# greatlearning

# "Life Insurance Sales"

Submitted in Partial Fulfillment of requirements for the Award of certificate of Post Graduate Program in Business Analytics and Business Intelligence

<u>Capstone Project Report</u> Submitted to



Submitted by Nishitha Ramesh

Under the guidance of Mr. Jay Narayan Das

Batch - (PGPDSBA.B.Oct'19)

Year of Completion (March' 2022)

## **CERTIFICATE**

This is to certify that the participants Nishitha Ramesh who is a student of Great Lakes Institute of Management, has successfully completed her project on "Life Insurance Sales"

This project is the record of authentic work carried out by them during the academic year 2021-2022.

Mentor's Name and Sign

Program Director

Name:

Date:

Place: Bangalore

# **Table of Contents**

1.	lı	ntroduction	5
á	Э.	Problem statement: Life Insurance Data	5
k	<b>)</b> .	Need of the study/project	5
(	<b>:</b> .	Business/social opportunity	5
2.	Е	xploratory data analysis	6
á	Э.	Understanding how data was collected	6
k	٥.	Visual inspection of data	6
C	2.	Understanding of attributes	7
C	d.	Univariate analysis	7
6	€.	Bivariate analysis	13
3.		ata Cleaning and Pre-processing	19
4.	M	fodel building and interpretation	19
1	۵.	Various models	19
	I.	Multiple Linear Regression:	19
	Ш	. k Nearest Neighbor:	22
E	3.	Model Tuning	23
5. me		esting predictive model against the test set using various appropriate performance	23
	I.	R² Value	23
	Ш	. Mean Squared Error (MSE)	23
	Ш	I. Root Mean Square Error (RMSE)	23
6.	F	inal interpretation / recommendation	24

Figure 1: Dimension of the Sales data set	6
Figure 2: Information about variables	
Figure 3: Agent Bonus Description	
Figure 4: Percentile Distribution of Agent Bonus Range	8
Figure 5: Plot of Number of Agents in the Agent Bonus Range	8
Figure 6: Description of Age variable	9
Figure 7: Plot to show the Age distribution	9
Figure 8: Plot of Occupation	
Figure 9: Plot of Education Field	
Figure 10: Plot of Gender distribution	
Figure 11: Plot of Designation distribution	
Figure 12: Plot of Payment Method Distribution	
Figure 13: Plot of Zone distribution	. 13
Figure 14: Plot of Martial Status distribution	
Figure 15: Plot of Agent Bonus Vs Age	. 14
Figure 16: Plot of Agent Bonus Vs Customer Tenure	. 14
Figure 17: Plot of Agent Bonus Vs Existing Product Type	. 15
Figure 18: Plot of Agent Bonus Vs Number of Policy	. 15
Figure 19: Plot of Agent Bonus Vs Monthly Income	. 16
Figure 20: Plot of Agent Bonus Vs Existing Policy Tenure	. 16
Figure 21: Plot of Agent Bonus Vs Sum Assured	. 17
Figure 22: Plot of Agent Bonus Vs Last Month Calls	. 17
Figure 23: Correlation Matrix Value	. 18
Figure 24: Heat Map of Correlation Matrix Values	. 18
Figure 25: Missing Value Count	. 19
Figure 26: Train_Test Split	. 19
Figure 27: Multiple Linear Regression Model 1	. 20
Figure 28: Multiple Linear Regression Model 2	. 21
Figure 29:Multiple Linear Regression Model 3	. 22
Figure 30: KNN with k = 10	. 22
Figure 31:KNN with k = 5	. 22
Figure 32:KNN with k = 3	. 22
Figure 33: Grid Search on kNN	. 23
Figure 34: Mean Square Error (MSE)	. 23
Figure 35: Root Mean Square Error (RMSF)	2/1

## 1. Introduction

#### a. Problem statement: Life Insurance Data

The dataset belongs to a leading life insurance company. The company wants to predict the bonus for its agents so that it may design appropriate engagement activity for their high performing agents and upskill programs for low performing agents.

#### b. Need of the study/project

Insurance sector is highly data-driven industry. Every day a new company is formed and thus the competition is increasing exponentially. In order to stay ahead of the curve, around 86% of the companies are investing in insurance data analytics to optimize their mechanisms. It can be observed that the probability of the insurance companies achieving their long-term goals increases significantly by unleashing the power of the data that is collected over the years.

