
Introduction to Product Line Engineering

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Prof. Dr. Klaus Schmid

- In Software Engineering since 1992
(starting with Requirements Engineering)
- Working in PLE since 1997
- Current focus on
 - Requirements Engineering
 - Product Line Engineering
 - Adaptive Systems



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Currently: Professor of Software Engineering @ University of Hildesheim

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Why Product Line Engineering

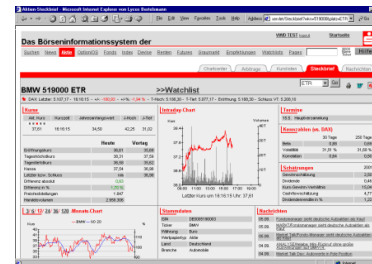
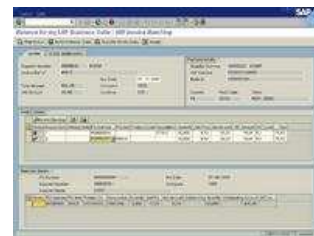
Observation

Modern software development organizations

*Embedded
Product Lines*



*Information
Systems*



Why Product Line Engineering

Observation

- Many companies develop over time many similar systems
 - Systems may vary
 - According to different countries
 - Different sub-markets (e.g., Diesel vs. gasoline)
 - Different Market Segments
 - or simply due to different customer requirements
- How can we optimize this process?

Project → Product Line

Why Product Line Engineering

Vision of Product Line Engineering

Key Goal:

*exploit commonality in externally (visible) properties of the software (system)
in terms of commonality of the implementation*

Product Line Engineering vs. Traditional Software Engineering

Project focus  Integrated development
of a set of products

All further issues are a consequence of this focus shift:

- How to relate system properties and system implementation?
- How to deal with differences among systems?
- What products to plan for... ?
- ..

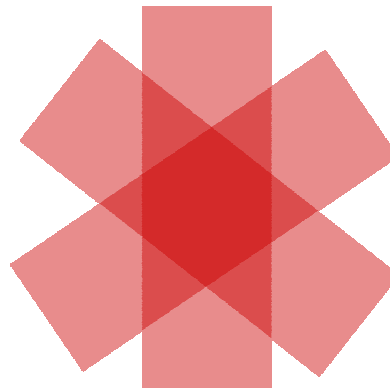
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Principles


Core Idea of Product Line Engineering


- Product 1
- Product 2
- Product 3



- **Core idea:** Similarity of Products =
Commonality + (reg.) Variability + Product-specific parts


develop once


make selectable


single development

Principles

Product Line Engineering / Product Family Engineering

Complete Shift of Viewpoint

instead of **producing a product** and reusing parts
produce a set of products in an integrated manner

⇒ *Engineer differences*

Core Principles

- anchor the development in the business portfolio
- treat variations (differences) among products as first class entities
⇒ variability management
- establish a common technical basis to support plug-and-play reuse
⇒ reference architecture

Principles

Product Line Engineering:

Software product line engineering is a systematic approach for the integrated development of a set of products while simultaneously exploiting the commonality of products

Note:

- **Product** refers here to anything an organizational unit delivers!

This allows so-called **hierarchical product lines**, i.e., the product developed in one product line is part of the reuse platform of the second

Definition

Marketed (Software) Product Line:

A set of products that are marketed together as sharing a common set of concepts or features.

Engineered (Software) Product Line:

A set of products that are engineered together so as to share major parts of their implementation.

Principles

Development *with* vs. Development *for*

Development *with* reuse:

Any software development activities where development artifacts are used that were not specifically developed for these activities.

