



POLITECNICO
MILANO 1863

Software Engineering

Definitions

The process and product

Phases of the development process



Why software engineering is important

- Software is everywhere and our society is now totally dependent on software-intensive systems
- Society could not function without software
 - Transportation systems
 - Energy Systems
 - Manufacturing Systems
- Software failures cannot be tolerated

911 Outage on April 2014

- [April 10, 2014] Washington State had **no 911 service for six hours**
 - 911 is the phone number for emergency service in USA
 - People calling were getting the busy signal
 - A woman called more than 37 times while a stranger was breaking into her house
 - People at the central office were not aware of the problem
 - More at: <https://www.theatlantic.com/technology/archive/2017/09/saving-the-world-from-code/540393/>

wp Washington Post

[How a dumb software glitch kept thousands from reaching 911](#)

For six hours, the outage disconnected the entire state of Washington from emergency services.

Oct 20, 2014



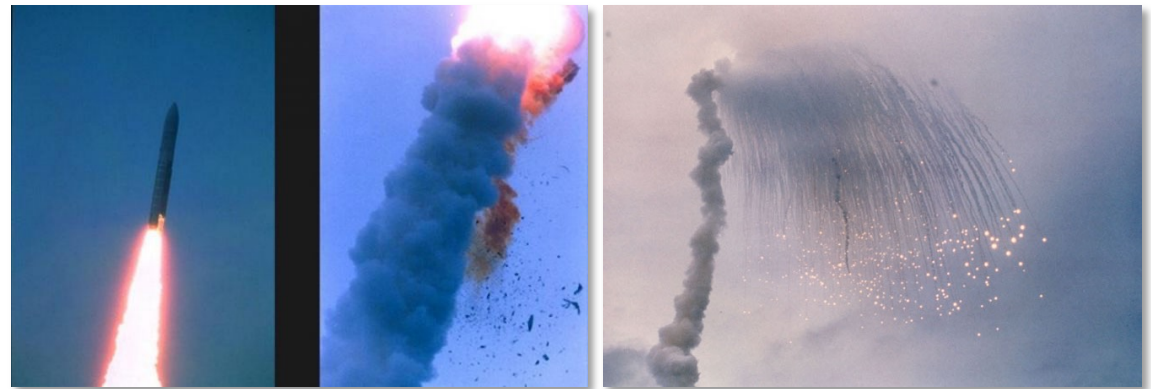


911 Outage on April 2014

- Why did this happen? **Software issue!**
 - The software dispatching the calls had a counter used to assign a unique identifier to each call
 - The counter went over the threshold defined by developers...
 - All calls from that moment on were rejected

More on failures... Ariane 5, 1996

- [June 4, 1996] 40s after take off, Ariane 5 broke up and exploded
 - The total cost for developing the launcher has been of 8000M\$
 - The launcher contained a cluster of satellites for a value of 500M\$
 - More at
 - <http://sunnyday.mit.edu/accidents/Ariane5accidentreport.html> (accident tech report)
 - https://www.youtube.com/watch?v=PK_yguLapgA (video)



More on failures... Ariane 5, 1996

- The explosion has been caused by a software failure
- From the tech report:
 - “The failure [...] was caused by the complete loss of guidance and altitude information [...]. This loss of information was due to **specification and design errors** in the software of the inertial reference system.”
 - “The extensive reviews and tests carried out during the Ariane 5 Development Programme **did not include adequate analysis and testing** of the inertial reference system or of the complete flight control system, which could have detected the potential failure.”



Software engineering: definition

- Field of computer science dealing with software systems
 - large and complex
 - built by teams
 - exist in many versions
 - last many years
 - undergo changes
- Multi-person construction of multi-version software



Software engineer: required skills

- **Programming skills not enough!**

- Programmer:

- develops a complete program
 - works on known specifications
 - works individually

- Software engineer:

- identifies requirements and develops specifications
 - designs a component to be combined with other components, developed, maintained, used by others; component can become part of several systems
 - works in a team



Skills of software engineers

- Technical
 - Project management
 - Cognitive
 - Enterprise organization
 - Interaction with different cultures
 - Domain knowledge
-
- The quality of human resources is of primary importance

