

## **Background:**

TechCorp Inc. has been growing rapidly and, as a result, is experiencing challenges in managing employee performance and productivity. The management team needs insights into employee behavior, department-wise performance, and overall trends to make better decisions on training, resource allocation, and recruitment. This analysis should be devoid of bias.

## **Dataset:**

TechCorp has shared an anonymized employee dataset containing various attributes related to their employees performance and demographics. The dataset has 1,000 rows and 13 columns, representing key factors like department, job role, satisfaction score, monthly hours, and project completion status. Sample Dataset Columns:

- Employee ID
- Department (e.g., Sales, IT, HR)
- Job Role (e.g., Data Analyst, Developer, Sales Executive)
- Age
- Gender
- Monthly Hours
- Satisfaction Score (Scale of 1-10)
- Projects Completed
- Training Hours (Hours of training received)
- Tenure (Years with the company)
- Salary Level (Low, Medium, High)
- Promotions (Number of promotions)
- Absenteeism Days (Number of days absent in a year)

## **Tasks**

To provide valuable insights for management. I followed these steps for the analysis:

### **Data Import and Initial Exploration**

- I loaded the dataset and displayed the first few rows to understand its structure.

- I summarized the data types and identified columns with missing values

### Cleaning

- I handled missing values based on sound reasoning (e.g., using the mean for numeric columns or a mode for categorical ones), dropping missing rows that could skew report.
- I checked obvious outliers that could skew analysis (e.g., unusually high monthly hours).
- I ensured categorical variables are correctly represented (e.g., 'Department' or 'Job Role').

### Feature Engineering

- I created a new column, 'Overworked', which flags employees with monthly hours above 220 as 'Yes' and others as 'No'.
- I generated an 'Efficiency Score' by calculating the ratio of 'Projects Completed' to 'Monthly Hours'.

### Exploratory Data Analysis (EDA)

- I provided a summary of employee distribution across departments and job roles.
- I visualized the average satisfaction score by department to help understand which departments might need attention.
- I compared the 'Efficiency Score' across different job roles to find which roles have the highest efficiency.

### Conclusions and Recommendations

- Based on the analysis, I provided insights and actionable recommendations for TechCorp.
- I suggested two potential strategies for improving employee satisfaction and reducing overwork.

## Data Import and Initial Exploration

```
In [1]: import pandas as pd
        from google.colab import files
        uploaded = files.upload() #To import the data and Pandas package
```

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Upload widget is only available when the cell has been executed in the current browser session. Please

rerun this cell to enable.

Saving TechCorp\_Employee\_Data.csv to TechCorp\_Employee\_Data.csv

```
In [2]: data = pd.read_csv("TechCorp_Employee_Data.csv") #Load the dataset and house in a variable named "data"
```

```
In [3]: data.head(10) #To view the first ten(10) rows
```

```
Out[3]:
```

	Employee ID	Department	Job Role	Age	Gender	Monthly Hours	Satisfaction Score	Projects Completed	Training Hours	Tenure	Salary Level	Promotions	Absenteeism
0	1	IT	Sales Executive	35	Female	196.0	8.0	19.0	62	11	Low	2	
1	2	HR	Accountant	30	Male	141.0	10.0	15.0	78	1	Low	2	
2	3	IT	Operations Manager	45	Male	195.0	4.0	18.0	52	6	Low	2	
3	4	Marketing	Operations Manager	56	Male	227.0	10.0	1.0	41	6	High	3	
4	5	Marketing	Developer	45	Female	217.0	3.0	9.0	74	19	Low	4	
5	6	Operations	Operations Manager	41	Male	164.0	4.0	NaN	32	5	High	4	
6	7	Marketing	Data Analyst	44	Female	231.0	7.0	11.0	64	2	Medium	4	
7	8	Marketing	Sales Executive	50	Female	227.0	2.0	4.0	99	18	Medium	4	
8	9	HR	Marketing Specialist	47	Female	242.0	3.0	12.0	14	1	High	4	
9	10	Finance	Developer	22	Female	235.0	8.0	11.0	16	7	Medium	0	



```
In [4]: data.info() #Summarizing the data types and do a eyeball check for null columns with null values
```

```

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1000 entries, 0 to 999
Data columns (total 13 columns):
 #   Column                Non-Null Count  Dtype
---  -
 0   Employee ID           1000 non-null   int64
 1   Department            1000 non-null   object
 2   Job Role              1000 non-null   object
 3   Age                   1000 non-null   int64
 4   Gender                1000 non-null   object
 5   Monthly Hours         970 non-null    float64
 6   Satisfaction Score    950 non-null    float64
 7   Projects Completed    980 non-null    float64
 8   Training Hours        1000 non-null   int64
 9   Tenure                1000 non-null   int64
10   Salary Level          960 non-null    object
11   Promotions            1000 non-null   int64
12   Absenteeism Days      1000 non-null   int64
dtypes: float64(3), int64(6), object(4)
memory usage: 101.7+ KB

```

```
In [5]: data.isnull().sum() #To check for missing values
```

Out[5]:

	0
<b>Employee ID</b>	0
<b>Department</b>	0
<b>Job Role</b>	0
<b>Age</b>	0
<b>Gender</b>	0
<b>Monthly Hours</b>	30
<b>Satisfaction Score</b>	50
<b>Projects Completed</b>	20
<b>Training Hours</b>	0
<b>Tenure</b>	0
<b>Salary Level</b>	40
<b>Promotions</b>	0
<b>Absenteeism Days</b>	0

**dtype:** int64

**Note:** Based on the data import and initial exploration, there are missing values in columns such as Monthly\_Hours, Satisfaction\_Score, Projects\_Completed, and Salary\_Level. While most columns have appropriate data types, the Projects\_Completed column will be converted from float to integer, as it represents an absolute count.