Development *for* reuse:

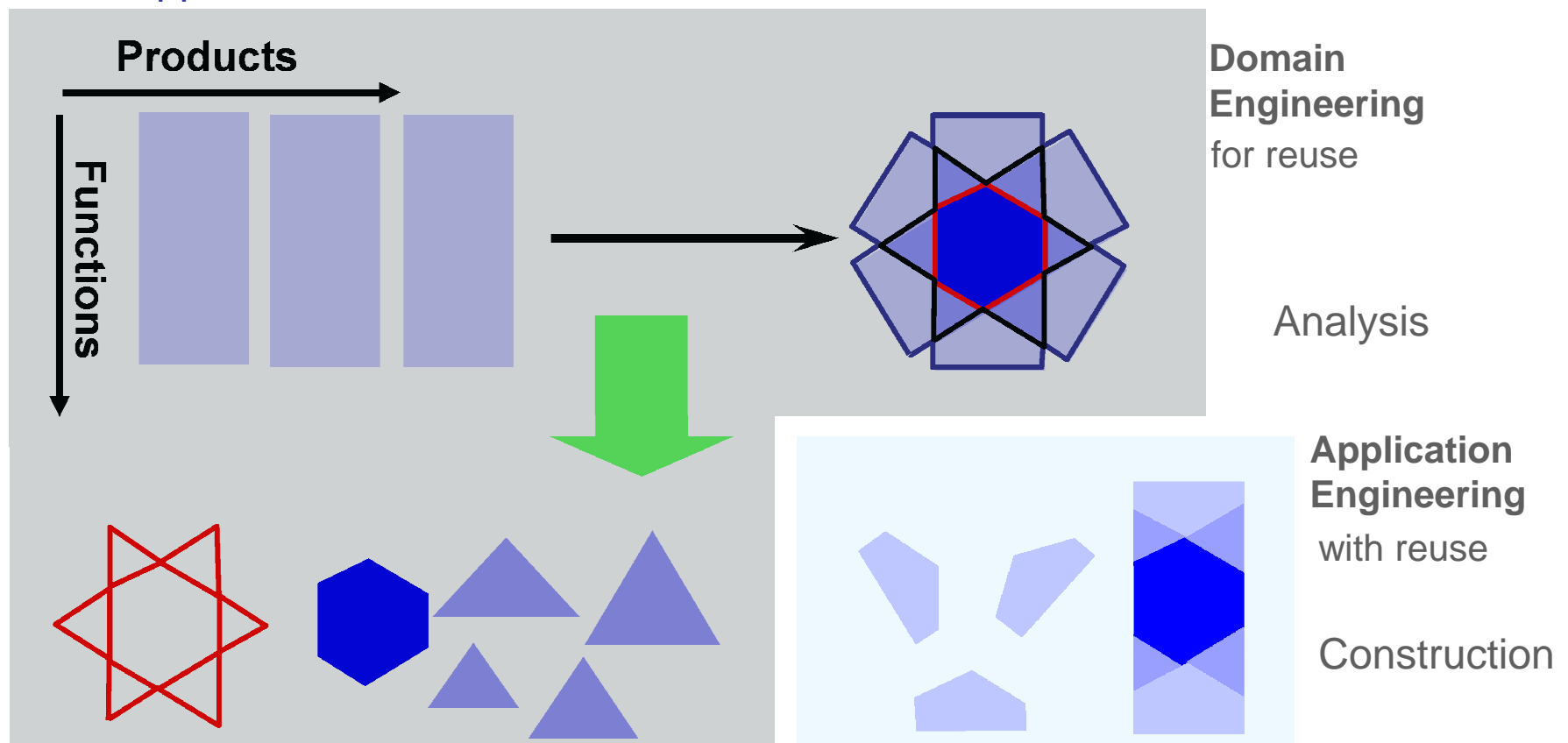
Any software development activities that aim at developing software artifacts with the specific purpose of reusing them in a different project context.



