Prediction of Employee Attrition

Introduction

Employee Attrition is one of the important aspect for any company since employees are the valuable resources for all the companies. If it is possible for companies to predict the nature of employees from which it can be identified that whether the particular employee is going to quit the company or not and also the reasons behind employee attrition.

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- Section 2 (Overview) Outlines our methodology.
- <u>Section 3 (Data Preparation)</u> Summarizes the data preparation process and our model evaluation strategy.
- Section 4 (Exploration) Exploration of the Dataset.
- Section 5 (Feature Selection and Ranking) Extracting important features for prediction of target
- <u>Section 6 (Model Fitting & Hyperparameter Tuning)</u> Describes the hyperparameter tuning process for each classification algorithm.
- Section 7 (Performance Comparison) Model performance comparison results.
- <u>Section 8 (Assumptions, Limitations and Strengths)</u> Discusses limitations, assumptions and Strengths of our approach and possible solutions.
- Section 9 (Summary & Conclusion) Provides a brief summary and conclusion of our work in this project.

Overview

Data Source

- Dataset used for this project is taken from Kaggle.com https://www.kaggle.com/pavansubhasht/ibm-hr-analytics-attrition-dataset)
- This Data repository provides the Employee Attrition data which has 35 Columns and 1470 observations.

Data Description

The variable descriptions below are from Attrition.csv file:

- Age: continuous
- Attrition: categorical: Yes, No
- BusinessTravel: categorical: Travel Rarely, Travel Frequently, Non-Travel
- DailyRate: continuous
- Department: categorical: Sales, Research & Development, Human Resources
- DistanceFromHome: continuous
- Education: categorical: 1 (Below College),2 (College),3 (Bachelor),4 (Master),5 (Doctor)
- EducationField: categorical: Life Sciences, Other, Medical, Marketing, Technical Degree, Human Resources
- EmployeeCount: continuous
- EmployeeNumber: continuous
- EnvironmentSatisfaction: categorical: 1 'Low',2 'Medium',3 'High',4 'Very High'
- · Gender: categorical: Male, Female
- HourlyRate: continuous
- JobInvolvement: categorical: 1 'Low',2 'Medium',3 'High',4 'Very High'
- JobLevel: continuous
- JobRole: categorical: Sales Executive, Research Scientist, Laboratory Technician, Manufacturing Director, Healthcare Representative, Manager, Sales Representative, Research Director, Human Resources
- JobSatisfaction: categorical: 1 'Low',2 'Medium',3 'High',4 'Very High'
- MaritalStatus: categorical: Single, Married, Divorced
- MonthlyIncome: continuous
- MonthlyRate: continuous
- NumCompaniesWorked: continuous
- Over18: Y
- OverTime: Yes, No
- PercentSalaryHike: continuous
- PerformanceRating: categorical: 1 'Low',2 'Good',3 'Excellent',4 'Outstanding'
- RelationshipSatisfaction: categorical: 1 'Low',2 'Medium',3 'High',4 'Very High'
- StandardHours: continuous
- StockOptionLevel: continuous
- TotalWorkingYears: continuous
- TrainingTimesLastYear: continuous
- WorkLifeBalance: categorical: 1 'Bad',2 'Good',3 'Better,'4 'Best'
- YearsAtCompany: continuous
- YearsInCurrentRole: continuous
- YearsSinceLastPromotion: continuous

YearsWithCurrManager: continuous

Project Objective

- Our goal is to predict the factors that leads to Employee Attrition in a company.
- The objective of this case study is to fit and compare five different classifiers to predict the factors that lead to Employee Attrition.

Target Feature

In this project target feature is Attrition which is a binary feature with values Yes and No. Since
target feature is binary and the goal is to classify employee attrition so this is binary classification
problem.

Methodology

For this Binary classification problem following five classifiers are considered to predict the target feature.

- K-Nearest Neighbors (KNN)
- Decision trees (DT)
- Naive Bayes (NB)
- Random Forest (RF)
- · Support Vector Machines (SVM)

Data Preparation:

Dataset is usually in raw format so first we are processing dataset to remove any inconsistencies in the data. Data types of all the features will be checked for the correctness of data. Next we are checking for the missing values and outliers in dataset. Unique values of categorical features will be checked for any typos, extra whitespaces. Range of numerical features will be checked to perform sanity check and identify any inconsistencies in data.

Data Exploration:

Once data is processed then in data exploration part will try to get some meaningful insights from the data. In this part one variable, two variable and three variable plot are plotted to understand the data and how descriptive features are related to target feature. For plotting categorical features bar charts are used, for categorical and numerical pair boxplot is used to obatain relationship between features.

Data Modelling:

In this part first the data is transformed using encoding and scaling techniques. For encoding nominal features one hot encoding is used, for ordinal features integer encoding is used, target feature is encoded in such a way that positive class is encoded as 1 since this is binary classification problem. To make sure that all the features are in same range they are normalized using Min Max Scaler.

To compare different model performances hold out sampling method is used in which we split the dataset into training and test sets with a 70:30 ratio. Since the ratio of target feature is not balanced, stratification is used to distribute the data proportionally within train and test datasets.

 The 70% i.e. 1029 rows of data are used during the hyperparameter tuning phase which is called the training data.

• The 30% i.e. 441 rows of data are used during the performance comparison phase which is called the **test data**.

Feature Selection and Ranking:

In this part we will obtain ten most important features with respect to target feature. Ten most important features will be obtained using F-Score method which is one of the filter based method.

Hyperparameter Tuning & Model Fitting:

Before selecting any particular algorithm it is necessary to tune the hyperparameters from which the optimal values for hyperparameters will be obtained. All three feature selection techniques Mutual Information,F-Score and Random Forest Importance with 10, 20, 30 and full set of features are used in one pipeline along with hyperparameters of each of the algorithms. To remove any bias from the dataset we are using 5-fold stratified cross-validation technique with two repetations to tune the hyperparameters. Because of class imbalance, area under curve (AUC) performance metric is used to compare the performance to different algorithms. GridSearchCV will be used to check for all the possible combinations of hyperparameters to obtain the maximum efficiency.

Performance Comparison:

After tuning classifiers for the optimal hyperparameter values, we fit them on the test data utilizing 10-folds stratified cross-validation with two repetitions. Paired t-test will be performed to check for the statistical

Data Preparation

Loading Dataset & Packages

- In this step data and basic required packages are loaded.
- Checking shape, column names and data type of all the variables to see if the data is loaded in correct format.

In [1]:

```
#Loading packages
# Set a seed value
seed value = 999
# 1. Initialise `PYTHONHASHSEED` environment variable
import os
os.environ['PYTHONHASHSEED']=str(seed_value)
# 2. Initialise Python's own pseudo-random generator
import random
random.seed(seed_value)
# 3. Initialise Numpy's pseudo-random generator
import numpy as np
np.random.seed(seed_value)
import pandas as pd
import matplotlib.pyplot as plt
import seaborn as sns
import warnings
warnings.filterwarnings('ignore')
#Reading the data from the csv file.
data = pd.read_csv('s3796753_Data.csv', header = 0)
#displaying 5 observations from the dataset
pd.set_option('display.max_columns',None)
data.head()
```

Out[1]:

	Age	Attrition	BusinessTravel	DailyRate	Department	DistanceFromHome	Education	E
0	18	Yes	Travel_Rarely	230	Research & Development	3	3	_
1	18	No	Travel_Rarely	812	Sales	10	3	
2	18	Yes	Travel_Frequently	1306	Sales	5	3	
3	18	No	Non-Travel	287	Research & Development	5	2	
4	18	Yes	Non-Travel	247	Research & Development	8	1	
4								•

In [2]:

```
# Checking the size of the data frame.
data.shape
```

Out[2]:

(1470, 35)

In [3]:

```
#checking data types of all the varaibles data.dtypes
```

Out[3]:

Age	int64
Attrition	object
BusinessTravel	object
DailyRate	int64
Department	object
DistanceFromHome	int64
Education	int64
EducationField	object
EmployeeCount	int64
EmployeeNumber	int64
EnvironmentSatisfaction	int64
Gender	object
HourlyRate	int64
JobInvolvement	int64
JobLevel	int64
JobRole	object
JobSatisfaction	int64
MaritalStatus	object
MonthlyIncome	int64
MonthlyRate	int64
NumCompaniesWorked	int64
Over18	object
OverTime	object
PercentSalaryHike	int64
PerformanceRating	int64
RelationshipSatisfaction	int64
StandardHours	int64
StockOptionLevel	int64
TotalWorkingYears	int64
TrainingTimesLastYear	int64
WorkLifeBalance	int64
YearsAtCompany	int64
YearsInCurrentRole	int64
YearsSinceLastPromotion	int64
YearsWithCurrManager	int64

dtype: object

Dropping Constant Features

• In this step all the features which have only one unique value for all the observations are dropped since these features are not useful of analysis.

```
In [4]:
```

```
data = data.loc[:, data.nunique() != 1]
```

Dropping ID-Like Columns

• In this step EmployeeNumber which is ID-like feature is dropped since this feature is irreleavent for predictions.

In [5]:

```
#removing id like columns
data = data.drop(columns='EmployeeNumber')
```

Checking for Missing Values

• In this step checking for any missing values in the dataset.

In [6]:

```
#checking for missing values
data.isnull().sum()
```

Out[6]:

Age	0
Attrition	0
BusinessTravel	0
DailyRate	0
Department	0
DistanceFromHome	0
Education	0
EducationField	0
EnvironmentSatisfaction	0
Gender	0
HourlyRate	0
JobInvolvement	0
JobLevel	0
JobRole	0
JobSatisfaction	0
MaritalStatus	0
MonthlyIncome	0
MonthlyRate	0
NumCompaniesWorked	0
OverTime	0
PercentSalaryHike	0
PerformanceRating	0
RelationshipSatisfaction	0
StockOptionLevel	0
TotalWorkingYears	0
TrainingTimesLastYear	0
WorkLifeBalance	0
YearsAtCompany	0
YearsInCurrentRole	0
YearsSinceLastPromotion	0
YearsWithCurrManager	0
dtype: int64	

- It is observed that there are no any missing values in the dataset.
- In Below cell will also check for any duplicate observations in the dataset.