## Data Cleaning

Handle missing values based on sound reasoning (e.g., using the mean for numeric columns and mode value for categorical ones)

```
In [6]: data.describe() #To view the summary statistics of numerical columns
```

Out[6]:

	Employee ID	Age	Monthly Hours	Satisfaction Score	Projects Completed	Training Hours	Tenure	Promotions	Absenteeism Days
count	1000.000000	1000.000000	970.000000	950.000000	980.000000	1000.000000	1000.000000	1000.000000	1000.000000
mean	500.500000	39.918000	194.753608	5.577895	9.837755	48.934000	9.819000	2.037000	9.626000
std	288.819436	11.030092	31.254475	2.872370	5.487771	28.855576	5.435419	1.421848	5.789788
min	1.000000	21.000000	140.000000	1.000000	1.000000	0.000000	1.000000	0.000000	0.000000
25%	250.750000	30.000000	168.250000	3.000000	5.000000	24.000000	5.000000	1.000000	4.000000
50%	500.500000	40.000000	196.000000	6.000000	9.000000	49.000000	10.000000	2.000000	10.000000
75%	750.250000	49.000000	221.000000	8.000000	15.000000	74.000000	15.000000	3.000000	15.000000
max	1000.000000	59.000000	249.000000	10.000000	19.000000	99.000000	19.000000	4.000000	19.000000

In handling missing values in Monthly Hours column, I filled the null rows with the mean of Monthly Hours. This is because the mean of Monthly Hours is around 194.75, and the standard deviation is 31.25. This relatively low Standard Deviation compared to the mean suggests that the Monthly Hours values are somewhat consistent , clustering around the mean without extreme variation.

```
In [7]: #Filling missing values in Monthly Hours using the mean
data["Monthly Hours"] = data["Monthly Hours"].fillna(data["Monthly Hours"].mean())
```

For Satisfaction Score, out of 1000 entries, 50 are missing, which is 5% of the data. The mean Satisfaction Score is about 5.6, with a high standard deviation of 2.87. This implies that the Satisfaction Scores range widely and based on this, I will be dropping the missing values.

```
In [8]: #Dropping the missing values in Satisfaction Score
data = data.dropna(subset=["Satisfaction Score"])
```

Looking at the missing values in Project Completed , although they are a small part of the data (2%), this field is critical because it directly measures each employee's productivity. Filling in these gaps would mean making assumptions about how many projects each employee

completed, which could reduce the accuracy of my analysis. To keep the data as reliable as possible, I decided to remove these rows instead of filling in values. This ensures that the analysis reflects actual performances without introducing estimated values that could skew the results.

```
In [9]: #Dropping the missing vales in Project Completed  
data = data.dropna(subset=["Projects Completed"])
```

```
In [10]: #Covertng Projects Completed column from a float data type to integer  
data["Projects Completed"] = data["Projects Completed"].astype(int)
```

For salary level, let us see the distribution of the categories

```
In [11]: data["Salary Level"].value_counts()
```

```
Out[11]:
```

	count
<b>Salary Level</b>	
<b>Medium</b>	300
<b>Low</b>	297
<b>High</b>	297

**dtype:** int64

Even though the missing values in the Salary Level column make up only a small part (4%) of the data, I decided to drop these rows to keep the analysis accurate and reliable. Since Salary Level is an important factor in understanding employee pay and performance, filling in the missing values could lead to assumptions that might affect the results. By removing these rows, I ensured that my analysis is based on complete data, which is essential for making informed decisions.

