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National Education Policy 2020

Ministry of Human Resource Development

Government of India

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Introduction

Education is fundamental for achieving full human potential, developing an equitable and just

society, and promoting national development. Providing universal access to quality education is the

key to India's continued ascent, and leadership on the global stage in terms of economic growth,

social justice and equality, scientific advancement, national integration, and cultural preservation.

Universal high-quality education is the best way forward for developing and maximizing our

country's rich talents and resources for the good of the individual, the society, the country, and the

world. India will have the highest population of young people in the world over the next decade, and

our ability to provide high-quality educational opportunities to them will determine the future of our country.

The global education development agenda reflected in the Goal 4 (SDG4) of the 2030 Agenda for

Sustainable Development, adopted by India in 2015 - seeks to "ensure inclusive and equitable quality

education and promote lifelong learning opportunities for all" by 2030. Such a lofty goal will require

the entire education system to be reconfigured to support and foster learning, so that all of the critical

targets and goals (SDGs) of the 2030 Agenda for Sustainable Development can be achieved.

The world is undergoing rapid changes in the knowledge landscape. With various dramatic scientific

and technological advances, such as the rise of big data, machine learning, and artificial intelligence,

many unskilled jobs worldwide may be taken over by machines, while the need for a skilled workforce, particularly involving mathematics, computer science, and data science, in conjunction

with multidisciplinary abilities across the sciences, social sciences, and humanities, will be increasingly in greater demand. With climate change, increasing pollution, and depleting natural

resources, there will be a sizeable shift in how we meet the world's energy, water, food, and sanitation needs, again resulting in the need for new skilled labour, particularly in biology, chemistry,

physics, agriculture, climate science, and social science. The growing emergence of epidemics and

pandemics will also call for collaborative research in infectious disease management and development of vaccines and the resultant social issues heightens the need for multidisciplinary

learning. There will be a growing demand for humanities and art, as India moves towards becoming a

developed country as well as among the three largest economies in the world.

Indeed, with the quickly changing employment landscape and global ecosystem, it is becoming

increasingly critical that children not only learn, but more importantly learn how to learn. Education

thus, must move towards less content, and more towards learning about how to think critically and

solve problems, how to be creative and multidisciplinary, and how to innovate, adapt, and absorb new

material in novel and changing fields. Pedagogy must evolve to make education more experiential,

holistic, integrated, inquiry-driven, discovery-oriented, learner-centred, discussion-based, flexible,

and, of course, enjoyable. The curriculum must include basic arts, crafts, humanities, games, sports

and fitness, languages, literature, culture, and values, in addition to science and mathematics, to

develop all aspects and capabilities of learners; and make education more well-rounded, useful, and

fulfilling to the learner. Education must build character, enable learners to be ethical, rational,

compassionate, and caring, while at the same time prepare them for gainful, fulfilling employment.

The gap between the current state of learning outcomes and what is required must be bridged through

undertaking major reforms that bring the highest quality, equity, and integrity into the system, from

early childhood care and education through higher education.

The aim must be for India to have an education system by 2040 that is second to none, with equitable

access to the highest-quality education for all learners regardless of social or economic background.

This National Education Policy 2020 is the first education policy of the 21" century and aims to

address the many growing developmental imperatives of our country. This Policy proposes the

revision and revamping of all aspects of the education structure, including its regulation and governance, to create a new system that is aligned with the aspirational goals of 21" century education, including SDG4, while building upon India's traditions and value systems. The National

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Education Policy lays particular emphasis on the development of the creative potential of each

individual. It is based on the principle that education must develop not only cognitive capacities -

both the 'foundational capacities' of literacy and numeracy and 'higher-order' cognitive capacities,

such as critical thinking and problem solving — but also social, ethical, and emotional capacities and dispositions.

The rich heritage of ancient and eternal Indian knowledge and thought has been a guiding light for

this Policy. The pursuit of knowledge (Jnan), wisdom (Pragyaa), and truth (Satya) was always

considered in Indian thought and philosophy as the highest human goal. The aim of education in

ancient India was not just the acquisition of knowledge as preparation for life in this world, or life

beyond schooling, but for the complete realization and liberation of the self. World-class institutions

of ancient India such as Takshashila, Nalanda, Vikramshila, Vallabhi, set the highest standards of

multidisciplinary teaching and research and hosted scholars and students from across backgrounds

and countries. The Indian education system produced great scholars such as Charaka, Susruta,

Aryabhata, Varahamihira, Bhaskaracharya, Brahmagupta, Chanakya, Chakrapani Datta, Madhava.

Panini, Patanjali, Nagarjuna, Gautama, Pingala, Sankardev, Maitreyi, Gargi and Thiruvalluvar,

among numerous others, who made seminal contributions to world knowledge in diverse fields such

as mathematics, astronomy, metallurgy, medical science and surgery, civil engineering, architecture,

shipbuilding and navigation, yoga, fine arts, chess, and more. Indian culture and philosophy have had

a strong influence on the world. These rich legacies to world heritage must not only be nurtured and

preserved for posterity but also researched, enhanced, and put to new uses through our education system.

The teacher must be at the centre of the fundamental reforms in the education system. The new

education policy must help re-establish teachers, at all levels, as the most respected and essential

members of our society, because they truly shape our next generation of citizens. It must do everything to empower teachers and help them to do their job as effectively as possible. The new

education policy must help recruit the very best and brightest to enter the teaching profession at all

levels, by ensuring livelihood, respect, dignity, and autonomy, while also instilling in the system

basic methods of quality control and accountability.

The new education policy must provide to all students, irrespective of their place of residence, a

quality education system, with particular focus on historically marginalized, disadvantaged, and

underrepresented groups. Education is a great leveler and is the best tool for achieving economic and

social mobility, inclusion, and equality. Initiatives must be in place to ensure that all students from

such groups, despite inherent obstacles, are provided various targeted opportunities to enter and excel

in the educational system.

These elements must be incorporated taking into account the local and global needs of the country,

and with a respect for and deference to its rich diversity and culture. Instilling knowledge of India and

its varied social, cultural, and technological needs, its inimitable artistic, language, and knowledge

traditions, and its strong ethics in India's young people is considered critical for purposes of national

pride, self-confidence, self-knowledge, cooperation, and integration.

Previous Policies

The implementation of previous policies on education has focused largely on issues of access and

equity. The unfinished agenda of the National Policy on Education 1986, modified in 1992 (NPE

1986/92), is appropriately dealt with in this Policy. A major development since the last Policy of

1986/92 has been the Right of Children to Free and Compulsory Education Act 2009 which laid

down legal underpinnings for achieving universal elementary education.

Principles of this Policy

The purpose of the education system is to develop good human beings capable of rational thought

and action, possessing compassion and empathy, courage and resilience, scientific temper and

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creative imagination, with sound ethical moorings and values. It aims at producing engaged, productive, and contributing citizens for building an equitable, inclusive, and plural society as

envisaged by our Constitution.

A good education institution is one in which every student feels welcomed and cared for, where a

safe and stimulating learning environment exists, where a wide range of learning experiences are

offered, and where good physical infrastructure and appropriate resources conducive to learning are

available to all students. Attaining these qualities must be the goal of every educational institution.

However, at the same time, there must also be seamless integration and coordination across institutions and across all stages of education.

The fundamental principles that will guide both the education system at large, as well as the individual institutions within it are:

e recognizing, identifying, and fostering the unique capabilities of each student, by sensitizing teachers as well as parents to promote each student's holistic development in both

academic and non-academic spheres;

e according the highest priority to achieving Foundational Literacy and Numeracy by all students by Grade 3;

e flexibility, so that learners have the ability to choose their learning trajectories and programmes,

and thereby choose their own paths in life according to their talents and interests;

e no hard separations between arts and sciences, between curricular and extra-curricular activities, between vocational and academic streams, etc. in order to eliminate harmful hierarchies among, and silos between different areas of learning;

e multidisciplinarity and a holistic education across the sciences, social sciences, arts, humanities, and sports for a multidisciplinary world in order to ensure the unity and integrity

of all knowledge;

e¢ emphasis on conceptual understanding rather than rote learning and learning-for-exams;

e creativity and critical thinking to encourage logical decision-making and innovation;

e ethics and human & Constitutional values like empathy, respect for others, cleanliness, courtesy, democratic spirit, spirit of service, respect for public property, scientific temper, liberty, responsibility, pluralism, equality, and justice;

e promoting multilingualism and the power of language in teaching and learning;

e life skills such as communication, cooperation, teamwork, and resilience;

e focus on regular formative assessment for learning rather than the summative assessment that

encourages today's 'coaching culture';

e extensive use of technology in teaching and learning, removing language barriers, increasing

access for Divyang students, and educational planning and management;

e respect for diversity and respect for the local context in all curriculum, pedagogy, and

policy,

always keeping in mind that education is a concurrent subject;

e full equity and inclusion as the cornerstone of all educational decisions to ensure that all students are able to thrive in the education system;

e synergy in curriculum across all levels of education from early childhood care and education to school education to higher education;

e teachers and faculty as the heart of the learning process — their recruitment, continuous professional development, positive working environments and service conditions;

e a 'light but tight' regulatory framework to ensure integrity, transparency, and resource efficiency of the educational system through audit and public disclosure while encouraging innovation and out-of-the-box ideas through autonomy, good governance, and empowerment;

¢ outstanding research as a corequisite for outstanding education and development;

e continuous review of progress based on sustained research and regular assessment by educational experts;

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e a rootedness and pride in India, and its rich, diverse, ancient and modern culture and knowledge systems and traditions;

e education is a public service; access to quality education must be considered a basic right of every child;

e substantial investment in a strong, vibrant public education system as well as the encouragement and facilitation of true philanthropic private and community participation.

The Vision of this Policy

This National Education Policy envisions an education system rooted in Indian ethos that contributes

directly to transforming India, that is Bharat, sustainably into an equitable and vibrant knowledge

society, by providing high-quality education to all, and thereby making India a global knowledge

superpower. The Policy envisages that the curriculum and pedagogy of our institutions

must

develop among the students a deep sense of respect towards the Fundamental Duties and Constitutional values, bonding with one's country, and a conscious awareness of one's roles and responsibilities in a changing world. The vision of the Policy is to instill among the learners a deep-rooted pride in being Indian, not only in thought, but also in spirit, intellect, and deeds, as well as to develop knowledge, skills, values, and dispositions that support responsible commitment to human rights, sustainable development and living, and global well-being, thereby reflecting a truly global citizen.

Part I. SCHOOL EDUCATION

This policy envisages that the extant 10+2 structure in school education will be modified with a new

pedagogical and curricular restructuring of 5+3+3+4 covering ages 3-18 as shown in the representative figure and elaborated in detail later under Chapter 4.

Previous academic structure New Pedagogical & Curricular Structure

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(Anganwadi/ pre-
school/Balvatika)
(Ages 3-6)
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Currently, children in the age group of 3-6 are not covered in the 10+2 structure as Class 1 begins at

age 6. In the new 5+3+3+4 structure, a strong base of Early Childhood Care and Education (ECCE)

from age 3 is also included, which is aimed at promoting better overall learning, development, and well-being.

- 1. Early Childhood Care and Education: The Foundation of Learning
- 1.1. Over 85% of a child's cumulative brain development occurs prior to the age of 6, indicating the

critical importance of appropriate care and stimulation of the brain in the early years in order to

ensure healthy brain development and growth. Presently, quality ECCE is not available to crores of

young children, particularly children from socio-economically disadvantaged backgrounds. Strong

investment in ECCE has the potential to give all young children such access, enabling them to

participate and flourish in the educational system throughout their lives. Universal provisioning of

quality early childhood development, care, and education must thus be achieved as soon as possible.

and no later than 2030, to ensure that all students entering Grade 1| are school ready.

1.2. ECCE ideally consists of flexible, multi-faceted, multi-level, play-based, activity-based,

and

inquiry-based learning, comprising of alphabets, languages, numbers, counting, colours, shapes,

indoor and outdoor play, puzzles and logical thinking, problem-solving, drawing, painting and other

visual art, craft, drama and puppetry, music and movement. It also includes a focus on developing

social capacities, sensitivity, good behaviour, courtesy, ethics, personal and public cleanliness,

teamwork, and cooperation. The overall aim of ECCE will be to attain optimal outcomes in the

domains of: physical and motor development, cognitive development, socio-emotionalethical

development, cultural/artistic development, and the development of communication and early

language, literacy, and numeracy.

1.3. A National Curricular and Pedagogical Framework for Early Childhood Care and Education

(NCPFECCE) for children up to the age of 8 will be developed by NCERT in two parts, namely, a

sub-framework for 0-3 year-olds, and a sub-framework for 3-8 year-olds, aligned with the above

guidelines, the latest research on ECCE, and national and international best practices. In particular,

the numerous rich local traditions of India developed over millennia in ECCE involving art, stories,

poetry, games, songs, and more, will also be suitably incorporated. The framework will serve as a

guide both for parents and for early childhood care and education institutions.

