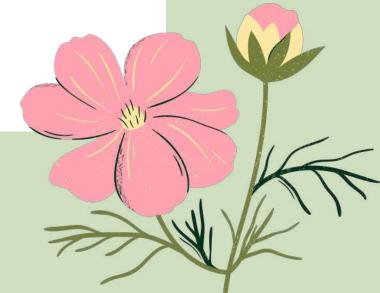


## WOMEN EMPOWERMENT

The Key to Build a Better World





## Aparna

Mother of a teenage daughter with special needs

The lady who faced it, cried about it, accepted, thought through, understood more, collaborated, found the way forward and created a vision

She is sitting at her own cafe, sharing her inspiring stories where her daughter's products are up for sale. People are nibbling on the biscuits that her daughter prepared and listening while their special children are enjoying in the garden

## An empowered woman can.....

- Live a safe, fulfilling & productive life
- Raise happier and healthier children
- Become better decision makers

- Face adversities fearlessly
- Aim to reach full potential
- Contribute her skill to the workforce & in turn to the society
- Ensure holistic
   development of society
- Help fuel our economy

## An empowered mother will.....

Ensure better life for her children transforming the outlook of the family, becoming an important stakeholder in the ecosystem for the children by taking more responsibility in building better citizens of tomorrow's world

# An Empowered Special Mother....

- Understands the need to have a futuristic view for the special child
- 02 Builds a vision

01

- O3 Seeds the healthy future of her special child
- O4 Propels ecosystem into a support network
- O5 Becomes the beginning of a revolution for all special children

## Why are special moms not empowered today?

- Family economic living conditions and home bound special moms being the societal norm
- The need to be the primary care giver of the special child
- The social pressure that isolates them due to their child's special needs
- Non availability of skill, knowledge and information on special needs
- Guilt of focus on self rather than the child
- Not knowing the need and benefits of empowerment
- THEY DON'T BELIEVE THEY BE EMPOWERED

The mother is the starting point of the ecosystem in which the special child needs to thrive.

Change starting from these roots will lead to strong branches

## First step towards a change....

Special moms understand empowerment and its benefits not just for themselves but for their children, the family and the society overall

## SAP Social Sabbatical with Nav Prabhuthi Trust



## Scope of the Project

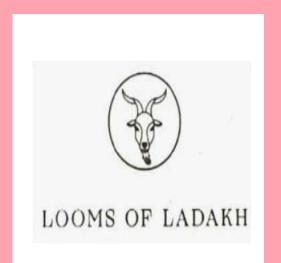
Empower Special Moms to earn 10k per month in

Block Printing and Kitchen Support/Catering for an

initial span of 1 year and the support needed from

NPT for the enablement of the same.





## Research























## Observations at NPT







## Observations at NPT

01	Young adults mostly need handholding
02	Work Hours of individual is limited
03	Trained and Passionate Staff
04	Well set up of Block printing infrastructure
05	Other products: Cards/Bottles/Boxes
06	Basic Customer base established
07	Mothers are devoted and purpose driven

## Outcomes from NGO Interviews



## Outcomes from NGO Interviews

01 Working with natural materials in therapeutic

Only quality goods get repeat customers

O3 Partner with a lot of organizations

04 Marketing is a drawback, need to focus on it

O5 Good Networking is the key to any business

## Outcomes from Special Moms







## Outcomes from Special Moms

01	Mostly interested in Block Printing, Marketing, Tailoring, Computers, Cooking
02	Children are interested in block printing, embroidery, stitching, helping in kitchen
03	Mostly financially instable
04	Highly trust NPT, for their child's growth and safety
05	Enthusiastic to start something with the group

## Interview with Special Moms

06	Trust within the group is high
07	Ready to make time for the Self Help Group
00	
08	Primary focus is the child and then money
09	All the moms unanimously want 100% involvement of their child in the business
10	If it runs well, moms are confident of running without NPT's support 2 years down the lane

## Outcomes from SHG Interviews

01	Min 10 people out of a common goal
02	Initially an org/gov body holds them together
03	Drop outs in any SHG are common
04	Establishing a culture within the group is imp
05	Communicates the model of revenue sharing
06	Training are provided for upskilling
07	Members take up leadership roles on rotational basis

