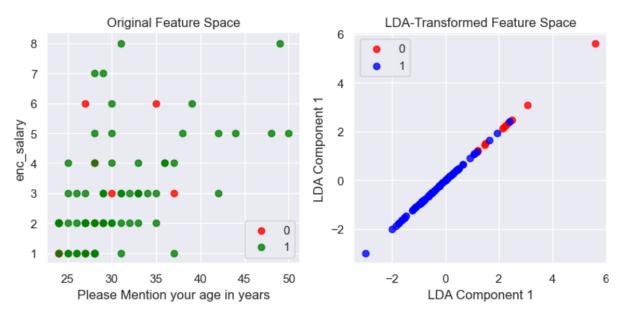
```
estimator= pipe lda
pred_bin_tr = estimator.predict(X_train[features_n])
pred_bin_te = estimator.predict(X_test[features_n])
#confusion_matrix(y_train,pred_bin_tr)
f'train rocauc : {round(roc auc score(y train,estimator.predict proba(X train[features n])[:,1]),4)}; \
test_rocaauc : {round(roc_auc_score(y_test,estimator.predict_proba(X_test[features_n])[:,1]),4)}'
f'train_f1_score : {round(f1_score(y_train,pred_bin_tr),4)}; test_f1_score : {round(f1_score(y_test,pred_bin_te),4)}'
f'train_precision : {round(precision_score(y_train,pred_bin_tr),4)}; test_precision : {round(precision_score(y_test,pred_bin_te),4)}'
f'train_recall : {round(recall_score(y_train,pred_bin_tr),4)}; test_recall : {round(recall_score(y_test,pred_bin_te),4)}'
f'train_accuracy : {round(accuracy_score(y_train,pred_bin_tr),4)}; test_accuracy : {round(accuracy_score(y_test,pred_bin_te),4)}'
#f'train_conf : {confusion_matrix(y_train,pred_bin_tr)} ; test_conf : {confusion_matrix(y_test,pred_bin_te)}'
'train_rocauc : 0.9792 ; test_rocaauc : 0.8267'
'train_f1_score : 0.9577 ; test_f1_score : 0.8814'
'train_precision : 0.9444 ; test_precision : 0.8966'
'train_recall : 0.9714 ; test_recall : 0.8667'
'train_accuracy : 0.9259 ; test_accuracy : 0.8'
```

#### **LDA Confusion Matrix**



# **LDA Component Plot**

Since there were only two levels in the target variable i.e. 0 and 1, So there will be only 1 component in LDA. Left plot shows scatter plot of top 2 variables of data and right plot shows the LDA transformed plot.



#### **Comparison of LDA and Logistic Regression Model:**

The logistic Regression model has ROC auc value of 80% whereas that of LDA is 82%. So, it can be concluded that LDA model is able to outperform logistic Regression model

# PHASE 3

Cleaned data of phase 1 is used in phase3 as well.

# Step 1: MANOVA

MANOVA analysis was carried out with X as all the numerical variables and Y as the "Good Worklife" variable.

```
# Fit MANOVA model
 maov = MANOVA.from_formula('''Please_Mention_your_age_in_years + Work_Experience_in_years + clnd_Average_Time_to_Commute_to_office_one_way_in_minutes + Number_of_total_paid_leave_Paid_Sick + day_hrs_per_week + clnd_Actual_Work_hours_per_week_in_hours + Clnd_Designated_work_hours_per_week_that_a_person_is_expected_to_work_In_hours + Actual_work_hours_per_desogmated_work_hours + enc_salary ~
 Good_Worklife'
        data=df1)
 result = maov.mv test()
 # Print the MANOVA results
print(result.summary())
                    Multivariate linear model
.....
                         Value Num DF Den DF F Value Pr > F
      Intercept
          Wilks' lambda 0.0123 9.0000 106.0000 944.8306 0.0000
Pillai's trace 0.9877 9.0000 106.0000 944.8306 0.0000
Hotelling-Lawley trace 80.2215 9.0000 106.0000 944.8306 0.0000
    Roy's greatest root 80.2215 9.0000 106.0000 944.8306 0.0000
.....
       Good_Worklife
                     e Value Num DF Den DF F Value Pr > F
            Wilks' lambda 0.6705 9.0000 106.0000 5.7887 0.0000
           Pillai's trace 0.3295 9.0000 106.0000 5.7887 0.0000
  Hotelling-Lawley trace 0.4915 9.0000 106.0000 5.7887 0.0000
      Roy's greatest root 0.4915 9.0000 106.0000 5.7887 0.0000
```

