

BAN5501 Final Project: Project Management Database

By Nathan Minkwitz, Noah Skole, & Steven Caione



Project Overview

Introduction

- **Industry:** Consulting
- **Business Type:** Multiple-Branch Business Consulting Company
- **Company Information:**

We are the new executives for DevKings Consulting Group, a US-based consulting company that has just scaled operations to service all four time zones in the US. DevKings was founded in 2019 in Boston, MA.

- The company just expanded operations, opening three more offices in Chicago, IL, Denver, CO, and Los Angeles, CA,



Business Situation

- Our existing database works for managing projects for our original office in Boston, MA, but will not be able to maintain data integrity and security across an additional three offices in Chicago, IL, Denver, CO, and Los Angeles, CA.
- We need our Dev Team to build a new project management database that enables the executives, managers, and consultants at DevKings to operate successfully at scale.



Database Considerations

- Preliminary
 - What industry are we looking at?
 - What does our company do?
 - How many employees do we have
 - Where are they located?
 - What is the current situation?
 - What are the business requirements?
- Secondary
 - How many tables do we need?
 - What type of information will they hold?
 - Which are our fact tables? Lookup?
 - Are there any relationships?
 - PK or FK?



Database Design

Database Schema: Fact Tables

- Roles

- Primary Key: role_id
- Fields: role_name, role_description, dept

- Departments

- Primary Key: dept_id
- Fields: dept_name, dept_suffix, dept_description

- Offices

- Primary Key: office_id
- Fields: office_name, phone_number, fax_number, address, city, state, timezone

- Accounts

- Primary Key: account_id
- Fields: account_name, account_manager (user_id), account_contact, account_email, account_phone_number, city, state, timezone