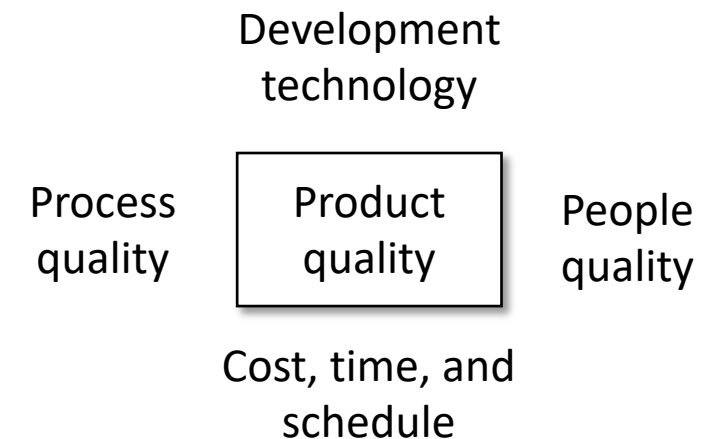


Process and product

- Our goal is to develop **software products**
- The **process** is how we do it
- Both are extremely important, due to the nature of the software product
- Both have qualities
 - in addition, quality of process affects quality of product
 - ...even though, other aspects such as the quality of the development team are important as well

The software product

- Different from traditional types of products
 - intangible
 - difficult to describe and evaluate
 - malleable
 - human intensive
 - does not involve any trivial manufacturing process
- Aspects affecting product quality



Software product qualities – ISO/IEC 25010:2011 Software Quality Model



POLITECNICO
MILANO 1863



<https://iso25000.com/index.php/en/iso-25000-standards/iso-25010>

Process qualities: productivity

- Ability to produce a “good” amount of product

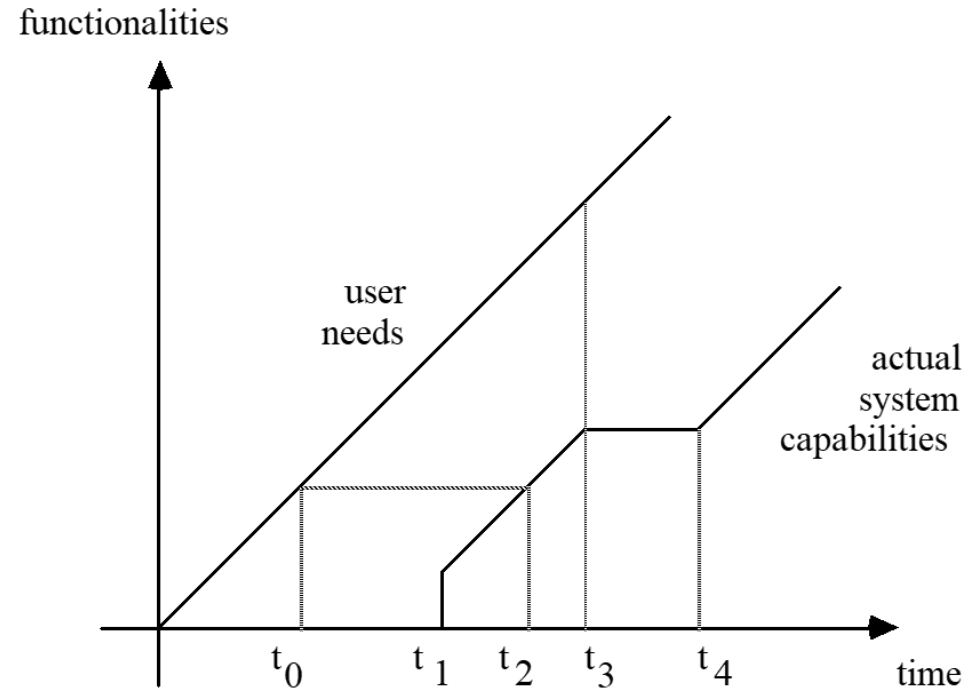
- How can we measure it? → **Delivered items** by **unit of effort**