## Outcome of SHG Interviews

08	Looking out for government schemes and funds
09	Regular meetings are conducted/mandatory
10	Some organizations get bonds signed
11	All members are engaged in work and savings
12	Reduction of organization interference
13	Gradually the shoulder org withdraws
14	SHG registers as an independent entity

## Proposal



## Business Roadmap (overview)

### Phase 1: Business Incubation (9-15 Months)

#### Objective:

Self Help Group (SHG) becomes Independent

#### Key Results:

- 1. Minimum involvement of NPT in business
- 2. Capital Expenditure to set up business infra
- 3. Three months business Operational Expense in saving
- 4. SHG members earn INR 5K/month

### Phase 2: Self-Run Business (3-6 Months)

#### Objective:

**SHG** runs independently for 3 months

#### **Key Results:**

- 1. No involvement of NPT in business
- 2. Business Infrastructure is setup by SHG
- 3. Savings worth 3 months of runway
- 4. SHG members continue to earn 5K/month

#### Phase 3: Scale Vertically (6-9 Months)

#### Objective:

Scale the current business 2X

#### Key Results:

- 1. Increase revenue to 2X
- 2. SHG members earns 2X = 10K/month
- 3. Business Infrastructure upgraded to support 2X scale
- 4. Savings worth 3 months of runway

#### Phase 4: Grow Horizontally (after 2 years)

#### Objective:

Scale the current business 5X

#### Key Results:

- 1. Revenue increase 5X
- 2. SHG members earns 5X
- 3. Business Infrastructure upgraded to support 5X scale
- 4. Venture into multiple business
- 5. Grow the team size of SHG

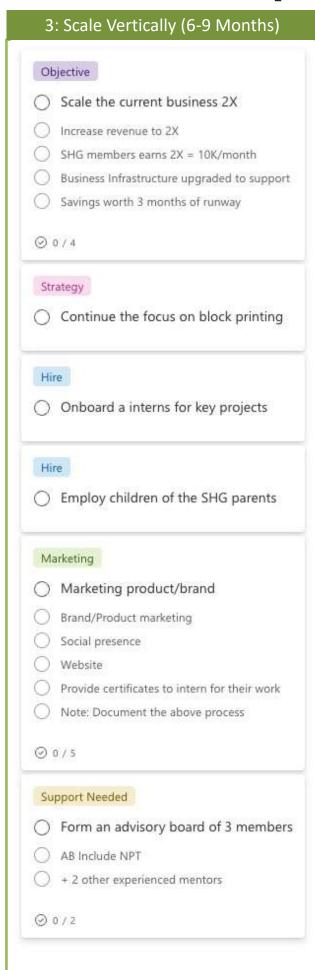
## Business Roadmap (part-1)

	1: Business Incubation (9-15 Months)	
Strategy	Objective	Risk
Starts with block printing business	SHG become self-run ready	<ul> <li>Internal conflicts in SHG</li> </ul>
Business is incubated under NPT brand	Minimum involvement of NPT in business	Mitigation: SHG should have a strong vision
Capital investment from NPT	Capital Expenditure to set up business infra	Mitigation: NPT should intervene in conflict
O Infrastructure provided by NPT	3 months business Operational Expenditure	Ø 0 / 2
Manufacturing and operations by SHG	SHG members earn INR 5K/month	O 0 / 2
⊙ 0 / 4	⊙ 0 / 4	Risk
		<ul> <li>SHG members drop-out</li> </ul>
Strategy	Support Needed	Mitigation: Have redundancy in roles
O Product pricing	NPT might have high involvement in various business aspects initially but	Mitigate: Account for possible dropouts
NPT selling price + SHG Profit margin	should slowly step back as SHG	⊙ 0 / 2
⊘ 0 / 1		MOSSINGE CO.
	Sales	Risk
Strategy	Cater to orders coming through NPT	Active Order cancellation/ Loss
Profit sharing model		Incurred
Agreed profit % invested back in business	Sales	Mitigation: Advance payment for high orde     Mitigation: Plan in place to absorb/minimis
Agreed profit % shared as salary	Get order through own channels	O maganosis i isin in proce to absorb/mining
Note 1: Equal pay for all the role     Note 2: Salary based on total hours worked	Partnered retail stores	Ø 0 / 2
Note 3: SHG member update work log book	Direct selling (goods fair, market etc.)	Risk
Marie Shaharey	Corporate gifting	500 W MO
⊙ 0 / 5		Too many orders due to active customer sourcing
Strategy	⊙ 0 / 3	Impact: Not able to fulfill the order
Focus on repeat customers/channels	Operations	O Impact: Trust is lost
Prioritize repeat customers/channels	Key operational activities	Impact: Quality is compromised
Prioritize 3-5 high selling/revenue products	Think about a brand name for SHG	Mitigation: Capacity based sales
	Record the expenses and income	Mitigation: Plan B for high demand
Ø 0 / 2	O Document the business process based on lea	Ø 0 / 5
Strategy	⊙ 0 / 3	
Sales target to quickly start with		
income and get business exposure		
0-2 months: sell X off the shelf NPT products		
2-4 months: 50% NPT & 50% self-produced		