Database Schema: Lookup Tables

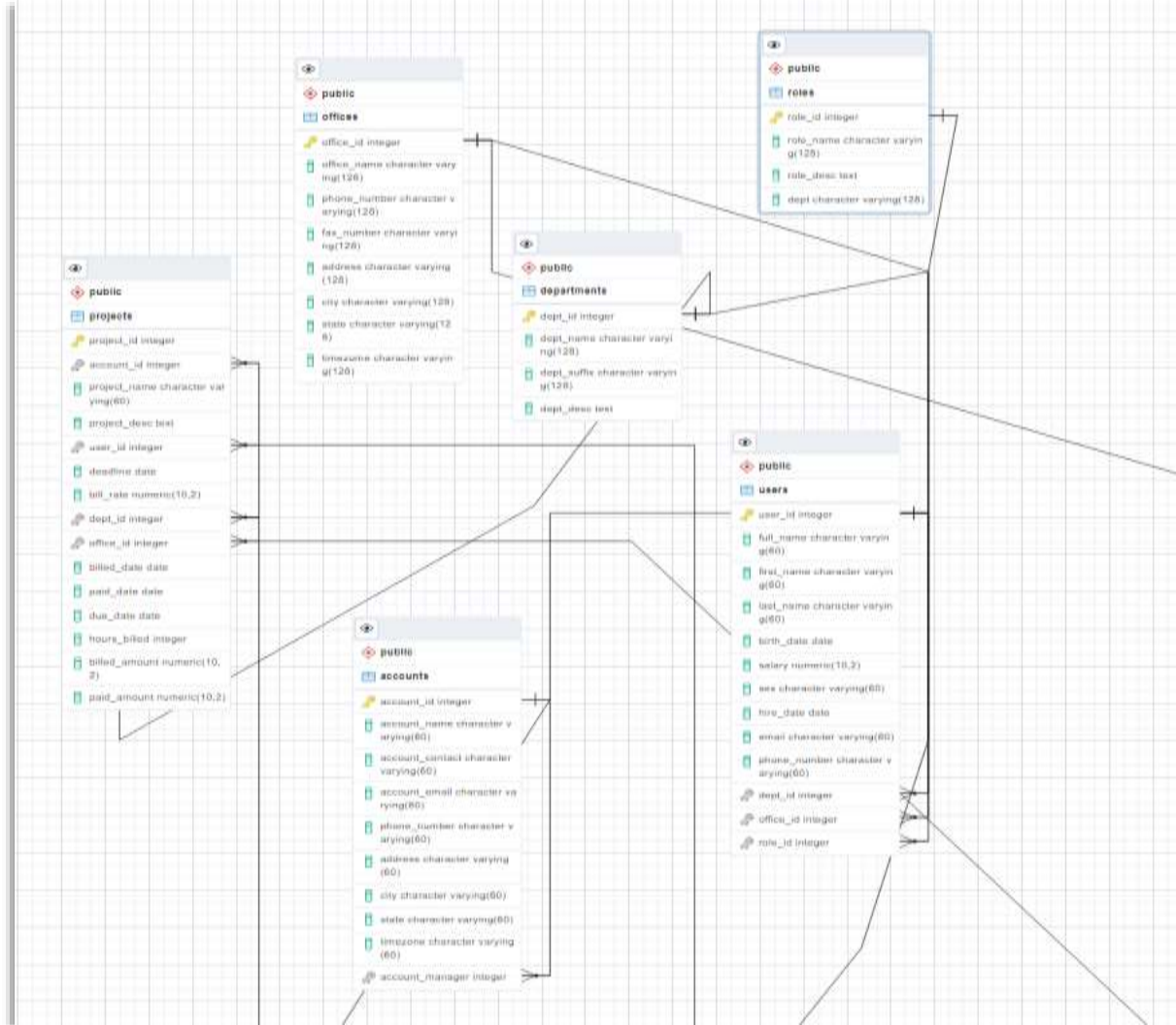
- Users

- Primary Key: user_id
- Foreign Keys: dept_id, office_id, role_id
- Fields: full_name, first_name, last_name, birthdate, salary, sex, hire_date, address, email, phone number

- Projects

- Primary Key: project_id
- Foreign Keys: account_id, dept_id, office_id, project_consultant(user_id)
- Fields: project_name, project_description, deadline, bill_rate, bill_date, paid_date, due_date, hours_billed, billed_amount, paid_amount

Database Schema: Entity Relationship Diagram (ERD)



Application: SQL Queries

Query 1.0: Ranking Accounting Analysis

-- Outstanding Balance by Account?

```
SELECT RANK() OVER(ORDER BY SUM(p.paid_amount) DESC) AS ranking,  
       a.account_name,  
       SUM(p.paid_amount - p.billed_amount) AS outstanding  
FROM projects p  
JOIN accounts a  
ON p.account_id = a.account_id  
where paid_amount < billed_amount  
GROUP BY account_name  
LIMIT 5;
```

| | ranking bigint | account_name character varying (60) | outstanding numeric |
|---|-------------------|--|------------------------|
| 1 | 3 | National Grid | -50000.00 |
| 2 | 1 | OTIS | -37000.00 |
| 3 | 2 | Botanical Growers | -13000.00 |
| 4 | 4 | Boston Red Sox | -7000.00 |
| 5 | 5 | Palisades Tahoe | -6000.00 |

Query 1.1: YoY Accounting Analysis

```
-- What was the outstanding balance by year?  
SELECT date_part('year', paid_date) AS year,  
SUM(paid_amount - billed_amount) as outstanding_balance  
FROM projects  
WHERE paid_amount < billed_amount  
AND date_part('year', paid_date) is not null  
GROUP BY year  
ORDER BY outstanding_balance;
```

| | year double precision 🔒 | outstanding_balance numeric 🔒 |
|---|----------------------------|----------------------------------|
| 1 | 2022 | -68300.00 |
| 2 | 2020 | -41000.00 |
| 3 | 2019 | -7000.00 |
| 4 | 2021 | -7000.00 |

Query 2: Analyzing YoY Revenue Growth of DevKings Consulting Group

```
-- How much revenue did the company generate in 2019, 2020, 2021 and 2022?  
SELECT date_part('year', paid_date) AS year, sum(paid_amount) rev  
FROM projects  
where date_part('year', paid_date) is not null  
GROUP BY 1  
ORDER BY 2 DESC;
```

| | year double precision 🔒 | revenue numeric 🔒 |
|---|----------------------------|----------------------|
| 1 | 2019 | 809000.00 |
| 2 | 2020 | 669000.00 |
| 3 | 2021 | 3103000.00 |
| 4 | 2022 | 3255150.00 |