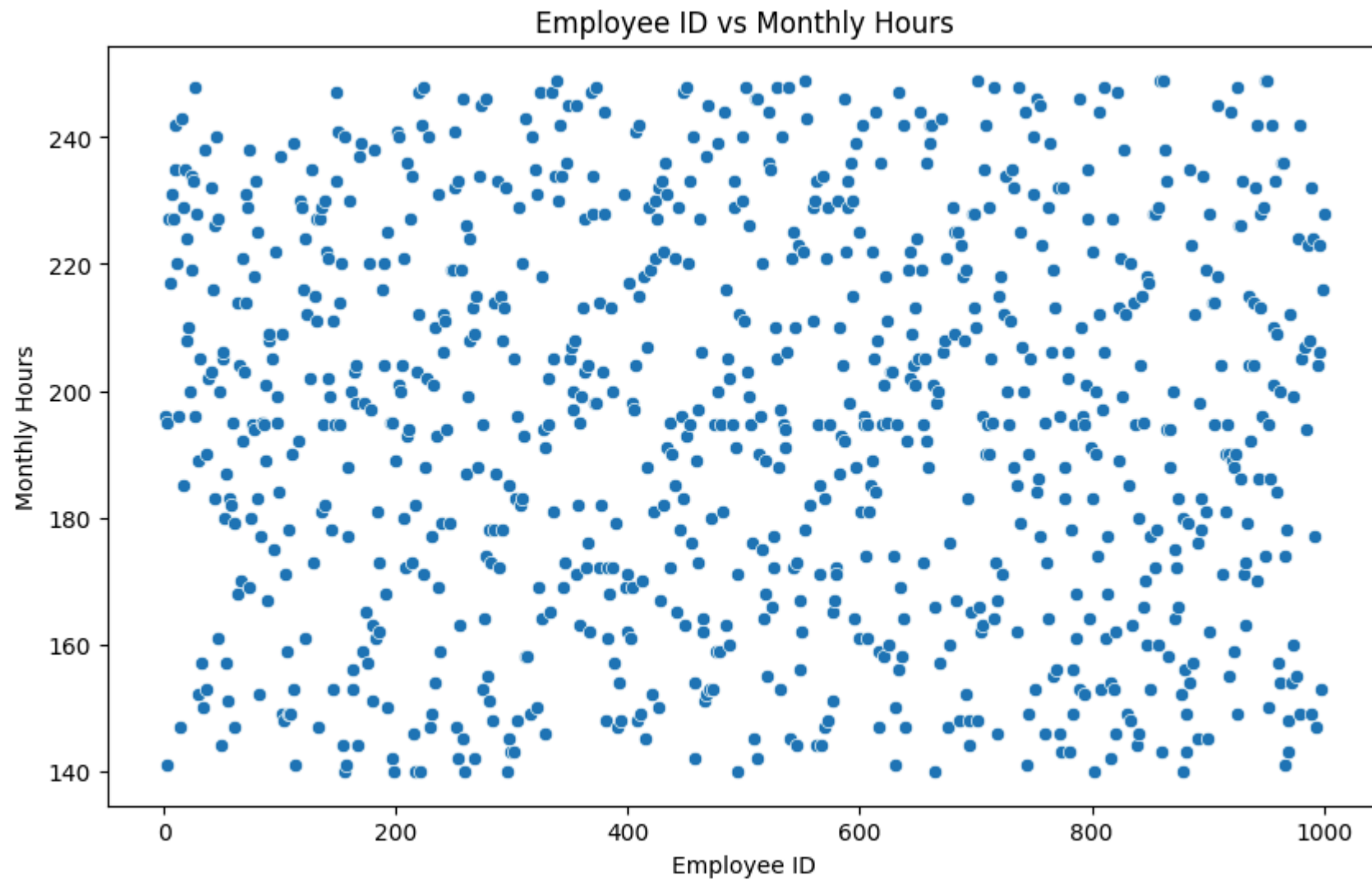
```
In [12]: #Dropping the missing values in Salary Level  
data = data.dropna(subset=["Salary Level"])
```

Remove any obvious outliers that could skew analysis (e.g., unusually high monthly hours).

```
In [13]: import matplotlib.pyplot as plt
import seaborn as sns #Import necessary libraries for data visualisation
```

```
In [14]: plt.figure(figsize=(10,6))
sns.scatterplot(x="Employee ID", y="Monthly Hours", data=data)
plt.title("Employee ID vs Monthly Hours")
plt.xlabel("Employee ID")
plt.ylabel("Monthly Hours")
plt.show()
```





Upon reviewing the statistical breakdown and the scatterplot, I found that all the values are within a similar range. The maximum value of 249 is close to the average of 195, and the minimum value is 140 is also near to the average. Therefore, I conclude that there are no outliers in the data. This shows that the dataset is stable and ready for further analysis.

```
In [15]: data.isnull().sum() #To ensure that data cleaning is done and there are no missing values
```

Out[15]:

	0
Employee ID	0
Department	0
Job Role	0
Age	0
Gender	0
Monthly Hours	0
Satisfaction Score	0
Projects Completed	0
Training Hours	0
Tenure	0
Salary Level	0
Promotions	0
Absenteeism Days	0

dtype: int64

```
In [16]: data.info()
```

```

<class 'pandas.core.frame.DataFrame'>
Index: 894 entries, 0 to 999
Data columns (total 13 columns):
 #   Column                Non-Null Count  Dtype
---  -
 0   Employee ID           894 non-null    int64
 1   Department            894 non-null    object
 2   Job Role              894 non-null    object
 3   Age                  894 non-null    int64
 4   Gender               894 non-null    object
 5   Monthly Hours        894 non-null    float64
 6   Satisfaction Score   894 non-null    float64
 7   Projects Completed   894 non-null    int64
 8   Training Hours       894 non-null    int64
 9   Tenure               894 non-null    int64
10   Salary Level         894 non-null    object
11   Promotions           894 non-null    int64
12   Absenteeism Days     894 non-null    int64
dtypes: float64(2), int64(7), object(4)
memory usage: 97.8+ KB

```

Dropping missing values have reduced the rows in the dataset from 1000 to 894. Dropping the rows was necessary as the client requested that the analysis should be devoid of bias.

## Feature Engineering

- Create a new column, *Overworked*, which flags employees with monthly hours above 220 as Yes and other as No.
- Generate Efficiency Score by calculating the ratio of Projects Completed to Monthly Hours

```

In [17]: def overworked_status(monthly_hours): #Created a function called Overworked_status
         if monthly_hours > 220:
             return "Yes"
         else:
             return "No"

```

```
In [18]: #Applied the created function on the monthly hours, stored in the variable "Overworked"
data["Overworked"] = data["Monthly Hours"].apply(overworked_status)
```

```
In [19]: #Introduced the "round" function to convert my output to two decimal points
data["Efficiency Score"] = round(data["Projects Completed"] / data["Monthly Hours"],2) *100
```

```
In [20]: data.head()
```

```
Out[20]:
```

	Employee ID	Department	Job Role	Age	Gender	Monthly Hours	Satisfaction Score	Projects Completed	Training Hours	Tenure	Salary Level	Promotions	Absenteeism
0	1	IT	Sales Executive	35	Female	196.0	8.0	19	62	11	Low	2	
1	2	HR	Accountant	30	Male	141.0	10.0	15	78	1	Low	2	
2	3	IT	Operations Manager	45	Male	195.0	4.0	18	52	6	Low	2	
3	4	Marketing	Operations Manager	56	Male	227.0	10.0	1	41	6	High	3	
4	5	Marketing	Developer	45	Female	217.0	3.0	9	74	19	Low	4	