lines of code (and variations)
function points

person month
WARNING: persons and months
cannot be interchanged

Process qualities: timeliness

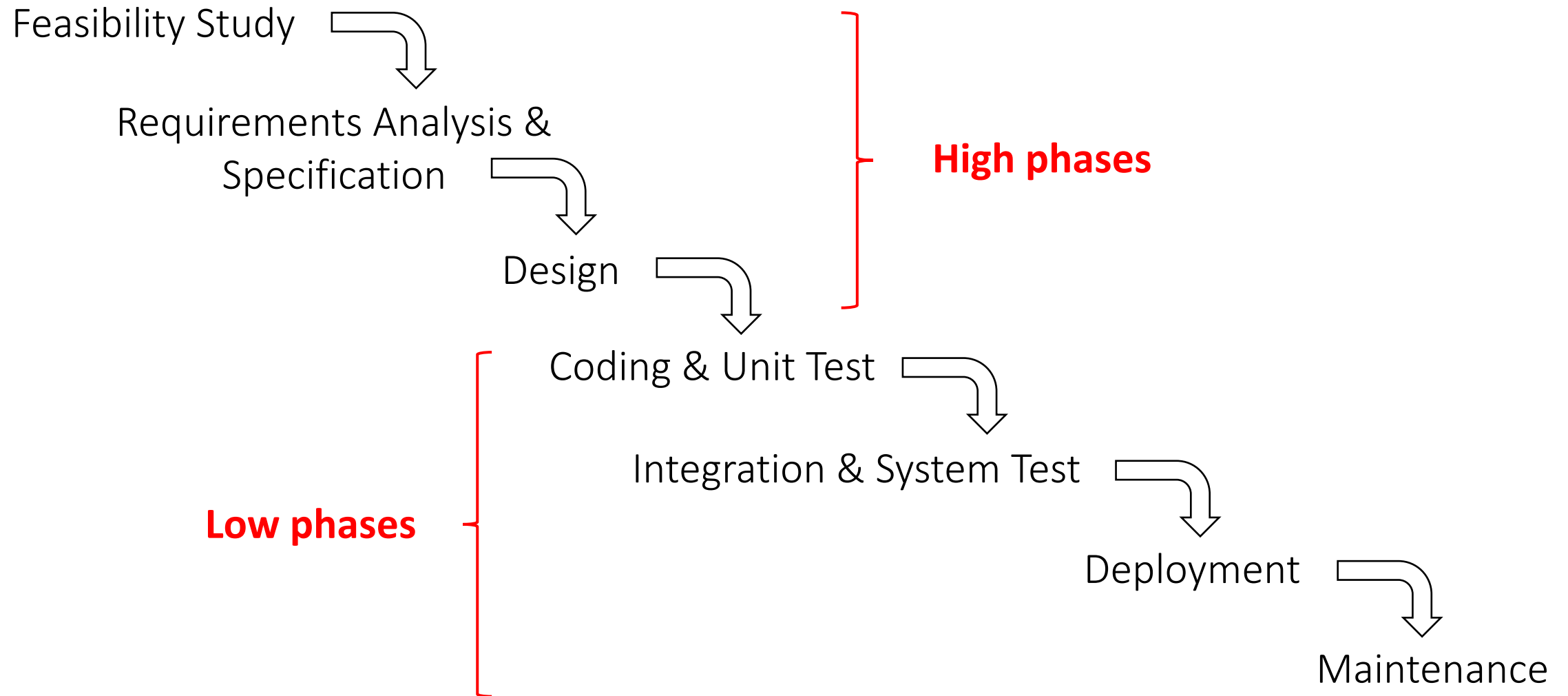
- Ability to respond to change requests in a timely fashion



Software lifecycles

- Initially, no reference model: Just code & fix
- As a reaction to the many problems: traditional “waterfall” model
 - identify phases and activities
 - force linear progression from a phase to the next
 - no returns (they are harmful)
 - better planning and control
 - standardize outputs (artifacts) from each phase
 - Software like manufacturing
- Then, flexible processes: iterative models, agile methods, DevOps

A waterfall organization





Feasibility study & project estimation

- **Cost/benefit** analysis
- Determines whether the project should be started (e.g., buy vs make), possible alternatives, needed resources
- **Outcome**
 - **Feasibility Study Document**
 - Preliminary problem description
 - Scenarios describing possible solutions
 - Costs and schedule for the different alternatives



Requirement analysis and specification

- **Analyze the domain** in which the application takes place
- Identify **requirements**
- Derive specifications for the software
 - Requires an (continuous) interaction with the user
 - Requires an understanding of the properties of the domain
- **Outcome**
 - **Requirements Analysis and Specification Document (RASD)**



Design

- Defines the **software architecture**
 - Components (modules)
 - Relations among components
 - Interactions among components
- Goal
 - Support concurrent development, separate responsibilities
- **Outcome**
 - **Design Document**



