

# Business Case Study of NYKAA

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Source: Think School

# Nykaa in India

- Delivering 17.1 million orders, 80 offline store in 40 cities.
- A profit of 62 crores in 2021.



# Nykaa in India



# **Beauty Product Distribution Retail**

- Unorganized Retail → Small general stores.
- Organized Retail → exclusive brand outlets, beauty salons.
- Online Retail.

# Problems of Beauty Industry in India

- Lack of accessibility in Tier 2 & 3 cities.
- Duplicate products.
- Lack of transportation, elaborate information.

# Things Working for Nykaa

- Inventory model of E-commerce → Solves duplicate product problems too.
- Indian govt. policy to restrict inventory model by foreign companies in India.
- Omni channel approach.

# Nykaa Business Model

# **NYKAA** Business Model

### OMNI-CHANNEL STRATEGY

- Utilizes email, social media, influencer marketing, and offline events
- · Presence in 38 cities
- Retail stores for trial and hyperlocal delivery
- Facilitates face-to-face interactions

### FOCUS ON BEAUTY

- Specializes in beauty/wellness
- Builds niche expertise and identity

## TECH-ENABLED OPERATIONS

- Invests in AI and ML for personalized experiences
- Enhances operations and customer experience through technology

### AFFILIATE PROGRAM & CONTENT-FIRST STRATEGY

- Utilizes 3000+ influencers, in-house content creation
- Affiliate program for external creators
- Credibility through influencers

### EXCLUSIVE PRODUCT RANGE

- Offers exclusive products not found elsewhere
- Includes Nykaa Cosmetics and other exclusive beauty/wellness items

# Nykaa Business Model

# **Nykaa Business Model**

### **Key Activities**

- · Provides authentic beauty, wellness and fashion products.
- · Offers educational content on latest trends and use of various products.

- · Ecommerce website
- Mobile application
- Offline stores

### Key Resources Customer Relation

- · Social Media
- · Customer Support
- · Reviews & ratings

### Customer Segments

- specific beauty products
- · Customers looking for · Customers looking for one-stop shop for all beauty needs.

### Cost Structure

- · Employee Salaries
- · Technology & Infrastructure
- Marketing Costs

### Value Proposition

Customer

- Product Manufacturers
- · Easy access to wide range of products
- · Authentic products
- · Multiple payment options
- · Rating & Feedback
- · Direct sales to Nykaa
- · Generate colossal revenue
- · Build customer base from Nykaa customers

### Revenue Streams

- · Online sales on website and Nykaa app
- · Parallel services such as Nykaa Man and Nykaa Fashion
- · Offline store sales

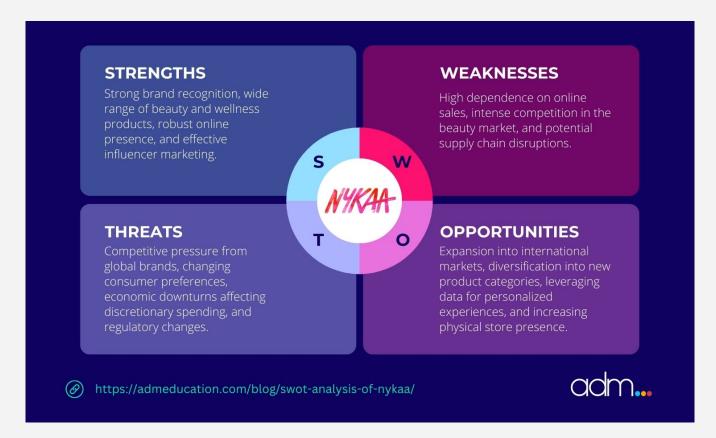
# Omni Channel Approach

- Deep relation with customers.
- Beauty books to educate customers.
- Nykaa network as the open platform for discussion.
- 40000 weekly active user community.
- Content marketing.

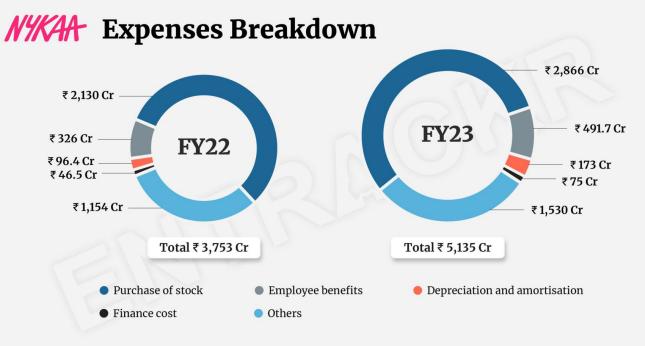
# Superpowers

- Commanding the trust of first time buyers.
- Increase in purchase value + customer retention.
- Changing consumer preference → At the same time biggest threat and greatest opportunity for a beauty product company.

# Nykaa SWOT Analysis



# Nykaa Expenses Breakdown



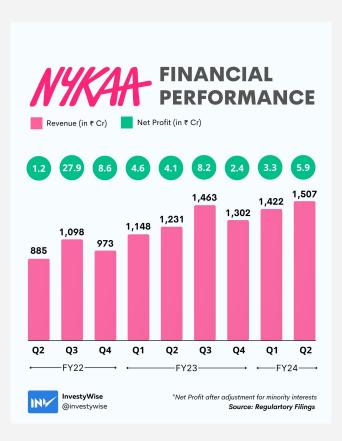




# Nykaa Revenue Model



# Nykaa Financial Performance



# **Business Lessons**

- 92% offline market, any other company can emerge and dominate.
- Your metric of judgement right now should not be profit and loss, you should focus on customer acquisition and retention strategy.
- Improve customer and website experience.