## Exploratory Data Analysis (EDA)

Provide a summary of employee distribution across Department and Job Roles

```
In [21]: data["Department"].value_counts() #Employee Distribution by Department
```

Out[21]:

	count
Department	
Finance	162
HR	157
Sales	155
Operations	155
IT	146
Marketing	119

dtype: int64

In [22]: data["Job Role"].value\_counts() *#Employee Distribution by Job Role*

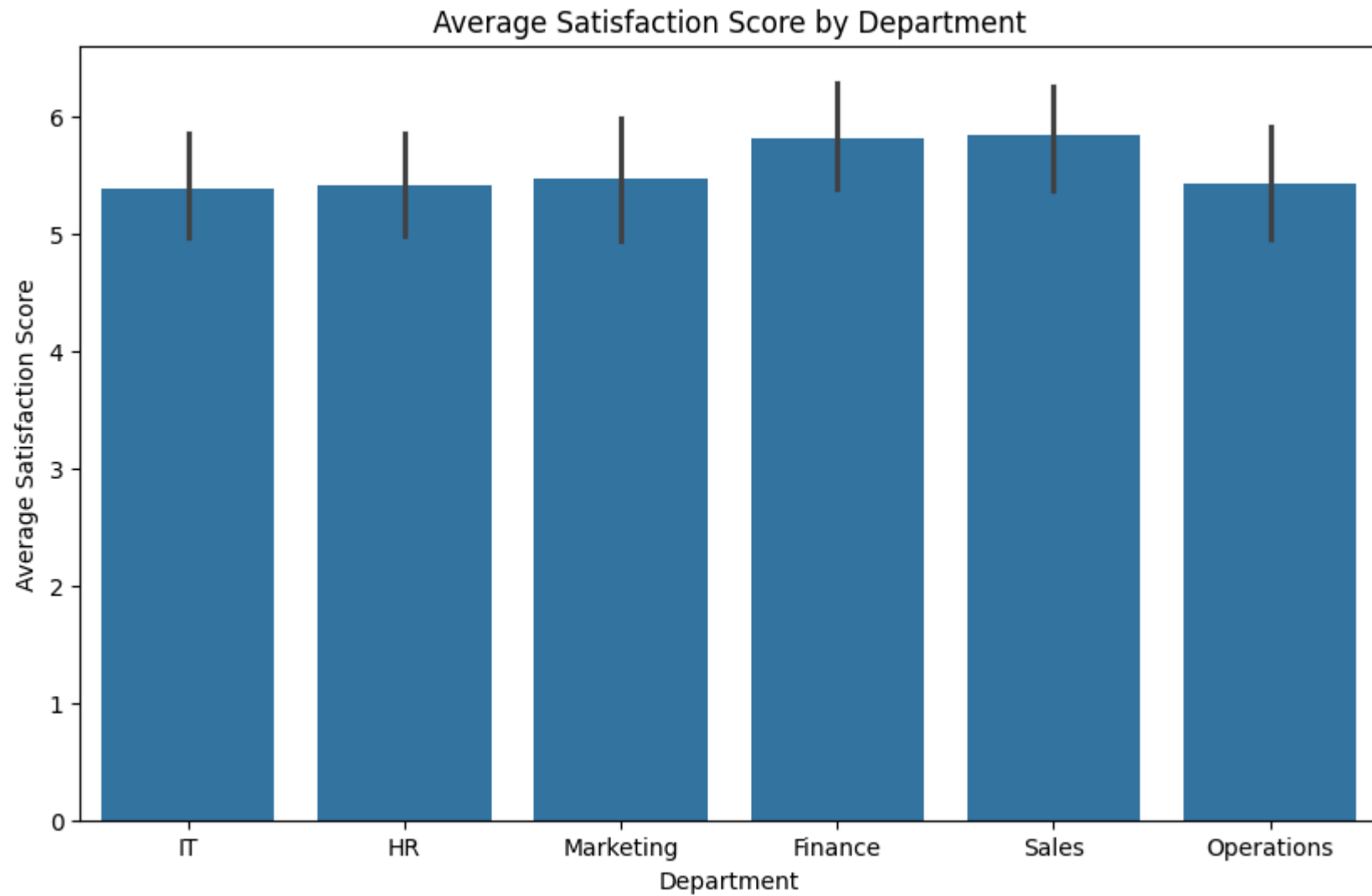
Out[22]:

	count
Job Role	
Data Analyst	166
Marketing Specialist	159
Accountant	158
Operations Manager	147
Sales Executive	139
Developer	125

dtype: int64

- Visualize the average satisfaction score by department to help understand which departments might need attention

```
In [23]: plt.figure(figsize=(10,6))
sns.barplot(x="Department", y="Satisfaction Score", data=data)
plt.title("Average Satisfaction Score by Department")
plt.xlabel("Department")
plt.ylabel("Average Satisfaction Score")
plt.show()
```



