## Gillette



# Business Case Study of GILLETTE, THE RAZOR BLADE STRATEGY

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#### Beginning of Gillette

- Gillette gave the world billion dollar idea.
- Shaving was really difficult in the 19th century.
- Mr. King Gillette, made a patent of his design of razor.
- When the patent validity ended, other competitors gave tough competition to them.
- From 1921 to 1922, Gillette faced 20% downfall in sales.

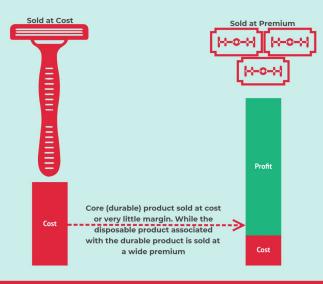
#### Razor Blade Model

- Sell razors at low profit, sell blades at higher margin.
- Give them the razors, make them come back for the blades.
- Even sold at loss to get people into the Gillette ecosystem.
- In 1923, the sales of Gillette razors skyrocketed by humongous 127%.

#### Razor Blade Model

#### The Razor Blade Business Model In A Nutshell

The razor blade business model, also known as the razor-razorblade model, involves selling a product at a lower price to then sell a related product later for a profit. The razor and blade business model has been popularized by King C. Gillette, founder of safety razor company Gillette, which sold a durable razor at cost while selling disposable blades at a premium.

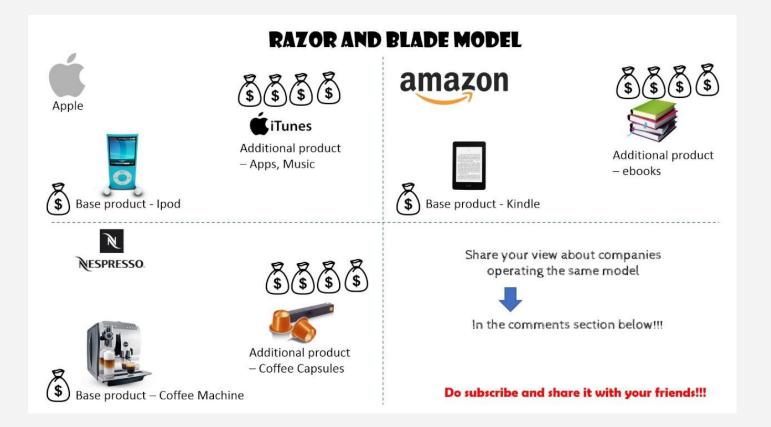


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#### Relevance of Razor Blade Model Today

- Today Sony uses tjos pricing model and sell its playstation console at loss so that they can make recurring profits through CDs and playstation subscription.
- Amazon Kindle, being sold at almost zero profit, just so that Amazon can make billions out of its E-book sales.

#### Relevance of Razor Blade Model Today

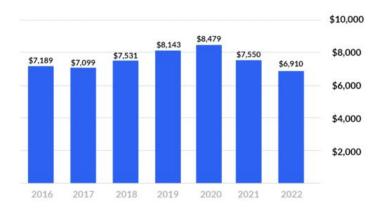


### Gillette SWOT Analysis



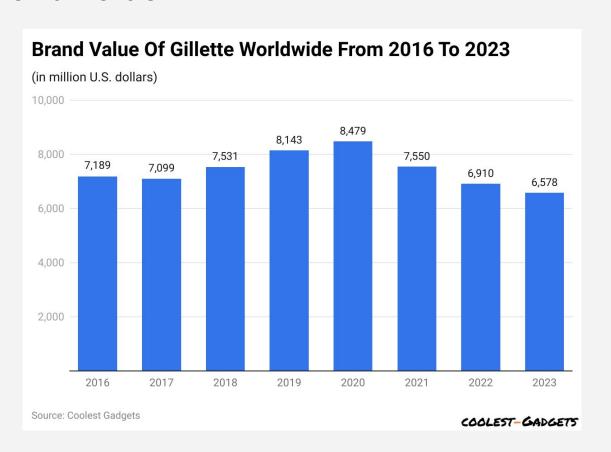
#### Gillette Revenue







#### Gillette Brand Value



#### **Business Lessons**

- Getting your customers in your ecosystem will always give you an unfair advantage over your competition, massive customer retention.
- Find the points of maximum reluctancy.
- Don't ever neglect disruption.
- Pricing is a double edged sword.