1.4. The overarching goal will be to ensure universal access to high-quality ECCE across the country

in a phased manner. Special attention and priority will be given to districts and locations that are

particularly socio-economically disadvantaged. ECCE shall be delivered through a significantly

expanded and strengthened system of early-childhood education institutions consisting of (a) stand-

alone Anganwadis; (b) Anganwadis co-located with primary schools; (c) pre-primary schools/sections covering at least age 5 to 6 years co-located with existing primary schools; and (d)

stand-alone pre-schools - all of which would recruit workers/teachers specially trained in

the

curriculum and pedagogy of ECCE.

1.5. For universal access to ECCE, Anganwadi Centres will be strengthened with high-quality infrastructure, play equipment, and well-trained Anganwadi workers/teachers. Every Anganwadi will

have a well-ventilated, well-designed, child-friendly and well-constructed building with an enriched

 $learning\ environment.\ Children\ in\ Anganwadi\ Centres\ shall\ take\ activity-filled\ tours\ -\ and\ meet\ the$

teachers and students of their local primary schools, in order to make the transition from Anganwadi

Centres to primary schools a smooth one. Anganwadis shall be fully integrated into school complexes/clusters, and Anganwadi children, parents, and teachers will be invited to attend and

participate in school/school complex programmes and vice versa.

1.6. It is envisaged that prior to the age of 5 every child will move to a "Preparatory Class" or "Balavatika" (that is, before Class 1), which has an ECCE-qualified teacher. The learning in the Preparatory Class shall be based primarily on play-based learning with a focus on developing cognitive, affective, and psychomotor abilities and early literacy and numeracy. The mid-

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day meal programme shall also be extended to the Preparatory Classes in primary schools.

check-ups and growth monitoring that are available in the Anganwadi system shall also be made

available to Preparatory Class students of Anganwadi as well as of primary schools.

1.7. To prepare an initial cadre of high-quality ECCE teachers in Anganwadis, current Anganwadi

workers/teachers will be trained through a systematic effort in accordance with the curricular/pedagogical framework developed by NCERT. Anganwadi workers/teachers with

qualifications of 10+2 and above shall be given a 6-month certificate programme in ECCE; and those

with lower educational qualifications shall be given a one-year diploma programme covering early

literacy, numeracy, and other relevant aspects of ECCE. These programmes may be run

through

digital/distance mode using DTH channels as well as smartphones, allowing teachers to acquire

ECCE qualifications with minimal disruption to their current work. The ECCE training of Anganwadi

workers/teachers will be mentored by the Cluster Resource Centres of the School Education Department which shall hold at least one monthly contact class for continuous assessment. In the

longer term, State Governments shall prepare cadres of professionally qualified educators for early

childhood care and education, through stage-specific professional training, mentoring mechanisms,

and career mapping. Necessary facilities will also be created for the initial professional preparation of

these educators and their Continuous Professional Development (CPD).

1.8. ECCE will also be introduced in Ashramshalas in tribal-dominated areas and in all formats of

alternative schooling in a phased manner. The process for integration and implementation of ECCE

in Ashramshalas and alternative schooling will be similar to that detailed above.

1.9. The responsibility for ECCE curriculum and pedagogy will lie with MHRD to ensure its continuity from pre-primary school through primary school, and to ensure due attention to the

foundational aspects of education. The planning and implementation of early childhood care and

education curriculum will be carried out jointly by the Ministries of HRD, Women and Child Development (WCD), Health and Family Welfare (HFW), and Tribal Affairs. A special joint task

force will be constituted for continuous guidance of the smooth integration of early childhood care

and education into school education.

- 2. Foundational Literacy and Numeracy: An Urgent & Necessary Prerequisite to Learning
- 2.1. The ability to read and write, and perform basic operations with numbers, is a necessary

foundation and an indispensable prerequisite for all future schooling and lifelong learning. However,

various governmental, as well as non-governmental surveys, indicate that we are currently in a

learning crisis: a large proportion of students currently in elementary school - estimated to

be over 5

crore in number - have not attained foundational literacy and numeracy, 1.e., the ability to read and

comprehend basic text and the ability to carry out basic addition and subtraction with Indian

numerals.

2.2. Attaining foundational literacy and numeracy for all children will thus become an urgent

national mission, with immediate measures to be taken on many fronts and with clear goals that

will be attained in the short term (including that every student will attain foundational literacy

and numeracy by Grade 3). The highest priority of the education system will be to achieve universal foundational literacy and numeracy in primary school by 2025. The rest of this Policy

will become relevant for our students only if this most basic learning requirement (i.e., reading,

writing, and arithmetic at the foundational level) is first achieved. To this end, a National Mission on Foundational Literacy and Numeracy will be set up by the Ministry of Human Resource Development (MHRD) on priority. Accordingly, all State/UT governments will immediately prepare an implementation plan for attaining universal foundational literacy and

numeracy in all primary schools, identifying stage-wise targets and goals to be achieved by 2025, and

closely tracking and monitoring progress of the same.

2.3. First, teacher vacancies will be filled at the earliest, in a time-bound manner - especially in

disadvantaged areas and areas with large pupil-to-teacher ratios or high rates of illiteracy. Special

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attention will be given to employing local teachers or those with familiarity with local languages. A

pupil-teacher ratio (PTR) of under 30:1 will be ensured at the level of each school; areas having large

numbers of socio-economically disadvantaged students will aim for a PTR of under 25:1. Teachers

will be trained, encouraged, and supported - with continuous professional development - to

impart

foundational literacy and numeracy.

2.4. On the curricular side, there will be an increased focus on foundational literacy and numeracy -

and generally, on reading, writing, speaking, counting, arithmetic, and mathematical thinking -

throughout the preparatory and middle school curriculum, with a robust system of continuous

formative/adaptive assessment to track and thereby individualize and ensure each student's learning.

Specific hours daily - and regular events over the year-on activities involving these subjects will be

dedicated to encourage and enthuse students. Teacher education and the early grade curriculum will

be redesigned to have a renewed emphasis on foundational literacy and numeracy.

2.5. Currently, with the lack of universal access to ECCE, a large proportion of children already fall

behind within the first few weeks of Grade 1. Thus, to ensure that all students are school ready, an

interim 3-month play-based 'school preparation module' for all Grade 1 students, consisting of

activities and workbooks around the learning of alphabets, sounds, words, colours, shapes, and

numbers, and involving collaborations with peers and parents, will be developed by NCERT and

SCERTs.

2.6. A national repository of high-quality resources on foundational literacy and numeracy will be

made available on the Digital Infrastructure for Knowledge Sharing (DIKSHA).

Technological

interventions to serve as aids to teachers and to help bridge any language barriers that may exist

between teachers and students, will be piloted and implemented

2.7. Due to the scale of the current learning crisis, all viable methods will be explored to support

teachers in the mission of attaining universal foundational literacy and numeracy. Studies around the

world show one-on-one peer tutoring to be extremely effective for learning not just for the learner.

but also for the tutor. Thus, peer tutoring can be taken up as a voluntary and joyful activity for fellow

students under the supervision of trained teachers and by taking due care of safety aspects.

Additionally, it will also be made far easier for trained volunteers - from both the local community

and beyond - to participate in this large-scale mission. Every literate member of the community

could commit to teaching one student/person how to read, it would change the country's landscape

very quickly. States may consider establishing innovative models to foster such peer-tutoring and

volunteer activities, as well as launch other programmes to support learners, in this nationwide

mission to promote foundational literacy and numeracy.

2.8. Enjoyable and inspirational books for students at all levels will be developed, including through

high-quality translation (technology assisted as needed) in all local and Indian languages, and will be

made available extensively in both school and local public libraries. Public and school libraries will

be significantly expanded to build a culture of reading across the country. Digital libraries will also

be established. School libraries will be set up - particularly in villages - to serve the community

during non-school hours, and book clubs may meet in public/school libraries to further facilitate and

promote widespread reading. A National Book Promotion Policy will be formulated, and extensive

initiatives will be undertaken to ensure the availability, accessibility, quality, and readership of books

across geographies, languages, levels, and genres.

2.9. Children are unable to learn optimally when they are undernourished or unwell. Hence, the

nutrition and health (including mental health) of children will be addressed, through healthy meals

and the introduction of well-trained social workers, counsellors, and community involvement into the

schooling system. Furthermore, research shows that the morning hours after a nutritious breakfast can

be particularly productive for the study of cognitively more demanding subjects and hence _ these

hours may be leveraged by providing a simple but energizing breakfast in addition to midday meals.

In locations where hot meals are not possible, a simple but nutritious meal, e.g., groundnuts/chana

mixed with jaggery and/or local fruits may be provided. All school children shall undergo regular

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health check-ups especially for 100% immunization in schools and health cards will be issued to monitor the same.

- 3. Curtailing Dropout Rates and Ensuring Universal Access to Education at All Levels
- 3.1. One of the primary goals of the schooling system must be to ensure that children are enrolled in

and are attending school. Through initiatives such as the Sarva Shiksha Abhiyan (now the Samagra

Shiksha) and the Right to Education Act, India has made remarkable strides in recent years in

attaining near-universal enrolment in elementary education. However, the data for later grades

indicates some serious issues in retaining children in the schooling system. The GER for Grades 6-8

was 90.9%, while for Grades 9-10 and 11-12 it was only 79.3% and 56.5%, respectively indicating

that a significant proportion of enrolled students drop out after Grade 5 and especially after Grade 8.

As per the 75th round household survey by NSSO in 2017-18, the number of out of school children in

the age group of 6 to 17 years is 3.22 crore. It will be a top priority to bring these children back into

the educational fold as early as possible, and to prevent further students from dropping out, with a

goal to achieve 100% Gross Enrolment Ratio in preschool to secondary level by 2030. A concerted

national effort will be made to ensure universal access and afford opportunity to all children of the

country to obtain quality holistic education—including vocational education - from preschool to

3.2. There are two overall initiatives that will be undertaken to bring children who have dropped out

back to school and to prevent further children from dropping out. The first is to provide effective and

sufficient infrastructure so that all students have access to safe and engaging school education at all

levels from pre-primary school to Grade 12. Besides providing regular trained teachers at each stage,

special care shall be taken to ensure that no school remains deficient on infrastructure support. The

credibility of Government schools shall be re-established and this will be attained by upgrading and

enlarging the schools that already exist, building additional quality schools in areas where they do not

exist, and providing safe and practical conveyances and/or hostels, especially for the girl children, so

that all children have the opportunity to attend a quality school and learn at the appropriate level.

Alternative and innovative education centres will be put in place in cooperation with civil society to

ensure that children of migrant labourers, and other children who are dropping out of school due to

various circumstances are brought back into mainstream education.

3.3. The second is to achieve universal participation in school by carefully tracking students, as well

as their learning levels, in order to ensure that they (a) are enrolled in and attending school, and (b)

have suitable opportunities to catch up and re-enter school in case they have fallen behind or dropped

out. For providing equitable and quality education from the Foundational Stage through Grade 12 to

all children up to the age of 18, suitable facilitating systems shall be put in place. Counsellors or well-

trained social workers connected to schools/school complexes and teachers will continuously work

with students and their parents and will travel through and engage with communities to ensure that all

school-age children are attending and learning in school. Trained and qualified social workers from

civil society organizations/departments of Social Justice and Empowerment and

government

functionaries dealing with empowerment of Persons with Disabilities at the State and district level,

could be connected to schools, through various innovative mechanisms adopted by State/UT

Governments, to help in carrying out this important work.

3.4. Once infrastructure and participation are in place, ensuring quality will be the key in retention of

students, so that they (particularly, girls and students from other socio-economically disadvantaged

groups) do not lose interest in attending school. This will require a system of incentives for deploying

teachers with knowledge of the local language to areas with high dropout rates, as well as overhauling the curriculum to make it more engaging and useful.

3.5. To facilitate learning for all students, with special emphasis on Socio-Economically Disadvantaged Groups (SEDGs), the scope of school education will be broadened to facilitate

multiple pathways to learning involving both formal and non-formal education modes. Open and

Distance Learning (ODL) Programmes offered by the National Institute of Open Schooling (NIOS)

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and State Open Schools will be expanded and strengthened for meeting the learning needs of young

people in India who are not able to attend a physical school. NIOS and State Open Schools will offer

the following programmes in addition to the present programmes: A, B and C levels that are equivalent to Grades 3, 5, and 8 of the formal school system; secondary education programmes that

are equivalent to Grades 10 and 12; vocational education courses/programmes; and adult literacy and

life-enrichment programmes. States will be encouraged to develop these offerings in regional

languages by establishing new/strengthening existing State Institutes of Open Schooling (SIOS).

3.6. To make it easier for both governments as well as non-governmental philanthropic

organizations

to build schools, to encourage local variations on account of culture, geography, and demographics,

and to allow alternative models of education, the requirements for schools will be made less restrictive. The focus will be to have less emphasis on input and greater emphasis on output potential

concerning desired learning outcomes. Regulations on inputs will be limited to certain areas as

enumerated in Chapter 8. Other models for schools will also be piloted, such as public-philanthropic partnerships.

3.7. Efforts will be made to involve community and alumni in volunteer efforts for enhancing

learning by providing at schools: one-on-one tutoring; the teaching of literacy and holding of extra-

help sessions; teaching support and guidance for educators; career guidance and mentoring to

students; etc. In this regard, the support of active and healthy senior citizens, school alumni and

local community members will be suitably garnered. Databases of literate volunteers, retired

scientists/government/semi government employees, alumni, and educators will be created for this purpose.