Coding&Unit level quality assurance

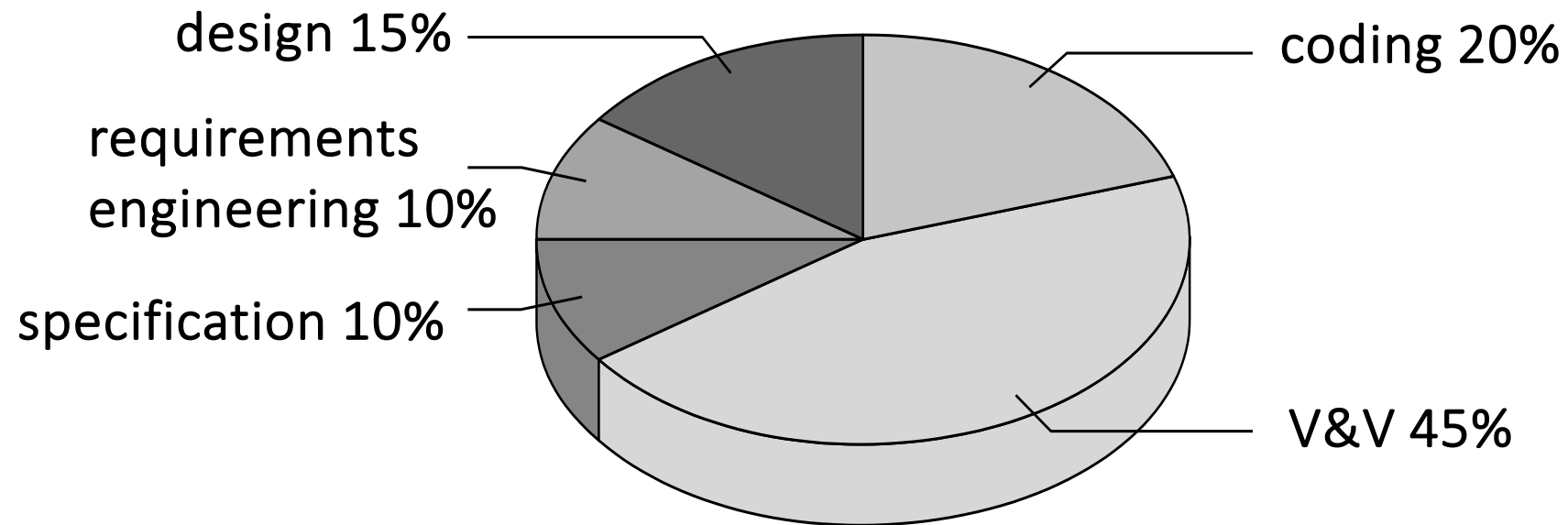
- Each module is **implemented** using the chosen programming language
- Each module is **tested in isolation** by the module developer
- Inspection can be used as an additional quality assurance approach
- Programs include their documentation



Integration&System test

- Modules are **integrated** into (sub)systems
- Integrated (sub)systems are **tested**
- Follows an incremental implementation scheme
- Complete system test needed to verify overall properties
- Sometimes we have **alpha test** and **beta test**

Effort distribution (van Vliet 2008)



Maintenance

- **Corrective** maintenance: deals with the repair of faults or defects found $\approx 20\%$
- **Evolution**
 - **adaptive** maintenance: consists of adapting software to changes in the environment (the hardware or the operating system, business rules, government policies...) $\approx 20\%$
 - **perfective** maintenance: mainly deals with accommodating to new or changed user requirements $\approx 50\%$
 - **preventive** maintenance: concerns activities aimed at increasing the system's maintainability $\approx 10\%$

Correction vs evolution

- Distinction can be unclear, because specifications are often incomplete and ambiguous
- This causes problems because specs are often part of a contract between developer and customer
 - early frozen specs can be problematic, because they are more likely to be wrong