Checking for duplicate observations

In [7]:

```
#checking for duplicate observations
data.duplicated().sum
```

Out[7]:

```
<bound method Series.sum of 0</pre>
                                      False
        False
2
        False
3
        False
4
        False
        . . .
1465
        False
1466
        False
1467
        False
1468
       False
1469
        False
Length: 1470, dtype: bool>
```

Checking typos, extra whitespaces and inconsistencies in categorical Features.

- Let's have a look at the unique values of the categorical columns. In Pandas, string types are of data type "object", and usually these would be the categorical features.
- By observing unique values in categorical features any typos or data inconsistencies can be identified.

```
In [8]:
```

```
categorical cols = data.columns[data.dtypes == np.object].tolist()
for col in categorical_cols:
    print("Column Name:"+col)
    print(data[col].unique())
    print("")
Column Name: Attrition
['Yes' 'No']
Column Name:BusinessTravel
['Travel_Rarely' 'Travel_Frequently' 'Non-Travel']
Column Name:Department
['Research & Development' 'Sales' 'Human Resources']
Column Name: Education Field
['Life Sciences' 'Medical' 'Marketing' 'Technical Degree' 'Other'
 'Human Resources'l
Column Name: Gender
['Male' 'Female']
Column Name:JobRole
['Laboratory Technician' 'Sales Representative' 'Research Scientist'
 'Human Resources' 'Manufacturing Director' 'Sales Executive'
 'Healthcare Representative' 'Research Director' 'Manager']
Column Name: Marital Status
['Single' 'Divorced' 'Married']
Column Name:OverTime
['No' 'Yes']
```

• From unique values it is observed that there are no any inconsistencies in this dataset.

Outliers

- We checked for outliers in numerical features. By observing these features it was identified that there are
 no any invalid outliers(noise) in the dataset. We observed that there are few high values(valid outliers)
 but these values are useful for predicting target as if these values are removed it will have an impact on
 the analysis.
- For e.g. there is one column NumCompaniesWorked which has few higher values, employees who have worked for more number of companies are tend to be very less in number so these values might be useful for predicting Attrition.

Discretizing numerical features

- Age column has been discretized in to three categories young, middle aged and old for analysis.
- Similarly DistanceFromHome is also discretized into three categories near, mid_distant and far.
- MonthlyIncome is discritized into three categories low_income, mid_income and high_income.
- These three features are discritized because for predicting Attrition, because information such as whether employee has low income or high income is used rather than actual income value. Same for Age and DistanceFromHome.

In [9]:

```
#discretizing numerical features
data['Age'] = pd.qcut(data['Age'], q=3,labels=['young', 'middle_aged', 'old'])
data['DistanceFromHome'] = pd.qcut(data['DistanceFromHome'], q=3,labels=['near', 'mid_d istant', 'far'])
data['MonthlyIncome'] = pd.qcut(data['MonthlyIncome'], q=3,labels=['low_income', 'mid_i ncome', 'high_income'])
```

Target variable is pushed to the last column in the data set for our convenience to identify target easily in future.

```
In [10]:
```

```
#moving target columnn to end
data = data[[col for col in data.columns if col not in ['Attrition']] + ['Attrition']]
```

Data Exploration

In this step, we explore data using graphical analysis and summary statistics.

- · Univariate analysis,
- · Bivariate analysis
- · Multivariate analysis.

Summary Statistics

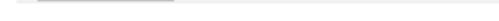
- In this step summary statistics of numerical features is performed to check for any invalid values.
- Range of each numerical features is observed to check for any inconsistencies.

In [11]:

```
data.describe(include = np.number).round(2)
```

Out[11]:

	DailyRate	Education	EnvironmentSatisfaction	HourlyRate	Jobinvolvement	JobLevel
count	1470.00	1470.00	1470.00	1470.00	1470.00	1470.00
mean	802.49	2.91	2.72	65.89	2.73	2.06
std	403.51	1.02	1.09	20.33	0.71	1.11
min	102.00	1.00	1.00	30.00	1.00	1.00
25%	465.00	2.00	2.00	48.00	2.00	1.00
50%	802.00	3.00	3.00	66.00	3.00	2.00
75%	1157.00	4.00	4.00	83.75	3.00	3.00
max	1499.00	5.00	4.00	100.00	4.00	5.00



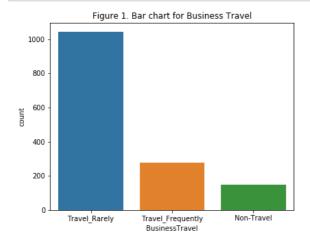
Univariate Analysis

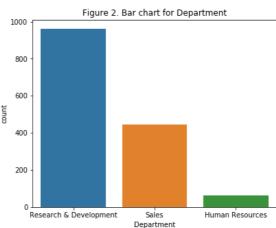
In this step, we are looking at the features individually to check any patterns in the data.

- In Figure 1, we look at Business Travel and Department . Here, we find that the frequency of people travelling rarely are more than double of the non travellers and frequently travellers combined.
- In Figure 2, Research and Development has the highest number of employees which is followed by Sales department.

In [12]:

```
f, ax = plt.subplots(1, 2, figsize=(14, 5))
sns.countplot(data['BusinessTravel'], ax=ax[0]).set_title("Figure 1. Bar chart for Busi
ness Travel");
sns.countplot(data['Department'], ax=ax[1]).set_title("Figure 2. Bar chart for Departme
nt");
```



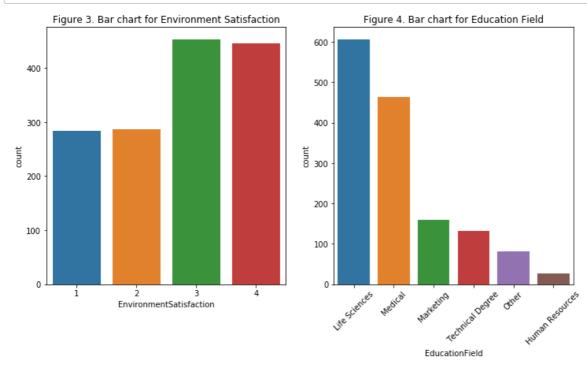


• In Figure 3, we look at Environment Satisfaction . We find that the majority of employees come in the top two levels of satisfaction metric.

 In Figure 4 the Education Field, most of the employees come with background in Life Sciences, Medical and Marketing. There are some employees from Technical Degree, Human Resources and others.

In [13]:

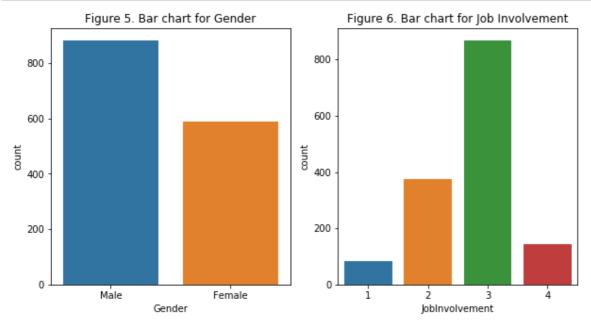
```
f, ax = plt.subplots(1, 2, figsize=(12, 6))
sns.countplot(data['EnvironmentSatisfaction'], ax=ax[0]).set_title("Figure 3. Bar chart
for Environment Satisfaction");
sns.countplot(data['EducationField'], ax=ax[1]).set_title("Figure 4. Bar chart for Educ
ation Field");
plt.xticks(rotation=45);
```



- By looking at figure 5 bar chart for Gender, we find that sex ratio is inclined towards Male.
- By looking at figure 6 the bar chart for Job Involvement, we can infer that employees describe their job involvement as HIGH.

In [14]:

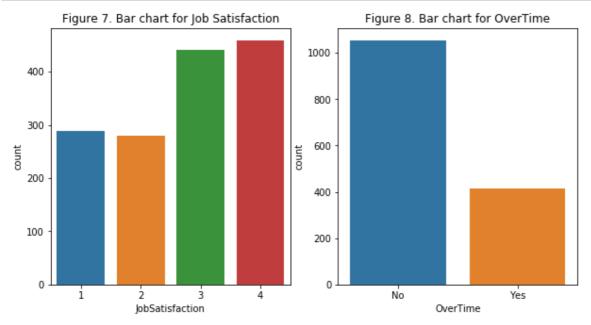
```
f, ax = plt.subplots(1, 2, figsize=(10, 5))
sns.countplot(data['Gender'], ax=ax[0]).set_title("Figure 5. Bar chart for Gender");
sns.countplot(data['JobInvolvement'], ax=ax[1]).set_title("Figure 6. Bar chart for Job Involvement");
```



- Next, figure 7 for Job Satisfaction, majority of employees come in the top two levels of satisfaction. Two levels of satisfaction metric.
- Figure 8 shows that, Around one-third of total employees do overtime.

In [15]:

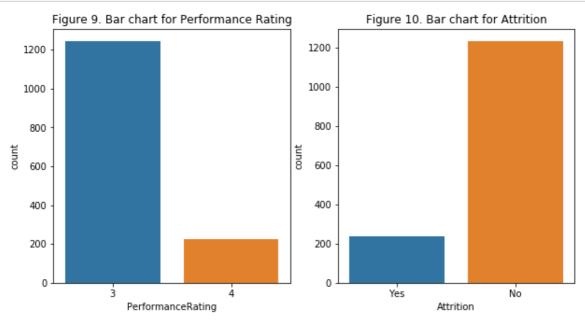
```
f, ax = plt.subplots(1, 2, figsize=(10, 5))
sns.countplot(data['JobSatisfaction'], ax=ax[0]).set_title("Figure 7. Bar chart for Job
Satisfaction");
sns.countplot(data['OverTime'], ax=ax[1]).set_title("Figure 8. Bar chart for OverTime"
);
```



- By looking at the figure 9 for Performance Rating, only a few employees have received the highest rating of 4.
- By looking at the figure 10 for Attrition, we find that only few employees are leaving.

In [16]:

```
f, ax = plt.subplots(1, 2, figsize=(10, 5))
sns.countplot(data['PerformanceRating'], ax=ax[0]).set_title("Figure 9. Bar chart for P
erformance Rating");
sns.countplot(data['Attrition'], ax=ax[1]).set_title("Figure 10. Bar chart for Attritio
n");
```



Bi-variate analysis

In this exploratory task, we are trying to find patterns in two features and any relationship between them simultaneously.