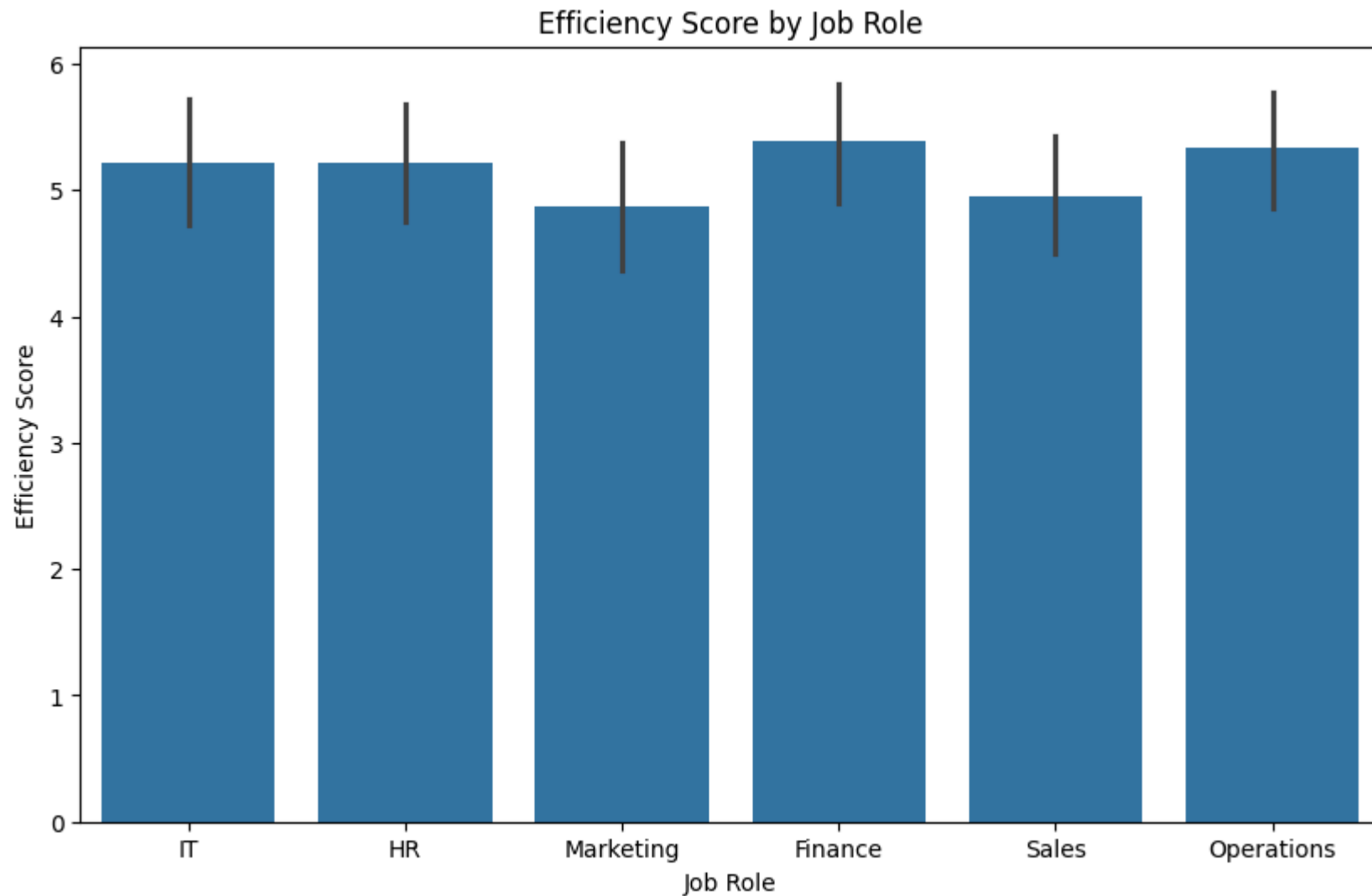
This chart provides insights into employee satisfaction across various departments, offering guidance for managerial decisions to improve employee morale and engagement. Key observations include:

- **High Satisfaction in Sales and Finance:** These departments have the highest average satisfaction scores, close to 6, indicating favorable work conditions, positive management, or adequate resources that contribute to employee satisfaction.

- **High Satisfaction in Sales and Finance:** These departments have the highest average satisfaction scores, close to 6, indicating favorable work conditions, positive management, or adequate resources that contribute to employee satisfaction.
  - **Moderate Satisfaction in IT, HR, Marketing, and Operations:** Departments like IT, HR, Marketing, and Operations show slightly lower satisfaction averages, around 5.5, with Marketing and Operations scoring the lowest. This suggests that these departments could benefit from targeted initiatives, such as improving workload balance, team dynamics, or resource allocation.
- 
- Compare the Efficiency Score across different job roles to find which roles have the highest efficiency

```
In [24]: plt.figure(figsize=(10,6))
sns.barplot(x="Department", y="Efficiency Score", data=data)
plt.title("Efficiency Score by Job Role")
plt.xlabel("Job Role")
plt.ylabel("Efficiency Score")
plt.xticks(rotation=0)
plt.show()
```





This chart shows the average efficiency scores across various job roles within the company. The efficiency score is calculated as the ratio of projects completed to monthly hours worked, providing a measure of productivity.

**Observations:** The Operations and Finance roles have the highest average efficiency scores, suggesting that employees in these roles are completing projects with relatively fewer hours. The IT and HR roles have slightly lower efficiency scores than Operations and Finance but are

close to the top. Marketing and Sales role on the other hand have the lowest efficiency scores among the departments; this suggest that employees in Marketing and Sales may require more time to complete projects.

## Visualization

- Create a bar chart for Overworked employees by Department

Since the overworked column contains categorical data: "Yes" and "No", I need to count the number of "Yes" per Department, store the ouput in a variable, then proceed to create the bar chart.