Problems of software evolution

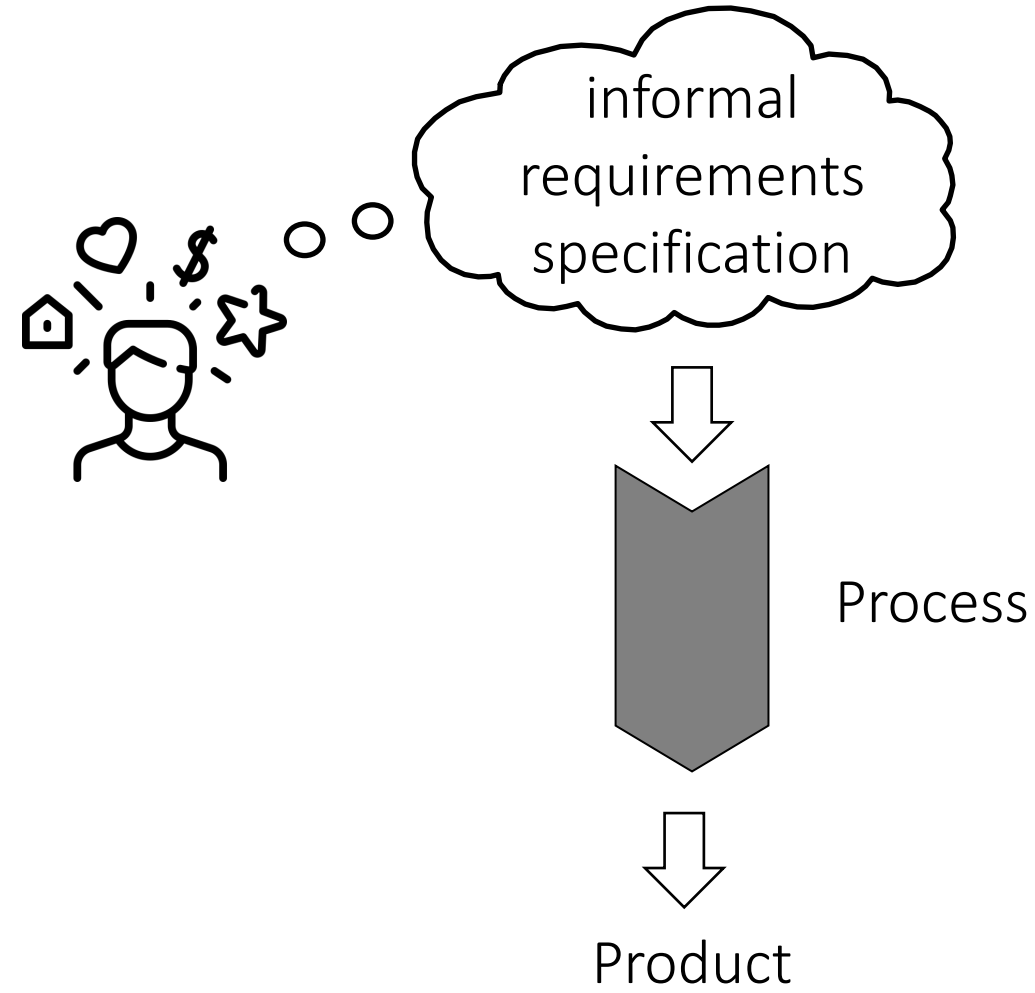
- It is (almost) never anticipated and planned; this causes disasters
- Software is very easy to change
 - often, under emergency, changes are applied directly to code
 - inconsistent state of project documents