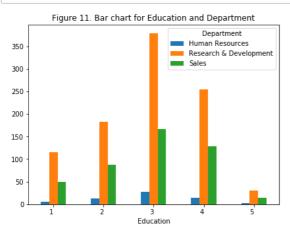
- The Figure 11 is, Education and Department. Most of the Bachelors work in Research & Development Department. Education level 3 bachelors have the most jobs in any department.
- In Figure 12, It shows the initial job levels, there are many young people. As the job level increases, the senior employees are employed for higher job levels.

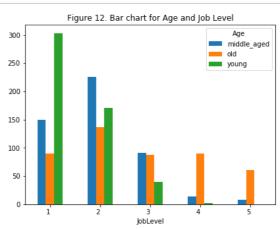
In [17]:

```
f = plt.figure(figsize=(15,5))

ax = f.add_subplot(1,2,1)
x = data.groupby(['Education','Department'])['Education'].size().unstack()
a = x.plot.bar(ax=ax, title='Figure 11. Bar chart for Education and Department');
a.set_xticklabels(a.get_xticklabels(),rotation=360,ha="right");

ax = f.add_subplot(1,2,2)
age_joblevel = data['Age'].groupby(data['JobLevel']).value_counts()
b = age_joblevel.unstack(1).plot.bar(ax=ax, title='Figure 12. Bar chart for Age and JobLevel');
b.set_xticklabels(b.get_xticklabels(),rotation=360,ha="right");
```





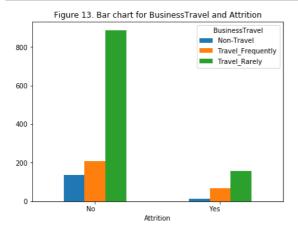
- Next up, Figure 13 is the relationship between Business Travel and Attrition. The non-travellers have least amount of attrition. The employees who travel rarely have highest amount of attrition. This suggests that employees who might not get on-site opportunity might result into attrition.
- In Figure 14, For the relationship between Job Level and Attrition, employees who belong to low job levels are more in number of attrition. This could be a case of terminating junior employees or employees giving resignations to switch to another firm.

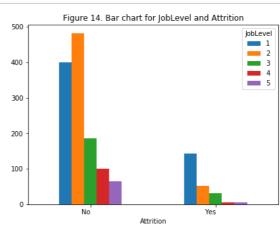
In [18]:

```
f = plt.figure(figsize=(15,5))

ax = f.add_subplot(1,2,1)
age_jobrole = data['BusinessTravel'].groupby(data['Attrition']).value_counts()
a = age_jobrole.unstack(1).plot.bar(ax=ax, title='Figure 13. Bar chart for BusinessTrav
el and Attrition')
a.set_xticklabels(a.get_xticklabels(),rotation=360,ha="right");

ax = f.add_subplot(1,2,2)
age_joblevel = data['JobLevel'].groupby(data['Attrition']).value_counts()
b= age_joblevel.unstack(1).plot.bar(ax=ax, title='Figure 14. Bar chart for JobLevel and Attrition');
b.set_xticklabels(b.get_xticklabels(),rotation=360,ha="right");
```



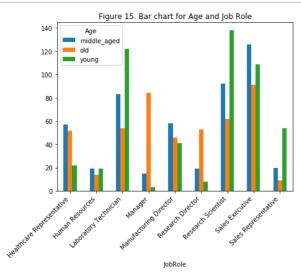


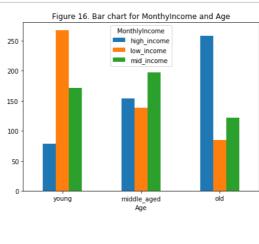
- Figure 15 is of Job Role and Age, Young employees are employed in junior jobs such as Research Scientist and Laboratory Technician. Old employees are employed as Sales Executives and Managers.
- Figure 16: Age and Monthly Income, As the age increases, the employees transition from low-income level to high income levels increases. This suggests that older people have High Income than younger People.

In [19]:

```
f = plt.figure(figsize=(15,5))

ax = f.add_subplot(1,2,1)
age_jobrole = data['Age'].groupby(data['JobRole']).value_counts()
a = age_jobrole.unstack(1).plot.bar(ax=ax, title='Figure 15. Bar chart for Age and Job Role');
a.set_xticklabels(a.get_xticklabels(),rotation=45,ha="right");
ax = f.add_subplot(1,2,2)
age_jobrole = data['MonthlyIncome'].groupby(data['Age']).value_counts()
age_jobrole.unstack(1).plot.bar(ax=ax, title='Figure 16. Bar chart for MonthyIncome and Age');
plt.xticks(rotation=360);
```





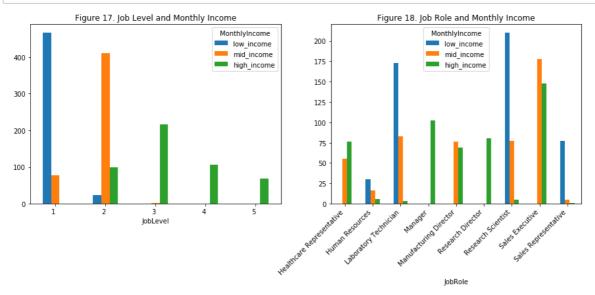
- Figure 17 is the relationship between Job Level and Monthly Income. The pattern here suggests that as the job level increases, only high income employees are required for high level jobs.
- Figure 18 Job Role and Monthly Income, Research Scientist and Laboratory Technician comes under low income category whereas Manager and Research Director come under high income category.

In [20]:

```
f = plt.figure(figsize=(15,5))

ax = f.add_subplot(1,2,1)
age_jobrole = data['JobLevel'].groupby(data['MonthlyIncome']).value_counts()
b = age_jobrole.unstack(0).plot.bar(ax=ax, title='Figure 17. Job Level and Monthly Inco
me');
b.set_xticklabels(b.get_xticklabels(),rotation=360,ha="right");

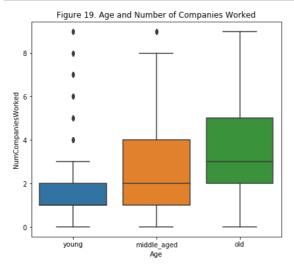
ax = f.add_subplot(1,2,2)
age_jobrole = data['JobRole'].groupby(data['MonthlyIncome']).value_counts()
a=age_jobrole.unstack(0).plot.bar(ax=ax, title='Figure 18. Job Role and Monthly Income')
a.set_xticklabels(a.get_xticklabels(),rotation=45,ha="right");
```

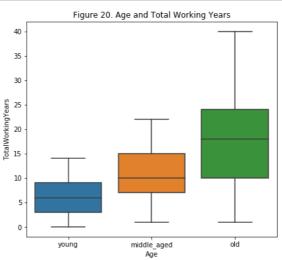


- For Figure 19, Age and Number of Companies Worked, as the age increases the number of companies that an employee works increases and this shows attrition can be more.
- In Figure 20, as the age increases the number of working years also Increasing. From this we can get the relationship between Age and Working hours.

In [21]:

```
f, ax = plt.subplots(1, 2, figsize=(15, 6))
sns.boxplot(data['Age'], data['NumCompaniesWorked'], ax=ax[0]).set_title("Figure 19. Ag
e and Number of Companies Worked");
sns.boxplot(data['Age'], data['TotalWorkingYears'], ax=ax[1]).set_title("Figure 20. Age
and Total Working Years");
```

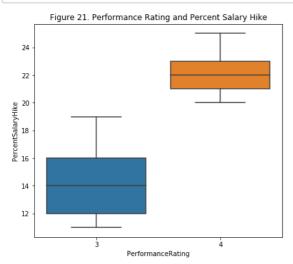


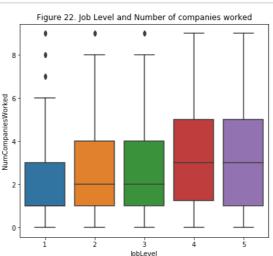


- Figure 21 shows that Employees who have higher performance rating(in this case, 4), have higher salary hike.
- Figure 22 gives people who have worked for more number of comapines have the high job level.

In [22]:

```
f, ax = plt.subplots(1, 2, figsize=(15, 6))
sns.boxplot(data['PerformanceRating'], data['PercentSalaryHike'], ax=ax[0]).set_title(
"Figure 21. Performance Rating and Percent Salary Hike");
sns.boxplot(data['JobLevel'], data['NumCompaniesWorked'], ax=ax[1]).set_title("Figure 2
2. Job Level and Number of companies worked");
```

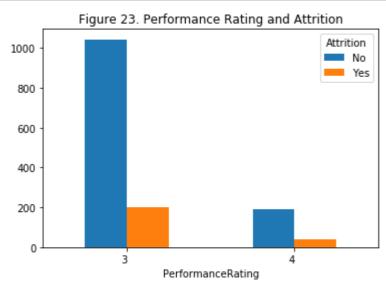




• For figure 23, It is evident that employees who have higher ratings have less number of attrition.

In [23]:

```
x = data.groupby(['PerformanceRating','Attrition'])['PerformanceRating'].size().unstack
()
b = x.plot(kind='bar',title="Figure 23. Performance Rating and Attrition");
b.set_xticklabels(b.get_xticklabels(),rotation=360,ha="right");
```

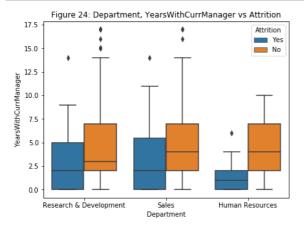


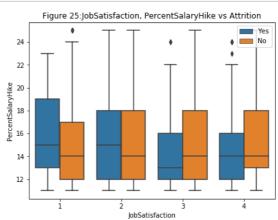
Multivariate plots(3 variables)

- Figure 24:The people who do not stick with their current manager have more chance of attrition. Some might not like their manager and leave which could cause in result of attrition.
- Figure 25: It shows, Even though people have high percentageSalaryHike for Jobsatisfaction level 2 pleople are leaving the company. It summarises that People who have less Jobsatisfaction are tend to leave the company even though they get high percentage of salary hike.