4. Curriculum and Pedagogy in Schools: Learning Should be Holistic, Integrated, Enjoyable, and Engaging

Restructuring school curriculum and pedagogy in a new 5+3+3+4 design

4.1. The curricular and pedagogical structure of school education will be reconfigured to make it

responsive and relevant to the developmental needs and interests of learners at different stages of

their development, corresponding to the age ranges of 3-8, 8-11, 11-14, and 14-18 years, respectively.

The curricular and pedagogical structure and the curricular framework for school education will

therefore be guided by a 5+3+3+4 design, consisting of the Foundational Stage (in two parts, that is,

3 years of Anganwadi/pre-school + 2 years in primary school in Grades 1-2; both together covering

ages 3-8), Preparatory Stage (Grades 3-5, covering ages 8-11), Middle Stage (Grades 6-8, covering

ages 11-14), and Secondary Stage (Grades 9-12 in two phases, i.e., 9 and 10 in the first and 11 and

12 in the second, covering ages 14-18).

4.2. The Foundational Stage will consist of five years of flexible, multilevel, play/activity-based

learning and the curriculum and pedagogy of ECCE as mentioned in para 1.2. The Preparatory Stage

will comprise three years of education building on the play, discovery, and activity-based pedagogical and curricular style of the Foundational Stage, and will also begin to incorporate some

light text books as well as aspects of more formal but interactive classroom learning, in order to lay a

solid groundwork across subjects, including reading, writing, speaking, physical education, art.

languages, science, and mathematics. The Middle Stage will comprise three years of education,

building on the pedagogical and curricular style of the Preparatory Stage, but with the introduction

of subject teachers for learning and discussion of the more abstract concepts in each subject that

students will be ready for at this stage across the sciences, mathematics, arts, social sciences, and

humanities. Experiential learning within each subject, and explorations of relations among different

subjects, will be encouraged and emphasized despite the introduction of more specialized subjects

and subject teachers. The Secondary Stage will comprise of four years of multidisciplinary study,

building on the subject-oriented pedagogical and curricular style of the Middle Stage, but with greater

depth, greater critical thinking, greater attention to life aspirations, and greater flexibility and student

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and re-entering in the next phase to pursue vocational or any other courses available in

Grades 11-

12, including at a more specialized school, if so desired.

4.3. The above-described stages are purely curricular and pedagogical, designed to optimize learning

for students based on the cognitive development of children; they will inform the development of

National and State curricula and teaching-learning strategies at each stage, but parallel changes to

physical infrastructure will not be required.

Holistic development of learners

4.4. The key overall thrust of curriculum and pedagogy reform across all stages will be to move the

education system towards real understanding and towards learning how to learn - and away from the

culture of rote learning as is largely present today. The aim of education will not only be cognitive

development, but also building character and creating holistic and well-rounded individuals equipped

with the key 21* century skills. Ultimately, knowledge is a deep-seated treasure and education helps

in its manifestation as the perfection which is already within an individual. All aspects of curriculum

and pedagogy will be reoriented and revamped to attain these critical goals. Specific sets of skills and

values across domains will be identified for integration and incorporation at each stage of learning,

from pre-school to higher education. Curriculum frameworks and transaction mechanisms will be

developed for ensuring that these skills and values are imbibed through engaging processes of

teaching and learning. NCERT will identify these required skill sets and include mechanisms for their

transaction in the National Curriculum Framework for early childhood and school education.

Reduce curriculum content to enhance essential learning and critical thinking

4.5. Curriculum content will be reduced in each subject to its core essentials, to make space for

critical thinking and more holistic, inquiry-based, discovery-based, discussion-based, and

analysis-

based learning. The mandated content will focus on key concepts, ideas, applications, and problem-

solving. Teaching and learning will be conducted in a more interactive manner; questions will be

encouraged, and classroom sessions will regularly contain more fun, creative, collaborative, and

exploratory activities for students for deeper and more experiential learning.

Experiential learning

4.6. In all stages, experiential learning will be adopted, including hands-on learning, arts-integrated

and sports-integrated education, story-telling-based pedagogy, among others, as standard pedagogy

within each subject, and with explorations of relations among different subjects. To close the gap in

achievement of learning outcomes, classroom transactions will shift, towards competency-based

learning and education. The assessment tools (including assessment "as", "of", and "for" learning)

will also be aligned with the learning outcomes, capabilities, and dispositions as specified for each

subject of a given class.

4.7. Art-integration is a cross-curricular pedagogical approach that utilizes various aspects and forms

of art and culture as the basis for learning of concepts across subjects. As a part of the thrust on

experiential learning, art-integrated education will be embedded in classroom transactions not only

for creating joyful classrooms, but also for imbibing the Indian ethos through integration of Indian art

and culture in the teaching and learning process at every level. This art-integrated approach will

strengthen the linkages between education and culture.

4.8. Sports-integration is another cross-curricular pedagogical approach that utilizes physical

activities including indigenous sports, in pedagogical practices to help in developing skills such as

collaboration, self-initiative, self-direction, self-discipline, teamwork, responsibility, citizenship, etc.

Sports-integrated learning will be undertaken in classroom transactions to help students adopt fitness

as a lifelong attitude and to achieve the related life skills along with the levels of fitness as envisaged

in the Fit India Movement. The need to integrate sports in education is well recognized as it serves to

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foster holistic development by promoting physical and psychological well-being while also enhancing cognitive abilities.

Empower students through flexibility in course choices

4.9. Students will be given increased flexibility and choice of subjects to study, particularly in

secondary school - including subjects in physical education, the arts and crafts, and vocational skills

— so that they can design their own paths of study and life plans. Holistic development and a wide

choice of subjects and courses year to year will be the new distinguishing feature of secondary school

education. There will be no hard separation among 'curricular', 'extracurricular', or 'co-curricular',

among 'arts', 'humanities', and 'sciences', or between 'vocational' or 'academic' streams. Subjects

such as physical education, the arts and crafts, and vocational skills, in addition to science, humanities, and mathematics, will be incorporated throughout the school curriculum, with a

consideration for what is interesting and safe at each age.

4.10. Each of the four stages of school education, in accordance with what may be possible in

different regions, may consider moving towards a semester or any other system that allows the

inclusion of shorter modules, or courses that are taught on alternate days, in order to allow an

exposure to more subjects and enable greater flexibility. States may look into innovative methods to

achieve these aims of greater flexibility and exposure to and enjoyment of a wider range of subjects,

including across the arts, sciences, humanities, languages, sports, and vocational subjects.

Multilingualism and the power of language

4.11. It is well understood that young children learn and grasp nontrivial concepts more quickly in

their home language/mother tongue. Home language is usually the same language as the mother

tongue or that which is spoken by local communities. However, at times in multi-lingual families,

there can be a home language spoken by other family members which may sometimes be different

from mother tongue or local language. Wherever possible, the medium of instruction until at least

Grade 5, but preferably till Grade 8 and beyond, will be the home language/mother tongue/local

language/regional language. Thereafter, the home/local language shall continue to be taught as a

language wherever possible. This will be followed by both public and private schools. High-quality

textbooks, including in science, will be made available in home languages/mother tongue. All efforts

will be made early on to ensure that any gaps that exist between the language spoken by the child and

the medium of teaching are bridged. In cases where home language/mother tongue textbook material

is not available, the language of transaction between teachers and students will still remain the home

language/mother tongue wherever possible. Teachers will be encouraged to use a bilingual approach,

including bilingual teaching-learning materials, with those students whose home language may be

different from the medium of instruction. All languages will be taught with high quality to all

students; a language does not need to be the medium of instruction for it to be taught and learned well.

4.12. As research clearly shows that children pick up languages extremely quickly between the ages

of 2 and 8 and that multilingualism has great cognitive benefits to young students, children will be

exposed to different languages early on (but with a particular emphasis on the mother

tongue),

starting from the Foundational Stage onwards. All languages will be taught in an enjoyable and

interactive style, with plenty of interactive conversation, and with early reading and subsequently

writing in the mother tongue in the early years, and with skills developed for reading and writing in

other languages in Grade 3 and beyond. There will be a major effort from both the Central and State

governments to invest in large numbers of language teachers in all regional languages around the

country, and, in particular, for all languages mentioned in the Eighth Schedule of the Constitution of

India. States, especially States from different regions of India, may enter into bilateral agreements to

hire teachers in large numbers from each other, to satisfy the three-language formula in their

respective States, and also to encourage the study of Indian languages across the country. Extensive

use of technology will be made for teaching and learning of different languages and to popularize

language learning.

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4.13. The three-language formula will continue to be implemented while keeping in mind the

Constitutional provisions, aspirations of the people, regions, and the Union, and the need to promote

multilingualism as well as promote national unity. However, there will be a greater flexibility in the

three-language formula, and no language will be imposed on any State. The three languages learned

by children will be the choices of States, regions, and of course the students themselves, so long as at

least two of the three languages are native to India. In particular, students who wish to change one or

more of the three languages they are studying may do so in Grade 6 or 7, as long as they are able to

demonstrate basic proficiency in three languages (including one language of India at the literature

level) by the end of secondary school.

4.14. All efforts will be made in preparing high-quality bilingual textbooks and teaching-learning

materials for science and mathematics, so that students are enabled to think and speak about the two

subjects both in their home language/mother tongue and in English.

4.15. As so many developed countries around the world have amply demonstrated, being well

educated in one's language, culture, and traditions is not a detriment but indeed a huge benefit to

educational, social, and technological advancement. India's languages are among the richest, most

scientific, most beautiful, and most expressive in the world, with a huge body of ancient as well as

modern literature (both prose and poetry), film, and music written in these languages that help form

India's national identity and wealth. For purposes of cultural enrichment as well as national integration, all young Indians should be aware of the rich and vast array of languages of their country,

and the treasures that they and their literatures contain.

4.16. Thus, every student in the country will participate in a fun project/activity on 'The Languages

of India', sometime in Grades 6-8, such as, under the 'Ek Bharat Shrestha Bharat' initiative. In this

project/activity, students will learn about the remarkable unity of most of the major Indian languages,

starting with their common phonetic and scientifically-arranged alphabets and scripts, their common

grammatical structures, their origins and sources of vocabularies from Sanskrit and other classical

languages, as well as their rich inter-influences and differences. They will also learn what geographical areas speak which languages, get a sense of the nature and structure of tribal languages,

and learn to say commonly spoken phrases and sentences in every major language of India and also

learn a bit about the rich and uplifting literature of each (through suitable translations as necessary).

Such an activity would give them both a sense of the unity and the beautiful cultural heritage and

diversity of India and would be a wonderful icebreaker their whole lives as they meet people from

other parts of India. This project/activity would be a joyful activity and would not involve any form

of assessment.

4.17. The importance, relevance, and beauty of the classical languages and literature of India also

cannot be overlooked. Sanskrit, while also an important modern language mentioned in the Eighth

Schedule of the Constitution of India, possesses a classical literature that is greater in volume than

that of Latin and Greek put together, containing vast treasures of mathematics, philosophy, grammar,

music, politics, medicine, architecture, metallurgy, drama, poetry, storytelling, and more (known as

'Sanskrit Knowledge Systems'), written by people of various religions as well as non-religious

people, and by people from all walks of life and a wide range of socio-economic backgrounds over

thousands of years. Sanskrit will thus be offered at all levels of school and higher education as an

important, enriching option for students, including as an option in the three-language formula. It will

be taught in ways that are interesting and experiential as well as contemporarily relevant, including

through the use of Sanskrit Knowledge Systems, and in particular through phonetics and pronunciation. Sanskrit textbooks at the foundational and middle school level may be written in

Simple Standard Sanskrit (SSS) to teach Sanskrit through Sanskrit (STS) and make its study truly enjoyable.

4.18. India also has an extremely rich literature in other classical languages, including classical

Tamil, Telugu, Kannada, Malayalam, Odia. In addition to these classical languages Pali, Persian, and

Prakrit; and their works of literature too must be preserved for their richness and for the pleasure and

enrichment of posterity. As India becomes a fully developed country, the next generation will want to

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partake in and be enriched by India's extensive and beautiful classical literature. In addition to

Sanskrit, other classical languages and literatures of India, including Tamil, Telugu, Kannada,

Malayalam, Odia, Pali, Persian, and Prakrit, will also be widely available in schools as options for

students, possibly as online modules, through experiential and innovative approaches, to ensure that

these languages and literature stay alive and vibrant. Similar efforts will be made for all Indian

languages having rich oral and written literatures, cultural traditions, and knowledge.

4.19. For the enrichment of the children, and for the preservation of these rich languages and their

artistic treasures, all students in all schools, public or private, will have the option of learning at least

two years of a classical language of India and its associated literature, through experiential and

innovative approaches, including the integration of technology, in Grades 6-12, with the option to

continue from the middle stage through the secondary stage and beyond.

4.20. In addition to high quality offerings in Indian languages and English, foreign languages, such as

Korean, Japanese, Thai, French, German, Spanish, Portuguese, and Russian, will also be offered at

the secondary level, for students to learn about the cultures of the world and to enrich their global

knowledge and mobility according to their own interests and aspirations.