#### c. Business/social opportunity

Different types of analytics can be done based on the requirement of each company. Following are the business opportunities that can be obtained by the data analysis in the insurance sectors.

- i. Improving Employee Performance and Satisfaction: By analyzing the data about the employee performance, they can be rewarded with bonuses which will increase the employee satisfaction. The companies can also provide trainings for performance improvements for employee who have comparatively low performance. By doing this the company can benefit from the high productivity of its employees.
- ii. Improving Customer Satisfaction: By analyzing the perspective customer data, the companies can predict the needs of the customers and thus increase the potential to make a sale when compared to a company following the conventional methods of selling. The existing customer data can be used to find the insights and thus improve customer satisfaction.
- iii. Lead Generation: By analyzing the data on the internet, the companies can deep dive into the customer behavior and up-sell or cross-sell opportunities in the market.
- iv. Risk Analysis and Fraud Detection: By storing the previous fraudulent customers data and doing a predictive analysis on the new claim to calculate the risk percentage, frauds can be prevented. This data can also be used to recognize if any patterns or trends exists when a new insurance claim is made thus avoid risks and loses.

# 2. Exploratory data analysis

# a. Understanding how data was collected

The Sales data is the Life Insurance data of a leading insurance company. This data has information about the customers and the performance of agents.

## b. Visual inspection of data

i. Descriptive details of variables:

Sl No.	Variable	Description
1.	CustID	Unique customer ID
2.	AgentBonus	Bonus amount given to each agent in last month
3.	Age	Age of customer
4.	CustTenure	Tenure of customer in organization
5.	Channel	Channel through which acquisition of customer is done
6.	Occupation	Occupation of customer
7.	EducationField	Field of education of customer
8.	Gender	Gender of customer
9.	ExistingProdType	Existing product type of customer
10.	Designation	Designation of customer in their organization
11.	NumberOfPolicy	Total number of existing policies of a customer
12.	MaritalStatus	Marital status of customer
13.	MonthlyIncome	Gross monthly income of customer
14.	Complaint	Indicator of complaint registered in last one month by customer
15.	ExistingPolicyTenure	Max tenure in all existing policies of customer
16.	SumAssured	Max of sum assured in all existing policies of customer
		Customer belongs to which zone in India. Like East, West, North and
17.	Zone	South
10		Frequency of payment selected by customer like Monthly, quarterly,
18.	PaymentMethod	half yearly and yearly
19.	LastMonthCalls	Total calls attempted by company to a customer for cross sell
20.	CustCareScore	Customer satisfaction score given by customer in previous service call

ii. Dimension of the data: The Sales data set contains 20 variables with 4520 record entries.



Figure 1: Dimension of the Sales data set

## c. Understanding of attributes

- a. Occupation is a categorical variables with values Small business, Large business, Free Lancer and Salaried. There are eight object fields which indicate that there are 8 categorical variables.
- b. The variable Customer ID (CustID) is a continuous integer variable. Similar to this there are a total of five integer variables.
- c. The variable Monthly Income (MonthlyIncome) indicates the discrete values which has the values of each customer. Similar to this there a total of seven float variables.



Figure 2: Information about variables

# d. Univariate analysis

- i. Agent Bonus:
  - a) The value for Agent Bonus (AgentBonus) variable ranges from 1605.00 to 9608.00 with an average value of 4077.84.

```
In [7]: | sales.describe()["AgentBonus"]
Out[7]: count
               4520.000000
               4077.838274
        mean
              1403.321711
        std
              1605.000000
        min
        25%
               3027.750000
        50%
               3911.500000
        75%
               4867.250000
        max
               9608.000000
        Name: AgentBonus, dtype: float64
```

Figure 3: Agent Bonus Description

b) From the below figure we can see that the Agent bonus is almost equally distributed among all the percentiles i.e. there are no sudden jumps in the bonus values.

```
0.5% agents recived bonus lower than 1% agents recived bonus lower than 5% agents recived bonus lower than 10% agents recived bonus lower than 90% agents recived bonus lower than 95% agents recived bonus lower than 99% agents recived bonus lower than 99.5% agents recived bonus lower than 8757.215
```

Figure 4: Percentile Distribution of Agent Bonus Range

c) From the below bar plot of the Agent Bonus, we can say that maximum number of agents have received the bonus amount between 3000 - 5000.