In [24]:

```
f, ax = plt.subplots(1, 2, figsize=(15, 5))
b = sns.boxplot(data['Department'], data['YearsWithCurrManager'], hue = data['Attritio
n'],ax=ax[0]).set_title("Figure 24: Department, YearsWithCurrManager vs Attrition")
a = sns.boxplot(data['JobSatisfaction'], data['PercentSalaryHike'], hue = data['Attrition'],ax=ax[1])
a.legend(loc = 'upper right')
plt.title('Figure 25:JobSatisfaction, PercentSalaryHike vs Attrition')
plt.show()
```

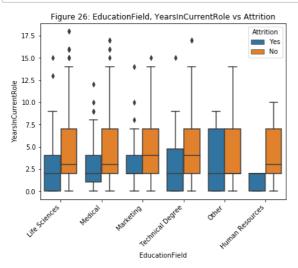


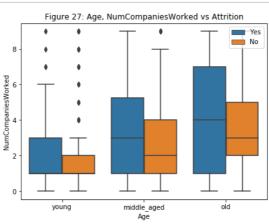


- Figure 26:As the number of yearswithcurrentrole increases, Attrition level also increasing with the Education Field as Technical Degree and Other compared to others.
- Figure 27: People in the initial years of their career are more likely to leave the company or get terminated. Old and middle-aged people are tend to change the company and hence attrition is more, so Number of Companies worked are also high.

In [25]:

```
f, ax = plt.subplots(1, 2, figsize=(15, 5))
a = sns.boxplot(data['EducationField'], data['YearsInCurrentRole'], hue = data['Attriti
on'],ax=ax[0])
b = sns.boxplot(data['Age'], data['NumCompaniesWorked'], hue = data['Attrition'],ax=ax[
1])
b.legend(loc = 'upper right')
a.set_xticklabels(a.get_xticklabels(),rotation=45, ha='right')
a.set_title("Figure 26: EducationField, YearsInCurrentRole vs Attrition")
plt.title("Figure 27: Age, NumCompaniesWorked vs Attrition")
plt.show()
```





Predictive Modelling

Splitting datasets

 In this step dataset is splitted into two subsets, Data which has all the descriptive features and target contains target feature.

In [26]:

```
#splitting descriptive and target data
Data = data.drop(columns='Attrition')
target = data['Attrition']
```

Encoding the Target Feature

- In this step target feature is encoded manually using replace function. Label Encoder is not used since it encodes categories alphabetically.
- · Positive class is Yes which is encoded as 1.

```
In [27]:
```

```
#displaying target distribution
target.value_counts()
Out[27]:
No
       1233
Yes
        237
Name: Attrition, dtype: int64
In [28]:
#encoding target feature
target = target.replace({'No': 0, 'Yes': 1})
target.value_counts()
Out[28]:
0
     1233
1
      237
Name: Attrition, dtype: int64
```

Encoding Ordinal features

This dataset has three ordinal features which are encoded using Integer encoding method

In [29]:

```
#declaring disctionary
age_mapping = {'young': 0, 'middle_aged': 1, 'old': 2}
distance_mapping = {'near': 0, 'mid_distant': 1, 'far': 2}
income_mapping = {'low_income': 0, 'mid_income': 1, 'high_income': 2}

#Encoding ordinal features
Data['Age'] = Data['Age'].replace(age_mapping)
Data['DistanceFromHome'] = Data['DistanceFromHome'].replace(distance_mapping)
Data['MonthlyIncome'] = Data['MonthlyIncome'].replace(income_mapping)
```

Encoding nominal features

· All the nominal categorical features are encoded uing one-hot encoding method.

In [30]:

```
#encoding nominal categorical features
nominal_cols = ['BusinessTravel','Department','EducationField','Gender','JobRole','Mari
talStatus','OverTime']
for col in nominal_cols:
    n = len(Data[col].unique())
    if (n == 2):
        Data[col] = pd.get_dummies(Data[col], drop_first=True)
Data = pd.get_dummies(Data)
```

In [31]:

```
#displaying first five observations
pd.set_option('display.max_columns',None)
Data.head()
```

Out[31]:

	Age	DailyRate	DistanceFromHome	Education	EnvironmentSatisfaction	Gender	HourlyR
0	0	230	0	3	3	1	
1	0	812	1	3	4	0	
2	0	1306	1	3	2	1	
3	0	287	1	2	2	1	
4	0	247	1	1	3	1	
4							•

Scaling

- All the descriptive features are scaled using Min-Max scaler.
- All the descriptive featuers are now in range 0 to 1, to remove any bias in the features which has higher values so that it will not imapact the prediction.

In [32]:

```
#Scaling Descriptive features
from sklearn import preprocessing

Data_df = Data.copy()
Data_scaler = preprocessing.MinMaxScaler()
Data_scaler.fit(Data)
Data = Data_scaler.fit_transform(Data)
```

In [33]:

```
pd.DataFrame(Data, columns=Data_df.columns).sample(5, random_state=999)
```

Out[33]:

	Age	DailyRate	DistanceFromHome	Education	EnvironmentSatisfaction	Gender	Hour
1237	1.0	0.071582	0.0	0.25	0.666667	0.0	0.0
1345	1.0	0.601288	0.0	0.50	0.000000	0.0	0.3
1174	1.0	0.503221	0.5	0.25	0.666667	1.0	0.3
760	0.5	0.598425	0.0	0.75	0.666667	1.0	0.7
139	0.0	0.338583	0.0	0.25	0.000000	0.0	3.0
4							•

```
In [34]:
```

```
type(target)
```

Out[34]:

pandas.core.series.Series

 In sklearn all features including target feature should be numpy array so in this step target feature is converted to numpy array.

In [35]:

```
#Converting target feature to NumPy array
target = target.values
```

In [36]:

```
type(target)
```

Out[36]:

numpy.ndarray

Feature Selection and Ranking

- In feature selection ten most important features with respect to target are extracted and ranked as per their scores.
- Top Ten important features and their scores are plotted using bar graph.
- F-score method is used to select top ten important features.
- In this step only one method is used to extract top ten features, in hyperparameter tuning, F-Score, Mutual Information and Random Forest Importance all three methods are used to tune the hyperparameters and also the method which gives highest accuracy is selected for each of different algorithms.

In [37]:

```
from sklearn import feature_selection as fs

imp_features_num = 10
imp_features_score = fs.SelectKBest(fs.f_classif, k=imp_features_num)
imp_features_score.fit_transform(Data, target)
imp_features_indices = np.argsort(np.nan_to_num(imp_features_score.scores_))[::-1][0:im
p_features_num]
imp_features = Data_df.columns[imp_features_indices].values
imp_features
```

Out[37]:

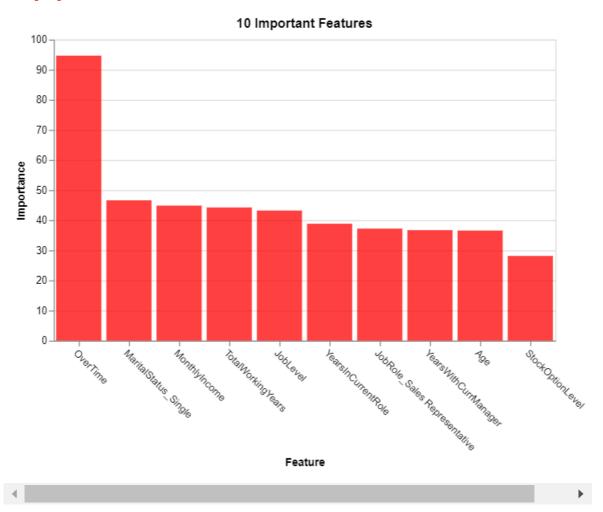
In [38]:

```
import altair as alt
imp_features_fscore = imp_features_score.scores_[imp_features_indices]

df = pd.DataFrame({'features': imp_features,'importances': imp_features_fscore})

alt.Chart(df,
    width=500,
    title='10 Important Features'
    ).mark_bar(opacity=0.75,
    color='red').encode(
    alt.X('features', title='Feature', sort=None, axis=alt.AxisConfig(labelAngle=45)),
    alt.Y('importances', title='Importance'))
```

Out[38]:



Test Train split

In [39]:

```
from sklearn.model_selection import train_test_split

Data_train, Data_test, target_train, target_test = train_test_split(Data, target, test_size = 0.3, random_state=999, stratify = target)

print(Data_train.shape)
print(Data_test.shape)

(1029, 49)
(441, 49)

In [40]:

print(target_train.shape)
print(target_test.shape)

(1029,)
(441,)
```

Mode Fitting & Hyperparameter Tuning

- In this part we are finding optimal values of hyperparameters for each of the five algorithms.
- 5-Folds cross validation with two repetitions is used, We are using RepeatedStratifiedKFold with to remove any bias and since there is class imabalance in target feature.
- Pipeline is used to compare different combinations of hyperparamters along with different feature selection methods and number of features to get the maximum efficiency.
- Three feature selection methods F-Score, Mutual Information and Random Forest Importance are used to find optimal number of features and the for each classifier method giving maximum score is selected.

In [41]:

```
from sklearn.pipeline import Pipeline
from sklearn.model_selection import RepeatedStratifiedKFold, GridSearchCV
from sklearn.feature_selection import SelectKBest, f_classif, mutual_info_classif
```

In [42]:

```
cv_method = RepeatedStratifiedKFold(n_splits=5,n_repeats=2,random_state=999)
```

- RFIFeatureSelector is custom method built over Random forest importance (RFI) method, so that RFI
 can be included in pipeline process.
- RFIFeatureSelector method is taken from www.featureranking.com

In [43]:

```
from sklearn.base import BaseEstimator, TransformerMixin
# custom function for RFI feature selection inside a pipeline
# here we use n estimators=100
class RFIFeatureSelector(BaseEstimator, TransformerMixin):
    # class constructor
    # make sure class attributes end with a " "
    # per scikit-learn convention to avoid errors
    def init (self, n features =10):
        self.n_features_ = n_features_
        self.fs indices = None
    # override the fit function
    def fit(self, X, y):
        from sklearn.ensemble import RandomForestClassifier
        from numpy import argsort
        model_rfi = RandomForestClassifier(n_estimators=100)
        model_rfi.fit(X, y)
        self.fs_indices_ = argsort(model_rfi.feature_importances_)[::-1][0:self.n_featu
res_]
        return self
    # override the transform function
    def transform(self, X, y=None):
        return X[:, self.fs_indices_]
```

K-Nearest Neighbors (KNN)

KNN using F-Score and Mutual Information Feature selection

• Pipeline is created for KNN with two feature selection methods, number of features, values of different hyperparameters like number of neighbours and distance metric.