4.21. The teaching of all languages will be enhanced through innovative and experiential methods.

including through gamification and apps, by weaving in the cultural aspects of the languages - such

as films, theatre, storytelling, poetry, and music - and by drawing connections with various relevant

subjects and with real-life experiences. Thus, the teaching of languages will also be based on experiential-learning pedagogy.

4.22. Indian Sign Language (ISL) will be standardized across the country, and National and State

curriculum materials developed, for use by students with hearing impairment. Local sign languages

will be respected and taught as well, where possible and relevant.

Curricular Integration of Essential Subjects, Skills, and Capacities

4.23. While students must have a large amount of flexibility in choosing their individual curricula,

certain subjects, skills, and capacities should be learned by all students to become good, successful,

innovative, adaptable, and productive human beings in today's rapidly changing world. In addition to

proficiency in languages, these skills include: scientific temper and evidence-based thinking; creativity and innovativeness; sense of aesthetics and art; oral and written communication; health and

nutrition; physical education, fitness, wellness, and sports; collaboration and teamwork; problem

solving and logical reasoning; vocational exposure and skills; digital literacy, coding, and computational thinking; ethical and moral reasoning; knowledge and practice of human and Constitutional values; gender sensitivity; Fundamental Duties; citizenship skills and values; knowledge of India; environmental awareness including water and resource conservation, sanitation

and hygiene; and current affairs and knowledge of critical issues facing local communities, States, the

country, and the world.

4.24. Concerted curricular and pedagogical initiatives, including the introduction of contemporary

subjects such as Artificial Intelligence, Design Thinking, Holistic Health, Organic Living, Environmental Education, Global Citizenship Education (GCED), etc. at relevant stages will be

undertaken to develop these various important skills in students at all levels.

4.25. It is recognized that mathematics and mathematical thinking will be very important for India's

future and India's leadership role in the numerous upcoming fields and professions that will involve

artificial intelligence, machine learning, and data science, etc. Thus, mathematics and computational

thinking will be given increased emphasis throughout the school years, starting with the foundational

stage, through a variety of innovative methods, including the regular use of puzzles and games that

make mathematical thinking more enjoyable and engaging. Activities involving coding will be

introduced in Middle Stage.

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4.26. Every student will take a fun course, during Grades 6-8, that gives a survey and hands-on

experience of a sampling of important vocational crafts, such as carpentry, electric work, metal work,

gardening, pottery making, etc., as decided by States and local communities and as mapped by local

skilling needs. A practice-based curriculum for Grades 6-8 will be appropriately designed by NCERT

while framing the NCFSE 2020-21. All students will participate in a 10-day bagless period sometime

during Grades 6-8 where they intern with local vocational experts such as carpenters, gardeners,

potters, artists, etc. Similar internship opportunities to learn vocational subjects may be made

available to students throughout Grades 6-12, including holiday periods. Vocational courses through

online mode will also be made available. Bagless days will be encouraged throughout the year for

various types of enrichment activities involving arts, quizzes, sports, and vocational crafts. Children

will be given periodic exposure to activities outside school through visits to places/monuments of

historical, cultural and tourist importance, meeting local artists and craftsmen and visits higher

educational institutions in their village/Tehsil/District/State.

4.27. "Knowledge of India" will include knowledge from ancient India and its contributions to

modern India and its successes and challenges, and a clear sense of India's future aspirations with

regard to education, health, environment, etc. These elements will be incorporated in an accurate and

scientific manner throughout the school curriculum wherever relevant; in particular, Indian Knowledge Systems, including tribal knowledge and indigenous and traditional ways of learning, will

be covered and included in mathematics, astronomy, philosophy, yoga, architecture, medicine,

agriculture, engineering, linguistics, literature, sports, games, as well as in governance, polity,

conservation. Specific courses in tribal ethno-medicinal practices, forest management, traditional

(organic) crop cultivation, natural farming, etc. will also be made available. An engaging course on

Indian Knowledge Systems will also be available to students in secondary school as an elective.

Competitions may be held in schools for learning various topics and subjects through fun and

indigenous games. Video documentaries on inspirational luminaries of India, ancient and modern, in

science and beyond, will be shown at appropriate points throughout the school curriculum. Students

will be encouraged to visit different States as part of cultural exchange programmes.

4.28. Students will be taught at a young age the importance of "doing what's right", and will be given

a logical framework for making ethical decisions. In later years, this would then be expanded along

themes of cheating, violence, plagiarism, littering, tolerance, equality, empathy, etc., with a view to

enabling children to embrace moral/ethical values in conducting one's life, formulate a position/argument about an ethical issue from multiple perspectives, and use ethical practices in all

work. As consequences of such basic ethical reasoning, traditional Indian values and all basic human

and Constitutional values (such as seva, ahimsa, swachchhata, satya, nishkam karma, shanti, sacrifice, tolerance, diversity, pluralism, righteous conduct, gender sensitivity, respect for elders,

respect for all people and their inherent capabilities regardless of background, respect for environment, helpfulness, courtesy, patience, forgiveness, empathy, compassion, patriotism, democratic outlook, integrity, responsibility, justice, liberty, equality, and fraternity) will be developed in all students. Children will have the opportunity to read and learn from the original

stories of the Panchatantra, Jataka, Hitopadesh, and other fun fables and inspiring tales from the

Indian tradition and learn about their influences on global literature. Excerpts from the Indian

Constitution will also be considered essential reading for all students. Basic training in health,

including preventive health, mental health, good nutrition, personal and public hygiene, disaster

response and first-aid will also be included in the curriculum, as well as scientific explanations of the

detrimental and damaging effects of alcohol, tobacco, and other drugs.

4.29. All curriculum and pedagogy, from the foundational stage onwards, will be redesigned to be

strongly rooted in the Indian and local context and ethos in terms of culture, traditions, heritage,

customs, language, philosophy, geography, ancient and contemporary knowledge, societal and

scientific needs, indigenous and traditional ways of learning etc. — in order to ensure that education is

maximally relatable, relevant, interesting, and effective for our students. Stories, arts, games, sports,

examples, problems, etc. will be chosen as much as possible to be rooted in the Indian and local

geographic context. Ideas, abstractions, and creativity will indeed best flourish when learning is thus rooted.

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National Curriculum Framework for School Education (NCFSE)

4.30. The formulation of a new and comprehensive National Curricular Framework for School

Education, NCFSE 2020-21, will be undertaken by the NCERT - based on the principles of this

National Education Policy 2020, frontline curriculum needs, and after discussions with all stakeholders including State Governments, Ministries, relevant Departments of the Central Government, and other expert bodies, and will be made available in all regional languages. The

NCFSE document shall henceforth be revisited and updated once every 5-10 years, taking into

account frontline curriculum.

National Textbooks with Local Content and Flavour

4.31. The reduction in content and increased flexibility of school curriculum - and the renewed

emphasis on constructive rather than rote learning - must be accompanied by parallel

changes in

school textbooks. All textbooks shall aim to contain the essential core material (together with

discussion, analysis, examples, and applications) deemed important on a national level, but at the

same time contain any desired nuances and supplementary material as per local contexts and needs.

Where possible, schools and teachers will also have choices in the textbooks they employ from

among a set of textbooks that contain the requisite national and local material - so that they may teach

in a manner that is best suited to their own pedagogical styles as well as to their students and

communities' needs.

4.32. The aim will be to provide such quality textbooks at the lowest possible cost -namely, at the

cost of production/printing - in order to mitigate the burden of textbook prices on the students and on

the educational system. This may be accomplished by using high-quality textbook materials developed by NCERT in conjunction with the SCERTs; additional textbook materials could be

funded by public-philanthropic partnerships and crowd sourcing that incentivize experts to write such

high-quality textbooks at cost price. States will prepare their own curricula (which may be based on

the NCFSE prepared by NCERT to the extent possible) and prepare textbooks (which may be based

on the NCERT textbook materials to the extent possible), incorporating State flavour and material as

needed. While doing so, it must be borne in mind that NCERT curriculum would be taken as

nationally acceptable criterion. The availability of such textbooks in all regional languages will be a

top priority so that all students have access to high-quality learning. All efforts will be made to ensure

timely availability of textbooks in schools. Access to downloadable and printable versions of all

textbooks will be provided by all States/UTs and NCERT to help conserve the environment and

reduce the logistical burden.

4.33. Concerted efforts, through suitable changes in curriculum and pedagogy, will be made

by

NCERT, SCERTs, schools, and educators to significantly reduce the weight of school bags and

textbooks.

Transforming Assessment for Student Development

4.34. The aim of assessment in the culture of our schooling system will shift from one that is summative and primarily tests rote memorization skills to one that is more regular and formative, is

more competency-based, promotes learning and development for our students, and tests higher-order

skills, such as analysis, critical thinking, and conceptual clarity. The primary purpose of assessment

will indeed be for learning; it will help the teacher and student, and the entire schooling system,

continuously revise teaching-learning processes to optimize learning and development for all

students. This will be the underlying principle for assessment at all levels of education.

4.35. The progress card of all students for school-based assessment, which is communicated by

schools to parents, will be completely redesigned by States/UTs under guidance from the proposed

National Assessment Centre, NCERT, and SCERTs. The progress card will be a holistic, 360-degree,

multidimensional report that reflects in great detail the progress as well as the uniqueness of each

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learner in the cognitive, affective, and psychomotor domains. It will include self-assessment and peer

assessment, and progress of the child in project-based and inquiry-based learning, quizzes, role plays,

group work, portfolios, etc., along with teacher assessment. The holistic progress card will form an

important link between home and school and will be accompanied by parent-teacher meetings in

order to actively involve parents in their children's holistic education and development. The progress

card would also provide teachers and parents with valuable information on how to support each

student in and out of the classroom. Al-based software could be developed and used by students to

help track their growth through their school years based on learning data and interactive questionnaires for parents, students, and teachers, in order to provide students with valuable

information on their strengths, areas of interest, and needed areas of focus, and to thereby help them

make optimal career choices.

4.36. The current nature of secondary school exams, including Board exams and entrance exams -

and the resulting coaching culture of today - are doing much harm, especially at the secondary school

level, replacing valuable time for true learning with excessive exam coaching and preparation. These

exams also force students to learn a very narrow band of material in a single stream, rather than

allowing the flexibility and choice that will be so important in the education system of the future.

4.37. While the Board exams for Grades 10 and 12 will be continued, the existing system of Board

and entrance examinations shall be reformed to eliminate the need for undertaking coaching classes.

To reverse these harmful effects of the current assessment system, Board exams will be redesigned to

encourage holistic development; students will be able to choose many of the subjects in which they

take Board exams, depending on their individualized interests. Board exams will also be made

'easier', in the sense that they will test primarily core capacities/competencies rather than months of

coaching and memorization; any student who has been going to and making a basic effort in a school

class will be able to pass and do well in the corresponding subject Board Exam without much

additional effort. To further eliminate the 'high stakes' aspect of Board Exams, all students will be

allowed to take Board Exams on up to two occasions during any given school year, one main examination and one for improvement, if desired.

4.38. In addition to introducing greater flexibility, student choice, and best-of-two attempts, assessments that primarily test core capacities must be the immediate key reforms to all Board exams.

Boards may over time also develop further viable models of Board Exams that reduce pressure and

the coaching culture. Some possibilities include: a system of annual/semester/modular Board Exams

could be developed - that each test far less material, and are taken immediately after the corresponding course is taken in school - so that the pressure from exams is better distributed, less

intense, and less high-stakes across the Secondary Stage; all subjects and corresponding assessments,

beginning with mathematics, could be offered at two levels, with students doing some of their

subjects at the standard level and some at a higher level; and Board exams in certain subjects could be

redesigned to have two parts — one part of an objective type with multiple-choice questions and the

other of a descriptive type.

4.39. With regard to all of the above, guidelines will be prepared by NCERT, in consultation with

major stakeholders, such as SCERTs, Boards of Assessment (BoAs), the proposed new National

Assessment Centre etc., and teachers prepared, for a transformation in the assessment system by the

2022-23 academic session, to align with the NCFSE 2020-21.

4.40. To track progress throughout the school years, and not just at the end of Grades 10 and 12 - for

the benefit of students, parents, teachers, principals, and the entire schooling system in planning

improvements to schools and teaching-learning processes - all students will take school examinations

in Grades 3, 5, and 8 which will be conducted by the appropriate authority. These examinations

would test achievement of basic learning outcomes, through assessment of core concepts and

knowledge from the national and local curricula, along with relevant higher-order skills and application of knowledge in real-life situations, rather than rote memorization. The Grade 3 examination, in particular, would test basic literacy, numeracy, and other foundational skills. The

results of school examinations will be used only for developmental purposes of the school

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system, including for public disclosure by schools of their overall (anonymized) student outcomes,

and for continuous monitoring and improvement of the schooling system.

4.41. It is proposed to set up a National Assessment Centre, PARAKH (Performance Assessment,

Review, and Analysis of Knowledge for Holistic Development), as a standard-setting body under

MHRD that fulfils the basic objectives of setting norms, standards, and guidelines for student

assessment and evaluation for all recognized school boards of India, guiding the State Achievement

Survey (SAS) and undertaking the National Achievement Survey (NAS), monitoring achievement of

learning outcomes in the country, and encouraging and helping school boards to shift their assessment patterns towards meeting the skill requirements of the 21" century in consonance with the

stated objectives of this Policy. This Centre will also advise school boards regarding new assessment

patterns and latest researches, promote collaborations between school boards. It will also become an

instrument for the sharing of best practices among school boards, and for ensuring equivalence of

academic standards among learners across all school boards.