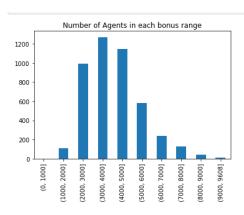


Figure 5: Plot of Number of Agents in the Agent Bonus Range

- ii. Age:
  - a) The value of Age varies from 2 to 58 with an average of 14.49.

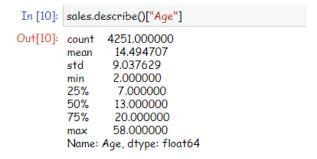


Figure 6: Description of Age variable

b) From the below bar plot of the Age we can say that maximum customers belong to the age group 5 to 15.

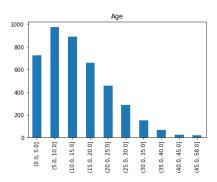


Figure 7: Plot to show the Age distribution

#### iii. Occupation:

- a) After cleaning the Occupation of the customer column has four unique categories namely,
  - i. Large Business
  - ii. Small Business
  - iii. Salaried
  - iv. Free Lancer
- b) The plot of this variable shows that most of the customers are 'Salaried'.

Before ['Salaried' 'Free Lancer' 'Small Business' 'Laarge Business' 'Large Business']
After ['Salaried' 'Free Lancer' 'Small Business' 'Large Business']

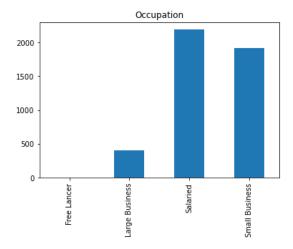


Figure 8: Plot of Occupation

#### iv. Education Field:

- a) After cleaning the Education Field of the customer column has four unique categories namely,
  - i. Graduate
  - ii. Post Graduate
  - iii. Under Graduate
  - iv. Diploma
- b) The plot of this variable shows that most of the customers are 'Graduates'.

Before ['Graduate' 'Post Graduate' 'UG' 'Under Graduate' 'Engineer' 'Diploma' 'MBA']
After ['Graduate' 'Post Graduate' 'Under Graduate' 'Diploma']

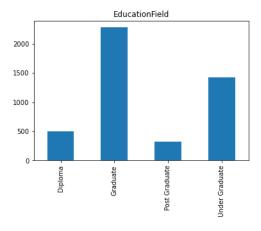


Figure 9: Plot of Education Field

#### v. Gender:

- a) After cleaning the Gender of the customer column has two unique categories namely,
  - i. Male
  - ii. Female
- b) The plot of this variable shows that most of the customers are 'Male'.

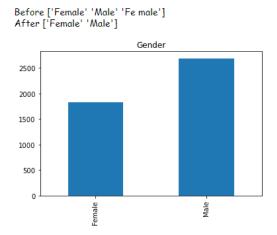


Figure 10: Plot of Gender distribution

#### vi. Designation:

- a) After cleaning the Designation of the customer column has five unique categories namely,
  - i. Manager
  - ii. Exe
  - iii. VP
  - iv. AVP
  - v. Senior Manager
- b) The plot of this variable shows that most of the customers are 'Executives' and 'Managers'.

Before ['Manager' 'Exe' 'Executive' 'VP' 'AVP' 'Senior Manager']
After ['Manager' 'Exe' 'VP' 'AVP' 'Senior Manager']

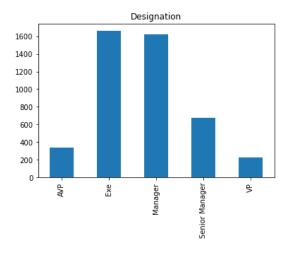


Figure 11: Plot of Designation distribution

vii. Payment Method: The plot of this variable shows that most of the customers are following the 'Half Yearly' and 'Yearly' payment methods.

