#### 1. Executive Summary

- What is the market opportunity for MedTech?
- What are the key takeaways from J&J MedTech's business strategy?
- How does the MedTech industry align with broader healthcare trends?

#### 2. Market Overview

- What is the size and growth trajectory of the MedTech market?
- What are the **key segments** in the industry (orthopedics, surgery, interventional solutions, vision, etc.)?
- What are the market drivers fueling growth in MedTech?
- What **challenges** are limiting market expansion?
- What is the impact of demographics (aging population, chronic diseases) on MedTech demand?
- How is healthcare spending influencing MedTech adoption across regions?
- What are the emerging technologies shaping the future of MedTech?

## 3. Business Model & Value Proposition

- What are the revenue streams for major MedTech companies?
- How does J&J MedTech's business model compare to competitors?
- What are the **high-growth segments** within J&J MedTech?
- How does J&J MedTech differentiate itself in terms of product innovation?
- What are the major strategic partnerships and collaborations?

### 4. Competitive Positioning

- Who are the **key players** in the global MedTech market?
- What is J&J MedTech's market share in its core segments?
- How does J&J MedTech compare to Medtronic, Abbott, and Siemens Healthineers?
- What is the company's competitive edge in R&D, M&A, and global expansion?
- What is J&J's approach to scaling innovations and maintaining leadership?

### 5. Financial Performance & Projections

- What are the **revenue trends** for J&J MedTech?
- What is the forecasted growth rate of J&J MedTech's divisions?
- How has R&D spending impacted financial performance?
- What are the key profitability drivers for J&J MedTech?
- How does the capital investment and M&A strategy contribute to future growth?

#### 6. Customer & Sales Analysis

- What are the main customer segments for J&J MedTech?
- What is the customer acquisition strategy for J&J MedTech?
- How does J&J's clinical sales expertise impact customer relationships?
- What is the **global sales breakdown** of J&J MedTech (geographical penetration)?
- How do regulatory approvals impact go-to-market strategy?

#### 7. Operational Capabilities & Scalability

- How does J&J MedTech ensure supply chain resilience?
- What manufacturing capabilities does J&J MedTech leverage?
- How is digital transformation impacting J&J MedTech's operations?
- What role does **Al, robotics, and data analytics** play in MedTech manufacturing?
- How does J&J's global expansion strategy contribute to operational scale?

# 8. Regulatory & Legal Considerations

- What are the key regulatory frameworks governing MedTech (FDA, CE, etc.)?
- What are the barriers to entry in the industry from a regulatory perspective?
- What is the impact of compliance requirements on product innovation?
- How does cybersecurity risk impact medical device regulations?
- What are J&J's liability risks in product recalls and safety concerns?

# 9. Risks & Mitigation Strategies

- What are the biggest risks for J&J MedTech's growth?
- How does the company mitigate supply chain disruptions?
- What is J&J MedTech's strategy to counter **competitive threats**?
- How is J&J addressing technological disruption in the MedTech space?

• How does **reimbursement policy and healthcare cost control** impact J&J's profitability?

#### 10. Conclusion & Investment Recommendation

- Is J&J MedTech a good investment opportunity?
- What are the **long-term strategic advantages** of J&J MedTech?
- How does J&J MedTech's positioning align with broader industry trends?
- What are the **key financial and operational strengths** of J&J MedTech?
- What are the **recommended next steps** for commercial due diligence?