In [44]:

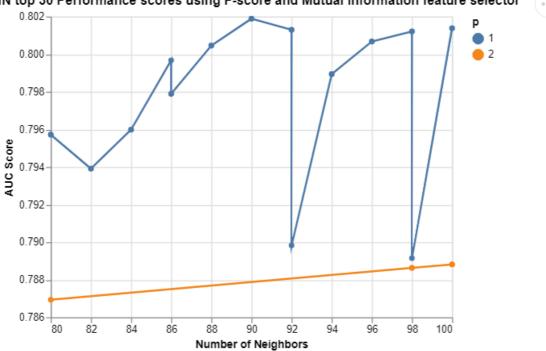
```
In [45]:
```

```
gs_pipe_KNN.fit(Data_train, target_train);
Fitting 10 folds for each of 176 candidates, totalling 1760 fits
[Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n jobs=-1)]: Done 48 tasks
                                           | elapsed:
                                                         5.1s
[Parallel(n_jobs=-1)]: Done 356 tasks
                                           | elapsed:
                                                        55.4s
                                           elapsed:
[Parallel(n_jobs=-1)]: Done 770 tasks
                                                       2.2min
                                            | elapsed: 3.7min
[Parallel(n_jobs=-1)]: Done 1296 tasks
[Parallel(n_jobs=-1)]: Done 1760 out of 1760 | elapsed: 4.8min finished
In [46]:
gs_pipe_KNN.best_score_
Out[46]:
0.801887620921103
In [47]:
gs_pipe_KNN.best_params_
Out[47]:
{'fselector_k': 49,
 'fselector__score_func': <function sklearn.feature_selection._univariate_
selection.f_classif(X, y)>,
 'knn__n_neighbors': 90,
 'knn p': 1}
In [48]:
results KNN = pd.DataFrame(gs pipe KNN.cv results ['params'])
results_KNN['test_score'] = gs_pipe_KNN.cv_results_['mean_test_score']
results KNN = results KNN.drop(columns='fselector score func')
results KNN = results KNN.sort values(by='test score', ascending=False)
In [49]:
results KNN.reset index(inplace = True)
results KNN = results KNN.iloc[0:30,:]
```

In [50]:

Out[50]:





In [51]:

AttritionProject

```
9/22/2020
   In [52]:
   gs_pipe_KNN_1.fit(Data_train, target_train);
   Fitting 10 folds for each of 176 candidates, totalling 1760 fits
   [Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
   [Parallel(n_jobs=-1)]: Done 200 tasks
   [Parallel(n_jobs=-1)]: Done 448 tasks
   [Parallel(n_jobs=-1)]: Done 874 tasks
   [Parallel(n_jobs=-1)]: Done 1540 tasks
   [Parallel(n jobs=-1)]: Done 1760 out of 1760 | elapsed: 3.9min finished
   In [53]:
   gs_pipe_KNN_1.best_score_
   Out[53]:
   0.805097131056898
   In [54]:
   gs_pipe_KNN_1.best_params_
   Out[54]:
```

| elapsed:

| elapsed:

elapsed:

| elapsed: 2.9min

2.0s

53.4s

1.9min

```
{'fselector_k': 49,
 'fselector score func': <function sklearn.feature selection. univariate
selection.f_classif(X, y)>,
 'knn__n_neighbors': 108,
 'knn__p': 1}
```

In [55]:

```
results_KNN_1 = pd.DataFrame(gs_pipe_KNN_1.cv_results_['params'])
results_KNN_1['test_score'] = gs_pipe_KNN_1.cv_results_['mean_test_score']
results_KNN_1 = results_KNN_1.drop(columns='fselector__score_func')
results KNN 1 = results KNN 1.sort values(by='test score', ascending=False)
```

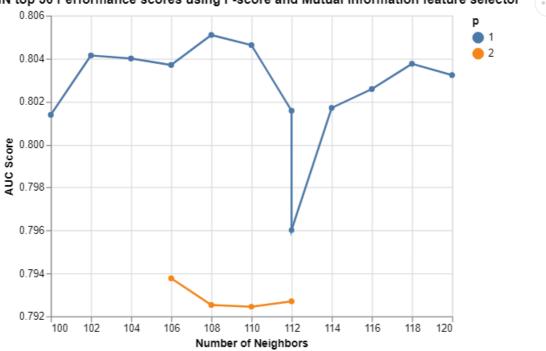
In [56]:

```
results_KNN_1.reset_index(inplace = True)
results KNN 1 = results KNN 1.iloc[0:30,:]
```

In [57]:

Out[57]:





←

KNN using Random Forest Importance Feature selection

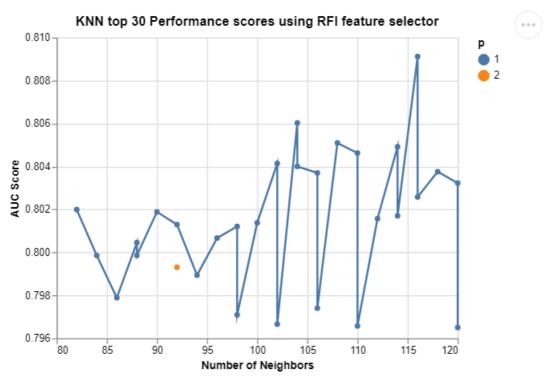
In [58]:

```
In [59]:
```

```
gs_pipe_KNN_2.fit(Data_train, target_train);
Fitting 10 folds for each of 168 candidates, totalling 1680 fits
[Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n_jobs=-1)]: Done 42 tasks
                                           | elapsed:
                                                         6.6s
[Parallel(n_jobs=-1)]: Done 192 tasks
                                           | elapsed:
                                                        29.3s
[Parallel(n_jobs=-1)]: Done 442 tasks
                                           elapsed:
                                                       1.2min
[Parallel(n_jobs=-1)]: Done 792 tasks
                                           elapsed:
                                                       2.0min
[Parallel(n_jobs=-1)]: Done 1242 tasks
                                            | elapsed: 3.2min
[Parallel(n_jobs=-1)]: Done 1680 out of 1680 | elapsed: 4.3min finished
In [60]:
gs_pipe_KNN_2.best_score_
Out[60]:
0.809118406952902
In [61]:
gs_pipe_KNN_2.best_params_
Out[61]:
{ 'knn__n_neighbors': 116, 'knn__p': 1, 'rfi_fs__n_features_': 30}
In [62]:
results_KNN = pd.DataFrame(gs_pipe_KNN_2.cv_results_['params'])
results_KNN['test_score'] = gs_pipe_KNN_2.cv_results_['mean_test_score']
results_KNN = results_KNN.drop(columns='rfi_fs__n_features_')
results_KNN = results_KNN.sort_values(by='test_score', ascending=False)
In [63]:
results_KNN.reset_index(inplace = True)
results_KNN = results_KNN.iloc[0:30,:]
```

In [64]:

Out[64]:



- For KNN it is observed that the Feature selection with Random Forest Importance with 30 features is giving the maximum accuracy with 116 number of neighbours and manhattan distance metric.
- gs pipe KNN 2 is tuned and used below to get the performance on test data.

KNN performance on Test data

```
In [65]:
```

Out[65]:

0.7387910231660231

Decision Trees (DT)

DT using F-Score Feature selection

In [66]:

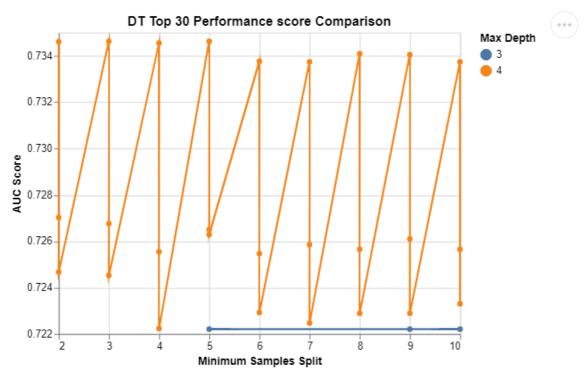
In [67]:

```
In [68]:
gs_pipe_DT.best_score_
Out[68]:
0.7346247039797722
In [69]:
gs_pipe_DT.best_params_
Out[69]:
{'dt__criterion': 'gini',
 'dt__max_depth': 4,
 'dt__min_samples_split': 3,
 'fselector_k': 10}
In [70]:
results_DT = pd.DataFrame(gs_pipe_DT.cv_results_['params'])
results_DT['test_score'] = gs_pipe_DT.cv_results_['mean_test_score']
results_DT = results_DT.drop(columns='fselector__k')
results_DT = results_DT.sort_values(by='test_score', ascending=False)
In [71]:
```

```
results_DT.reset_index(inplace = True)
results_DT = results_DT.iloc[0:30,:]
```

In [72]:

Out[72]:



DT using Mutual Information Feature selection

```
In [73]:
```

In [74]:

```
gs_pipe_DT_1.fit(Data_train, target_train);
```

Fitting 10 folds for each of 432 candidates, totalling 4320 fits

```
[Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n_jobs=-1)]: Done 42 tasks
                                           | elapsed:
                                                        9.6s
[Parallel(n jobs=-1)]: Done 192 tasks
                                           | elapsed:
                                                       46.5s
[Parallel(n_jobs=-1)]: Done 442 tasks
                                           elapsed: 1.8min
[Parallel(n_jobs=-1)]: Done 792 tasks
                                           elapsed: 3.1min
[Parallel(n_jobs=-1)]: Done 1242 tasks
                                            elapsed: 4.9min
[Parallel(n_jobs=-1)]: Done 1792 tasks
                                           elapsed: 7.2min
[Parallel(n_jobs=-1)]: Done 2442 tasks
                                            | elapsed: 9.8min
[Parallel(n_jobs=-1)]: Done 3192 tasks
                                           | elapsed: 12.8min
[Parallel(n jobs=-1)]: Done 4042 tasks
                                           elapsed: 16.2min
[Parallel(n_jobs=-1)]: Done 4320 out of 4320 | elapsed: 17.2min finished
```