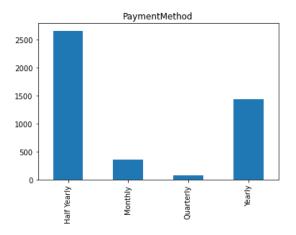


Figure 12: Plot of Payment Method Distribution

viii. Zone: The plot of this variable shows that most of the customers are from 'West' and 'North' zones.

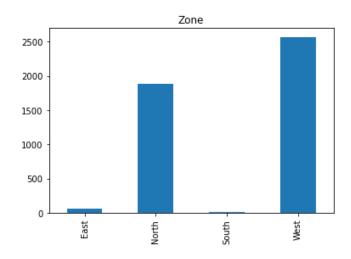


Figure 13: Plot of Zone distribution

ix. Marital Status: The plot of this variable shows that most of the customers are of 'Married' Martial status.

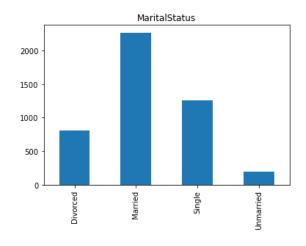


Figure 14: Plot of Martial Status distribution

# e. Bivariate analysis

i. Agent Bonus Vs Age: From the below graph we can see that the Agent Bonus and Age are directly proportional i.e. as the Age increases the Agent Bonus value increases.

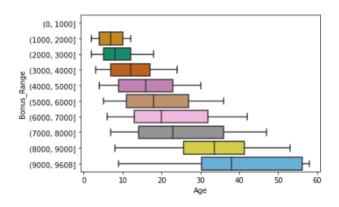


Figure 15: Plot of Agent Bonus Vs Age

#### ii. Agent Bonus Vs Customer Tenure:

From the below graph we can see that the Customer Tenure and Agent Bonus are directly proportional i.e. as the Agent Bonus increases the Customer Tenure value increases.

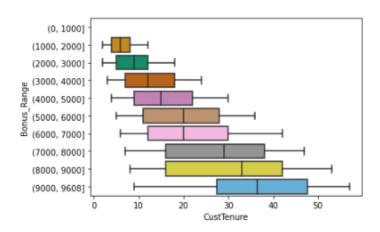


Figure 16: Plot of Agent Bonus Vs Customer Tenure

#### iii. Agent Bonus Vs Existing Product Type:

From the below graph we can see that the Existing Product Type is 3 or 4 for most of the Agent Bonus.

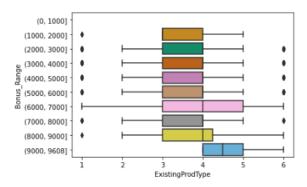


Figure 17: Plot of Agent Bonus Vs Existing Product Type

#### iv. Agent Bonus Vs Number of Policy:

From the below graph we can see that the Number of Policies is between 2 and 5 for most of the Agent Bonus.

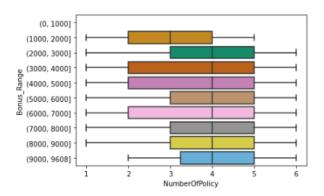


Figure 18: Plot of Agent Bonus Vs Number of Policy

#### v. Agent Bonus Vs Monthly Income:

For the Agent Bonus from 3000 - 6000 the Monthly income is not proportionality distributed. This is indicated by the high number of outliers.

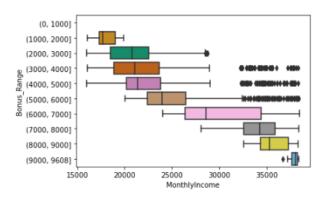


Figure 19: Plot of Agent Bonus Vs Monthly Income

#### vi. Agent Bonus Vs Existing Policy Tenure:

From the below graph we can see that the value of the Existing Policy Tenure lies between the range of around 3 to 13.

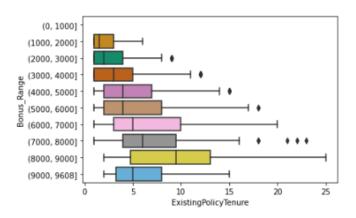


Figure 20: Plot of Agent Bonus Vs Existing Policy Tenure

#### vii. Agent Bonus Vs Sum Assured:

From the below graph we can see that the Sum Assured is directly proportional to the Agent Bonus i.e. the Agent Bonus increases as the Sum Assured to the customer increases.