Query 3: Average Salary Analysis

```
-- How many employees had a salary higher than the average (across all years and departments)
SELECT COUNT(*) as employees_salary_higher_than_avg, AVG(salary) as avg_Devkings_salary
FROM users
WHERE salary > (
    SELECT AVG(salary) avg_salary
FROM users);
```

- 12 employees had higher than the average salary of \$189,167

| employees_higher_than_avg  | avg_devkings  |
|---|--|
| bigint | numeric |
| 12 | 189166.66666666 |




Query 4: Consultant Productivity Analysis

```
-- What projects were finished before the deadline in 2022?  
SELECT date_part('year', billed_date) as year,  
       deadline, billed_date, u.full_name as consultant,  
       project_id, p.account_id, project_name, billed_amount  
FROM projects p  
JOIN users as u  
ON p.user_id = u.user_id  
WHERE billed_date < deadline  
AND date_part('year', billed_date) = 2022  
GROUP BY year, deadline, billed_date, u.full_name, p.account_id, project_id, project_name, billed_amount  
ORDER BY 1, 8 DESC;
```

| | year double precision 🔒 | deadline date 🔒 | billed_date date 🔒 | consultant character varying (60) 🔒 | project_id integer 🔒 | account_id integer 🔒 | project_name character varying (60) 🔒 | billed_amount numeric (10,2) 🔒 |
|---|----------------------------|--------------------|-----------------------|--|-------------------------|-------------------------|---|-----------------------------------|
| 1 | 2022 | 2022-12-20 | 2022-10-20 | Shelli Baida | 6 | 105 | Botanical Growers - Distribution Apps | 400000.00 |
| 2 | 2022 | 2022-12-23 | 2022-12-13 | Daniel Favier | 15 | 114 | Franklin Distribution - Inventory Mgmt T... | 120000.00 |
| 3 | 2022 | 2023-01-15 | 2022-12-16 | Alyssa Pataballa | 14 | 113 | Rothman Group - Business Strategy | 50000.00 |
| 4 | 2022 | 2022-10-23 | 2022-10-14 | Alyssa Pataballa | 9 | 108 | OTIS - Maintaince History App | 42000.00 |




Query 5.0: Early Project Completion Rate

```
-- What percentage of projects were finished before the deadline?
WITH numerator as (
  SELECT COUNT(project_id) as projects_finished_early
  FROM projects
  WHERE billed_date < deadline
  ORDER BY projects_finished_early
),
denominator as (
  SELECT COUNT(project_id) as total_projects
  FROM projects
  WHERE billed_date IS NOT NULL
  ORDER BY total_projects
)
SELECT *,
(SELECT total_projects FROM denominator),
100 * projects_finished_early / (SELECT total_projects FROM denominator) AS percentage_finished_early
FROM numerator;
```

| | projects_finished_early  | total_projects  | percentage_finished_early  |
|---|---|--|---|
| | bigint | bigint | bigint |
| 1 | 8 | 38 | 21 |

Query 5.1: On-time Project Completion Rate

```
-- What percentage of projects were finished by the deadline? |
WITH numerator as (
  SELECT COUNT(project_id) as projects_finished_ontime
  FROM projects
  WHERE billed_date = (deadline + 1)
  ORDER BY projects_finished_ontime
),
denominator as (
  SELECT COUNT(project_id) as total_projects
  FROM projects
  WHERE billed_date IS NOT NULL
  ORDER BY total_projects
)
SELECT *,
  (SELECT total_projects FROM denominator),
  100 * projects_finished_ontime / (SELECT total_projects FROM denominator) AS percentage_finished_ontime
FROM numerator;
```

| | projects_finished_ontime  | total_projects  | percentage_finished_ontime  |
|---|--|--|--|
| 1 | 28 | 38 | 73 |