Principles

Product Line Engineering / Product Family Engineering

Basic Approach



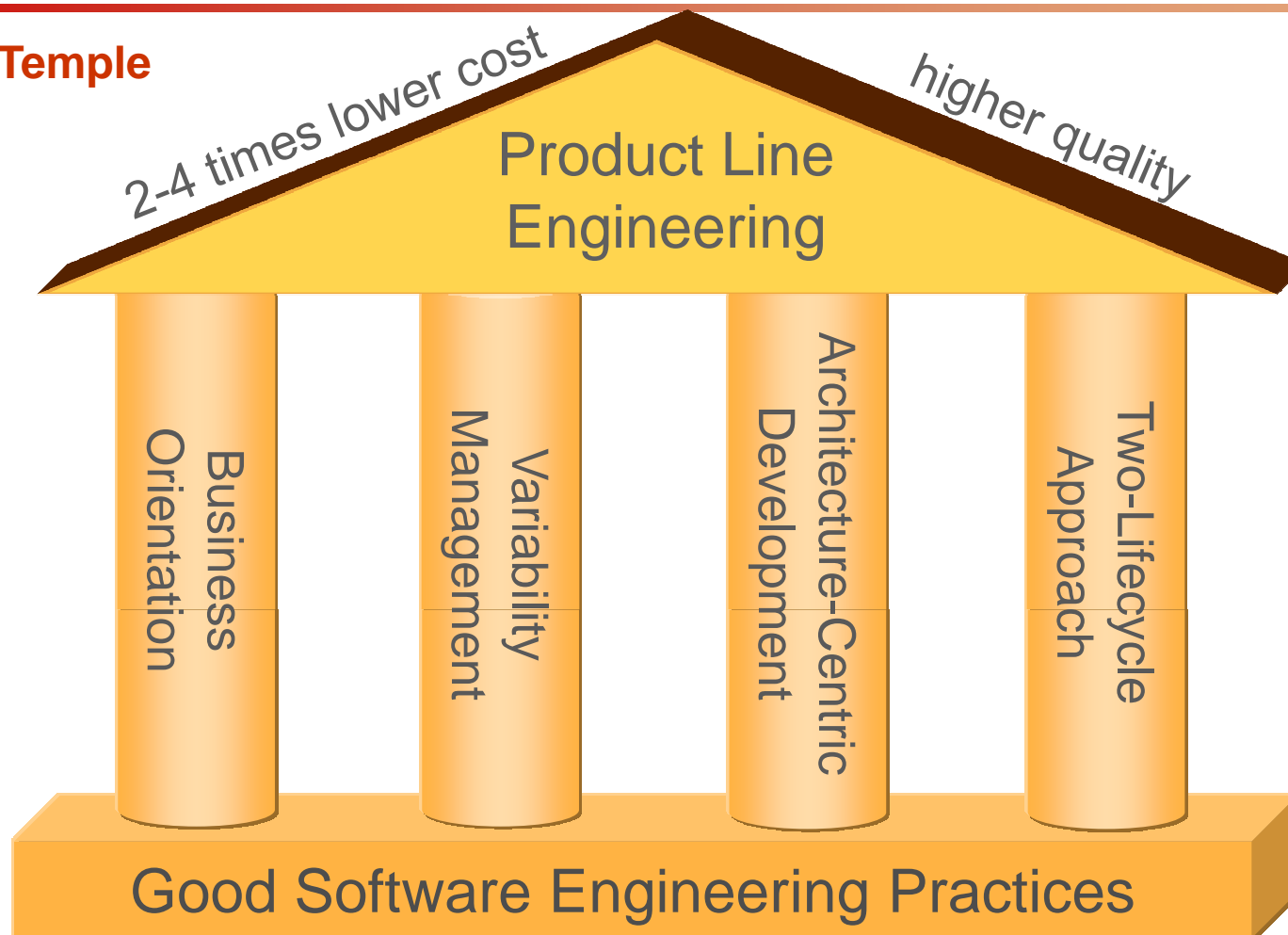
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The Four Pillars

PLE Temple



The Four Pillars / Business Orientation

Business Orientation

What does it mean:

- explicit focus on to be delivered functionality (make reusable what pays)
- the investment in reuse drives the overall strategy

What does it *not* mean:

- key criterion for a product is whether it fits in the product line

Why is it needed:

- bi-directional dependency of product line infrastructure and strategy
- classical domain engineering approaches lacked this and were over-engineered