In [75]:

```
gs_pipe_DT_1.best_score_
```

Out[75]:

0.7322031443979663

In [76]:

```
gs_pipe_DT_1.best_params_
```

Out[76]:

```
{'dt__criterion': 'entropy',
  'dt__max_depth': 3,
  'dt__min_samples_split': 4,
  'fselector__k': 10}
```

In [77]:

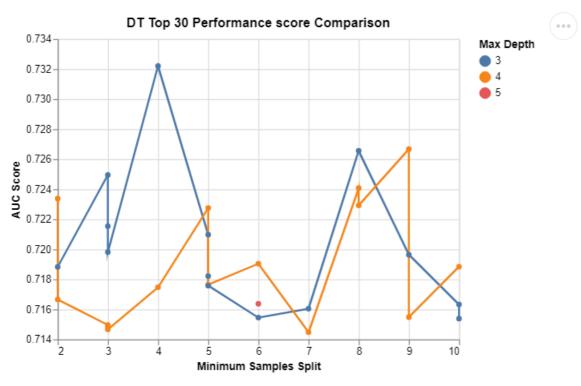
```
results_DT = pd.DataFrame(gs_pipe_DT_1.cv_results_['params'])
results_DT['test_score'] = gs_pipe_DT_1.cv_results_['mean_test_score']
results_DT = results_DT.drop(columns='fselector__k')
results_DT = results_DT.sort_values(by='test_score', ascending=False)
```

In [78]:

```
results_DT.reset_index(inplace = True)
results_DT = results_DT.iloc[0:30,:]
```

In [79]:

Out[79]:



DT using Random Forest Importance Feature selection

```
In [80]:
```

```
pipe_DT_2 = Pipeline([('rfi_fs', RFIFeatureSelector()),
                    ('dt', DecisionTreeClassifier())])
params_pipe_DT_2 = {'rfi_fs__n_features_': [10, 20, 30, Data.shape[1]],
                  'dt__criterion': ['gini', 'entropy'],
                  'dt max_depth': [1, 2, 3, 4, 5, 6, 7, 8],
                  'dt__min_samples_split': [2, 3, 4, 5, 6, 7, 8, 9, 10]}
gs_pipe_DT_2 = GridSearchCV(estimator=pipe_DT_2,
                          param grid=params pipe DT 2,
                          cv=cv method,
                          refit=True,
                          n_jobs=-1,
                          scoring='roc_auc',
                          verbose=1)
gs_pipe_DT_2.fit(Data_train, target_train);
Fitting 10 folds for each of 576 candidates, totalling 5760 fits
[Parallel(n jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n_jobs=-1)]: Done 42 tasks
                                           | elapsed:
                                                         6.0s
[Parallel(n_jobs=-1)]: Done 192 tasks
                                           elapsed:
                                                        28.9s
[Parallel(n_jobs=-1)]: Done 442 tasks
                                           elapsed:
                                                       1.1min
[Parallel(n jobs=-1)]: Done 792 tasks
                                           elapsed: 2.0min
[Parallel(n_jobs=-1)]: Done 1242 tasks
                                            | elapsed: 3.1min
[Parallel(n_jobs=-1)]: Done 1792 tasks
                                            | elapsed: 4.4min
[Parallel(n_jobs=-1)]: Done 2442 tasks
                                            | elapsed: 6.2min
[Parallel(n_jobs=-1)]: Done 3192 tasks
                                            elapsed: 8.0min
[Parallel(n_jobs=-1)]: Done 4042 tasks
                                            | elapsed: 10.1min
[Parallel(n jobs=-1)]: Done 4992 tasks
                                            | elapsed: 12.5min
[Parallel(n_jobs=-1)]: Done 5760 out of 5760 | elapsed: 14.5min finished
In [81]:
gs pipe DT 2.best score
Out[81]:
0.7235152906743114
In [82]:
gs pipe DT 2.best params
Out[82]:
{'dt__criterion': 'entropy',
 'dt max depth': 4,
 'dt min samples split': 9,
 'rfi fs n features ': 20}
```

In [83]:

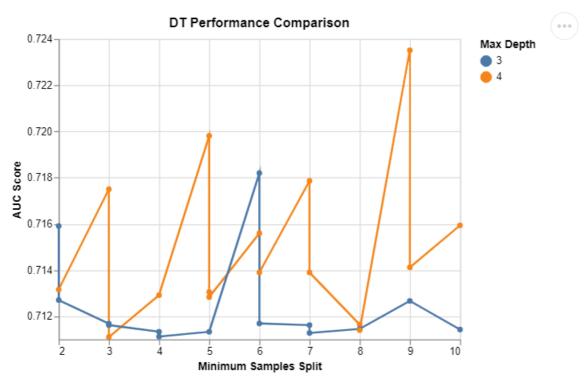
```
results_DT = pd.DataFrame(gs_pipe_DT_2.cv_results_['params'])
results_DT['test_score'] = gs_pipe_DT_2.cv_results_['mean_test_score']
results_DT = results_DT.drop(columns='rfi_fs__n_features_')
results_DT = results_DT.sort_values(by='test_score', ascending=False)
```

In [84]:

```
results_DT.reset_index(inplace = True)
results_DT = results_DT.iloc[0:30,:]
```

In [85]:

Out[85]:



- For DT it is observed that F-Score Feature selection with 10 features is giving the maximum accuracy with criteria as gini, Max depth 4 and Minimum samples split as 3.
- gs_pipe_DT is tuned with optimal hyperparameter values and used below to get the performance on test data.

DT performance on Test data

In [86]:

Out[86]:

0.7041143822393823

Naive Bayes (NB)

NB using F-Score and Mutual Information Feature selection

In [87]:

```
from sklearn.preprocessing import PowerTransformer
Data_train_transformed = PowerTransformer().fit_transform(Data_train)
```

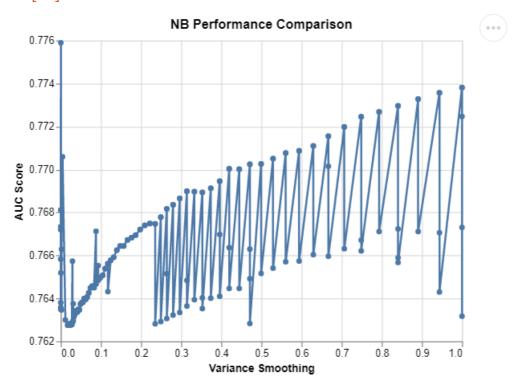
In [88]:

```
In [89]:
```

```
gs pipe NB.fit(Data train transformed, target train);
Fitting 10 folds for each of 1600 candidates, totalling 16000 fits
[Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n jobs=-1)]: Done 280 tasks
                                           | elapsed:
                                                         0.9s
[Parallel(n_jobs=-1)]: Done 2200 tasks
                                             | elapsed:
                                                         50.8s
                                              elapsed:
[Parallel(n_jobs=-1)]: Done 2450 tasks
                                                        1.8min
[Parallel(n_jobs=-1)]: Done 2800 tasks
                                              elapsed:
                                                        3.2min
[Parallel(n_jobs=-1)]: Done 3250 tasks
                                             | elapsed: 4.9min
[Parallel(n_jobs=-1)]: Done 3800 tasks
                                             elapsed: 6.9min
[Parallel(n jobs=-1)]: Done 6458 tasks
                                             | elapsed: 9.6min
[Parallel(n jobs=-1)]: Done 7208 tasks
                                             elapsed: 12.6min
[Parallel(n_jobs=-1)]: Done 8236 tasks
                                             | elapsed: 16.0min
[Parallel(n jobs=-1)]: Done 10964 tasks
                                             elapsed: 20.2min
                                               elapsed: 24.8min
[Parallel(n_jobs=-1)]: Done 12014 tasks
[Parallel(n_jobs=-1)]: Done 15120 tasks
                                             | elapsed: 29.6min
[Parallel(n jobs=-1)]: Done 16000 out of 16000 | elapsed: 33.6min finished
In [90]:
gs_pipe_NB.best_score_
Out[90]:
0.7758998379930984
In [91]:
gs_pipe_NB.best_params_
Out[91]:
{'fselector_k': 30,
 'fselector__score_func': <function sklearn.feature_selection._mutual_inf
o.mutual_info_classif(X, y, discrete_features='auto', n_neighbors=3, copy=
True, random state=None)>,
 'nb__var_smoothing': 0.0003217641750250735}
In [92]:
results_NB = pd.DataFrame(gs_pipe_NB.cv_results_['params'])
results NB['test score'] = gs pipe NB.cv results ['mean test score']
results_NB = results_NB.drop(columns='fselector__score_func')
results NB = results NB.sort values(by='test score', ascending=False)
In [93]:
results_NB.reset_index(inplace = True)
results_NB = results_NB.iloc[0:200,:]
```

In [94]:

Out[94]:



