Software Engineering Principles

Understandability

| Implemented on (date) | | |
|------------------------------|---|--|
| Approved by (name & role) | Head of Software Practices (Fahad Anwar) In consultation with TAG (Technical Advisory Group). | |
| Last review on (date) | 13/03/2024 | |
| Reviewed by | TAG (Technical Advisory Group) | |
| Next review due on (date) | | |
| Principle owner (name) | Head of Software Practices In consultation with Technical Advisory Group (TAG) representing Software Engineers, Cloud Division, TISS and Security Division. | |
| Principle owner (division) | Digital Services and Technology (DST) | |
| Main point of contact (name) | Fahad Anwar Software Engineering Head of Practice | |
| Status | Final Draft | |
| Published version link | | |

Principle Review Record

This Review Record is to be completed on each time a review is conducted. Its purpose is to maintain a record of reviews, recording who conducted the review, the date of the review and the outcome of the review (fit for purpose, amendment required, principle no longer required, etc).

This principle is to be reviewed annually.

| Review No | Review Conducted By | Review Date | Review Outcome |
|--------------|---------------------|----------------|----------------|
| 01 | | | |

Amendment Details

| Date | Amendment Summary | Amended by | Version |
|------|-------------------|------------|---------|
| | | | |

RASCI (For detail please – RASCI Information document)

| • | • |
|-------------|---|
| Responsible | G6 Program Managers through Technical Leads, G7 and SEO's |
| Accountable | Head of Software Practices |
| Supportive | Head of Cloud Functions (Amazon, GCP, Azure) SAIM SIRA Software Engineering Community of Practice (SE-CoP) |
| Consulted | Technical Advisory Group (TAG) representing Software Engineers, Cloud Division, TISS and Security Division. |
| Informed | Senior Leadership Team |

| Software Engineering Community |
|--------------------------------|
| SAIM |
| SIRA |
| Design Authority Chair |

Understandability

Each codebase must be understandable and easy to change by new developers with minimal experience of the application.

Rationale

Almost all software continues to require changes through its life, whether to fix bugs, add new features or address security vulnerabilities. Sooner or later, most software ends up being maintained by people other than those who created it. In order to be able to change the software a developer needs to be able to understand it — or at least the part of it that they need to change. Systems that are considered too difficult, too expensive or too risky to change will either become a limiting factor on business change or eventually lead to a Big Rewrite, which can cost millions and take several years.

Instead, we should ensure that applications' codebases, as well as the systems that result from the interactions between them, are easily maintainable *and kept that way*, so that they are able to change with the business requirements. Even the process of replacing or decommissioning a system will benefit greatly from its current workings being understandable.

Implications

- Software must be created with a clear set of tests which help the reader understand the application, and tests can be run easily (ideally with single command).
- Appropriate levels of documentation will need to be created and updated, with a
 preference for detailed descriptions of functional behaviour to be implemented in
 code as tests. This includes maintaining a README/CONTRIBUTE describing the
 application and documenting the commands required to build, test and run it.
- Different audiences may require different artefacts for effective maintenance, change planning and risk management. This may include: the code, the commit history, JIRA tickets, cross-functional stories, architectural descriptions, runbooks, ADR (Architecture Decision Records) or formal documentation.
- Stale documentation is worse than no documentation, so investment will be required to ensure it is up to date. Maintained reference documentation and transient delivery documentation should be kept separate, so anyone can quickly understand what they can trust. Therefore, regular scheduled checks for documentation accuracy is required to ensure it remains reliable and up-to-date.
- Knowledge sharing can be split into two parts, the "WHATs" and the "WHYs". The
 WHATs should be evident from the code, and focused reference documentation,
 but the WHYs should be carefully documented as decisions are made. <u>Decision</u>
 records, code comments and/or appropriately named tests can all be useful in this
 case. Handover of the WHYs should be done to all levels, not just to developers.

- Each codebase should have a published set of code style guidelines, preferably
 importable into your IDE or text editor. At a minimum: encoding, line breaks and
 tabbing standards should be defined, ideally using a non-IDE-specific (or widelysupported) tool such as editorconfig.
- Developers should refactor code and tests when needed, reassured by the presence of the rapid feedback they will receive if they break something.
- An application should be consistent in applying a programming style throughout such as procedural, functional or object-oriented. Many languages encourage a particular style, in which case this should be adopted in order to play to its strengths.

Questions to be considered

- Are your services independently deployable and testable?
- Are you building a distributed monolith¹? This is mostly undesirable and can result from a tightly couple microservices architecture.
- Are your services sliced based on technical nature? It is mostly desirable for services to be sliced based on your business domain.
- Are you building nano-services? The nano-services can add lot of complexity and network overhead.
- Are your services independent or are they integrating on the database layer?
 Independent services are more desirable.
- Are you documenting architecture decisions?
- Are you using consistent styling supported by appropriate tools?

Motivation for the principles

- https://www.gov.uk/guidance/the-technology-code-of-practice
- https://engineering-principles.jlp.engineering/
- https://github.com/otto-de/tech_manifest
- https://www.gov.uk/government/publications/security-policy-framework/hmg-security-policy-framework

Principle Enforcement

G6 Program Managers through Technical Leads or Sr. member of respective software development team is responsible for monitoring and enforcing principle compliance.

Exception process

It is acknowledged that situations arise in which the Principal Detail as above may not be able to be met. Where this is the case, a documented Principal exception must be sought from the Principal Owner (specified in the table on the title page).

¹ A distributed monolith is the result of splitting a monolith into multiple services, that are heavily dependent on each other, without adopting the patterns needed for distributed systems.