How to face evolution

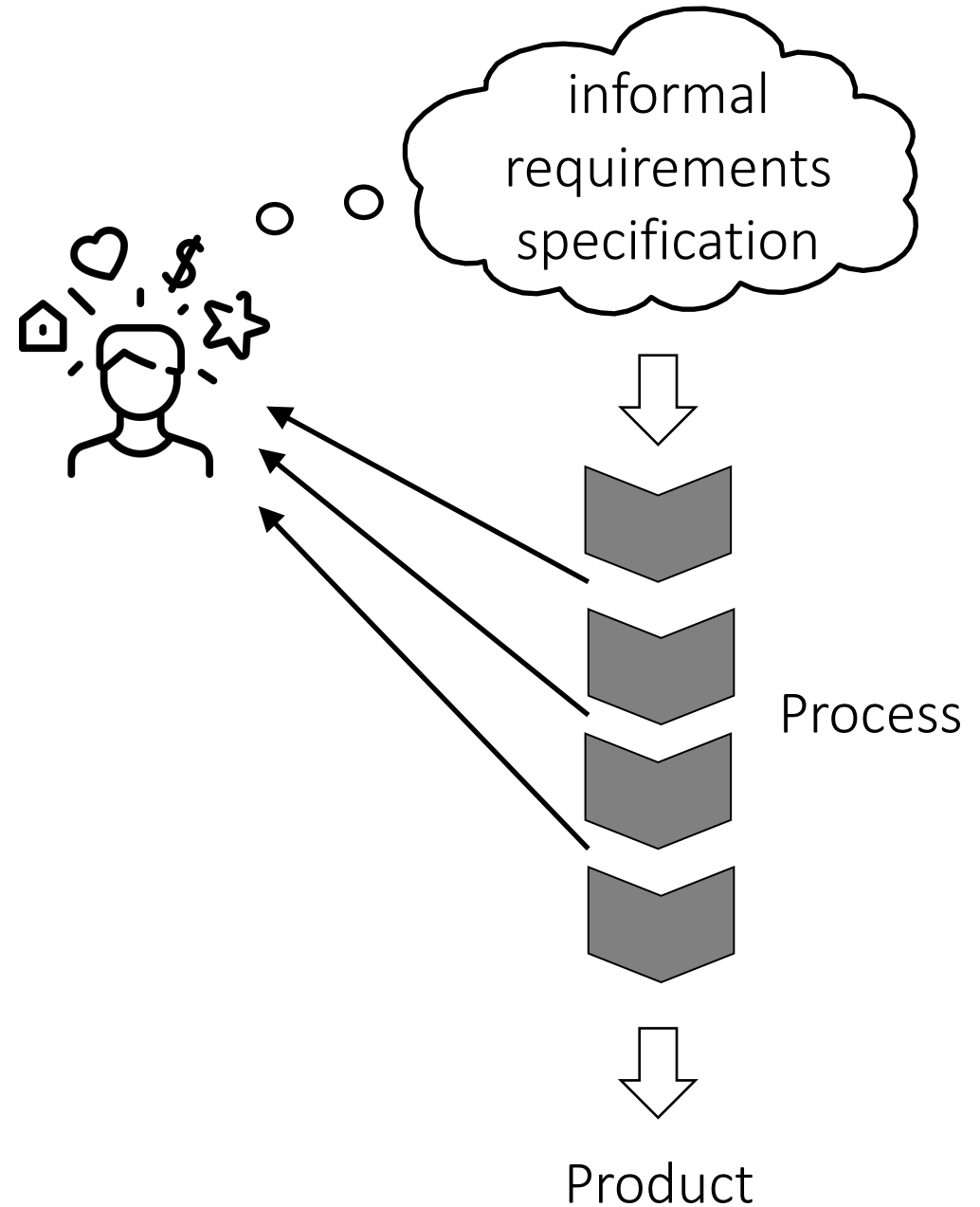
- Good engineering practice:
 - first modify design, then change implementation
 - apply changes consistently in all documents
- Likely changes must be anticipated
- Software must be designed to accommodate changes in a cost-effective way
- **This is one of the main goals of software engineering**

Waterfall is “black box”