NB using Random Forest Importance Feature selection

```
In [95]:
```

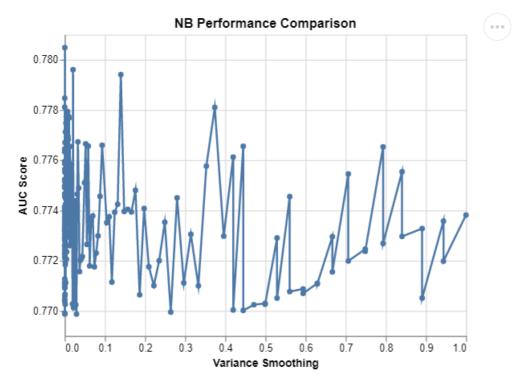
```
pipe_NB_1 = Pipeline([('rfi_fs', RFIFeatureSelector()),
                     ('nb', GaussianNB())])
params_pipe_NB_1 = {'rfi_fs__n_features_': [10, 20, 30, Data.shape[1]],
                   'nb__var_smoothing': np.logspace(0,-5, num=200)}
gs_pipe_NB_1 = GridSearchCV(estimator=pipe_NB_1,
                           param_grid=params_pipe_NB_1,
                           cv=cv_method,
                           n jobs=-1,
                           scoring='roc_auc',
                           verbose=1)
gs_pipe_NB_1.fit(Data_train_transformed, target_train);
Fitting 10 folds for each of 800 candidates, totalling 8000 fits
[Parallel(n_jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n jobs=-1)]: Done 42 tasks
                                           | elapsed:
                                                         6.7s
[Parallel(n_jobs=-1)]: Done 192 tasks
                                           elapsed:
                                                        30.5s
[Parallel(n_jobs=-1)]: Done 442 tasks
                                           elapsed:
                                                       1.1min
[Parallel(n_jobs=-1)]: Done 792 tasks
                                           elapsed:
                                                       2.0min
[Parallel(n_jobs=-1)]: Done 1242 tasks
                                            | elapsed: 3.1min
[Parallel(n jobs=-1)]: Done 1792 tasks
                                            | elapsed: 4.4min
[Parallel(n_jobs=-1)]: Done 2442 tasks
                                            | elapsed: 6.0min
[Parallel(n jobs=-1)]: Done 3192 tasks
                                            | elapsed: 7.8min
[Parallel(n_jobs=-1)]: Done 4042 tasks
                                            | elapsed: 9.9min
[Parallel(n_jobs=-1)]: Done 4992 tasks
                                            elapsed: 12.2min
[Parallel(n_jobs=-1)]: Done 6042 tasks
                                            | elapsed: 15.0min
[Parallel(n jobs=-1)]: Done 7192 tasks
                                            | elapsed: 17.8min
[Parallel(n jobs=-1)]: Done 8000 out of 8000 | elapsed: 19.9min finished
In [96]:
gs_pipe_NB_1.best_score_
Out[96]:
0.7804803369245142
In [97]:
gs pipe NB 1.best params
Out[97]:
{'nb var smoothing': 0.00027049597304631344, 'rfi fs n features ': 30}
In [98]:
results_NB = pd.DataFrame(gs_pipe_NB_1.cv_results_['params'])
results NB['test score'] = gs pipe NB 1.cv results ['mean test score']
results_NB = results_NB.drop(columns='rfi_fs__n_features_')
results NB = results NB.sort values(by='test score', ascending=False)
```

In [99]:

```
results_NB.reset_index(inplace = True)
results_NB = results_NB.iloc[0:200,:]
```

In [100]:

Out[100]:



- For NB it is observed that RFI Feature selection with 30 features is giving the maximum accuracy with variance smoothing value as 0.00027049597304631344.
- s_pipe_NB_1 is tuned with optimal hyperparameter values and used below to get the performance on test data.

NB Performance on Test Data

In [101]:

Out[101]:

0.7340009652509654

Random Forest (RF)

RF using F-Score and Mutual Information Feature selection

In [102]:

In [103]:

```
In [104]:
```

```
gs_pipe_RF.best_score_
```

Out[104]:

0.8106447561977044

In [105]:

```
gs_pipe_RF.best_params_
```

Out[105]:

```
{'fselector__k': 49,
  'fselector__score_func': <function sklearn.feature_selection._univariate_
selection.f_classif(X, y)>,
  'rf__n_estimators': 200}
```

In [106]:

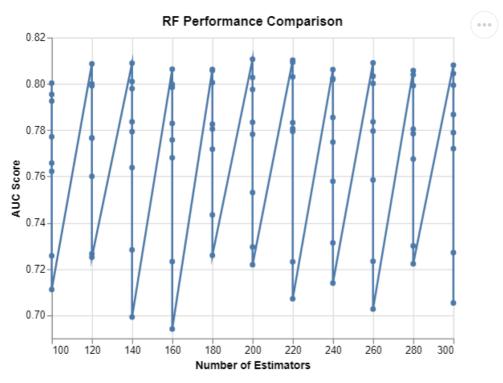
```
results_RF = pd.DataFrame(gs_pipe_RF.cv_results_['params'])
results_RF['test_score'] = gs_pipe_RF.cv_results_['mean_test_score']
results_RF = results_RF.drop(columns='fselector__score_func')
results_RF = results_RF.sort_values(by='test_score', ascending=False)
```

In [107]:

```
results_RF.reset_index(inplace = True)
results_RF = results_RF.iloc[0:100,:]
```

In [108]:

Out[108]:



RF using Random Forest Importance Feature selection

```
In [109]:
```

In [110]:

```
gs_pipe_RF_1.fit(Data_train, target_train);
```

Fitting 10 folds for each of 44 candidates, totalling 440 fits

In [111]:

```
gs_pipe_RF_1.best_score_
```

Out[111]:

0.809327112745158

In [112]:

```
gs_pipe_RF_1.best_params_
```

Out[112]:

```
{'rf_n_estimators': 240, 'rfi_fs_n_features_': 49}
```

In [113]:

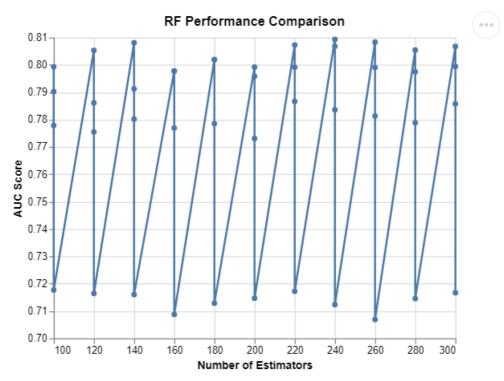
```
results_RF = pd.DataFrame(gs_pipe_RF_1.cv_results_['params'])
results_RF['test_score'] = gs_pipe_RF_1.cv_results_['mean_test_score']
results_RF = results_RF.drop(columns='rfi_fs__n_features_')
results_RF = results_RF.sort_values(by='test_score', ascending=False)
```

In [114]:

```
results_RF.reset_index(inplace = True)
results_RF = results_RF.iloc[0:100,:]
```

In [115]:

Out[115]:



- For RF it is observed that F-Score with 49 features is giving the maximum accuracy with Number of Estimators value as 200.
- gs_pipe_RF is tuned with optimal hyperparameter values and used below to get the performance on test data.

RF Performance on Test Data

In [116]:

Out[116]:

0.7184000965250965

Support Vector Machines (SVM)

SVM using F-Score and Mutual Information Feature selection

In [117]:

In [118]:

```
gs_pipe_svc.fit(Data_train, target_train);
Fitting 10 folds for each of 240 candidates, totalling 2400 fits
[Parallel(n jobs=-1)]: Using backend LokyBackend with 4 concurrent worker
[Parallel(n_jobs=-1)]: Done 128 tasks
                                           | elapsed:
                                                         1.3s
[Parallel(n_jobs=-1)]: Done 416 tasks
                                           | elapsed:
                                                        36.4s
                                           | elapsed: 1.4min
[Parallel(n_jobs=-1)]: Done 776 tasks
[Parallel(n jobs=-1)]: Done 1320 tasks
                                            elapsed: 2.7min
[Parallel(n jobs=-1)]: Done 2162 tasks
                                            | elapsed: 4.5min
[Parallel(n_jobs=-1)]: Done 2400 out of 2400 | elapsed: 5.5min finished
```

```
In [119]:
```

```
gs_pipe_svc.best_score_
```

Out[119]:

0.8492266303067684

In [120]:

```
gs_pipe_svc.best_params_
```

```
Out[120]:
```

```
{'fselector_k': 49,
  'fselector_score_func': <function sklearn.feature_selection._univariate_
selection.f_classif(X, y)>,
  'svc_C': 1000,
  'svc_gamma': 0.001,
  'svc_kernel': 'rbf'}
```

In [121]:

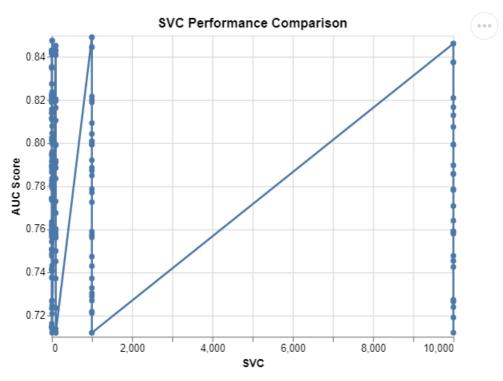
```
results_svc = pd.DataFrame(gs_pipe_svc.cv_results_['params'])
results_svc['test_score'] = gs_pipe_svc.cv_results_['mean_test_score']
results_svc = results_svc.drop(columns='fselector__score_func')
results_svc = results_svc.sort_values(by='test_score', ascending=False)
```

In [122]:

```
results_svc.reset_index(inplace = True)
results_svc = results_svc.iloc[0:200,:]
```

In [123]:

Out[123]:



SVM using Random Forest Importance Feature selection

```
In [124]:
```

In [125]:

```
gs_pipe_svc_1.fit(Data_train, target_train);
```

Fitting 10 folds for each of 90 candidates, totalling 900 fits

In [126]:

```
gs_pipe_svc_1.best_score_
```

Out[126]:

0.8492266303067684

In [127]:

```
gs_pipe_svc_1.best_params_
```

Out[127]:

```
{'rfi_fs__n_features_': 49,
  'svc__C': 1000,
  'svc__gamma': 0.001,
  'svc__kernel': 'rbf'}
```

In [128]:

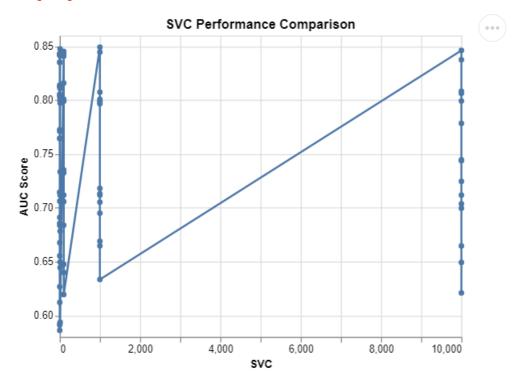
```
results_svc = pd.DataFrame(gs_pipe_svc_1.cv_results_['params'])
results_svc['test_score'] = gs_pipe_svc_1.cv_results_['mean_test_score']
results_svc = results_svc.drop(columns='rfi_fs__n_features_')
results_svc = results_svc.sort_values(by='test_score', ascending=False)
```

In [129]:

```
results_svc.reset_index(inplace = True)
results_svc = results_svc.iloc[0:200,:]
```

In [130]:

Out[130]:



- For SVM it is observed that F-Score and RFI with 49 features are giving same accuracy with similar hyperparameter values.
- gs_pipe_svc is tuned with optimal hyperparameter values and used below to get the performance on test data.