4-6 months: sell 100% self produced product

## Business Roadmap (part-2)

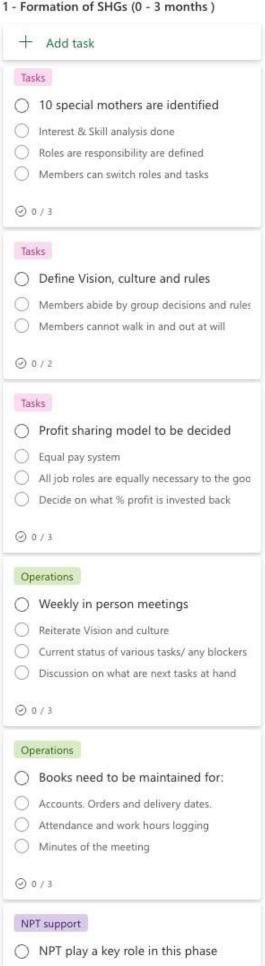
### 2: Self-Run Business (3-6 Months) Objective O SHG runs independently for 3 months No involvement of NPT in business Business Infrastructure is setup Savings worth 3 months of runway SHG members continue to earn 5K/month O 0 / 4 Hire Onboard a design intern Recommendation: Source from NID Use intern for brand building project Use intern for product designing project Provide certificates to intern for their work O 0/4 Operations Register as a legal entity Recommendation: Co-operative body Ø 0/1 Operations Open a bank account Strategy Revenue sharing model Agreed profit % invested back in business Agreed profit % shared as salary Equal pay based on work hours @ 0/3 Support Needed NPT in the advisory board



4: Grow Horizontally (after 2 years)
Objective
Scale the current business 5X
Revenue increase 5X
SHG members earns 5X
Business Infrastructure upgraded to support
Venture into multiple business
Grow the team size of SHG
⊘ 0 / 5
Strategy
Explore business other than block
printing
Strategy
Experience Centre where people can
come and see block printing in action,
buy products enjoy snacks
Product display/sale
Block printing workshop
Cafe
⊙ 0 / 3
Support Needed
Continue working with the advisory board
Add/Remove members to the AB based on n
Ø 0 / 1

## Self-Help Group Roadmap (high-level)

#### 1 - Formation of SHGs (0 - 3 months)



#### 2- Group Stabilization (4-15 months)

1 4 4 4	
NF	T support
0	At the end phase NPT refrains from attending all the meetings to give SHG a taste of ownership
Op	perations
0	All members are actively engaged in their responsibility at work
NF	T support
0	Understand government institutions and banks which promote and help SHGs and discuss on how their schemes be utilized
NF	T support
0	NPT helps in training and development
0	Role based training eg: sales
0	project management
100	soft skills
0	
0	leadership and conflict management

#### 3- NPT Withdrawal from SHG (15-18 mo)

1.	Add task
Tas	sks
0	SHG registers as a regular legal body
0	Proposal is co-operative society
0	NPT is not involved in this choice/process
0	0 / 2
NF	T support
	NPT becomes advisory board
C	member to advise in business strategy
NF	T support
О	NPT completely withdraws from SHG activities

#### 4. Expansion and future

+	Add task	
Tas	ks	

Note: A detailed handbook on the self-help group will be provided.