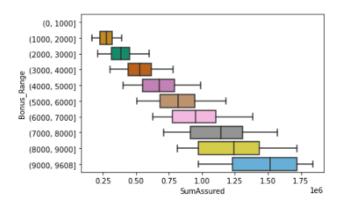


Figure 21: Plot of Agent Bonus Vs Sum Assured

#### viii. Agent Bonus Vs Last Month Calls:

From the below graph we can say that number of calls made lies between 0 - 10 for the Agent Bonus Ranges.

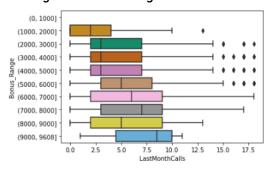


Figure 22: Plot of Agent Bonus Vs Last Month Calls

#### ix. Correlation Values between Variables.

From the below Correlation values we can see that only few variables are highly correlated with each other.

Following is the set of most correlated variables.

- a) Agent Bonus and Sum Assured 0.85
- b) Agent Bonus and Monthly Income 0.61
- c) Agent Bonus and Age 0.56
- d) Agent Bonus and Customer Tenure 0.56
- e) Age and Sum Assured 0.47
- f) Customer Tenure and Sum assured 0.47
- g) Monthly income and Sum assured 0.51

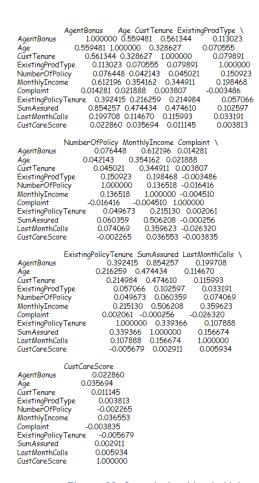


Figure 23: Correlation Matrix Value

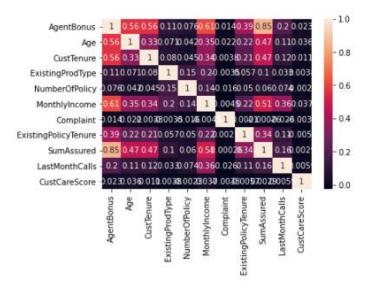


Figure 24: Heat Map of Correlation Matrix Values.

# 3. Data Cleaning and Pre-processing

a. Missing Value: Not all variables have values for all the records. Some of the values are missing for some variables. The list of these variables and the missing value count is as shown below. In order to remove replace these values the KNN Imputation method is used. Using the common values from the nearest neighbors, the value of the missing datapoint is added.

```
In [5]:
        sales_na = sales.isna().sum()
        sales na[sales na.values > 0].sort values(ascending = False)
Out[5]: Age
                       269
                          236
        MonthlyIncome
        CustTenure
       ExistingPolicyTenure 184
        SumAssured
                        154
        CustCareScore
                           52
       NumberOfPolicy
                          45
        dtype: int64
```

Figure 25: Missing Value Count

#### b. Removal of unwanted variables

- The variable Customer ID (CustID) can be dropped as per the initial Exploratory Data Analysis (EDA) as this variable is a continuous variable which doesn't provide much information towards our data modeling.
- ii. The variable Age can be dropped as the variable values are not matching the level of Education the customer has.

# 4. Model building and interpretation

#### A. Various models

The data set is divided into Train set and Test set in the ratio 67:33.

```
In [40]: X_train, X_test, y_train, y_test = train_test_split(X, y, test_size=0.33, random_state=4)

In [41]: print(X_train.shape, X_test.shape, y_train.shape, y_test.shape)

(3028, 17) (1492, 17) (3028,) (1492,)
```

Figure 26: Train\_Test Split

#### I. Multiple Linear Regression:

a. Model 1: Full Model where all the Independent variables are used for building the model. The predicted value for Agent Bonus will be a combination of all the following independent Variables.