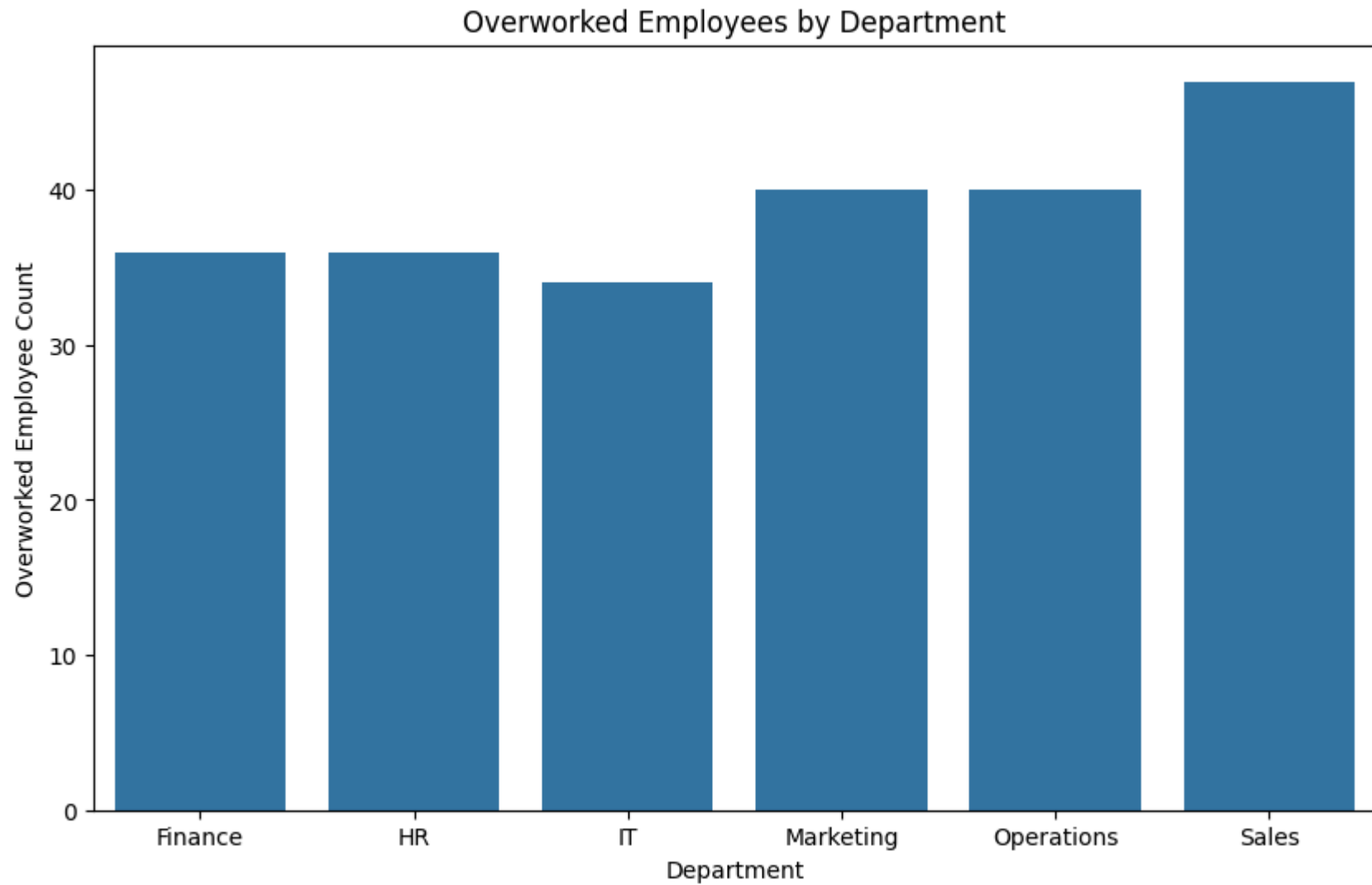
```
In [25]: Overworked_counts = data[data["Overworked"] == "Yes"].groupby("Department").size().reset_index(name="Overworked_counts")
#Counts the number of overworked employees for each department and I used the reset_index function to put the table in a dataf
```

```
In [26]: Overworked_counts #Shows overworked employees by Department
```

```
Out[26]:
```

	Department	Overworked_counts
0	Finance	36
1	HR	36
2	IT	34
3	Marketing	40
4	Operations	40
5	Sales	47