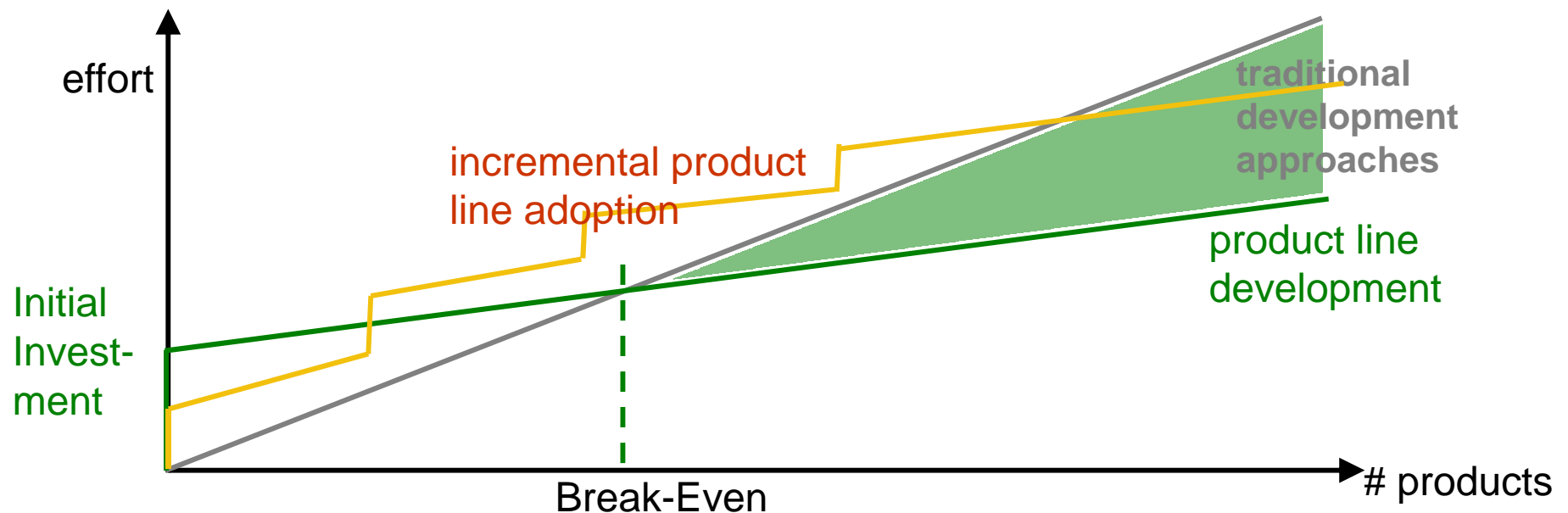
Example:

- we set up a new product line: first we analyze the markets and decide on key functionalities that we want to bring to the market



The Four Pillars / Business Orientation

Economics



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The Four Pillars / Variability Management

Variability management (1)

What does it mean:

- easy addition of variabilities to products
- management of variability over product line life-time

Why is it needed:

- focus and manage differences among products
- minimal effort for retrieval and adaptation is required to differ from opportunistic reuse
- artifacts over life-cycle are closely connected

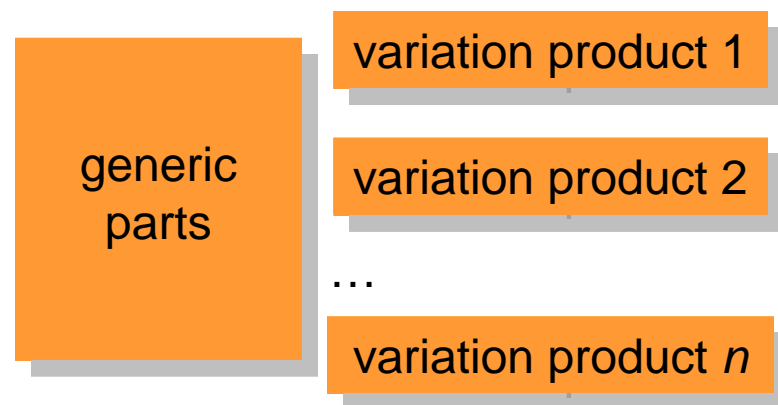
Example:

- we want to add a calendar feature in a product;
this has been around before, thus we would like to select it (no searching)
and it should be included in the final product