Query 5.2: Late Project Completion Rate

```
-- What percentage of projects were finished by the deadline? Finish after the deadline?
WITH numerator as (
  SELECT COUNT(project_id) as projects_finished_ontime
  FROM projects
  WHERE billed_date = (deadline + 1)
  ORDER BY projects_finished_ontime
),
denominator as (
  SELECT COUNT(project_id) as total_projects
  FROM projects
  WHERE billed_date IS NOT NULL
  ORDER BY total_projects
)
SELECT *,
  (SELECT total_projects FROM denominator),
  100 * projects_finished_ontime / (SELECT total_projects FROM denominator) AS percentage_finished_ontime
FROM numerator;
```

| | projects_finished_late bigint | total_projects bigint | percentage_finished_late bigint |
|---|----------------------------------|--------------------------|------------------------------------|
| 1 | 2 | 38 | 5 |

Query 6.0: Investigating Compensation Gaps

```
-- What is the total wage gap (compensation gap) between male and female employees?  
WITH male as (  
  SELECT SUM(salary) as male_salary  
  FROM users  
  WHERE sex = 'male'  
  ORDER BY male_salary  
) ,  
female as (  
  SELECT SUM(salary) as female_salary  
  FROM users  
  WHERE sex = 'female'  
  ORDER BY female_salary  
)  
SELECT *,  
  (SELECT female_salary FROM female),  
  male_salary - (SELECT female_salary FROM female) AS wage_gap  
FROM male;
```

| | male_salary  | female_salary  | wage_gap  |
|---|---|---|--|
| 1 | 2162000.00 | 1672000.00 | 490000.00 |



Query 6.1: Average Salary Gap

```
-- What is the average wage gap between male and female employees
WITH male AS (
  SELECT AVG(salary) AS male_salary
  FROM users
  WHERE sex = 'male'
  ORDER BY male_salary
),
female AS (
  SELECT AVG(salary) AS female_salary
  FROM users
  WHERE sex = 'female'
  ORDER BY female_salary
)
SELECT *,
  (SELECT female_salary FROM female),
  male_salary - (SELECT female_salary FROM female) AS avg_wage_gap
FROM male;
```

| male_salary | female_salary | avg_wage_gap |
|----------------------|----------------------|---------------------|
| numeric | numeric | numeric |
| 135125.0000000000000 | 139333.3333333333333 | -4208.3333333333333 |

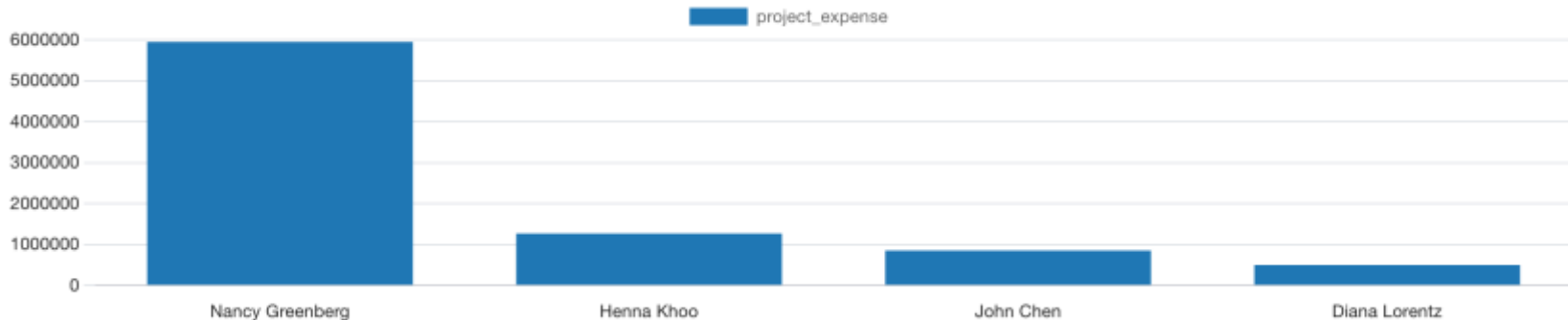


Query 7: Analyzing Account Manager Performance

-- Which account manager brought in the most revenue?

```
SELECT a.account_manager, u.full_name,  
       SUM(paid_amount) AS project_expense  
FROM projects as p  
JOIN accounts as a  
ON p.account_id = a.account_id  
JOIN users as u  
ON a.account_manager = u.user_id  
GROUP BY a.account_manager, u.full_name  
HAVING SUM(paid_amount) > 0  
ORDER BY 3 DESC;
```