4.42. The principles for university entrance exams will be similar. The National Testing Agency

(NTA) will work to offer a high-quality common aptitude test, as well as specialized common subject

exams in the sciences, humanities, languages, arts, and vocational subjects, at least twice every year.

These exams shall test conceptual understanding and the ability to apply knowledge and shall aim to

eliminate the need for taking coaching for these exams. Students will be able to choose the subjects

for taking the test, and each university will be able to see each student's individual subject portfolio

and admit students into their programmes based on individual interests and talents. The NTA will

serve as a premier, expert, autonomous testing organization to conduct entrance examinations for

undergraduate and graduate admissions and fellowships in higher education institutions. The high

quality, range, and flexibility of the NTA testing services will enable most universities to use these

common entrance exams - rather than having hundreds of universities each devising their

entrance exams - thereby drastically reducing the burden on students, universities and colleges, and

the entire education system. It will be left up to individual universities and colleges to use NTA

assessments for their admissions.

Support for Gifted Students/Students with Special Talents

4.43. There are innate talents in every student, which must be discovered, nurtured, fostered, and

developed. These talents may express themselves in the form of varying interests, dispositions, and

capacities. Those students that show particularly strong interests and capacities in a given realm must

be encouraged to pursue that realm beyond the general school curriculum. Teacher education will

include methods for the recognition and fostering of such student talents and interests. The NCERT

and NCTE will develop guidelines for the education of gifted children. B.Ed. programmes may also

allow a specialization in the education of gifted children.

4.44. Teachers will aim to encourage students with singular interests and/or talents in the classroom

by giving them supplementary enrichment material and guidance and encouragement. Topic-centered

and Project-based Clubs and Circles will be encouraged and supported at the levels of schools, school

complexes, districts, and beyond. Examples include Science Circles, Math Circles, Music & Dance

Performance Circles, Chess Circles, Poetry Circles, Language Circles, Drama Circles, Debate Circles, Sports Circles, Eco-Clubs, Health & Well-being Clubs/ Yoga Clubs and so on. Along these

lines, high-quality national residential summer programmes for secondary school students in various

subjects will also be encouraged, with a rigorous merit-based but equitable admission process to

attract the very best students and teachers from across the country including from socioeconomically

disadvantaged groups.

4.45. Olympiads and competitions in various subjects will be conducted across the country, with clear

coordination and progression from school to local to state to national levels, to ensure that all students

may participate at all levels for which they qualify. Efforts will be made to make these available in

rural areas and in regional languages to ensure widespread participation. Public and private universities, including premier institutions like the IITs and NITs, would be encouraged to use merit-

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based results from National, and International Olympiads, and results from other relevant national

programmes, as part of the criteria for admissions into their undergraduate programmes.

4.46. Once internet-connected smart phones or tablets are available in all homes and/or schools,

online apps with quizzes, competitions, assessments, enrichment materials, and online communities

for shared interests will be developed, and will work to enhance all the aforementioned initiatives, as

group activities for students with appropriate supervision of parents and teachers. Schools will

develop smart classrooms, in a phased manner, for using digital pedagogy and thereby enriching the

teaching-learning process with online resources and collaborations.

5. Teachers

5.1. Teachers truly shape the future of our children - and, therefore, the future of our nation. It is

because of this noblest role that the teacher in India was the most respected member of

society. Only

the very best and most learned became teachers. Society gave teachers, or gurus, what they needed to

pass on their knowledge, skills, and ethics optimally to students. The quality of teacher education,

recruitment, deployment, service conditions, and empowerment of teachers is not where it should be.

and consequently the quality and motivation of teachers does not reach the desired standards. The

high respect for teachers and the high status of the teaching profession must be restored so as to

inspire the best to enter the teaching profession. The motivation and empowerment of teachers is

required to ensure the best possible future for our children and our nation.

Recruitment and Deployment

5.2. To ensure that outstanding students enter the teaching profession - especially from rural areas - a

large number of merit-based scholarships shall be instituted across the country for studying quality 4-

year integrated B.Ed. programmes. In rural areas, special merit-based scholarships will be established

that also include preferential employment in their local areas upon successful completion of their

B.Ed. programmes. Such scholarships will provide local job opportunities to local students, especially

female students, so that these students serve as local-area role models and as highly qualified teachers

who speak the local language. Incentives will be provided for teachers to take up teaching jobs in

rural areas, especially in areas that are currently facing acute shortage of quality teachers. A key

incentive for teaching in rural schools will be the provision of local housing near or on the school

premises or increased housing allowances.

5.3. The harmful practice of excessive teacher transfers will be halted, so that students have continuity in their role models and educational environments. Transfers will occur in very special

circumstances, as suitably laid down in a structured manner by State/UT governments. Furthermore,

transfers will be conducted through an online computerized system that ensures

transparency.

5.4. Teacher Eligibility Tests (TETs) will be strengthened to inculcate better test material, both in

terms of content and pedagogy. The TETs will also be extended to cover teachers across all stages

(Foundational, Preparatory, Middle and Secondary) of school education. For subject teachers,

suitable TET or NTA test scores in the corresponding subjects will also be taken into account for

recruitment. To gauge passion and motivation for teaching, a classroom demonstration or interview

will become an integral part of teacher hiring at schools and school complexes. These interviews

would also be used to assess comfort and proficiency in teaching in the local language, so that every

school/school complex has at least some teachers who can converse with students in the local

language and other prevalent home languages of students. Teachers in private schools also must have

qualified similarly through TET, a demonstration/interview, and knowledge of local language(s).

5.5. To ensure an adequate number of teachers across subjects - particularly in subjects such as art,

physical education, vocational education, and languages - teachers could be recruited to a school or

school complex and the sharing of teachers across schools could be considered in accordance with the

grouping-of-schools adopted by State/UT governments.

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5.6. Schools/school complexes will be encouraged to hire local eminent persons or experts as 'master

instructors' in various subjects, such as in traditional local arts, vocational crafts, entrepreneurship,

agriculture, or any other subject where local expertise exists, to benefit students and help preserve

and promote local knowledge and professions.

5.7. A technology-based comprehensive teacher-requirement planning forecasting exercise will be

conducted by each State to assess expected subject-wise teacher vacancies over the next two decades.

The above described initiatives in recruitment and deployment will be scaled as needed over time, to

fill all vacancies with qualified teachers, including local teachers, with suitable incentives for career

management and progression as described below. Teacher education programmes and offerings will

also align with the vacancies thus projected.

Service Environment and Culture

5.8. The primary goal of overhauling the service environment and culture of schools will be to

maximize the ability of teachers to do their jobs effectively, and to ensure that they are part of

vibrant, caring, and inclusive communities of teachers, students, parents, principals, and other support

staff, all of whom share a common goal: to ensure that our children are learning.

5.9. The first requirement in this direction will be to ensure decent and pleasant service conditions at

schools. Adequate and safe infrastructure, including working toilets, clean drinking water, clean and

attractive spaces, electricity, computing devices, internet, libraries, and sports and recreational

resources will be provided to all schools to ensure that teachers and students, including children of all

genders and children with disabilities, receive a safe, inclusive, and effective learning environment

and are comfortable and inspired to teach and learn in their schools. In-service training will have

inputs on safety, health and environment at workplace in schools to ensure that all teachers are

sensitized to these requirements.

5.10. State/UT Governments may adopt innovative formats, such as school complex, rationalization

of schools, without in any way reducing accessibility, for effective school governance, resource

sharing, and community building. The creation of school complexes could go a long way

towards

building vibrant teacher communities. The hiring of teachers to school complexes could automatically create relationships among schools across the school complex; it would also help

ensure excellent subject-wise distribution of teachers, creating a more vibrant teacher knowledge

base. Teachers at very small schools will not remain isolated any longer and may become part of and

work with larger school complex communities, sharing best practices with each other and working

collaboratively to ensure that all children are learning. School complexes could also share counsellors, trained social workers, technical and maintenance staff, etc. to further support teachers

and help create an effective learning environment.

5.11. In collaboration with parents and other key local stakeholders, teachers will also be more

involved in the governance of schools/school complexes, including as members of the School

Management Committees/School Complex Management Committees.

5.12. To prevent the large amounts of time spent currently by teachers on non-teaching activities,

teachers will not be engaged any longer in work that is not directly related to teaching; in particular,

teachers will not be involved in strenuous administrative tasks and more than a rationalized minimum

time for mid-day meal related work, so that they may fully concentrate on their teaching-learning

duties.

5.13. To help ensure that schools have positive learning environments, the role expectations of

principals and teachers will explicitly include developing a caring and inclusive culture at their

schools, for effective learning and the benefit of all stakeholders.

5.14. Teachers will be given more autonomy in choosing aspects of pedagogy, so that they may teach

in the manner they find most effective for the students in their classrooms. Teachers will also focus

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on socio-emotional learning - a critical aspect of any student's holistic development. Teachers will be

recognized for novel approaches to teaching that improve learning outcomes in their classrooms.

Continuous Professional Development (CPD)

5.15. Teachers will be given continuous opportunities for self-improvement and to learn the latest

innovations and advances in their professions. These will be offered in multiple modes, including in

the form of local, regional, state, national, and international workshops as well as online teacher

development modules. Platforms (especially online platforms) will be developed so that teachers may

share ideas and best practices. Each teacher will be expected to participate in at least 50 hours of CPD

opportunities every year for their own professional development, driven by their own interests. \mbox{CPD}

opportunities will, in particular, systematically cover the latest pedagogies regarding foundational

literacy and numeracy, formative and adaptive assessment of learning outcomes, competency-based

learning, and related pedagogies, such as experiential learning, arts-integrated, sports-integrated, and

storytelling-based approaches, etc.

5.16. School Principals and school complex leaders will have similar modular leadership/management workshops and online development opportunities and platforms to

continuously improve their own leadership and management skills, and so that they too may share

best practices with each other. Such leaders will also be expected to participate in 50 hours or more of

CPD modules per year, covering leadership and management, as well as content and pedagogy with a

focus on preparing and implementing pedagogical plans based on competency-based education.

Career Management and Progression (CMP)

5.17. Teachers doing outstanding work must be recognized and promoted, and given salary raises, to

incentivize all teachers to do their best work. Therefore, a robust merit-based structure of tenure.

promotion, and salary structure will be developed, with multiple levels within each teacher stage, that

incentivizes and recognizes outstanding teachers. A system of multiple parameters for proper

assessment of performance will be developed for the same by State/UT Governments that is based on

peer reviews, attendance, commitment, hours of CPD, and other forms of service to the school and

the community or based on NPST given in Para 5.20. In this Policy, in the context of careers, 'tenure'

refers to confirmation for permanent employment, after due assessment of performance and

contribution, while 'tenure track' refers to the period of probation preceding tenure.

5.18. Further, it will be ensured that career growth (in terms of tenure, promotions, salary increases,

etc.) is available to teachers within a single school stage (i.e., Foundational, Preparatory, Middle, or

Secondary), and that there is no career progression-related incentive to move from being teachers in

early stages to later stages or vice versa (though such career moves across stages will be allowed,

provided the teacher has the desire and qualifications for such a move). This is to support the fact that

all stages of school education will require the highest-quality teachers, and no stage will be considered more important than any other.

5.19. Vertical mobility of teachers based on merit will also be paramount; outstanding teachers with

demonstrated leadership and management skills would be trained over time to take on academic

leadership positions in schools, school complexes, BRCs, CRCs, BITEs, DIETs as well as relevant

government departments.

Professional Standards for Teachers

5.20. A common guiding set of National Professional Standards for Teachers (NPST) will be developed by 2022, by the National Council for Teacher Education in its restructured new form as a

Professional Standard Setting Body (PSSB) under the General Education Council (GEC), in consultation with NCERT, SCERTs, teachers from across levels and regions, expert organizations in

teacher preparation and development, expert bodies in vocational education, and higher education

institutions. The standards would cover expectations of the role of the teacher at different levels of

expertise/stage, and the competencies required for that stage. It will also comprise standards for

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performance appraisal, for each stage, that would be carried out on a periodic basis. The NPST will

also inform the design of pre-service teacher education programmes. This could be then adopted by

States and determine all aspects of teacher career management, including tenure, professional

development efforts, salary increases, promotions, and other recognitions. Promotions and salary

increases will not occur based on the length of tenure or seniority, but only on the basis of such

appraisal. The professional standards will be reviewed and revised in 2030, and thereafter every ten

years, on the basis of rigorous empirical analysis of the efficacy of the system.