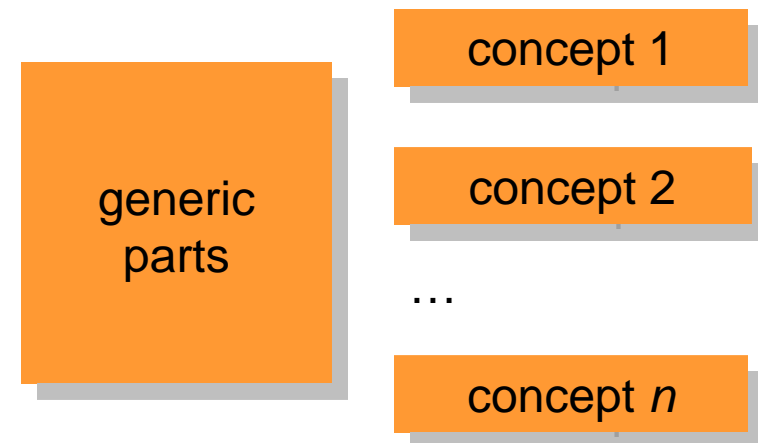
The Four Pillars / Variability Management

Variability management (2)

product-oriented variation



concept-based variation



Product Definition

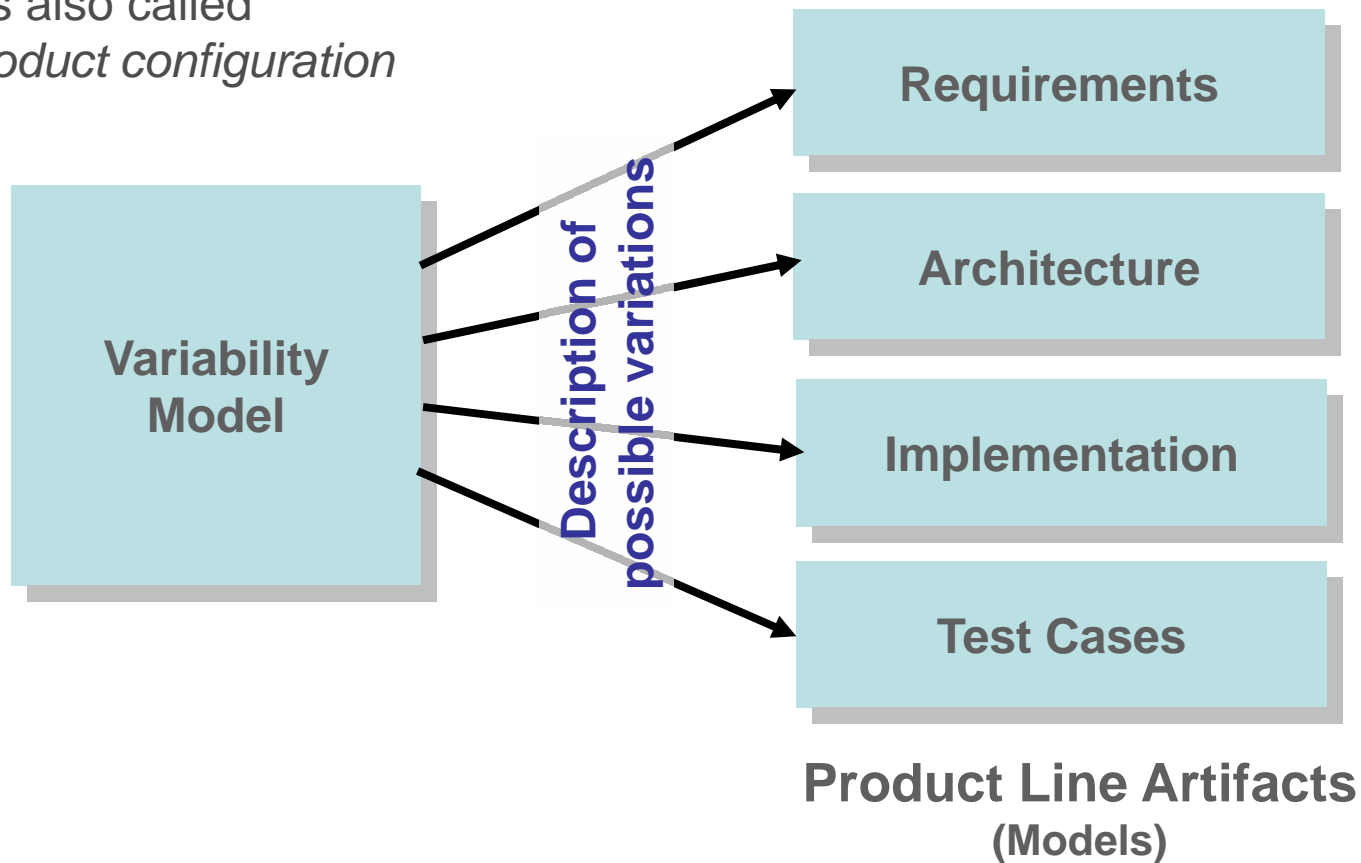
product 1: concept 1,2, ,4,5, ,...
product 2: concept 1, ,3,4, ,6,...