| | account_manager integer | full_name character varying (60) | project_expense numeric |
|---|----------------------------|-------------------------------------|----------------------------|
| 1 | 10 | Nancy Greenberg | 5946000.00 |
| 2 | 17 | Henna Khoo | 1267000.00 |
| 3 | 12 | John Chen | 853750.00 |
| 4 | 9 | Diana Lorentz | 499400.00 |

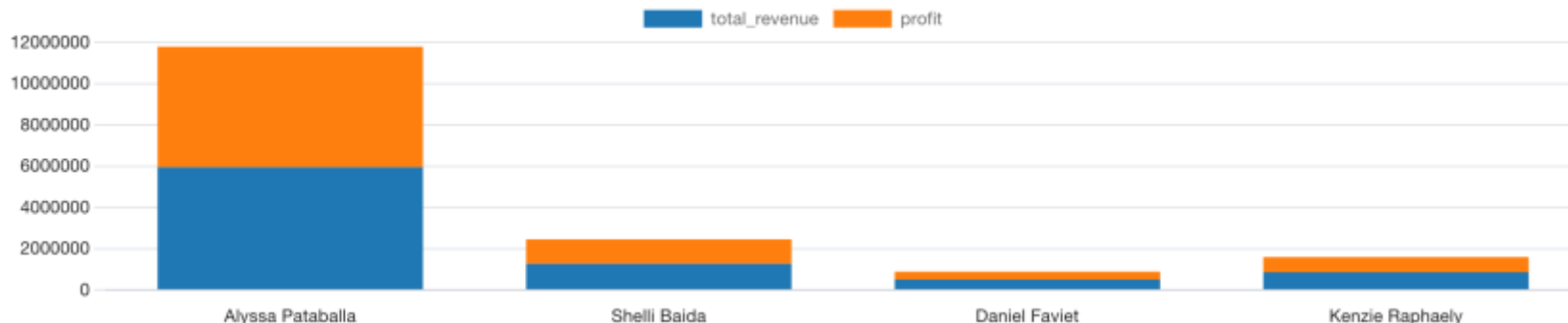


Query 8: Analyzing Consultant Profitability

```
-- Which consultant had the most projects, revenue and profit?
```

```
SELECT u.full_name, COUNT(p.project_id) AS total_projects,  
       SUM(p.paid_amount) AS total_revenue,  
       SUM(p.paid_amount) - u.salary AS profit  
FROM projects p  
JOIN users u  
ON p.user_id = u.user_id  
GROUP BY u.full_name, u.salary  
ORDER BY 2 DESC, 3 DESC;
```

| | full_name character varying (60) | total_projects bigint | total_revenue numeric | profit numeric |
|---|-------------------------------------|--------------------------|--------------------------|-------------------|
| 1 | Alyssa Pataballa | 21 | 5946000.00 | 5836000.00 |
| 2 | Shelli Baida | 10 | 1267000.00 | 1177000.00 |
| 3 | Daniel Faviat | 6 | 499400.00 | 379400.00 |
| 4 | Kenzie Raphaely | 5 | 853750.00 | 738750.00 |



Query 9: Analyzing Office Profitability

-- Which office generates the most revenue?

```
SELECT p.office_id, o.office_name, SUM(p.paid_amount) AS total_revenue
FROM projects p
JOIN offices o
ON p.office_id = o.office_id
GROUP BY o.office_name, p.office_id
ORDER BY 3 DESC;
```

| | office_id integer | office_name character varying (128) | total_revenue numeric |
|---|----------------------|--|--------------------------|
| 1 | 1 | DevKings - Boston | 5946000.00 |
| 2 | 4 | DevKings - California | 1267000.00 |
| 3 | 3 | DevKings - Denver | 853750.00 |
| 4 | 2 | DevKings - Chicago | 499400.00 |