- CustTenure
- Channel
- Occupation
- EducationField
- Gender
- ExistingProdType
- Designation
- NumberOfPolicy
- MaritalStatus
- MonthlyIncome
- Complaint
- ExistingPolicyTenure
- SumAssured
- Zone
- PaymentMethod
- LastMonthCalls
- CustCareScore

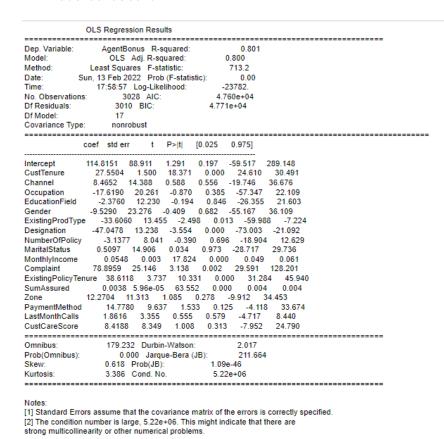


Figure 27: Multiple Linear Regression Model 1

- b. Model 2: Based on the value of P (P>0.56), the following variables are selected as they are significant.
  - CustTenure
  - Channel
  - Occupation

- ExistingProdType
- Designation
- MonthlyIncome
- Complaint
- ExistingPolicyTenure
- SumAssured
- Zone
- PaymentMethod
- LastMonthCalls
- CustCareScore

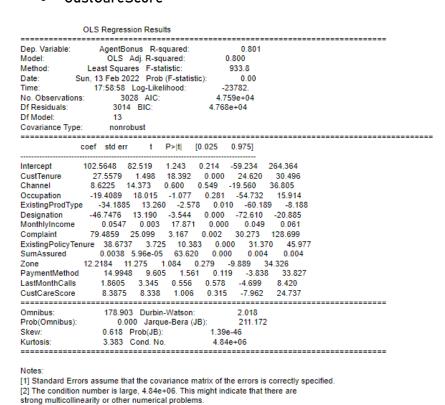


Figure 28: Multiple Linear Regression Model 2

- c. Model 3: Further to improve the model performance, the following variables are selected based on P value(P>0.4).
  - CustTenure
  - Occupation
  - ExistingProdType
  - Designation
  - MonthlyIncome
  - Complaint
  - ExistingPolicyTenure
  - SumAssured
  - Zone
  - PaymentMethod
  - LastMonthCalls

#### CustCareScore

**OLS Regression Results** AgentBonus R-squared: Dep. Variable: 0.801 0.800 Model: OLS Adj. R-squared: Method: Least Squares F-statistic: 1104. Date: Sun, 13 Feb 2022 Prob (F-statistic): 0.00 Time: 17:58:58 Log-Likelihood: 3028 AIC: -23783. No. Observations: 4.759e+04 Df Residuals: 3016 BIC: 4.766e+04 Df Model: Covariance Type: nonrobust coef std err t P>|t| [0.025 0.9751 106.8576 82.145 27.5391 1.498 -54.209 Intercept 1.301 0.193 267.924 18.387 0.000 24.602 CustTenure 30.476 Occupation -19.5966 18.008 -1.088 0.277 -54.907 15.713 -34.0218 13.252 -2.567 ExistingProdType 0.010 -60.005 -8 039 -45.6730 13.083 -3.491 0.000 -71.325 0.0549 0.003 18.336 0.000 0.004 Designation -20.021 MonthlyIncome Complaint 78.9995 25.076 3.150 0.002 29.832 128.167 Existing Policy Tenure 38.7252 3.723 10.403 0.000 31.426 46.024 Sum Assured 0.0038 5.95e-05 63.656 0.000 0.004 0.004 PaymentMethod 14.7512 9.598 1.537 0.124 -4.068 33.57 8.5382 8.328 1.025 0.305 -7.790 24.867 33.571 CustCareScore \_\_\_\_\_\_ 179.146 Durbin-Watson: 2.017 Omnibus: Prob(Omnibus): 0.000 Jarque-Bera (JB): 211.496 0.618 Prob(JB): 1.19e-46 Skew: 3.383 Cond. No. 4.82e+06 Kurtosis: \_\_\_\_\_\_

Figure 29:Multiple Linear Regression Model 3

[1] Standard Errors assume that the covariance matrix of the errors is correctly specified.
[2] The condition number is large, 4.82e+06. This might indicate that there are

II. k Nearest Neighbor:

strong multicollinearity or other numerical problems.