The Four Pillars / Variability Management

Relation of Variability Model and Product Line Artifacts

This is also called
product configuration



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The Four Pillars / Architecture-centric Development

Architecture-centric development (1)

What does it mean:

- a common (reference) architecture provides a blue-print for all products

Why is it needed:

- components realizing variabilities can be easily added, deleted, exchanged, etc.
- we keep context and interfaces fixed !

Example:

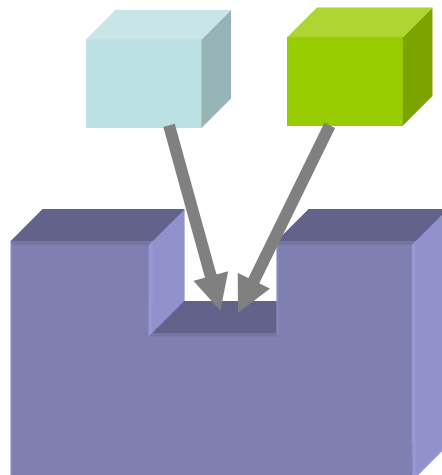
we are going to develop a mobile phone, different variants will provide different forms of calendar functionality:

we set up a common architecture with a common calendar interface and different components accepting this interface.

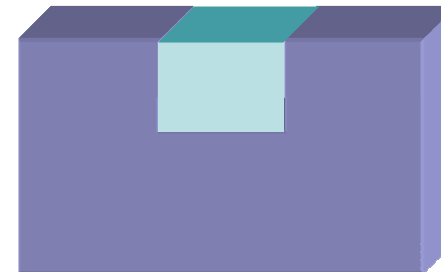
The Four Pillars / Architecture-centric Development

Architecture-centric development (2)

alternative implementations for
the same interface



variant 1



variant 2



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The Four Pillars / Two-Lifecycle Approach

Two-Lifecycle Approach (1)

What does it mean:

- development *with* and *for* reuse are conceptually present
- both are independent life-cycles (e.g., methods, timing, etc.)