## **Business Roles Recommendation**

Procurement Lead	
1.	Indira
2.	Nagarathna
3.	Hema

Production Lead		
1.	Sangeetha	
2.	Jyothi	
3.	Latha	
4.	Lakshmi	

Delivery Lead				
1. Indira				
2.	Latha			
3.	Sangeetha			

	Sales and Marketing Lead					
1.	Indira					
2.	Sangeetha					

Packaging Lead						
1.	Soubhagya					
2.	Hema					
3.	Sangeetha					
4.	Latha					
5.	Nagarathna					

Accounts Lead				
1.	Shantha			
2.	Sangeetha			

Operations lead				
1.	Indira			
2.	Sangeetha			
3. Soubhagya				



## Thank you!



By:

Hemant, Nirmmall, Vidhya SAP Labs, Bangalore August 30th, 2023

## Appendix

- 1. Business Model Canvas
- 2. Business Roadmap (1 pager)
- 3. Business Roles and Responsibilities
- 4. Excel Calculator Overview
- 5. Marketing Channels
- 6. Marketing Best Practices
- 7. Hiring Best Practices

## Business Model Canvas: Block Printing

## Key S Partners

- Raw material suppliers
- Block printing skill trainers
- Print designer
- Block design craftsmen
- Retailers
- Export partners
- CSR partners

### Key Activities



- Reach out and partner with retailers for repeat sales
- Focus on export channel for higher profit
- Have a guidance and support system (NPT for 1 year) on business aspects.
- Start social media product awareness and sales.

## Value Proposition

High-quality, eco-friendly, unique artisanal handmade products supporting the cause of women empowerment.



- Co-creation of products
- Personal assistance

## Customer (Segment

- Niche Market
- Fashion enthusiast
- Believes in sustainability
- Middle to high income (7+Lac/year)

## Key Resources



- Skilled and purpose-driven workforce
- Block printing equipment
- Trainers
- Quality products
- Current order channel

## Impact



## Delivery Channels



- Handmade goods fair
- Corporate gifting through CSR
- Partnered retail stores selling handmade goods
- Export partners
- NPT centre and/or team member's house

## Cost Structure

- Raw materials
- Equipment like blocks and paints
- Transportation
- Electricity
- Manufacturing expenses
- Salary



by the end of one year.

## Revenue Streams



- Inhouse product sale
- 3<sup>rd</sup> party product sales
- Block printing service

## **Business Roadmap**

#### 3: Scale Vertically (6-9 Months) 2: Self-Run Business (3-6 Months) 1: Business Incubation (9-15 Months) Risk Strategy Objective Objective Objective Starts with block printing business O SHG become self-run ready Internal conflicts in SHG SHG runs independently for 3 months Scale the current business 2X Business is incubated under NPT brand Minimum involvement of NPT in business Mitigation: SHG should have a strong vision . No involvement of NPT in business Increase revenue to 2X Capital investment from NPT Capital Expenditure to set up business infra Mitigation: NPT should intervene in conflict r Business Infrastructure is setup SHG members earns 2X = 10K/month Infrastructure provided by NPT 3 months business Operational Expenditure Savings worth 3 months of runway Business Infrastructure upgraded to support 00/2 Manufacturing and operations by SHG SHG members earn INR 5K/month SHG members continue to earn 5K/month Savings worth 3 months of runway Risk 00/4 O 0/4 O 0/4 @ 0/4 SHG members drop-out Hire Strategy Support Needed Strategy Mitigation: Have redundancy in roles Onboard a design intern Product pricing NPT might have high involvement in Continue the focus on block printing Mitigate: Account for possible dropouts various business aspects initially but Recommendation: Source from NID NPT selling price + SHG Profit margin should slowly step back as SHG O 0/2 Use intern for brand building project O 0/1 Use intern for product designing project Risk Onboard a interns for key projects Provide certificates to intern for their work Strategy Active Order cancellation/ Loss Cater to orders coming through NPT @ 074 Profit sharing model Mitigation: Advance payment for high orders Agreed profit % invested back in business Employ children of the SHG parents Operations Mitigation: Plan in place to absorb/minimise Agreed profit % shared as salary Register as a legal entity Get order through own channels Note 1: Equal pay for all the role O 0/2 Marketing Note 2: Salary based on total hours worked Recommendation: Co-operative body Partnered retail stores Note 3: SHG member update work log book Direct selling (goods fair, market etc.) Risk Marketing product/brand @ 0/1 Corporate gifting Brand/Product marketing Too many orders due to active 00/5 customer sourcing Social presence Operations O 0/3 Website Impact: Not able to fulfill the order Strategy Open a bank account Provide certificates to intern for their work Impact: Trust is lost Operations Focus on repeat customers/channels Note: Document the above process Impact: Quality is compromised Key operational activities Prioritize repeat customers/channels Strategy Mitigation: Capacity based sales Prioritize 3-5 high selling/revenue products Q0/5 Think about a brand name for SHG Mitigation: Plan B for high demand Revenue sharing model Record the expenses and income @0/2 Agreed profit % invested back in business Support Needed O Document the business process based on lea @ 0/5 Agreed profit % shared as salary Form an advisory board of 3 members Strategy O 0/3 Equal pay based on work hours Sales target to quickly start with AB Include NPT + 2 other experienced mentors O 0/3 income and get business exposure 0-2 months: sell X off the shelf NPT products 00/2 Support Needed 2-4 months: 50% NPT & 50% self-produced NPT in the advisory board 4-6 months: sell 100% self produced product

