



Retail-Giant Sales Forecasting Case Study

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Abstract

We identified 2 most profitable market segment for "Global Mart" as APAC Consumer & EU Consumer. We forecasted future 6 months sales & quantity for these using time series forecasting methods. Total 8 forecasting models for top 2 segments out of which 4 best models were selected for forecasting future 6 months sales & quantity from January 2015 to June 2015. Models were created using Liner Regression & Auto ARIMA techniques on time series data.





Problem solving methodology

Data Preparation

- Create 21 Market-Segment buckets
- Aggregate buckets by Sales, Profit, Quantity
- Calculate Coefficient of Variation(CV)
- Pick Top 2 Segments based on CV & Profit
- Aggregate data by Market-Segment & Order Month on subset of Top 2 segments

Modeling

- Create time series of top Aggregated Data
- Smoothen time series to identify trend & seasonality
- Creating train & validation sets of size 42 & 6 months
- Build Model 1: Regression Model
- Build Model 2: Auto ARMA Model

Model Evaluation

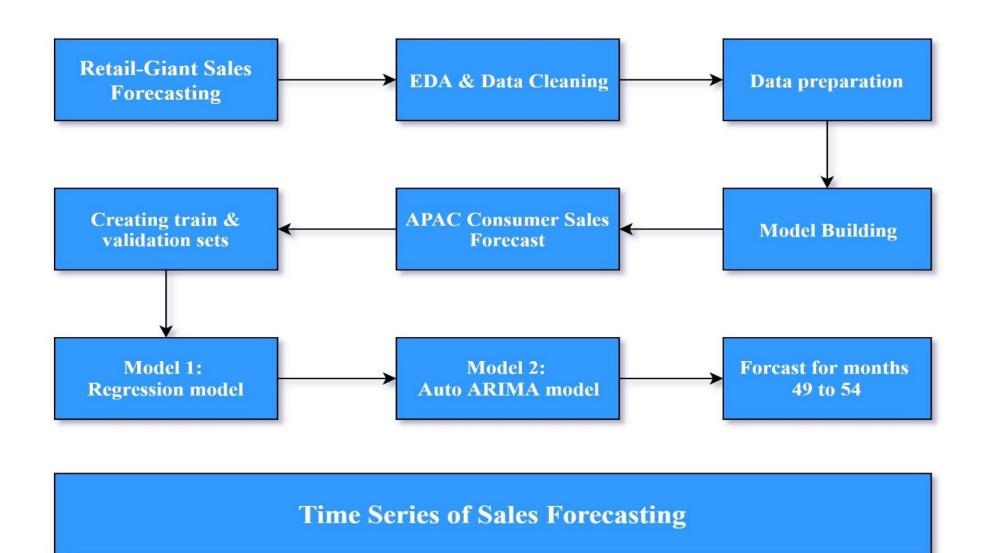
- Evaluate model on validation set using MPSE
- Choose best model out of Model 1 & Model 2 using MPSE
- For Auto ARIMA plot ACF of residuals to check it resembles white noise

Forecasting

- Use best model to forecast future 6 months Sales.
- Repeat same for both Market-Segments separately for Sales & Quantity
- Prepare 4 forecasts for top 2 segments by Sales & Quantity











Analysis: Data Preparation & EDA

- 1. Created 21 data subset buckets based on Market & Segment they belong.
- 2. Aggregated data in each bucket by Sales, Quantity & Profit.
- 3. Calculated Coefficient of Variation(CV) using aggregated Profit for each Market-Segment using below:

CV = sd(Profit)*100/mean(Profit)

4. Using CV & Profit found Top 2 most profitable Market-Segments as APAC_Consumer & EU_Consumer with below values:

Market	Segment [‡]	Sales [‡]	Profit ^	CV ÷
EU	Consumer	1529716.24	188687.707	471.8084
APAC	Consumer	1816753.70	222817.560	420.6702

5. Aggregated data by Market-Segment & Order Month.





Analysis: Building Regression and Auto ARIMA Models

- 1. Created time series for aggregated data of EU_Consumer & APAC_Consumer subsets for first 48 months:
- 2. $\underline{ts(APAC_Consumer_Agg\$Sales,frequency=12,start=c(2011,1),end=c(2014,12))}$
- 2. Smoothened time series using Moving Average method, also tested Holt Winters smoothing.
- 3. Time series data was divided into train(1-42 month), validation(43-48 month) & test sets(49-54 month).
- 4. Model 1: Linear model : Created using tslm() function from forecast package in R on train data.
- 5. Model 2: Auto Arima Model: Created using auto.arima() function from forecast package in R train data
- 6. Both models were evaluated using Mean Absolute Percentage Error(MAPE).
- 7. ACF plots of residuals were used check that it resembles white noise.



