

Contact

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(LinkedIn)

Top Skills

Construction Project Management
Schedule Development
Primavera

Languages

English (Native or Bilingual)

Certifications

Foundations of Project Management
Professional Certificate in Building Information Modeling
Oracle Certified Specialist - Primavera
SWAC Member
Airport Planning Design and Development

Fray Holness

Agile Project & Construction Professional | Driving Success in Complex, Multi-Billion Dollar Infrastructure Programs
Queens, New York, United States

Summary

My expertise is in navigating the complexities of multi-billion dollar infrastructure programs, spanning both the public and private sectors.

My career was forged in the high-stakes environments of landmark aviation projects like the \$5.1 billion LaGuardia Terminal B and the \$4.2 billion JFK Terminal 6, experience I now leverage to develop vital public infrastructure.

My strength lies in unifying diverse, high-performing teams. I thrive on the challenge of aligning the objectives of government agencies, private partners, and technical experts to drive projects forward. Clear communication and collaborative problem-solving are the cornerstones of my approach.

From initial design and phasing to complex operational integration, I have a full-lifecycle perspective on what it takes to bring ambitious visions to life. This holistic understanding is crucial to delivering projects that meet their strategic goals.

Ultimately, I am driven by the tangible impact of this work, building the infrastructure that connects people and powers communities.

I hold a Bachelor of Science in Airport & Airline Management and multiple certifications in project management and BIM.

Core Competencies:

Project Planning, CPM Scheduling & Risk Mitigation

Stakeholder Relations & Cross-Functional Coordination

Budget & Resource Management

Change Management & Continuous Improvement

Design & Construction Phasing

Primavera P6, Microsoft Project, ProCore & BIM

Experience

DASNY (Dormitory Authority - State of New York)

Project Scheduling Manager

February 2025 - Present (10 months)

New York, United States

- Supports a multi-billion dollar portfolio of public capital construction projects by analyzing schedules and coordinating with internal teams, design staff, external consultants and general contractors.

- Reviews and provides commentary on Critical Path Method (CPM) construction schedules to ensure they meet program requirements and are realistic, accurate, and technically sound.

- Assists in mitigating project delays by contributing to the development of recovery schedules and performing forensic analysis to support dispute resolution.

Vantage Airport Group

Project Design

February 2023 - February 2025 (2 years 1 month)

- Contributed to the design planning and project scheduling for the \$4.2 billion JFK Terminal 6 project, utilizing industry-standard software to develop and monitor complex schedules.

- Facilitated seamless coordination between a diverse group of project stakeholders, including airlines, government agencies, and private vendors, to align on design and scheduling efforts.

- Reviewed baseline schedules and progress updates with the team to proactively identify technical issues and potential delays, ensuring project milestones remained on track.

OEC Group

1 year 4 months

Senior Project Coordinator

July 2022 - February 2023 (8 months)

- Lead various teams on projects related to streamlining OEC logistics functions and integrating new software to reduce disputes and manage assets valued at over \$250M.
- Applied project controls techniques, including cost-loaded scheduling and earned value methodologies, to help monitor budget adherence and maintain high-quality standards.
- Collaborate with the project team, management, and leadership to evaluate budgetary spend and results according to project plans to ensure milestones, deliverables, timelines, and budgets are met.
- Conduct Risk Identification, assessment, and mitigation efforts to ensure any internal risks are resolved and ensure effective utilization of project resources, people, and equipment through all phases of the project.
- Coordinate with IT to ensure each system configuration and implementation is completed based on solution design and operation team requirements.

Project Coordinator

November 2021 - July 2022 (9 months)

Worldwide

- Coordinate projects from initiation through completion by supporting Business Owners and Subject Matter Experts.
- Plans, organizes and monitors department-approved projects.
- Manage project tasks to the scope and define timeline while adhering to budget and quality organizational standards.
- Proactively and effectively communicate with a variety of stakeholders (including executives, team members, clients, and/or vendors).
- Monitor data daily to maintain precision and reduce processing errors. Assist with creating and circulating agendas for weekly meetings and project-based meetings.