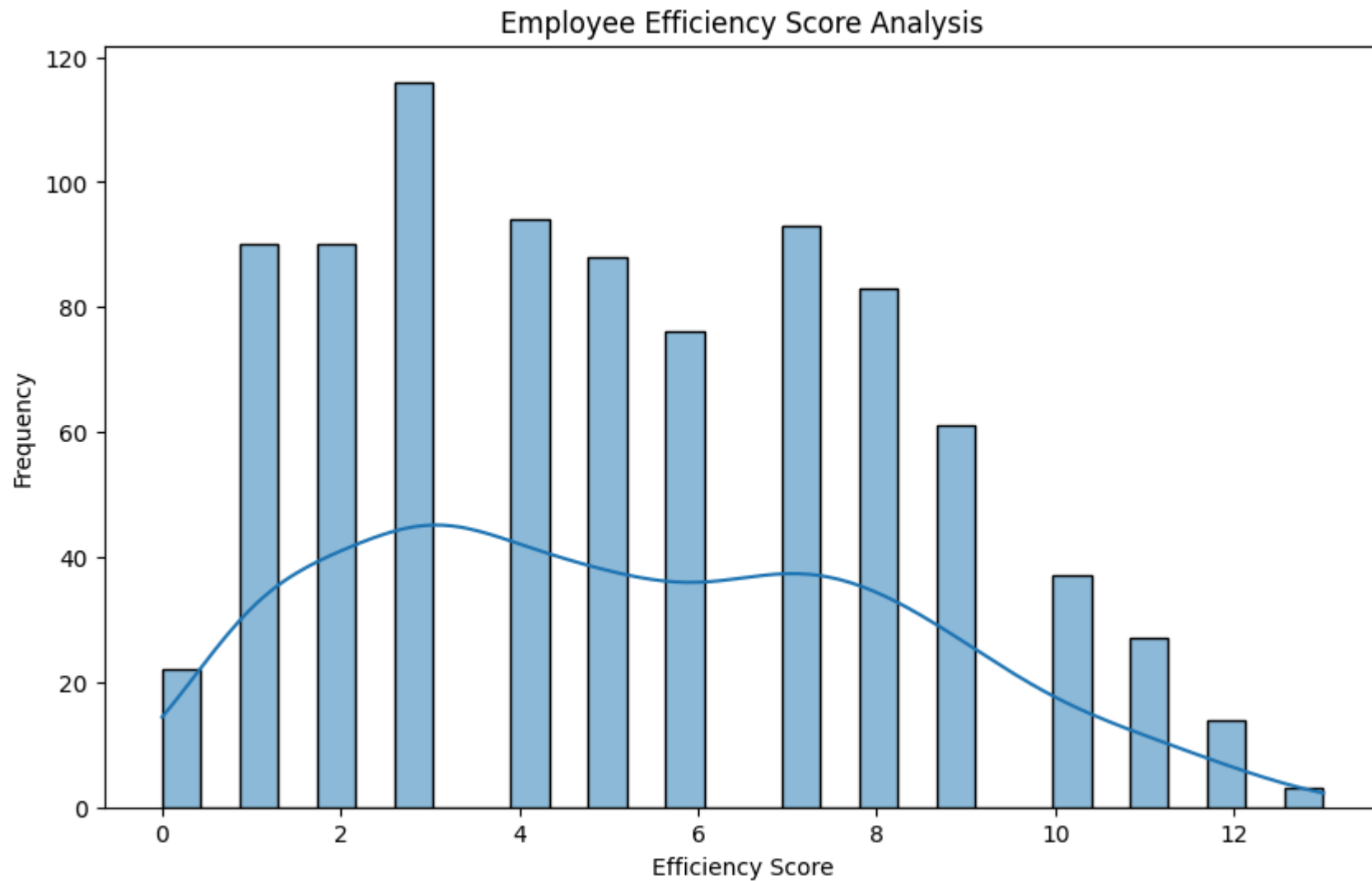
```
In [27]: plt.figure(figsize=(10,6))
sns.barplot(x="Department", y="Overworked_counts", data=Overworked_counts)
plt.title("Overworked Employees by Department")
plt.xlabel("Department")
plt.ylabel("Overworked Employee Count")
plt.show()
```



The Sales department has the highest number of overworked employees, while the IT department has the fewest. Other departments, like Finance, HR, Marketing, and Operations have similar counts close to 40. This analysis suggests that certain departments, especially Sales, may require attention to address workload or staffing levels.

- Plot a histogram of employee Efficiency Score

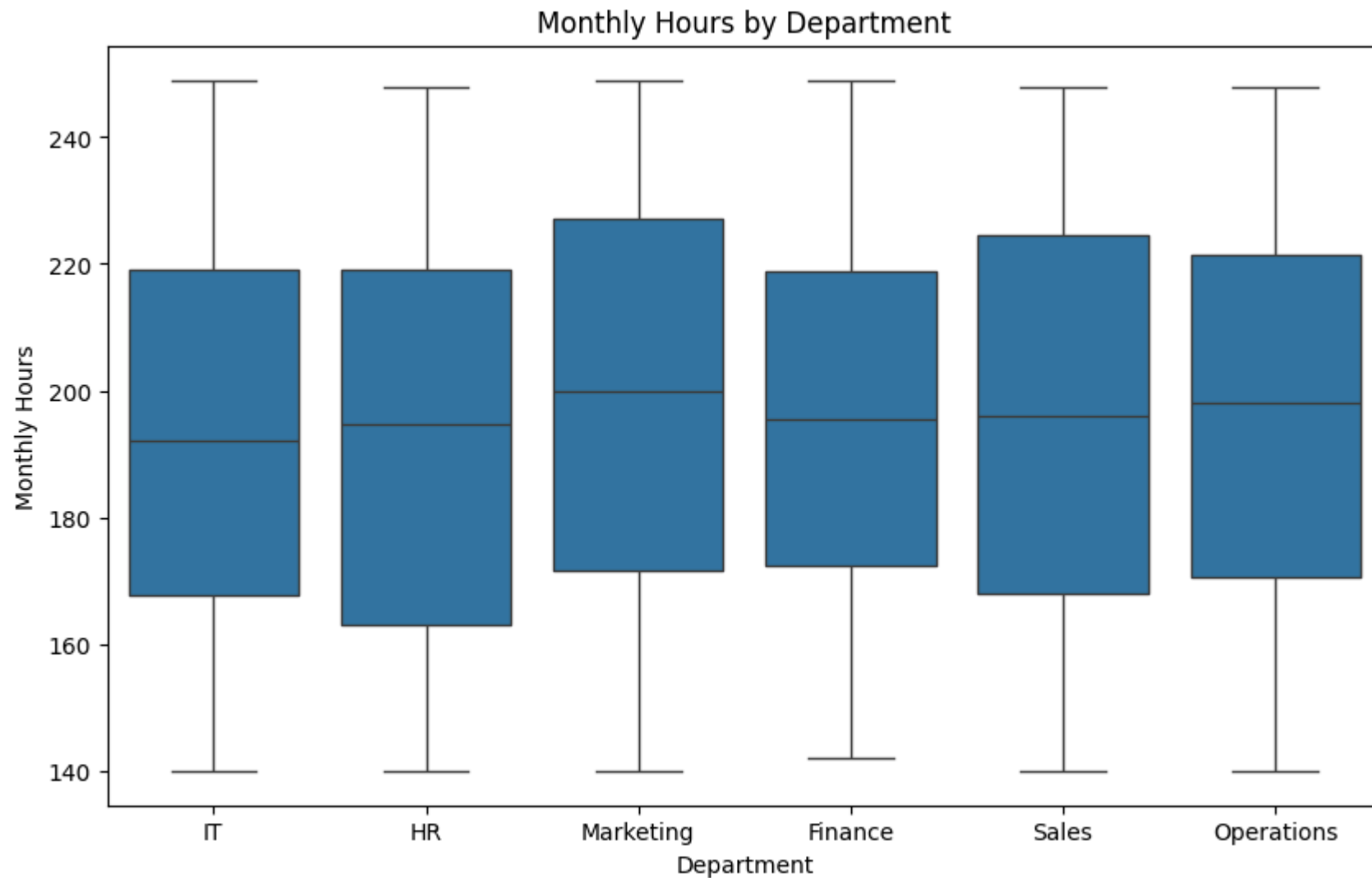
```
In [28]: plt.figure(figsize=(10,6))
sns.histplot(data["Efficiency Score"], bins=30, kde=True)
plt.title("Employee Efficiency Score Analysis")
plt.xlabel("Efficiency Score")
plt.ylabel("Frequency")
plt.show()
```