O 0/3

### 4: Grow Horizontally (after 2 years) Objective Scale the current business 5X Revenue increase 5X SHG members earns 5X Business Infrastructure upgraded to support Venture into multiple business Grow the team size of SHG O 0/5 Strategy Explore business other than block printing Strategy Experience Centre where people can come and see block printing in action, buy products enjoy snacks Product display/sale Block printing workshop O Cafe O 0/3 Support Needed Continue working with the advisory Add/Remove members to the AB based on n

@ 0/1

## **Business Roles & Responsibilities**

The business has several roles and responsibilities to be played that need to be distributed and well understood for a person to take it up and play. Due to the nature of a Self-Help Group, the members are free to switch roles across projects. One person may also play multiple roles. Each role has a minimum need (but not limited to) the topics below

#### Procurement Lead

- Understand the need of purchase for current requirements
- Calculates the budget needed for the same
- Evaluates where the raw materials and others should be purchased from
- Organizes the purchasing activity and ensures the needed material reach the place of product in time and in quality

#### Production Lead

- Aligns with the Procurement Lead on needed material
- Plans the steps and activities in production to ensure the delivery deadline is met
- Ensures that the right skilled people are available at needed times to complete an order
- Sees through the entire product activities(printing, drying, ironing, stitching etc.) to ensure the work is done in time and in quality
- Hands over produced products to packaging

#### Packaging Lead

- Aligns with production lead to know the date and time of delivery to packaging
- Ensures all needed packaging material is available
- Organizes the packaging activities as needed
- Ensures in time and in quality delivery

#### Delivery Lead

- Arranges for all logistics for delivery
- Picks the items from packaging and delivers in time

#### Sales and Marketing Lead

- Builds network with potential customer base
- Keeps rapport built with existing customer base
- Reaches out through various channels to new leads and forms network
- Understands the trends of market and provides feedback to other areas of the business
- Does active marketing through the various marketing channels described
- Brings in orders for the other teams to work on

#### Accounts Lead

- Aligns with all other areas to understand expenses
- Explains to the team on budget availability
- Ensures recording of every money transaction from and to the business
- Calculates profit and loss at the end of every month

#### Operations Lead

- Checks that profit and loss is balanced and comes up with areas of improvements for more profits
- Looks for inefficiencies and suggests optimized processes
- Looks for better vendors
- Builds networks and connections with a vendor base to reduce procurement costs
- Looks for best practices in businesses of similar nature and helps in continuous improvement
- Provides an outlook towards mid-term and long term strategy
- Ensures communication within and outside the group to stakeholders is done appropriately
- Plans for KPIs for the team

## **Excel Calculator**

Operational expenses				Capital expe	nses		4050
Product 1: Saree							
Units per batch	10						
Total batch per month	2						
Cost per unit:	₹2,300						
Operations	Cost per batch	Total cost	Note	Infrastructure	Estimated cost per unit	Units	Total cost
Raw material	₹20,000	₹40,000	INR 2K*10 sarees = 20K	Tailoring machine	₹10,000		1 ₹10,000
Tools & consumables	₹1,000	₹2,000	blocks & paints	Printing blocks	₹500	20	₹10,000
Tailoring service	₹1,000	₹2,000		iron	₹500	1	1 ₹500
Transportation	₹500	₹1,000		Table	₹20,000	1	1 ₹20,000
Other manufacturing expenses	₹500	₹1,000					
External labor and wages	₹0	₹0					
Rent	₹0	₹0					
Miscellaneous expenses	₹0	₹0					
		₹0					
		₹0					
Total Expense		₹46,000					
				Tot	al Expense	₹40	,500

Usage: Blue fields are editable. Grey fields are auto-calculated.