LaGuardia Gateway Partners

Operations Specialist

January 2021 - February 2022 (1 year 2 months)

Queens, New York, United States

- Promoted to positions of increasing authority and responsibility due to exemplary performance and strong management abilities.

- Monitor all terminal activities and take the appropriate steps to mitigate all safety, security, and other concerns, contributing to a 35% increase in guest satisfaction.
- Retain a friendly and professional demeanor when interacting with all guests, visitors, and public members within the Terminal B confines, obtaining a personal 98% satisfaction rating.
- Develop and adjust key operation policies to improve airport operations effectiveness and efficiency.

LaGuardia Gateway Partners

2 years

Construction Project Lead - Facilities Phasing

2019 - 2020 (1 year)

Greater New York City Area

- Delivered all projects on time, under budget, and above expectations while managing project phasing, subcontractor approval, and RFI response related to New Terminal B tenants and storage areas.
- Allocated new spaces to existing tenants for the new terminal and conducted bid process and subcontractor approvals for design/construction of the \$10M project, generating 45% cost savings.
- Developed a strategic terminal layout and mapped areas to identify tenants and space requirements and designed real estate metrics and structures to facilitate concessionaire discussions.
- Built and managed a comprehensive space/lease database of the entire central terminal building to improve organizational efforts.
- Managed key aspects of multi-phase capital construction projects, including the development, review, and updating of CPM schedules.
- Oversaw subcontractor approvals and responded to RFIs, analyzing potential schedule impacts and coordinating recovery plans to mitigate delays.

Construction Project Coordinator

2018 - 2019 (1 year)

New York City Metropolitan Area

- Oversaw the development and implementation of innovative terminal design solutions for the LaGuardia redevelopment project to assure optimal project success.
- Supported the supervision of design and construction efforts for the redevelopment project across all phases.
- Assisted in developing and monitoring project schedules using Primavera P6, contributing to on-time project delivery.

- Coordinated with design and construction teams to establish and modify project schedules as needed throughout the project lifecycle.
- Supported all temporary and phased elements of old CTB and new terminal B, leading to on-time project delivery.
- Supervised all design and construction work to ensure adherence to LGP operational and commercial requirements.
- Established a space database of all rooms and areas within the old terminal building to facilitate the design and construction of spaces and aid in commercial lease discussions in Terminal B.

Vaughn College of Aeronautics and Technology

2 years

Library Technical Assistant

April 2016 - May 2018 (2 years 2 months)

Flushing, NY

- Performed core circulation and service desk duties, utilizing the automated system to check out and check in library materials and collect fines and fees.
- Offered exceptional patron support by registering new borrowers and providing reference services in the assigned department using standard reference sources.
- Established essential procedures for improving the organizational efficiency of the inventory process, including ordering and maintaining records for library books and materials while also assisting with the routine cataloging of library books and materials.

Resident Assistant

2016 - 2018 (2 years)

East Elmhust, NY

- Assisted in cultivating and maintaining a safe, open, inclusive, and supportive community for a diverse student population.
- Planned and implemented creative active/passive programs each semester to boost student engagement and ensure optimal achievement.
- Fostered and sustained a floor environment conducive to learning and academic success

LaGuardia Gateway Partners

Project Intern

2017 - 2017 (less than a year)

Laguardia Airport Terminal B

- Performed a wide array of core daily duties and tasks to support the project team and ensure smooth and efficient operations.
- Developed a cost analysis comparing passenger boarding bridge options for the New Terminal B to determine the most feasible option.
- Conducted thorough research and compiled detailed data on upcoming projects to support on-time and above-expectation project completion.

The Port Authority of Jamaica
Human Resource Intern
June 2013 - August 2013 (3 months)
Kingston, Jamaica

- Coordinated with staff members to ensure proper human resource management, contributing to a 20% increase in employee satisfaction.
- Organized historical documents based on date and created a digital registry to enhance organization.
- Completed official documents on behalf of the Vice President of HR while also filing timesheets to ensure on-time staff payments.

Education

Vaughn College of Aeronautics and Technology
Bachelor's Degree, Airport and Airline Management · (2015 - June 2018)