Notes:

 a. Model 1: The first model is with 10 neighbors. The value of agent bonus is selected based on the values of 10 nearest neighbors.

```
In [45]: knn_model = KNeighborsRegressor(n_neighbors=10) knn_model.fit(X_train, y_train) y_pred_KNN1 = knn_model.predict(X_test)
```

Figure 30: KNN with k = 10

b. Model 2: The first model is with 5 neighbors. The value of agent bonus is selected based on the values of 5 nearest neighbors.

```
In [46]: knn_model = KNeighborsRegressor(n_neighbors=5) knn_model.fit(X_train, y_train) y_pred_KNN2 = knn_model.predict(X_test)
```

Figure 31:KNN with k = 5

c. Model 3: The first model is with 3 neighbors. The value of agent bonus is selected based on the values of 3 nearest neighbors.

```
In [47]: knn_model = KNeighborsRegressor(n_neighbors=3) knn_model.fit(X_train, y_train) y_pred_KNN3 = knn_model.predict(X_test)
```

Figure 32:KNN with k = 3

#### B. Model Tuning

1) Grid Search:

Based on the grid search for KNN model, the best value for k is predicted as 3.

```
In [48]: parameters = {"n_neighbors": range(1, 50)}
gridsearch = GridSearchCV(KNeighborsRegressor(), parameters)
gridsearch.fit(X_train, y_train)

Out[48]: GridSearchCV(estimator=KNeighborsRegressor(),
param_grid={"n_neighbors": range(1, 50)})

In [49]: gridsearch.best_params_

Out[49]: {"n_neighbors": 3}

In [50]: test_preds_grid = gridsearch.predict(X_test)
test_mse = mean_squared_error(y_test, test_preds_grid)
test_mse = sqrt(test_mse)
test_mse

Out[50]: 406.14398107406316
```

Figure 33: Grid Search on kNN

# 5. Testing predictive model against the test set using various appropriate performance metrics

I. R<sup>2</sup> Value

For all the three MLR models, the  $R^2$  value didn't change significantly. The value remained at 0.80.

II. Mean Squared Error (MSE)

The following are the values for the MSE for all the models.

- There is no significant improvement in the MSE for MLR
- The value of MSE for KNN changes significantly.

```
Mean Squared error

Multiple Linear Regression 1 : 401396.40331891744

Multiple Linear Regression 2 : 401236.35000007466

Multiple Linear Regression 3 : 401154.3793931682

k Nearest Neighbours (KNN with k = 10): 315280.0762021136

k Nearest Neighbours (KNN with k = 5): 228250.66163804493

k Nearest Neighbours (KNN with k = 3): 164952.933362689
```

Figure 34: Mean Square Error (MSE)

III. Root Mean Square Error (RMSE)

The following are the values for the MSE for all the models.

- There is no significant improvement in the RMSE for MLR
- The value of RMSE for KNN changes significantly.

Root Mean Squared error

Multiple Linear Regression 1 : 633.55852398884

Multiple Linear Regression 2 : 633.4321984238524

Multiple Linear Regression 3 : 633.3674915822315

k Nearest Neighbours (KNN with k = 10): 561.4980642906203

k Nearest Neighbours (KNN with k = 5): 477.7558598678251

k Nearest Neighbours (KNN with k = 3): 406.14398107406316

Figure 35: Root Mean Square Error (RMSE)

# 6. Final interpretation / recommendation

The following are the customer profile recommendations for agents to increase their bonus,

- 1) Customers with customer tenure more than 15 years.
- 2) Customers with policies of product type 3,4 or 5 (Mainly 4).
- 3) Customers with 4 or 5 policies.
- 4) Customers with monthly income between 23,000 32,000
- 5) Customers with existing policies with policy tenure of 4 10 months.
- 6) Sum assured to the customer should be between 75,000 1,50,000
- 7) Agent should make at least 6 7 calls per month.
- 8) Customers with the following characteristics are more in number. Hence, the probability of selling the policy is higher to a customer with a similar characteristic.
  - a) Monthly income type Salaried
  - b) Education level Graduates
  - c) Gender Male
  - d) Designation Executive / Manager
  - e) Mode of payment Half yearly / Yearly
  - f) Zone North / West
  - g) Marital Status Married.