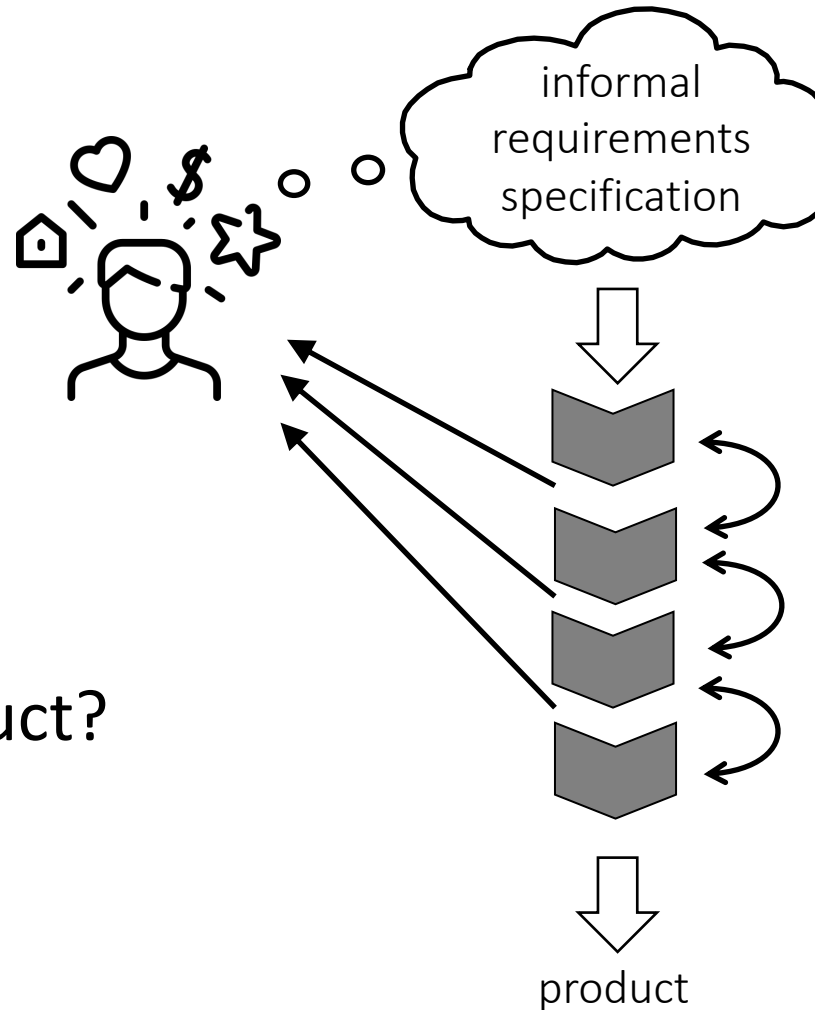


Need for transparency

- Transparency allows early check and change via feedback
- It supports flexibility



Verification and validation



Validation:

are we making
the "right" product?

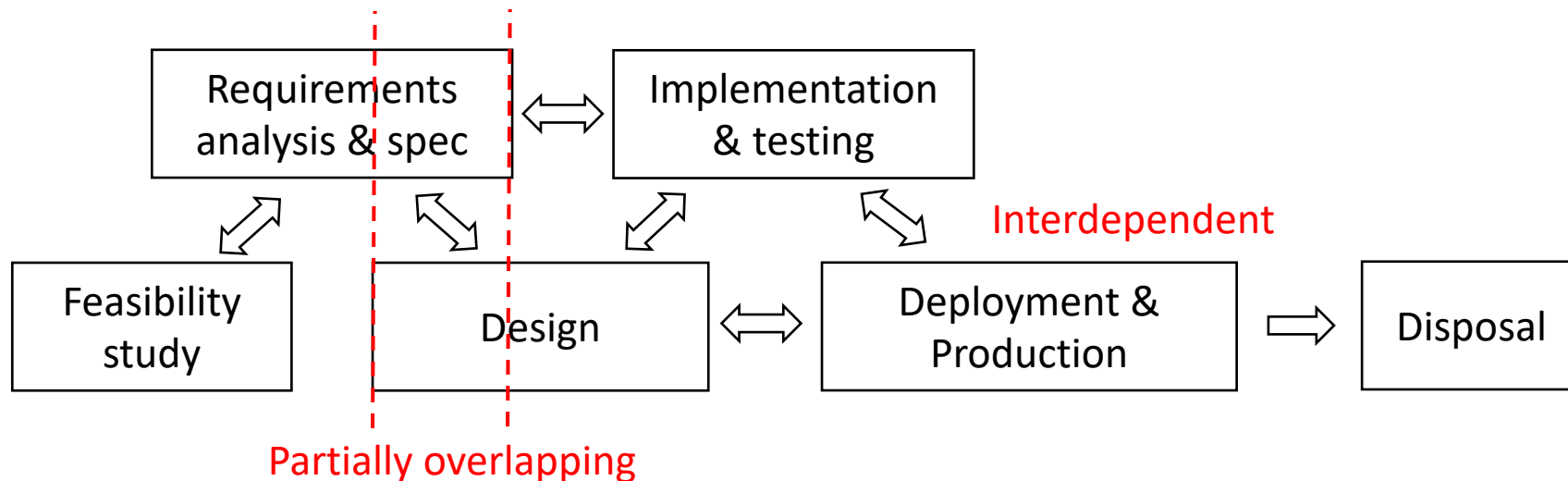
Verification:

are we doing
the product right?

Flexible processes

- **Main goal:** adapt to changes (especially in requirements and specs)
- The **very idea**:
 - stages are not necessarily sequential
 - processes become iterative and incremental

Example



Flexible processes

- Exist in many forms
 - eXtreme Programming (XP)
 - SCRUM
 - **DevOps**
 - etc.
- Effective in **dynamic** contexts
 - Many changes per week
 - Example:
 - Web-based applications
 - Mobile applications