SVM Performance on Test Data

In [131]:

Out[131]:

0.7622828185328184

Performance Comparison

- Scores of all the classifiers are compared using paired t-test to identify if any classifier is statistically performing better than rest of the classifiers.
- Since SVM has highest score it is compared with performance of other four classifiers followed by Naive Bayes which has second highest score and so on.
- We have used random state=999, so the performance of all the observations is obtained from same set of data so paired t-test can be performed to compare all five classifiers.

In [132]:

```
from scipy import stats

print("SVM vs all other algorithms")
print(stats.ttest_rel(cv_results_SVC, cv_results_KNN))
print(stats.ttest_rel(cv_results_SVC, cv_results_DT))
print(stats.ttest_rel(cv_results_SVC, cv_results_RF))
print(stats.ttest_rel(cv_results_SVC, cv_results_NB))
```

```
SVM vs all other algorithms
Ttest_relResult(statistic=1.0262256350098187, pvalue=0.31767388670601704)
Ttest_relResult(statistic=2.5884241676258184, pvalue=0.018024704238968126)
Ttest_relResult(statistic=1.6850809306152066, pvalue=0.1083278233203822)
Ttest_relResult(statistic=1.1907879323468806, pvalue=0.24840176407954379)
```

• From Above paired t-test it can be observed that SVM is statistically performing better than Decision Trees only since the pvalue is less than 0.05, 95% significance level.

In [133]:

```
print("NB vs DT, RF and KNN")
print(stats.ttest_rel(cv_results_NB, cv_results_KNN))
print(stats.ttest_rel(cv_results_NB, cv_results_DT))
print(stats.ttest_rel(cv_results_NB, cv_results_RF))
```

```
NB vs DT, RF and KNN
```

```
Ttest_relResult(statistic=-0.4031973315797565, pvalue=0.6913041932929964)
Ttest_relResult(statistic=1.3610191682014225, pvalue=0.1894332264593921)
Ttest_relResult(statistic=0.6958976179362379, pvalue=0.49491804977348874)
```

 From Above paired t-test it can be observed that performance of Naive bayes is statistically not significant than Decision Trees, Random Forests and KNN since the pvalue is greater than 0.05, 95% significance level.

In [134]:

```
print("KNN vs DT and RF")
print(stats.ttest_rel(cv_results_KNN, cv_results_DT))
print(stats.ttest_rel(cv_results_KNN, cv_results_RF))
```

KNN vs DT and RF

```
Ttest_relResult(statistic=1.478133851071627, pvalue=0.15575860647067394)
Ttest_relResult(statistic=0.7441924469369859, pvalue=0.46586508964587847)
```

• From Above paired t-test it can be observed that performance of KNN is statistically not significant than Decision Trees, and Random Forests since the pvalue is greater than 0.05, 95% significance level.

In [135]:

```
print("RF vs DT")
print(stats.ttest_rel(cv_results_RF, cv_results_DT))
```

RF vs DT

Ttest relResult(statistic=0.683215894302119, pvalue=0.5027173851949982)

• From Above paired t-test it can be observed that performance of RF is statistically not significant than Decision Treessince the pvalue is greater than 0.05, 95% significance level.

In [136]:

```
pred_KNN = gs_pipe_KNN_2.predict(Data_test)
pred_RF = gs_pipe_RF.predict(Data_test)
pred_SVC = gs_pipe_svc.predict(Data_test)
pred_DT = gs_pipe_DT.predict(Data_test)
pred_NB = gs_pipe_NB_1.predict(Data_test)
```

Classification Report

• From classification report of each classifier different scoring metrics such as Accuracy, Precision, Recall and F-1 Score.

• Here our goal is to predict employee Attrition so we will also check for Recall score of each of the classifiers.

In [137]:

```
from sklearn import metrics
print("\nClassification report for K-Nearest Neighbor")
print(metrics.classification_report(target_test, pred_KNN))
print("\nClassification report for RF")
print(metrics.classification_report(target_test, pred_RF))
print("\nClassification report for SVC")
print(metrics.classification_report(target_test, pred_SVC))
print("\nClassification report for DT")
print(metrics.classification_report(target_test, pred_DT))
print("\nClassification report for NB")
print(metrics.classification_report(target_test, pred_NB))
```

Classificatio	n report for precision		_	support
0	0.84	1.00	0.91	370
1	0.00	0.00	0.00	71
accuracy			0.84	441
macro avg	0.42	0.50	0.46	441
weighted avg	0.70	0.84	0.77	441
- 8 8				
Classification report for RF				
	precision		f1-score	support
	p. cc1310	recuii	12 30010	Suppor c
0	0.85	0.98	0.91	370
1	0.57	0.11	0.19	71
accuracy			0.84	441
macro avg	0.71	0.55	0.55	441
weighted avg	0.81	0.84	0.80	441
Classificatio	•		_	
	precision	recall	f1-score	support
0	0.90	0.96	0.93	270
0 1	0.65	0.42	0.93 0.51	370 71
1	0.05	0.42	0.51	/1
accuracy			0.87	441
macro avg	0.77	0.69	0.72	441
weighted avg	0.86	0.87	0.86	441
8				
Classification report for DT				
	precision		f1-score	support
	p. 55-5-5.			
0	0.86	0.97	0.91	370
1	0.52	0.18	0.27	71
accuracy			0.84	441
macro avg	0.69	0.58	0.59	441
weighted avg	0.81	0.84	0.81	441
Classification report for NB				
CIASSITICACIO	precision		f1-score	support
	precision	· CCGII	11 30010	Suppor C
0	0.84	1.00	0.91	370
1	0.00	0.00	0.00	71
_	- /		- ,	· -
accuracy			0.84	441
macro avg	0.42	0.50	0.46	441
weighted avg	0.70	0.84	0.77	441
. 0				

In [138]:

```
print("\nConfusion matrix for K-Nearest Neighbor")
print(metrics.confusion_matrix(target_test, pred_KNN))
print("\nConfusion matrix for Random Forest")
print(metrics.confusion matrix(target test, pred RF))
print("\nConfusion matrix for Support Vector Machine")
print(metrics.confusion_matrix(target_test, pred_SVC))
print("\nConfusion matrix for Decision Tree")
print(metrics.confusion_matrix(target_test, pred_DT))
print("\nConfusion matrix for Naive Bayes")
print(metrics.confusion matrix(target test, pred NB))
Confusion matrix for K-Nearest Neighbor
[[370
        0]
 [ 71
        0]]
Confusion matrix for Random Forest
[[364
        6]
 [ 63
        8]]
Confusion matrix for Support Vector Machine
[[354 16]
 [ 41 30]]
Confusion matrix for Decision Tree
[[358 12]
 [ 58 13]]
Confusion matrix for Naive Bayes
[[370
        0]
 [ 71
        0]]
```

From paired t-test and classification report it is observed that for all the classifiers the recall score of
positive class i.e. predicting employee attrition Yes is less than 50%, Intially without doing any model
fitting since this is binary classification problem the probablity of employee attrition Yes is 50% so some
other technique need to be used for this problem.

Assumptions, Limitations and Strengths

 Hyperparameter tuning is performed using 5-Folds cross validation with only two repetations beacuse of limitation of system's processing power going forward we can use more efficient cross validation methods.

- We are tuning only certain number of hyperparameters, other hyperparameter can also be tuned for optimal values to get the maximum efficiency.
- Since there is class imbalance, it is assumed that stratification equally distributes observations in train and test datasets with respect to class values.
- In Decision Tree simply double split is performed, we don't have to make any suspicion whatsoever. That was about Decision Tree, yet it likewise applies for Random Forest as well.
- The dataset consists of only 1470 observations, out of which 237 were positives for this case. So, if there was more data then we could have derived some more strong relationship and in turn some strong prediction.
- This data was a fictional data created by IBM data scientists. The prediction may or may not be true in the real world. More accurate data can be collected in future.
- Only filter based feature selection methods are used to extract important features, instead wrapper based methods can be used to get more efficient results.
- As we have tested classifiers on unseen data, it helps in model performance with the possibility of avoiding overfitting.
- For two classifiers KNN and Naive Bayes the recall score of Attrition having No value is 100%. The overall accuracy of SVM is 87% which is quite good.
- SVM has more number of hyperparameters which need to be tuned to get accurate results, also it might
 or might not give the best results.

Summary & Conclusions

Taking into consideration the performance of all the five classifiers it can be concluded that Support Vector Machine is giving the highest accuracy on train data with all 49 features, similarly on test data as well Support Vector Machine is giving the highest accuracy. It can be noted that Decision Tree with only 10 features giving efficiency of 70% as comapared to SVM which is giving efficiency of 76% with all 49 features, going forward with tuning other hyperparameters of Decision Tree we might achieve high efficiency. Also the accuracy of Support Vector Machine is highest as compared to other algorithms. Even though the accuracy of SVM's is highest its performance is statistically not significant than Random Forests, Naive Bayes and KNN. All the five models are giving low recall scores less than 50% for positive target class, since the goal is to predict employee Attrition more accurate data needs to collected or some other classifers might be considered for getting best results. Since there were only 237 observations of positive Attrition class it seems that model was not trained good enough for predicting Attrition with Yes value.

References

- Tutorials. (n.d.). Retrieved May 31,2020, from https://www.featureranking.com/tutorials/ (https://www.featureranking.com/tutorials/)
- Pavansubhash. (2017, March 31). IBM HR Analytics Employee Attrition & Performance. Retrieved May 31, 2020, from https://www.kaggle.com/pavansubhasht/ibm-hr-analytics-attrition-dataset)