Special educators

5.21. There is an urgent need for additional special educators for certain areas of school education.

Some examples of such specialist requirements include subject teaching for children with disabilities/Divyang children at the Middle and Secondary school level, including teaching for

specific learning disabilities. Such teachers would require not only subject-teaching knowledge and

understanding of subject-related aims of education, but also the relevant skills for understanding of

special requirements of children. Therefore, such areas could be developed as secondary

specializations for subject teachers or generalist teachers, during or after pre-service teacher

preparation. They will be offered as certificate courses, in the pre-service as well as inservice mode,

either full time or as part-time/blended courses - again, necessarily, at multidisciplinary colleges or

universities. Greater synergy will be enabled between the course curriculum of NCTE and RCI to

ensure adequate availability of qualified special educators who can handle subject teaching as well.

Approach to Teacher Education

5.22. Recognizing that the teachers will require training in high-quality content as well as pedagogy,

teacher education will gradually be moved by 2030 into multidisciplinary colleges and universities.

As colleges and universities all move towards becoming multidisciplinary, they will also aim to

house outstanding education departments that offer B.Ed., M.Ed., and Ph.D. degrees in education.

5.23. By 2030, the minimum degree qualification for teaching will be a 4-year integrated B.Ed.

degree that teaches a range of knowledge content and pedagogy and includes strong practicum

training in the form of student-teaching at local schools. The 2-year B.Ed. programmes will also be

offered, by the same multidisciplinary institutions offering the 4-year integrated B.Ed., and will be

intended only for those who have already obtained Bachelor's Degrees in other specialized subjects.

These B.Ed. programmes may also be suitably adapted as 1-year B.Ed. programmes, and will be

offered only to those who have completed the equivalent of 4-year multidisciplinary Bachelor's

Degrees or who have obtained a Master's degree in a specialty and wish to become a subject teacher

in that specialty. All such B.Ed. degrees would be offered only by accredited multidisciplinary higher

education institutions offering 4-year integrated B.Ed. programmes. Multidisciplinary higher

education institutions offering the 4-year in-class integrated B.Ed. programme and having

accreditation for ODL may also offer high-quality B.Ed. programmes in blended or ODL mode to

students in remote or difficult-to-access locations and also to in-service teachers who are aiming to

enhance their qualification, with suitable robust arrangements for mentoring and for the practicum-

training and student-teaching components of the programme.

5.24. All B.Ed. programmes will include training in time-tested as well as the most recent techniques

in pedagogy, including pedagogy with respect to foundational literacy and numeracy, multilevel

teaching and evaluation, teaching children with disabilities, teaching children with special interests or

talents, use of educational technology, and learner-centered and collaborative learning. All B.Ed.

programmes will include strong practicum training in the form of in-classroom teaching at local

schools. All B.Ed. programmes will also emphasize the practice of the Fundamental Duties (Article

51A) of the Indian Constitution along with other Constitutional provisions while teaching any subject

or performing any activity. It will also appropriately integrate environmental awareness and

sensitivity towards its conservation and sustainable development, so that environment education

becomes an integral part of school curricula.

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5.25. Special shorter local teacher education programmes will also be available at BITEs, DIETs, or

at school complexes themselves for eminent local persons who can be hired to teach at schools or

school complexes as 'master instructors', for the purpose of promoting local professions, knowledge,

and skills, e.g., local art, music, agriculture, business, sports, carpentry, and other vocational crafts.

5.26. Shorter post-B.Ed. certification courses will also be made widely available, at multidisciplinary

colleges and universities, to teachers who may wish to move into more specialized areas of teaching,

such as the teaching of students with disabilities, or into leadership and management positions in the

schooling system, or to move from one stage to another between foundational, preparatory, middle,

and secondary stages.

5.27. It is recognized that there may be several pedagogical approaches internationally for teaching

particular subjects; NCERT will study, research, document, and compile the varied international

pedagogical approaches for teaching different subjects and make recommendations on what can be

learnt and assimilated from these approaches into the pedagogies being practiced in India.

5.28. By 2021, a new and comprehensive National Curriculum Framework for Teacher Education.

NCFTE 2021, will be formulated by the NCTE in consultation with NCERT, based on the principles

of this National Education Policy 2020. The framework will be developed after discussions with all

stakeholders including State Governments, relevant Ministries/Departments of Central Government

and various expert bodies, and will be made available in all regional languages. The NCFTE 2021

will also factor in the requirements of teacher education curricula for vocational education.

NCFTE will thereafter be revised once every 5-10 years by reflecting the changes in revised NCFs as

well as emerging needs in teacher education.

5.29. Finally, in order to fully restore the integrity of the teacher education system, stringent action

will be taken against substandard stand-alone Teacher Education Institutions (TEIs) running in the

country, including shutting them down, if required.

- 6. Equitable and Inclusive Education: Learning for All
- 6.1. Education is the single greatest tool for achieving social justice and equality. Inclusive and

equitable education - while indeed an essential goal in its own right - is also critical to

achieving an

inclusive and equitable society in which every citizen has the opportunity to dream, thrive, and

contribute to the nation. The education system must aim to benefit India's children so that no child

loses any opportunity to learn and excel because of circumstances of birth or background. This Policy

reaffirms that bridging the social category gaps in access, participation, and learning outcomes in

school education will continue to be one of the major goals of all education sector development

programmes. This Chapter may be read in conjunction with Chapter 14 which discusses analogous

issues of Equity and Inclusion in Higher Education.

6.2. While the Indian education system and successive government policies have made steady

progress towards bridging gender and social category gaps in all levels of school education, large

disparities still remain - especially at the secondary level - particularly for socioeconomically

disadvantaged groups that have been historically underrepresented in education. Socio-Economically

Disadvantaged Groups (SEDGs) can be broadly categorized based on gender identities (particularly

female and transgender individuals), socio-cultural identities (such as Scheduled Castes, Scheduled

Tribes, OBCs, and minorities), geographical identities (such as students from villages, small towns.

and aspirational districts), disabilities (including learning disabilities), and socio-economic conditions

(such as migrant communities, low income households, children in vulnerable situations, victims of

or children of victims of trafficking, orphans including child beggars in urban areas, and the urban

poor). While overall enrolments in schools decline steadily from Grade 1 to Grade 12, this decline in

enrolments is significantly more pronounced for many of these SEDGs, with even greater declines for

female students within each of these SEDGs and often even steeper in higher education. A brief

status overview of the SEDGs that come within socio-cultural identities is given in following sub-

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6.2.1. According to U-DISE 2016-17 data, about 19.6% of students belong to Scheduled Castes at the

primary level, but this fraction falls to 17.3% at the higher secondary level. These enrolment drop-

offs are more severe for Scheduled Tribes students (10.6% to 6.8%), and differently-abled children

(1.1% to 0.25%), with even greater declines for female students within each of these categories. The

decline in enrolment in higher education is even steeper.

6.2.2. A multiplicity of factors, including lack of access to quality schools, poverty, social mores &

customs, and language have had a detrimental effect on rates of enrolment and retention among the

Scheduled Castes. Bridging these gaps in access, participation, and learning outcomes of children

belonging to Scheduled Castes will continue to be one of the major goals. Also, the Other Backward

Classes (OBCs) which have been identified on the basis of historically being socially and educationally backward also need special focus.

6.2.3. Tribal communities and children from Scheduled Tribes also face

disadvantages at multiple levels due to various historical and geographical factors. Children from

tribal communities often find their school education irrelevant and foreign to their lives, both

culturally and academically. While several programmatic interventions to uplift children from tribal

communities are currently in place, and will continue to be pursued, special mechanisms need to be

made to ensure that children belonging to tribal communities receive the benefits of these interventions.

6.2.4. Minorities are also relatively underrepresented in school and higher education. The Policy

acknowledges the importance of interventions to promote education of children belonging to all

minority communities, and particularly those communities that are educationally underrepresented.

6.2.5. The Policy also recognizes the importance of creating enabling mechanisms for providing

Children With Special Needs (CWSN) or Divyang, the same opportunities of obtaining quality

education as any other child.

6.2.6. Separate strategies will be formulated for focused attention on reducing the social category

gaps in school education as outlined in the following sub-sections.

6.3. The critical problems and recommendations regarding ECCE, foundational literacy and numeracy, access, enrolment and attendance discussed in Chapters 1-3, are particularly relevant and

important for underrepresented and disadvantaged groups. Therefore, the measures from Chapters 1—

3 will be targeted in a concerted way for SEDGs.

6.4. In addition, there have been various successful policies and schemes such as targeted scholarships, conditional cash transfers to incentivize parents to send their children to school,

providing bicycles for transport, etc., that have significantly increased participation of SEDGs in the

schooling system in certain areas. These successful policies and schemes must be significantly

strengthened across the country.

6.5. It will also be essential to take into account research that ascertains which measures are particularly effective for certain SEDGs. For example, providing bicycles and organizing cycling and

walking groups to provide access to school have been shown to be particularly powerful methods in

increasing participation of female students - even at lesser distances - because of the safety benefits

and comfort to parents that they provide. One-on-one teachers and tutors, peer tutoring, open

schooling, appropriate infrastructure, and suitable technological interventions to ensure access can be

particularly effective for certain children with disabilities. Schools providing quality ECCE reap the

greatest dividends for children who come from families that are economically

disadvantaged.

Meanwhile, counsellors and/or well-trained social workers that work with and connect with students,

parents, schools, and teachers in order to improve attendance and learning outcomes have been found

to be especially effective for children in urban poor areas.

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6.6. Data shows that certain geographical areas contain significantly larger proportions of SEDGs.

Also, there are geographical locations that have been identified as Aspirational Districts which

require special interventions for promoting their educational development. Hence, it is recommended

that regions of the country with large populations from educationally-disadvantaged SEDGs should

be declared Special Education Zones (SEZs), where all the schemes and policies are implemented to

the maximum through additional concerted efforts, in order to truly change their educational

landscape.

6.7. It must be noted that women cut across all underrepresented groups, making up about half of all

SEDGs. Unfortunately, the exclusion and inequity that SEDGs face is only amplified for the women

in these SEDGs. The policy additionally recognizes the special and critical role that women play in

society and in shaping social mores; therefore, providing a quality education to girls is the best way to

increase the education levels for these SEDGs, not just in the present but also in future generations.

The policy thus recommends that the policies and schemes designed to include students from SEDGs

should be especially targeted towards girls in these SEDGs.

6.8. In addition, the Government of India will constitute a 'Gender-Inclusion Fund' to build the

nation's capacity to provide equitable quality education for all girls as well as transgender students.

The fund will be available to States to implement priorities determined by the Central government

critical for assisting female and transgender children in gaining access to education (such as the

provisions of sanitation and toilets, bicycles, conditional cash transfers, etc.); funds will also enable

States to support and scale effective community-based interventions that address local context-

specific barriers to female and transgender children's access to and participation in education. Similar

'Inclusion Fund' schemes shall also be developed to address analogous access issues for other

SEDGs. In essence, this Policy aims to eliminate any remaining disparity in access to education

(including vocational education) for children from any gender or other socio-economically disadvantaged group.

6.9. Free boarding facilities will be built - matching the standard of Jawahar Navodaya Vidyalayas -

in school locations where students may have to come from far, and particularly for students who from

socio-economically disadvantaged backgrounds, with suitable arrangements for the safety of all

children, especially girls. Kasturba Gandhi Balika Vidyalayas will be strengthened and expanded to

increase the participation in quality schools (up to Grade 12) of girls from socioeconomically

disadvantaged backgrounds. Additional Jawahar Navodaya Vidyalayas and Kendriya Vidyalayas will

be built around the country, especially in aspirational districts, Special Education Zones, and other

disadvantaged areas, to increase high-quality educational opportunities. Pre-school sections covering

at least one year of early childhood care and education will be added to Kendriya Vidyalayas and

other primary schools around the nation, particularly in disadvantaged areas.

6.10. Ensuring the inclusion and equal participation of children with disabilities in ECCE and the

schooling system will also be accorded the highest priority. Children with disabilities will be enabled

to fully participate in the regular schooling process from the Foundational Stage to higher education.

The Rights of Persons with Disabilities (RPWD) Act 2016 defines inclusive education as a 'system of

education wherein students with and without disabilities learn together and the system of teaching

and learning is suitably adapted to meet the learning needs of different types of students with

disabilities'. This Policy is in complete consonance with the provisions of the RPWD Act 2016 and

endorses all its recommendations with regard to school education. While preparing the National

Curriculum Framework, NCERT will ensure that consultations are held with expert bodies such as

National Institutes of DEPwD.

6.11. To this end, schools/school complexes will be provided resources for the integration of children

with disabilities, recruitment of special educators with cross-disability training, and for the establishment of resource centres, wherever needed, especially for children with severe or multiple

disabilities. Barrier free access for all children with disabilities will be enabled as per the RPWD Act.

Different categories of children with disabilities have differing needs. Schools and school complexes

will work and be supported for providing all children with disabilities accommodations and support

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mechanisms tailored to suit their needs and to ensure their full participation and inclusion in the

classroom. In particular, assistive devices and appropriate technology-based tools, as well as adequate

and language-appropriate teaching-learning materials (e.g., textbooks in accessible formats such as

large print and Braille) will be made available to help children with disabilities integrate more easily

into classrooms and engage with teachers and their peers. This will apply to all school activities

including arts, sports, and vocational education. NIOS will develop high-quality modules to teach

Indian Sign Language, and to teach other basic subjects using Indian Sign Language.

Adequate

attention will be paid to the safety and security of children with disabilities.