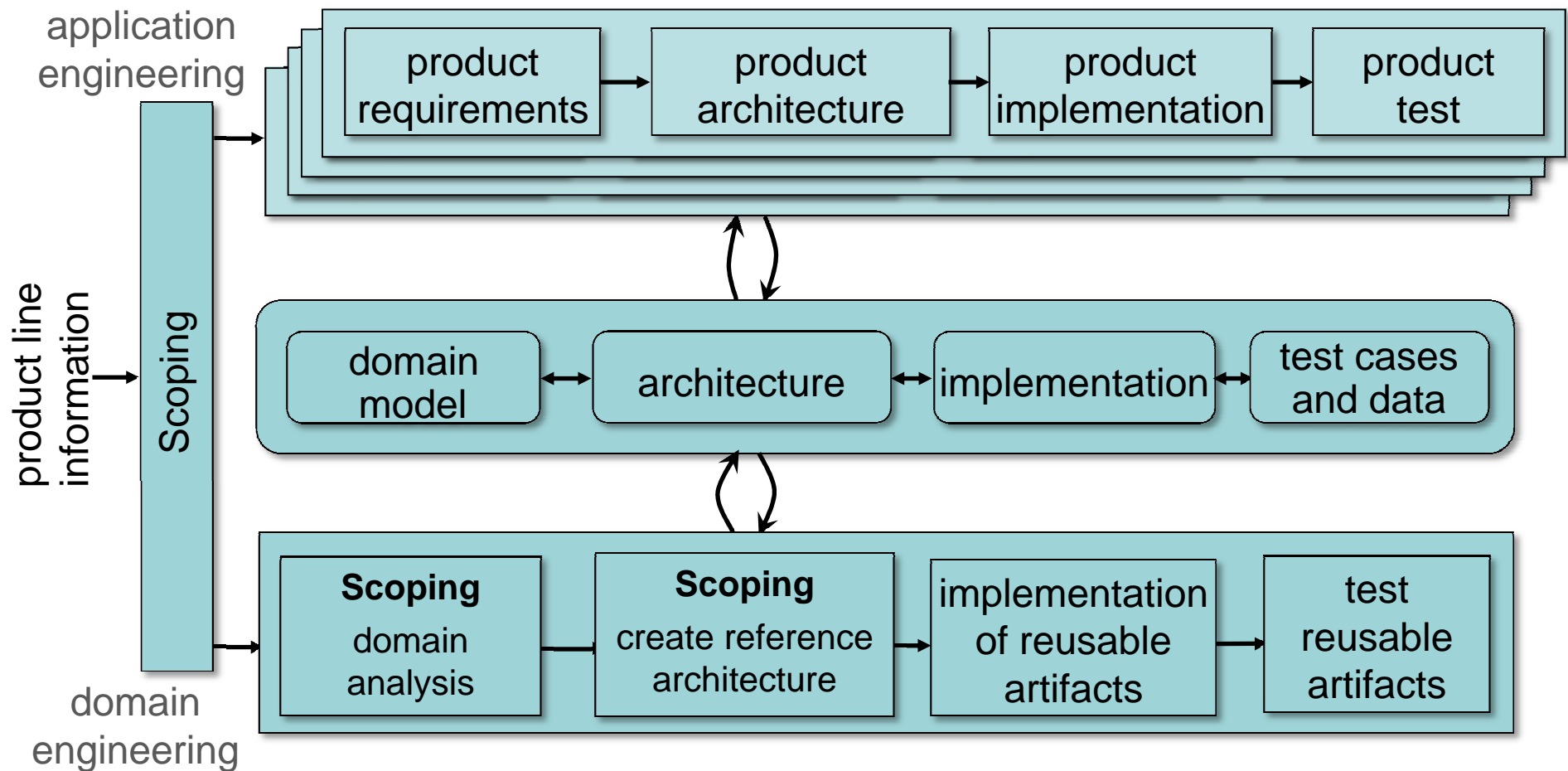
Why is it needed:

- product line infrastructure engineering should not be overwhelmed by daily product concerns
- needs for long-lived product line and fast customer reaction are different

Example:

- a product line infrastructure may live for several years (decade and more) and may be developed by hundreds of developers
- a specific product development may respond within a week to a customer request and may include less than a dozen developers

The Four Pillars / Two-Lifecycle Approach



The Four Pillars / Two-Lifecycle Approach

Process Dimension

The following issues must be addressed:

- *Domain engineering*
Those processes that perform the Domain Engineering work
- *Application engineering*
Those processes that perform the Application Engineering work
- *Collaboration*
Those processes that perform the collaboration activities between Domain and Application Engineering

Note:

- In hierarchical product lines these issues can be iterated as well
- In large organizations mapping these issues on organizational structures becomes very important

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Case Studies

Two Product Line Examples

| Context | market maker | Philips Medical |
|------------------------------|--------------------------|------------------------|
| Size of Organisation | ~25 | > 1000 |
| Migration mode to PLE | new product line | migration of existing |
| Localization | one site | world-wide |
| Domain | financial information | medical systems |
| Type | web-based | Embedded + desktop |
| Results | | |
| Cost reduction | break even: ~5 | 2-4 times |
| TTM Reduction | 2-4 | >2 |
| Maintenance cost (reduction) | ~60% | |
| Quality | reduced quality cost | ~50% defect density |
| Issues | incr. of issue res. time | |

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Summary

Summary

- Product line engineering
 - Focus on set of systems
 - Engineer differences among systems
- Principles of software product lines
 - business-oriented
 - variability management
 - architecture-centric
 - two-lifecycle approach

Summary

Further Material

- Product line engineering from a practitioner perspective
- Families Evaluation Framework
- Many industrial case studies!

<http://www.spl-book.net>

***Linden, Schmid, Rommes
Product Lines in Action
Springer, 2007***



Summary

Questions & Open Issues