

## The personality trait that makes people feel comfortable around you

Some people can walk into a room and instantly put everyone at ease. Others seem to make teeth clench and eyes roll no matter what they do. A small body of psychology research supports the idea that the way a person tends to make others feel is a **consistent** and measurable part of his personality. Researchers call it “**affective** presence.”

consistent 连续的; 一贯的

affective 情感的

This concept was first described nearly 10 years ago in a study by Noah Eisenkraft and Hillary Anger Elfenbein. They put business-school students into groups, had them enroll in all the same classes for a semester, and do every group project together. Then the members of each group rated how much every other member made them feel eight different emotions: stressed, bored, angry, sad, calm, relaxed, happy, and enthusiastic. The researchers found that a significant **portion** of group members’ emotions could be accounted for by the affective presence of their peers.

It’s been known for some time that emotions are **contagious**: If one person feels angry, she may well infect her neighbor with that anger. But affective presence is an effect one has regardless of one’s own feelings—those with positive affective presence make other people feel good, even if they personally are anxious or sad, and the opposite is true for those with negative affective presence.

portion 部分

contagious 感染性的

Elfenbein notes that positive affective presence isn’t inherently good, either for the person themselves, or for their relationships with others. **Psychopaths** are notoriously charming, and may well use their positive affective presence for **manipulative** ends. Neither is negative affective presence necessarily always a bad thing in a leader—think of a football coach yelling at the team at **halftime**, motivating them to make a **comeback**.

psychopath 精神病患

manipulative 操纵的

halftime 半场

comeback 恢复; 卷土重来