**Conclusion:** The p Value of the MANOVA is very small, which means that there is a significant difference in the mean values between the 2 groups of the target variable.

# Step 2: MANCOVA

MANOVA analysis was carried out with X as all the numerical variables and Y as the "Good Worklife" variable along with other latent variables

```
# Assuming df is your DataFrame
#manova_data = df[['PLease Mention your age in years', 'write', 'math', 'prog']]

# Fit MANOVA model
macov = MANOVA.from_formula('''Please_Mention_your_age_in_years + Work_Experience_in_years + clnd_Average_Time_to_Commute_to_office_one_way_in_minutes +
Number_of_total_paid_leave_Paid_Sick + day_hrs_per_week + clnd_Actual_Work_hours_per_week_in_hours +
Clnd_Designated_work_hours_per_week_that_a_person_is_expected_to_work_In_hours + Actual_work_hours_per_desogmated_work_hours + enc_salary ~
Good_Worklife + Gender + Marriage_status_Kids + Work_Mode + Employment_Type''',
data=df1)
result2 = macov.mv_test()

# Print the MANOVA results
print(result2.summary())
```

#### Multivariate linear model

=======================================				======	
Intercept	Value	Num DF	Den DF	F Value	Pr > F
Wilks' lambda	0.0521	9.0000	98.0000	198.3017	0.0000
Pillai's trace	0.9479	9.0000	98.0000	198.3017	0.0000
Hotelling-Lawley trace	18.2114	9.0000	98.0000	198.3017	0.0000
Roy's greatest root	18.2114	9.0000	98.0000	198.3017	0.0000
Gender	Value	Num DF	Den DF	F Value	Pr > F
Wilks' lambd	a 0.871	9.0006	98.0000	1.6085	0.1232
Pillai's trac	e 0.128	7 9.0000	98.0000	1.6085	0.1232
Hotelling-Lawley trac	e 0.147	7 9.0000	98.0000	1.6085	0.1232
Roy's greatest roo	t 0.147	7 9.0000	98.0000	1.6085	0.1232
Marriage_status_Kids	Value	Num DF	Den DF	F Value	Pr > F
Wilks' lambda	0.4606	18.0000	196.0000	5.1556	0.0000
Pillai's trace	0.5729	18.0000	198.0000	4.4155	0.0000
Hotelling-Lawley trace	1.0985	18.0000	159.5973	5.9330	0.0000
Roy's greatest root					

**Conclusion :** The p Value of the MANCOVA is very small for **Marriage\_status\_kids**, which means that there is a significant difference in the mean values between the 2 groups of the target variable.

The p Value of the MANOVA is high for **Gender**, which means that there is not significant difference in the mean values between the 2 groups of the target variable.

```
Work_Mode
                   Value Num DF Den DF F Value Pr > F
        Wilks' lambda 0.5528 18.0000 196.0000 3.7566 0.0000
        Pillai's trace 0.5035 18.0000 198.0000 3.7011 0.0000
 Hotelling-Lawley trace 0.7072 18.0000 159.5973 3.8194 0.0000
   Roy's greatest root 0.5058 9.0000 99.0000 5.5641 0.0000
   Employment_Type Value Num DF Den DF F Value Pr > F
        Wilks' lambda 0.6291 27.0000 286.8529 1.8273 0.0088
        Pillai's trace 0.4146 27.0000 300.0000 1.7819 0.0114
 Hotelling-Lawley trace 0.5222 27.0000 211.0650 1.8746 0.0077
   Roy's greatest root 0.3532 9.0000 100.0000 3.9244 0.0003
      Good_Worklife Value Num DF Den DF F Value Pr > F
-----
          Wilks' lambda 0.6475 9.0000 98.0000 5.9282 0.0000
         Pillai's trace 0.3525 9.0000 98.0000 5.9282 0.0000
  Hotelling-Lawley trace 0.5444 9.0000 98.0000 5.9282 0.0000
     Roy's greatest root 0.5444 9.0000 98.0000 5.9282 0.0000
_____
Multivariate linear model
```