Analysis: Model Evaluation



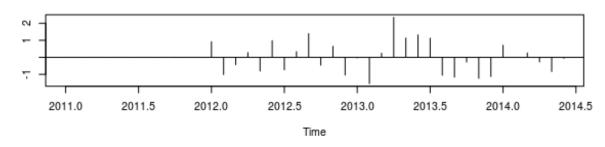
Standardized Residuals

ME RMSE MAE MPE MAPE ACF1 Theil's U
Test set 8940.623 13561.35 9883.642 11.61695 13.54141 0.3648822 1.900914

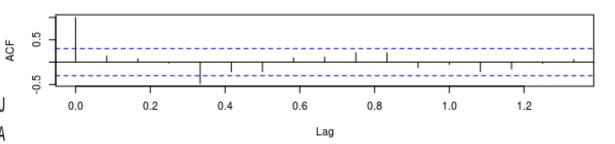
a)MAPE and other measures for APAC Consumer time series Linear Model

ME RMSE MAE MPE MAPE MASE ACF1 Theil's U
Training set -25.89145 2883.803 2041.564 -0.4648203 5.52011 0.2567916 0.1363166 NA
Test set 9518.65946 14630.005 10576.355 12.3253908 14.48387 1.3303127 0.3522145 2.046502

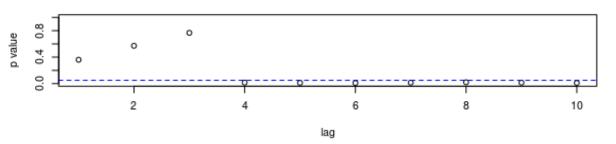
b)MAPE and other measures for APAC Consumer time series Auto ARIMA Model



ACF of Residuals



p values for Ljung-Box statistic



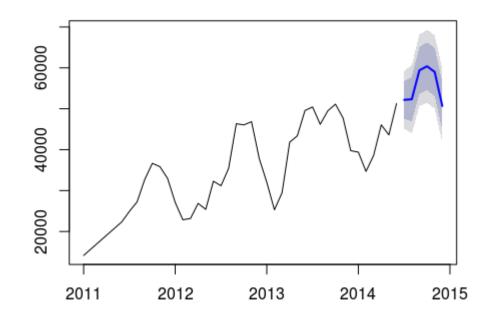
c) ACF of Residuals for APAC Consumer Sales time series





Results: 1a. APAC Consumer Sales Forecast on validation set

Forecasts from ARIMA(1,0,0)(1,1,0)[12] with drift



Time

a) Linear Model Forecast

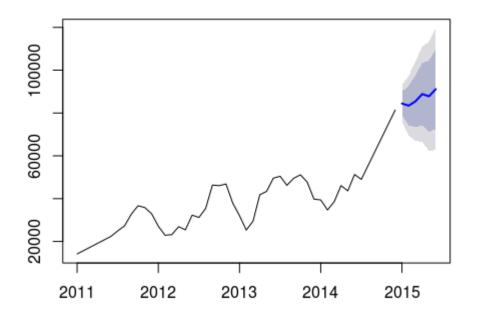
b) Auto ARIMA Model Forecast





Results: 1b. APAC Consumer Sales Forecast on test set

Forecasts from ARIMA(1,1,0)(1,0,0)[12]

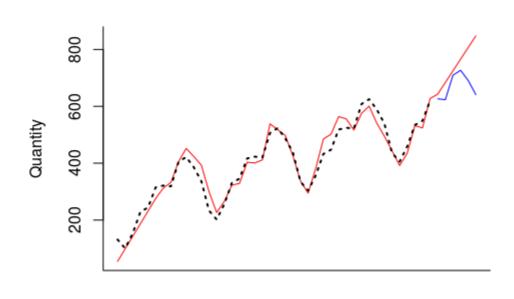


a)) Auto ARIMA Model Forecast



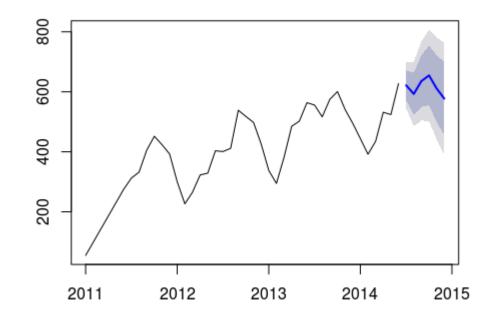


Results: 2a. APAC Consumer Quantity Forecast on validation set



Time

Forecasts from ARIMA(0,1,0)(1,0,0)[12]