This chart shows that majority of the employees have lower efficiency scores, and fewer employees achieved higher efficiency scores. The highest frequency occurred around the 2 to 6 range, indicating that many employees fall within the lower efficiency score range. Additionally, as efficiency scores increase past 6, the frequency decreases steadily, showing that high efficiency scores are less common.

- Show a box plot for Monthly Hours across different departments to identify workload patterns

```
In [29]: plt.figure(figsize=(10,6))
sns.boxplot(x="Department", y="Monthly Hours", data=data)
plt.title("Monthly Hours by Department")
plt.xlabel("Department")
plt.ylabel("Monthly Hours")
plt.show()
```



This plot displays a *Monthly Hours by Department* analysis, illustrating the distribution of monthly working hours across the six departments. It is observed that the medians for all departments seem relatively close, hovering around the 200-hour mark, suggesting a similar average workload across departments. Furthermore, the plot does not show any significant outliers, which suggests that there are no extreme variations in monthly hours within each department. This confirms the initial analysis that was carried to check Monthly Hours outliers.

# Conclusions and Recommendations

- Based on the analysis, provide insights and actionable recommendations for TechCorp

## Insights

**Employee Satisfaction:** The average satisfaction scores across departments reveal that Sales and Finance have the highest levels of employee satisfaction, while IT, HR, Marketing, and Operations show moderate scores. This indicates that Sales and Finance likely have supportive environments, good rewards, while other departments may need improvements.

**Workload Analysis:** The department-wise review shows that more employees are overworked in the Sales department than in any other. In comparison, IT has the fewest overworked staff, while Finance, HR, Marketing, and Operations have similar numbers. This pattern suggests that the Sales department may be dealing with a heavier workload or possibly has fewer resources, leading to higher stress for its employees.

**Efficiency Scores:** The average efficiency scores show that employees in Operations and Finance complete projects with fewer hours, suggesting better resource management or clearer workflows. Alternatively, Marketing and Sales have lower efficiency scores. For sales, this might be because of the workload, which indicates that these teams may need support or process improvements.

## Recommendations: Targeted Employee Engagement Initiatives

**Marketing and Operations:** Given the lower satisfaction scores in these departments, TechCorp can consider running focus groups or surveys to pinpoint specific employee concerns. The insights gathered can be used to implement targeted initiatives, such as better workload management, additional resources, or team-building activities, all aimed at boosting morale and increasing engagement.

**Sales and Finance:** To sustain the positive environment in these departments, conduct regular check-ins with employees and continue reinforcing the factors that drive their high satisfaction.

- Improve Efficiency in Underperforming Roles

**Marketing and Sales:** Implement training programs to help employees develop time management and productivity skills. Consider process optimization workshops or introducing tools that can streamline repetitive tasks.

**Operations and Finance:** Leverage best practices from these roles and explore how they can be applied in other departments. Recognize employees in these roles to encourage a culture of efficiency and productivity.

- Suggest potential strategies for improving employee satisfaction and reducing overwork

### **1.Implement Workload Management Strategies:**

**Redistribute Work:** Analyze the workload distribution within departments, particularly in Sales, to ensure that employees are not overwhelmed. Consider hiring additional staff or redistributing responsibilities among team members to balance workloads effectively.

**Introduce Flexible Work Hours:** To alleviate the pressure on overworked employees, TechCorp could introduce flexible working hours or remote working options, allowing employees to manage their time better while maintaining productivity.

### **2.Enhance Employee Engagement and Training:**

**Regular Satisfaction Surveys:** Conduct regular employee satisfaction surveys to gather feedback on workplace conditions and morale. This data can be used to identify areas for improvement and address employee concerns promptly.

**Professional Development Programs:** Invest in training and development opportunities to enhance employee skills and job satisfaction.

By Implementing these strategies, TechCorp Inc, can foster a more balanced work environment, enhance employee satisfaction, and ultimately improve productivity across the organization,