The p Value of the MANCOVA is very less for **Work\_mode**, which means that there is significant difference in the mean values between the 2 groups of the target variable.

The p Value of the MANCOVA is high for **Employment\_Type**, which means that there is not significant difference in the mean values between the 2 groups of the target variable.

The p Value of the MANCOVA is very less for **Good\_Worklife**, which means that there is significant difference in the mean values between the 2 groups of the target variable.

# **Step 3: Structural Equation Modeling (SEM)**

Structural Equation Modelling (SEM) is a statistical method used to test and estimate complex relationships among variables. It incorporates both observed and latent variables to evaluate causal relationships and model complex theoretical constructs. SEM allows researchers to assess the direct and indirect effects of variables on each other and to evaluate the fit of the hypothesized models to the observed data. It is widely used in social sciences, psychology, economics, and other fields to analyze complex systems and test theoretical models, offering a comprehensive approach to understanding relationships between variables in multivariate data.

#### Multi-Variate Regression:

Multivariate Regression model as a part of SEM was developed with target variables as Good Worklife, Gender, Marriage status and numerical variables as independent variable.

```
fmla1 = "Good_Worklife,Gender_Male, Marriage_status_Kids_Married_and_have_Kids ~ Please_Mention_your_age_in_years + Work_Experience_in_years + clnd_Average_print(fmla1)

Good_Worklife,Gender_Male, Marriage_status_Kids_Married_and_have_Kids ~ Please_Mention_your_age_in_years + Work_Experience_in_years + clnd_Average_Time_t o_Commute_to_office_one_way_in_minutes + Number_of_total_paid_leave_Paid_Sick + day_hrs_per_week + clnd_Actual_Work_hours_per_week_in_hours + Clnd_Design ated_work_hours_per_week_that_a_person_is_expected_to_work_In_hours + Actual_work_hours_per_desogmated_work_hours + enc_salary

import semopy
model1 = semopy.Model(fmla1)
result1 = model1.fit(df1_ohe)
print(result1)

Name of objective: MLW
Optimization method: SLSQP
Optimization successful.
Optimization terminated successfully
Objective value: 0.053

Number of iterations: 35

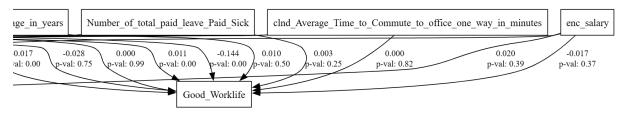
Params: 0.010 0.000 0.000 0.000 0.000 -0.028 -0.017 0.011 -0.144 -0.017 -0.012 0.025 0.002 -0.003 -0.086 0.005 0.006 -0.034 0.020 0.016 0.040 0.001 0.001 0.010 -0.009 -0.007 0.029 -0.014 0.122 0.080 0.111
```

# Inspecting the fitted SEM Model:

Smaller P-Value is showing the higher significance of the independent variable e.g. **Actual Work life** balance, **Average time to commute.** 