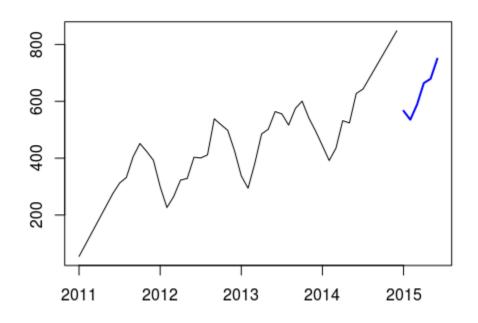






Results: 2b. APAC Consumer Quantity Forecast on test set

Forecasts from Linear regression model

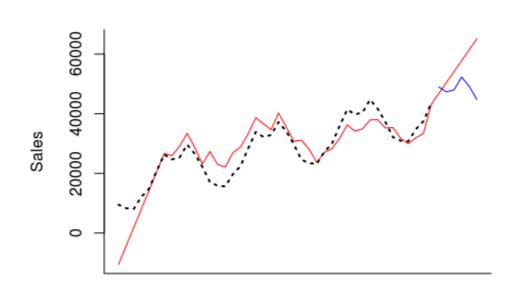


a) Linear Model Forecast



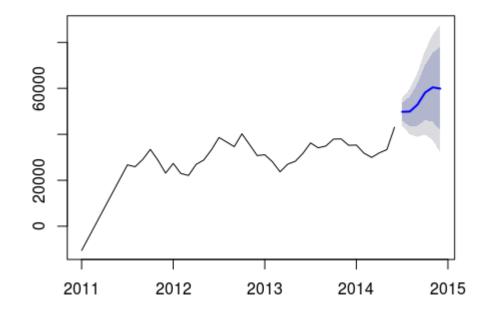


Results: 3a. EU Consumer Sales Forecast on validation set



Time

Forecasts from ARIMA(0,2,1)(0,1,0)[12]

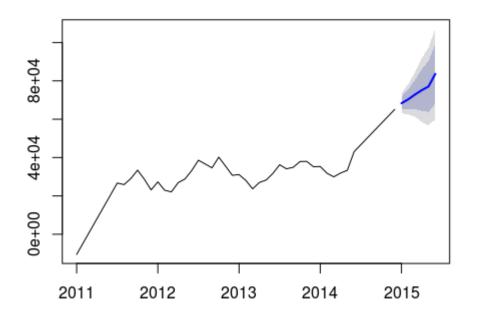






Results: 3b. EU Consumer Sales Forecast on test set

Forecasts from ARIMA(0,1,3)(1,0,0)[12] with drift

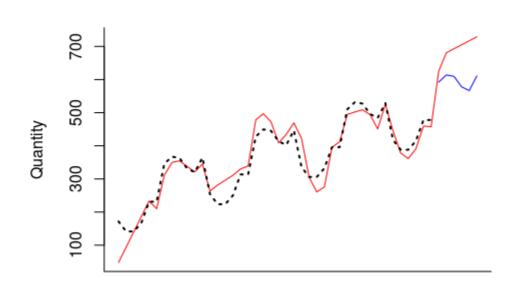


a)) Auto ARIMA Model Forecast



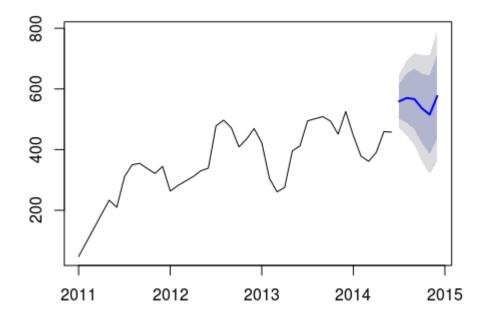


Results: 4a. EU Consumer Quantity Forecast on validation set





Forecasts from ARIMA(0,1,0)(1,1,0)[12]

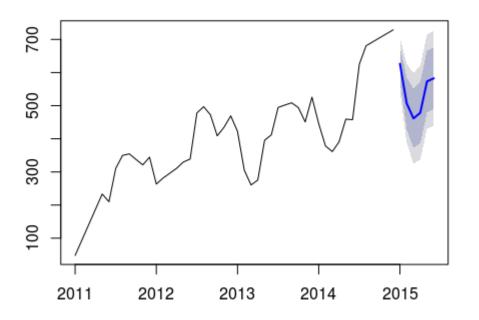






Results: 4b. EU Consumer Quantity Forecast on validation set

Forecasts from ARIMA(2,0,0)(1,1,0)[12] with drift



a)) Auto ARIMA Model Forecast





Conclusions

- 1. Based on data provided we helped "Global Mart" in identifying 2 most profitable market segments as APAC Consumer and EU Consumer.
- 2. We created total 8 forecasting models for top 2 segments out of which 4 best were selected for forecasting future 6 months sales & quantity for months January 2015 to June 2015.
- 3. Below is summary of 4 key forecasts on test data(Jan June 2015):
 - a) APAC Consumer Sales is likely to rise in next 6 months with small fluctuations.
 - b) APAC Consumer is also likely to rise steeply in coming 6 months.
 - c) EU Consumer Sales may show slow rise in coming months.
 - d) EU Consumer Quantity is likely to drop during initial 1 or 2 months & then rise rapidly in next 3 months, eventually reaching a plateau.