6.12. As per the RPWD Act 2016, children with benchmark disabilities shall have the choice of

regular or special schooling. Resource centres in conjunction with special educators will support the

rehabilitation and educational needs of learners with severe or multiple disabilities and will assist

parents/guardians in achieving high-quality home schooling and skilling for such students as needed.

Home-based education will continue to be a choice available for children with severe and profound

disabilities who are unable to go to schools. The children under home-based education must be

treated as equal to any other child in the general system. There shall be an audit of home-based

education for its efficiency and effectiveness using the principle of equity and equality of opportunity. Guidelines and standards for home-based schooling shall be developed based on this

audit in line with the RPWD Act 2016. While it is clear that the education of all children with disabilities is the responsibility of the State, technology-based solutions will be used for the orientation of parents/caregivers along with wide-scale dissemination of learning materials to enable

parents/caregivers to actively support their children's learning needs will be accorded priority.

6.13. Most classrooms have children with specific learning disabilities who need continuous support.

Research is clear that the earlier such support begins, the better the chances of progress. Teachers

must be helped to identify such learning disabilities early and plan specifically for their mitigation.

Specific actions will include the use of appropriate technology allowing and enabling children to

work at their own pace, with flexible curricula to leverage each child's strengths, and creating an

ecosystem for appropriate assessment and certification. Assessment and certification agencies,

including the proposed new National Assessment Centre, PARAKH, will formulate guidelines and

recommend appropriate tools for conducting such assessment, from the foundational stage to higher

education (including for entrance exams), in order to ensure equitable access and opportunities for all

students with learning disabilities.

6.14. The awareness and knowledge of how to teach children with specific disabilities (including

learning disabilities) will be an integral part of all teacher education programmes, along with gender

sensitization and sensitization towards all underrepresented groups in order to reverse their

underrepresentation.

6.15. Alternative forms of schools, will be encouraged to preserve their traditions or alternative

pedagogical styles. At the same time, they will be supported to integrate the subject and learning

areas prescribed by the NCFSE into their curricula in order to reduce and eventually eliminate the

underrepresentation of children from these schools in higher education. In particular, financial

assistance will be provided to introduce science, mathematics, social studies, Hindi, English, State

languages, or other relevant subjects in the curriculum, as may be desired by these schools. This

would enable children studying in these schools to attain the learning outcomes defined for Grades 1—

12. Furthermore, students in such schools would be encouraged to appear for State or other Board

examinations and assessments by the NTA, and thereby enroll in higher education institutions.

Capacities of teachers in the teaching of science, mathematics, language, and social studies will be

developed including orientation to new pedagogical practices. Libraries and laboratories will be

strengthened and adequate reading materials like books, journals, etc., and other teaching-learning

materials will be made available.

6.16. Within SEDGs, and with respect to all the above policy points, special attention will be given to

reduce the disparities in the educational development of Scheduled Castes and Scheduled Tribes. As

a part of the efforts to enhance participation in school education, special hostels in

dedicated regions,

bridge courses, and financial assistance through fee waivers and scholarships will be offered to

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talented and meritorious students from all SEDGs on a larger scale, especially at the secondary stage

of education, to facilitate their entry into higher education.

6.17. Under the aegis of the Ministry of Defence, State Governments may encourage opening NCC

wings in their secondary and higher secondary schools, including those located in tribal dominated

areas. This will enable harnessing of the natural talent and unique potential of students, which in turn

would help them to aspire to a successful career in the defence forces.

6.18. All scholarships and other opportunities and schemes available to students from SEDGs will be

coordinated and announced by a single agency and website to ensure that all students are aware of,

and may apply in a simplified manner on such a 'single window system', as per eligibility.

6.19. All the above policies and measures are absolutely critical to attaining full inclusion and equity

for all SEDGs - but they are not sufficient. What is also required is a change in school culture.

participants in the school education system, including teachers, principals, administrators, counsellors, and students, will be sensitized to the requirements of all students, the notions of

inclusion and equity, and the respect, dignity, and privacy of all persons. Such an educational culture

will provide the best pathway to help students become empowered individuals who, in turn, will

enable society to transform into one that is responsible towards its most vulnerable citizens. Inclusion

and equity will become a key aspect of teacher education (and training for all leadership, administrative, and other positions in schools); efforts will be made to recruit more high-quality

teachers and leaders from SEDGs in order to bring in excellent role models for all students.

6.20. Students will be sensitized through this new school culture, brought in by teachers, trained

social workers and counsellors as well as through corresponding changes to bring in an inclusive

school curriculum. The school curriculum will include, early on, material on human values such as

respect for all persons, empathy, tolerance, human rights, gender equality, non-violence, global

citizenship, inclusion, and equity. It would also include more detailed knowledge of various cultures,

religions, languages, gender identities, etc. to sensitize and develop respect for diversity. Any biases

and stereotypes in school curriculum will be removed, and more material will be included that is

relevant and relatable to all communities.

- 7. Efficient Resourcing and Effective Governance through School Complexes/Clusters
- 7.1. While the establishment of primary schools in every habitation across the country-driven by the

Sarva Shiksha Abhiyan (SSA), now subsumed under the Samagra Shiksha Scheme and other important efforts across the States - has helped to ensure near-universal access to primary schools, it

has also led to the development of numerous very small schools. According to U-DISE 2016-17 data,

nearly 28% of India's public primary schools and 14.8% of India's upper primary schools have less

than 30 students. The average number of students per grade in the elementary schooling system

(primary and upper primary, i.e., Grades 1-8) is about 14, with a notable proportion having below 6;

during the year 2016-17, there were 1,08,017 single-teacher schools, the majority of them (85743)

being primary schools serving Grades 1-—S.

7.2. These small school sizes have rendered it economically suboptimal and operationally complex to

run good schools, in terms of deployment of teachers as well as the provision of critical physical

resources. Teachers often teach multiple grades at a time, and teach multiple subjects, including

subjects in which they may have no prior background; key areas such as music, arts, and

sports are

too often simply not taught; and physical resources, such as lab and sports equipment and library

books, are simply not available across schools.

7.3. The isolation of small schools also has a negative effect on education and the teaching-learning

process. Teachers function best in communities and teams, and so do students. Small schools also

present a systemic challenge for governance and management. The geographical dispersion, challenging access conditions, and the very large numbers of schools make it difficult to reach all

schools equally. Administrative structures have not been aligned with the increases in the number of

school or with the unified structure of the Samagra Shiksha Scheme.

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7.4. Although consolidation of schools is an option that is often discussed, it must be carried out very

judiciously, and only when it is ensured that there is no impact on access. Such measures are

nevertheless likely to result only in limited consolidation, and would not solve the overall structural

problem and challenges presented by the large numbers of small schools.

7.5. These challenges will, by 2025, be addressed by State/UT governments by adopting innovative

mechanisms to group or rationalize schools. The objective behind this intervention would be to

ensure that every school has: (a) adequate number of counsellors/trained social workers and teachers

(shared or otherwise) for teaching all subjects including art, music science, sports, languages,

vocational subjects, etc; (b) adequate resources (shared or otherwise), such as a library, science labs,

computer labs, skill labs, playgrounds, sports equipment and facilities, etc.; (c) a sense of community

is built to overcome the isolation of teachers, students, and schools, through joint professional

development programmes, sharing of teaching-learning content, joint content development,

holding

joint activities such as art and science exhibitions, sports meets, quizzes and debates, and fairs; (d)

cooperation and support across schools for the education of children with disabilities; and (e)

improved governance of the schooling system by devolving all finer decisions, to Principals, teachers.

and other stakeholders within each group of schools and treating such a group of schools, which

range from the foundational stage through the secondary stage, as an integrated semiautonomous

unit.

7.6. One possible mechanism for accomplishing the above would be the establishment of a grouping

structure called the school complex, consisting of one secondary school together with all other

schools offering lower grades in its neighbourhood including Anganwadis, in a radius of five to ten

kilometers. This suggestion was first made by the Education Commission (1964-66) but was left

unimplemented. This Policy strongly endorses the idea of the school complex/cluster, wherever

possible. The aim of the school complex/cluster will be greater resource efficiency and more effective

functioning, coordination, leadership, governance, and management of schools in the cluster.

7.7. The establishment of school complexes/clusters and the sharing of resources across complexes

will have a number of other benefits as a consequence, such as improved support for children with

disabilities, more topic-centred clubs and academic/sports/arts/crafts events across school complexes,

better incorporation of art, music, language, vocational subjects, physical education, and other

subjects in the classroom through the sharing of teachers in these subjects including use of ICT tools

to conduct virtual classes, better student support, enrolment, attendance, and performance through the

sharing of social workers and counsellors, and School Complex Management Committees (rather

than simply School Management Committees) for more robust and improved governance,

monitoring, oversight, innovations, and initiatives by local stakeholders. Building such larger

communities of schools, school leaders, teachers, students, supporting staff, parents, and local

citizens would energize and empower the schooling system, and in a resource-efficient manner.

7.8. The governance of schools will also improve and become far more efficient with school complexes/clusters. First, the DSE will devolve authority to the school complex/cluster, which will

act as a semi-autonomous unit. The District Education Officer (DEO) and the Block Education

Officers (BEO) will interact primarily with each school complex/cluster as a single unit and facilitate

its work. The complex itself will perform certain tasks delegated by the DSE and will deal with the

individual schools within it. The school complex/cluster will be given significant autonomy by the

DSE to innovate towards providing integrated education and to experiment with pedagogies,

curriculum, etc., while adhering to the National Curricular Framework (NCF) and State Curricular

Framework (SCF). Under this organization, schools will gain in strength, will be able to exercise

greater freedom, and will contribute towards making the complex more innovative and responsive.

Meanwhile, the DSE will be able to focus on the aggregate level goals that need to be achieved,

improving overall system effectiveness.

7.9. The culture of working to a plan, both short-term and long-term ones, will be developed through

such complexes/clusters. Schools will develop their plans (SDPs) with the involvement of their

SMCs. These plans will then become the basis for the creation of School Complex/Cluster Development Plans (SCDPs). The SCDP will also involve the plans of all other institutions

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associated with the school complex, such as vocational education institutions, and will be created by

the principals and teachers of the school complex with the involvement of the SCMC and will be

made available publicly. The plans will include human resources, learning resources, physical

resources and infrastructure, improvement initiatives, financial resources, school culture initiatives,

teacher development plans, and educational outcomes. It will detail the efforts to leverage the

teachers and students across the school complex to develop vibrant learning communities. The SDP

and SCDP will be the primary mechanism to align all stakeholders of the school, including the DSE.

The SMC and SCMC will use the SDP and SCDP for oversight of the functioning and direction of

the school and will assist in the execution of these plans. The DSE, through its relevant official, e.g.,

the BEO, will endorse and confirm the SCDP of each school complex. It will then provide the resources (financial, human, physical, etc.) necessary to achieve the SCDPs, both short-term (1-year)

and long-term (3-5 years). It will also provide all other relevant support to the school complexes to

achieve the educational outcomes. The DSE and the SCERT may share specific norms (e.g., financial, staffing, process) and frameworks for development of the SDP and SCDP with all schools,

which may be revised periodically.

7.10. To further enhance cooperation and positive synergy among schools, including between public

and private schools, the twinning/pairing of one public school with one private school will be adopted

across the country, so that such paired schools may meet/interact with each other, learn from each

other, and also share resources, if possible. Best practices of private schools will be documented.

shared, and institutionalized in public schools, and vice versa, where possible.

7.11. Every State will be encouraged to strengthen existing or establish "Bal Bhavans" where

children of all ages can visit once a week (e.g., on weekends) or more often, as a special daytime

boarding school, to partake in art-related, career-related, and play-related activities. Such

Bhavans may be incorporated as a part of school complexes/clusters if possible.

7.12. The school should be a point of celebration and honour for the whole community. The dignity

of the school as an institution should be restored and important dates, such as the foundation day of

the school, will be celebrated along with the community and the list of important alumni may be

displayed and honoured. Furthermore, the un-utilized capacity of school infrastructure could be used

to promote social, intellectual, and volunteer activities for the community and to promote social

cohesion during non-teaching / schooling hours and may be used as a "Samajik Chetna Kendra".

- 8. Standard-setting and Accreditation for School Education
- 8.1. The goal of the school education regulatory system must be to continually improve educational

outcomes; it must not overly restrict schools, prevent innovation, or demoralize teachers, principals,

and students. All in all, regulation must aim to empower schools and teachers with trust, enabling

them to strive for excellence and perform at their very best, while ensuring the integrity of the system

through the enforcement of complete transparency and full public disclosure of all finances, procedures, and educational outcomes.

8.2. At present, all main functions of governance and regulation of the school education system -

namely, the provision of public education, the regulation of education institutions, and policymaking

- are handled by a single body, i.e., the Department of School Education or its arms. This leads to

conflict of interests and excessive centralized concentration of power; it also leads to ineffective

management of the school system, as efforts towards quality educational provision are often diluted

by the focus on the other roles, particularly regulation, that the Departments of School Education also perform.

8.3. The current regulatory regime also has not been able to curb the commercialization and economic

exploitation of parents by many for-profit private schools, yet at the same time it has all too often

inadvertently discouraged public-spirited private/philanthropic schools. There has been far too much

asymmetry between the regulatory approaches to public and private schools, even though the goals of

both types of schools should be the same: to provide quality education.