<pre>ins1 = model1.inspect() ins1</pre>							
	lval	ор	rval	Estimate	Std. Err	z-value	p-value
0	Good_Worklife	~	Please_Mention_your_age_in_years	0.009759	0.014573	0.669626	5.030964e-01
1	Good_Worklife	~	Work_Experience_in_years	0.000233	0.013662	0.017082	9.863711e-01
2	Good_Worklife	~	${\sf cInd\_Average\_Time\_to\_Commute\_to\_office\_one\_way}$	0.000181	0.000804	0.225528	8.215683e-01
3	Good_Worklife	~	Number_of_total_paid_leave_Paid_Sick	0.002771	0.002385	1.161842	2.452996e-01
4	Good_Worklife	~	day_hrs_per_week	-0.027884	0.085895	-0.324633	7.454589e-01
5	Good_Worklife	~	clnd_Actual_Work_hours_per_week_in_hours	-0.016501	0.002963	-5.570026	2.547007e-08
6	Good_Worklife	~	CInd_Designated_work_hours_per_week_that_a_per	0.011117	0.003959	2.808449	4.978076e-03
7	Good_Worklife	~	Actual_work_hours_per_desogmated_work_hours	-0.144054	0.032741	-4.399839	1.083310e-05
8	Good_Worklife	~	enc_salary	-0.016858	0.018812	-0.896156	3.701696e-01
9	Gender_Male	~	Please_Mention_your_age_in_years	-0.011700	0.018046	-0.648361	5.167517e-01
10	Gender_Male	~	Work_Experience_in_years	0.025113	0.016917	1.484504	1.376753e-01
11	Gender_Male	~	${\sf cInd\_Average\_Time\_to\_Commute\_to\_office\_one\_way}$	0.001781	0.000995	1.789582	7.352120e-02
12	Gender_Male	~	Number_of_total_paid_leave_Paid_Sick	-0.003283	0.002953	-1.111880	2.661898e-01
13	Gender_Male	~	day_hrs_per_week	-0.086469	0.106360	-0.812979	4.162300e-01
14	Gender_Male	~	clnd_Actual_Work_hours_per_week_in_hours	0.004910	0.003668	1.338510	1.807303e-01

# Plotting the SEM Model: (please refer HTML phase 3 file for full plot)



#### SEM Model with Measurement part, Structural part and additional Covariances

Creating Formula for complex SEM Model with Measurement Model, Regression model and Residual Correlations

```
fmla2 = '''# measurement model

sem1 =~ Please_Mention_your_age_in_years + Work_Experience_in_years + clnd_Average_Time_to_Commute_to_office_one_way_in_minutes + Number_of_total_paid_leave_P

sem2 =~ Good_Worklife + Gender_Female + Gender_Male + Marriage_status_Kids_Married_and_No_Kids + Marriage_status_Kids_Married_and_have_Kids + Marriage_status

sem3 =~ Work_Mode_Hybrid_WFH_WFO + Work_Mode_Work_From_Home_WFH + Work_Mode_Work_From_Office_WFO + Employment_Type_Contract_Basis + Employment_Type_Freelancin

# regressions

sem2 ~ sem1

sem3 ~ sem1 + sem2

# residual correlations

Good_Worklife ~ Work_Mode_Hybrid_WFH_WFO + Marriage_status_Kids_Married_and_have_Kids

Gender_Male ~ Work_Mode_Work_From_Home_WFH + Employment_Type_Permanent_Company_Payroll

Good_Worklife ~ Marriage_status_Kids_Un_Married

Work_Mode_Hybrid_WFH_WFO ~ Employment_Type_Internship

'''
```