Note: An Excel calculator template will be provided during the handover.

Salary paid

Products	Total units sold	Profit margin in %		
Saree	20	20		
Bags	200	10		
Profit % paid as salary	80			
Total members in SHG	10			
Month over month sales increase	2			

				per	
Month #	Cost	Sales	Gross profit	employee	<b>Total Savings</b>
1	₹73,000	₹84,900	₹11,900	₹952	₹9,520
2	₹73,000	₹84,900	₹11,900	₹952	₹9,520
3	₹73,000	₹84,900	₹11,900	₹952	₹9,520
4	₹73,000	₹84,900	₹11,900	₹952	₹9,520
5	₹73,000	₹84,900	₹11,900	₹952	₹9,520
6	₹73,000	₹84,900	₹11,900	₹952	₹9,520
7	₹73,000	₹84,900	₹11,900	₹952	₹9,520
8	₹73,000	₹84,900	₹11,900	₹952	₹9,520
9	₹73,000	₹84,900	₹11,900	₹952	₹9,520
10	₹73,000	₹84,900	₹11,900	₹952	₹9,520
11	₹73,000	₹84,900	₹11,900	₹952	₹9,520
12	₹73,000	₹84,900	₹11,900	₹952	₹9,520
				<b>Total saving</b>	₹1,14,240

## **Marketing Channels**

#### Social media marketing

- Optimize google search engines so that NPT SHG shows up on the list
- Open an Instagram and Facebook account
- Create LinkedIn and Naukri. Com channels to attract young talent for internships
- Be consistent with your posts and engage with followers.
- Post about your progress
- Take pictures of the products
- Give your write up to Humans of Bangalore
- Some media blocks space for sale contents, provide ads to them

#### Content marketing

- Create blogs of the process
- Take end to end videos of the creation of products involving the students

#### Email marketing

- •Pushing information and updates to already known customer email Ids. This could be used to inform customer base about new products, blogs, techniques, services, or other information which they will find useful. (The Mothers who were interested to upskill their computer knowledge can play a big role in online marketing sector)
  •Send out emails with good graphic designs to promote awareness around the SHG.
- •Studies repeatedly prove it works, especially with younger clients. It cuts through digital clutter, isn't intrusive, and carries a high degree of credibility. It can also showcase your capabilities. Wow recipients with personalized messages, great graphics, tactile stock, eye-popping finishing, or any special effect you want to highlight.

#### Face-to-face marketing

•Get out there and talk to clients or potential clients. Local events and trade shows are great for strengthening connections or making new ones. Conduct an open house or other learning events in your facilities to attract new clients and strengthen the bond with the older ones.

#### Online marketing platforms

- On personal website
- •On platform like Amazon --> <a href="https://sell.amazon.in/beginners-guide">https://sell.amazon.in/beginners-guide</a>

## **Marketing Best Practice**

- Special efforts in marketing need to be undertaken. Some best practices are
  - Know your customers
    - Discover different customer segments corporates, gifting organization etc
    - Explore various product lines which might be interesting to the customer
  - Refine your message
    - Decide what you want to tell your clients
    - Why should clients work with you
    - Tell a Story on why you started and paint your vision
    - Let them know the about the autistic students behind the products
  - Have an effective website
    - Develop and maintain an effective website.
    - Create a SHG post on NPT website and all a link which navigates to the new SHG website
    - Advertise about the internship opportunities

## Hiring

#### Hiring of interns for designing, branding etc.

- •Advertise internships which could range from 1 to 3 months on linked in and actively promote it online
- •For designer, hire interns from NID. For business hire from any regional MBA college
- •Hire interns who are passion and committed to the cause of women empowerment
- •Provide certificates to interns at the end of the assignment which can be posted also onto their resumes and Linkedin profiles