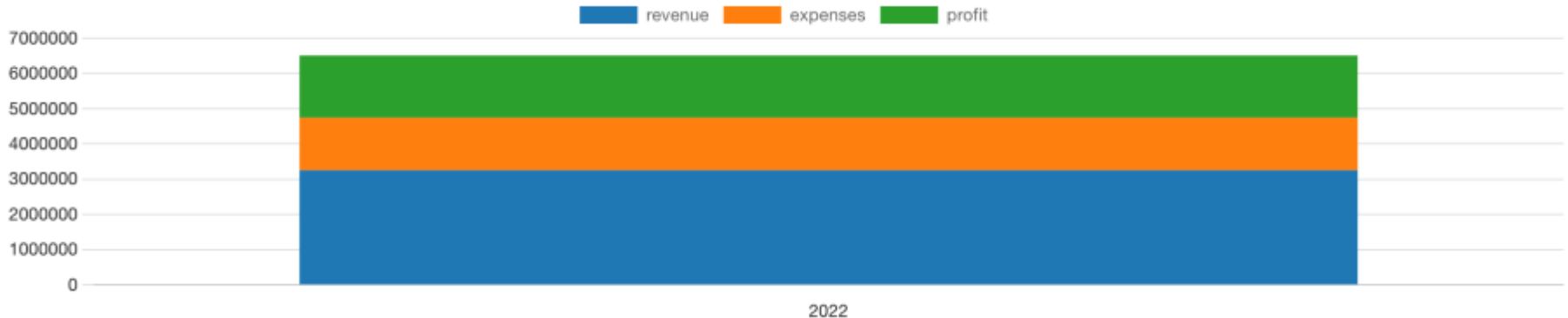


Query 10: DevKings Profit Analysis for 2022

```
-- How much did Devkings make in profit in 2022?
```






```
SELECT date_part('year', p.paid_date) AS year, SUM(p.paid_amount) AS revenue, SUM(u.salary) AS expenses,  
       SUM(p.paid_amount) - SUM(u.salary) AS profit  
FROM projects p  
JOIN users u  
ON p.user_id = u.user_id  
WHERE date_part('year', p.paid_date) = '2022'  
GROUP BY year;
```

| | year double precision 🔒 | revenue numeric 🔒 | expenses numeric 🔒 | profit numeric 🔒 |
|---|----------------------------|----------------------|-----------------------|---------------------|
| 1 | 2022 | 3255150.00 | 1490000.00 | 1765150.00 |

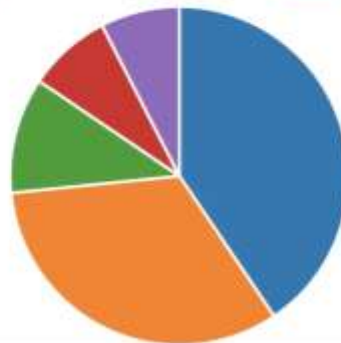


Query 11: Who are our top 5 accounts by expense?

```
-- Who are our top 5 accounts by expense?
SELECT RANK() OVER(ORDER BY SUM(p.billed_amount) DESC) AS ranking,
       a.account_name,
       SUM(p.billed_amount) AS expense
FROM projects p
JOIN accounts a
ON p.account_id = a.account_id
GROUP BY account_name
HAVING SUM(billed_amount) > 0
LIMIT 5;
```

| | ranking bigint | | account_name character varying (60) | | expense numeric |
|---|-------------------|--|--|--|--------------------|
| 1 | 1 | | National Grid |  | 2640000.00 |
| 2 | 2 | | Boston Red Sox |  | 2140000.00 |
| 3 | 3 | | POW |  | 720000.00 |
| 4 | 4 | | Botanical Growers |  | 520000.00 |
| 5 | 5 | | OTIS |  | 492000.00 |

■ National Grid ■ Boston Red Sox ■ POW ■ Botanical Growers ■ OTIS



Questions?