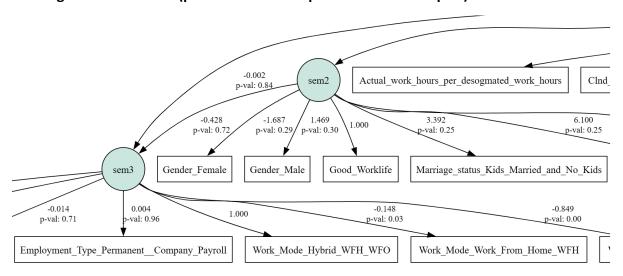
## **Fitting Complex SEM model**

```
model2 = semopy.Model(fmla2)
 model2.fit(df1_ohe)
 ins2 = model2.inspect()
 ins2
WARNING:root:Sample covariance matrix is not PD. It may indicate that data is bad. Also, it arises often when po
py now will run nearPD subroutines.
 SolverResult(fun=16.221867023407437, success=True, n_it=222, x=array([ 1.05481466e+00, 7.76463871e-01, 6.035
           3.51782114e-01, 1.74924088e-01, 3.65060581e-04, 1.71891760e-01,
          -1.68728337e+00, 1.46948768e+00, 3.39190587e+00, 6.10032246e+00,
          -9.58793551e+00, -1.48083743e-01, -8.49169386e-01, 5.79545354e-04,
          1.31913151e-02, -1.43888578e-02, 3.51751037e-03, 6.06887853e-03, -2.16292538e-03, -4.28308169e-01, 2.29786706e-03, -1.65400438e-02,
           1.93391348e-03, 1.16378768e-01, -1.77162916e-02, 6.95984907e-03,
           1.40746753e-01, 3.04978796e-03, 1.03385924e-15, 7.11636883e-01, 5.91305677e+01, 7.15683561e-02, 1.69048590e-02, 2.51724349e-02, 1.06123986e-01, 1.40522101e-01, 1.11444899e-01, 1.12746477e-01,
           0.00000000e+00, 1.29646428e+02, 2.05536410e+00, 1.81508087e+00,
           8.14434613e-02, 8.42127115e-02, 1.04835022e+02, 1.10015004e+03, 1.15337997e-01, 2.50288636e+00, 3.16714784e+01, 1.55122906e-03,
            2.22303839e-01]), message='Optimization terminated successfully', name method='SLSQP', name obj='MLW')
```

Smaller P-Value is showing the higher significance of the independent variable e.g. Actual Work life balance, Average time to commute.

	lval	ор	rval	Estimate	Std. Err	z-value	p-value
0	sem2	~	sem1	6.068879e-03	0.005135	1.181767	0.237298
1	sem3	~	sem1	-2.162925e-03	0.010545	-0.205106	0.83749
2	sem3	~	sem2	-4.283082e-01	1.182463	-0.362217	0.71719
3	Please_Mention_your_age_in_years	~	sem1	1.000000e+00	-	-	-
4	Work_Experience_in_years	~	sem1	1.054815e+00	0.044466	23.722046	0.0
5	${\sf cInd\_Average\_Time\_to\_Commute\_to\_office\_one\_way}$	~	sem1	7.764639e-01	0.55515	1.398655	0.161916
6	Number_of_total_paid_leave_Paid_Sick	~	sem1	6.035113e-01	0.191149	3.157289	0.001592
7	day_hrs_per_week	~	sem1	5.947070e-03	0.005682	1.046579	0.295294
8	clnd_Actual_Work_hours_per_week_in_hours	~	sem1	3.517821e-01	0.171516	2.05102	0.040265
9	Clnd_Designated_work_hours_per_week_that_a_per	~	sem1	1.749241e-01	0.128698	1.359179	0.17409
10	Actual_work_hours_per_desogmated_work_hours	~	sem1	3.650606e-04	0.014109	0.025874	0.979358
11	enc_salary	~	sem1	1.718918e-01	0.026874	6.396255	0.0
12	Good_Worklife	~	sem2	1.000000e+00	-	-	-
13	Gender_Female	~	sem2	-1.687283e+00	1.582506	-1.06621	0.286329
14	Gender_Male	~	sem2	1.469488e+00	1.411969	1.040737	0.297998
15	Marriage_status_Kids_Married_and_No_Kids	~	sem2	3.391906e+00	2.944972	1.151761	0.249419
16	Marriage_status_Kids_Married_and_have_Kids	~	sem2	6.100322e+00	5.27864	1.155662	0.24782

# Plotting the SEM Model: (please refer HTML phase 3 file for full plot)



# Final Conclusion of Phase 1,2&3:

From the analysis carried out in all the 3 phases it is evident that the *Work life balance* is depending on attributes like "Actual Work Hours per week", "Marriage status", "Day hours per week", "Salary" "Age" "Designated work hours per week".

# **THE END**