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8.4. The public education system is the foundation of a vibrant democratic society, and the way it is

run must be transformed and invigorated in order to achieve the highest levels of educational

outcomes for the nation. At the same time, the private/philanthropic school sector must also be

encouraged and enabled to play a significant and beneficial role.

8.5. The key principles and recommendations of this Policy regarding the State school education

system, the independent responsibilities within that system, and the approach to its regulation are as

follows:

(a) The Department of School Education, which is the apex state-level body in school education,

will be responsible for overall monitoring and policymaking for continual improvement of the public education system; it will not be involved with the provision and operation of schools or with the regulation of schools, in order to ensure due focus on the improvement of

public schools and to eliminate conflict of interests.

(b) The educational operations and service provision for the public schooling system of the whole State will be handled by the Directorate of School Education (including the offices of the DEO and BEO, etc.); it will work independently to implement policies regarding educational operations and provision.

(c

NS)

An effective quality self-regulation or accreditation system will be instituted for all stages of education including pre-school education - private, public, and philanthropic - to ensure compliance with essential quality standards. To ensure that all schools follow certain minimal

professional and quality standards, States/UTs will set up an independent, State-wide, body called the State School Standards Authority (SSSA). The SSSA will establish a minimal set of standards based on basic parameters (namely, safety, security, basic infrastructure, number

of teachers across subjects and grades, financial probity, and sound processes of governance),

which shall be followed by all schools. The framework for these parameters will be created by the SCERT in consultation with various stakeholders, especially teachers and schools.

Transparent public self-disclosure of all the basic regulatory information, as laid down by the

SSSA, will be used extensively for public oversight and accountability. The dimensions on which information has to be self-disclosed, and the format of disclosure will be decided by the SSSA in accordance with global best practices for standard-setting for schools. This information will have to be made available and kept updated and accurate by all schools, on the aforementioned public website maintained by the SSSA and on the schools' websites. Any complaints or grievances from stakeholders or others arising out of the information placed in the public domain shall be adjudicated by the SSSA. Feedback from randomly selected students will be solicited online to ensure valuable input at regular intervals. Technology will be employed suitably to ensure efficiency and transparency in all work of the SSSA. This will bring down significantly the heavy load of regulatory mandates currently borne by schools.

(d) Academic matters, including academic standards and curricula in the State will be led by the

SCERT (with close consultation and collaboration with the NCERT), which will be reinvigorated as an institution. The SCERT will develop a School Quality Assessment and Accreditation Framework (SQAAF) through wide consultations with all stakeholders. The SCERT will also lead a "change management process" for the reinvigoration of CRCs, BRCs, and DIETs which must change the capacity and work culture of these institutions in 3 years, developing them into vibrant institutions of excellence. Meanwhile, certification of competencies of students at the school-leaving stage will be handled by the Boards of Assessment/Examination in each State.

8.6. The culture, structures, and systems that empower and provide adequate resources to schools,

institutions, teachers, officials, communities, and other stakeholders, will also build concomitant

accountability. Each stakeholder and participant of the education system will be

accountable to

perform their role with the highest level of integrity, full commitment, and exemplary work ethic.

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Each role of the system will have explicitly articulated role expectations and rigorous assessment of

their performance vis-a-vis these expectations. The assessment system will be objective and developmentally oriented, while ensuring accountability. It will have multiple sources of feedback

and assessment, to ensure a full view of the performance (and will not just be linked simplistically,

e.g., to 'marks' of students). The assessment will recognize that outcomes such as educational

attainment of students have multiple intervening variables and extraneous influences. It will also

recognize that education requires teamwork, particularly at the level of the school. Promotion,

recognition, and accountability of all individuals will be based on such performance assessment. All

functionaries will be responsible to ensure that this development, performance, and accountability

system is run with high integrity, and systematically, within their span of control.

8.7. Public and private schools (except the schools that are managed/aided/controlled by the Central

government) will be assessed and accredited on the same criteria, benchmarks, and processes,

emphasizing online and offline public disclosure and transparency, so as to ensure that public-spirited

private schools are encouraged and not stifled in any way. Private philanthropic efforts for quality

education will be encouraged - thereby affirming the public-good nature of education - while

protecting parents and communities from arbitrary increases in tuition fees. Public disclosure on the

school website and on the SSSA website - for both public and private schools - would include (at the

very least) information on the numbers of classrooms, students, and teachers, subjects taught, any

fees, and overall student outcomes on standardized evaluations such as the NAS and SAS. For

schools controlled/managed/aided by the Central government, the CBSE in consultation with the

MHRD shall prepare a framework. All the education institutions will be held to similar standards of

audit and disclosure as a 'not-for-profit' entity. Surpluses, if any, will be reinvested in the educational

sector.

8.8. The standard-setting/regulatory framework and the facilitating systems for school regulation,

accreditation, and governance shall be reviewed to enable improvements on the basis of the learnings

and experiences gained in the last decade. This review will aim to ensure that all students, particularly

students from underprivileged and disadvantaged sections, shall have universal, free and compulsory

access to high-quality and equitable schooling from early childhood care and education (age 3

onwards) through higher secondary education (i.e., until Grade 12). The overemphasis on inputs, and

the mechanistic nature of their specifications — physical and infrastructural — will be changed and

requirements made more responsive to realities on the ground, e.g., regarding land areas and room

sizes, practicalities of playgrounds in urban areas, etc. These mandates will be adjusted and loosened,

leaving suitable flexibility for each school to make its own decisions based on local needs and

constraints, while ensuring safety, security, and a pleasant and productive learning space. Educational

outcomes and the transparent disclosure of all financial, academic, and operational matters will be

given due importance and will be incorporated suitably in the assessment of schools. This will further

improve India's progress towards achieving Sustainable Development Goal 4 (SDG4) of ensuring

free, equitable, and quality primary and secondary education for all children.

8.9. The aim of the public-school education system will be to impart the highest quality education so

that it becomes the most attractive option for parents from all walks of life for educating

their

children.

8.10. For a periodic 'health check-up' of the overall system, a sample-based National Achievement

Survey (NAS) of student learning levels will be carried out by the proposed new National Assessment Centre, PARAKH with suitable cooperation with other governmental bodies-such as the

NCERT- that may assist in assessment procedures as well as data analysis. The assessment will cover

students across government as well as private schools. States will also be encouraged to conduct their

own census-based State Assessment Survey (SAS), the results of which will be used only for developmental purposes, public disclosure by schools of their overall and anonymized student

outcomes, and for continuous improvement of the school education system. Until the establishment

of the proposed new National Assessment Centre, PARAKH, NCERT may continue to carry out

NAS.

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8.11. Finally, the children and adolescents enrolled in schools must not be forgotten in this whole

process; after all, the school system is designed for them. Careful attention must be paid to their

safety and rights- particularly girl children - and the various difficult issues faced by adolescents,

such as substance or drug abuse and forms of discrimination and harassment including violence, with

clear, safe, and efficient mechanisms for reporting and for due process on any infractions against

children's/adolescents' rights or safety. The development of such mechanisms that are effective,

timely, and well-known to all students will be accorded high priority.

Part II. HIGHER EDUCATION

9. Quality Universities and Colleges: A New and Forward-looking Vision for India's Higher Education System

9.1. Higher education plays an extremely important role in promoting human as well as societal well-

being and in developing India as envisioned in its Constitution - a democratic, just, socially-conscious, cultured, and humane nation upholding liberty, equality, fraternity, and justice for all.

Higher education significantly contributes towards sustainable livelihoods and economic development of the nation. As India moves towards becoming a knowledge economy and society.

more and more young Indians are likely to aspire for higher education.

9.1.1. Given the 21* century requirements, quality higher education must aim to develop good,

thoughtful, well-rounded, and creative individuals. It must enable an individual to study one or more

specialized areas of interest at a deep level, and also develop character, ethical and Constitutional

values, intellectual curiosity, scientific temper, creativity, spirit of service, and 21" century capabilities across a range of disciplines including sciences, social sciences, arts, humanities, languages, as well as professional, technical, and vocational subjects. A quality higher education

must enable personal accomplishment and enlightenment, constructive public engagement, and

productive contribution to the society. It must prepare students for more meaningful and satisfying

lives and work roles and enable economic independence.

9.1.2. For the purpose of developing holistic individuals, it is essential that an identified set of skills

and values will be incorporated at each stage of learning, from pre-school to higher education.

9.1.3. At the societal level, higher education must enable the development of an enlightened, socially

conscious, knowledgeable, and skilled nation that can find and implement robust solutions to its own

problems. Higher education must form the basis for knowledge creation and innovation thereby

contributing to a growing national economy. The purpose of quality higher education is, therefore,

more than the creation of greater opportunities for individual employment. It represents the key to

more vibrant, socially engaged, cooperative communities and a happier, cohesive, cultured,

productive, innovative, progressive, and prosperous nation.

- 9.2. Some of the major problems currently faced by the higher education system in India include:
- (a) aseverely fragmented higher educational ecosystem;
- (b) less emphasis on the development of cognitive skills and learning outcomes;
- (c) a rigid separation of disciplines, with early specialisation and streaming of students into narrow areas of study;
- (d) limited access particularly in socio-economically disadvantaged areas, with few HEIs that teach in local languages
- (f) inadequate mechanisms for merit-based career management and progression of faculty and $% \left(\mathbf{r}\right) =\left(\mathbf{r}\right)$

institutional leaders;

(g) lesser emphasis on research at most universities and colleges, and lack of competitive peer-

reviewed research funding across disciplines;

(e) limited teacher and institutional autonomy;

- (h) suboptimal governance and leadership of HEIs;
- (i) an ineffective regulatory system; and
- G) large affiliating universities resulting in low standards of undergraduate education.

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- 9.3. This policy envisions a complete overhaul and re-energising of the higher education system to
- overcome these challenges and thereby deliver high-quality higher education, with equity and

inclusion. The policy's vision includes the following key changes to the current system:

(a) moving towards a higher educational system consisting of large, multidisciplinary

universities and colleges, with at least one in or near every district, and with more HEIs across India that offer medium of instruction or programmes in local/Indian languages;

- (b) moving towards a more multidisciplinary undergraduate education;
- (c) moving towards faculty and institutional autonomy;
- (d) revamping curriculum, pedagogy, assessment, and student support for enhanced student experiences;
- (e) reaffirming the integrity of faculty and institutional leadership positions through meritappointments and career progression based on teaching, research, and service;
- (f) establishment of a National Research Foundation to fund outstanding peer-reviewed research and to actively seed research in universities and colleges;
- (g) governance of HEIs by high qualified independent boards having academic and administrative autonomy;
- (h) "light but tight" regulation by a single regulator for higher education;
- (i) increased access, equity, and inclusion through a range of measures, including greater opportunities for outstanding public education; scholarships by private/philanthropic universities for disadvantaged and underprivileged students; online education, and Open Distance Learning (ODL); and all infrastructure and learning materials accessible and available to learners with disabilities.
- 10. Institutional Restructuring and Consolidation
- 10.1. The main thrust of this policy regarding higher education is to end the fragmentation of higher

education by transforming higher education institutions into large multidisciplinary universities,

colleges, and HEI clusters/Knowledge Hubs, each of which will aim to have 3,000 or more students.

This would help build vibrant communities of scholars and peers, break down harmful silos, enable

students to become well-rounded across disciplines including artistic, creative, and analytic subjects

as well as sports, develop active research communities across disciplines including cross-disciplinary

research, and increase resource efficiency, both material and human, across higher education.

10.2. Moving to large multidisciplinary universities and HEI clusters is thus the highest recommendation of this policy regarding the structure of higher education. The ancient Indian

universities Takshashila, Nalanda, Vallabhi, and Vikramshila, which had thousands of students from

India and the world studying in vibrant multidisciplinary environments, amply demonstrated the type

of great success that large multidisciplinary research and teaching universities could bring. India

urgently needs to bring back this great Indian tradition to create well-rounded and innovative

individuals, and which is already transforming other countries educationally and economically.

10.3. This vision of higher education will require, in particular, a new conceptual perception/understanding for what constitutes a higher education institution (HED), i.e., a university or

a college. A university will mean a multidisciplinary institution of higher learning that offers undergraduate and graduate programmes, with high quality teaching, research, and community

engagement. The definition of university will thus allow a spectrum of institutions that range from

those that place equal emphasis on teaching and research i.e., Research-intensive Universities, those

that place greater emphasis on teaching but still conduct significant research i.e. Teaching-intensive

Universities. Meanwhile, an Autonomous degree-granting College (AC) will refer to a large multidisciplinary institution of higher learning that grants undergraduate degrees and is primarily

focused on undergraduate teaching though it would not be restricted to that and it need not be

restricted to that and it would generally be smaller than a typical university.

10.4. A stage-wise mechanism for granting graded autonomy to colleges, through a transparent

system of graded accreditation, will be established. Colleges will be encouraged, mentored, supported, and incentivized to gradually attain the minimum benchmarks required for each level of

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accreditation. Over a period of time, it is envisaged that every college would develop into either an

Autonomous degree-granting College, or a constituent college of a university - in the latter case, it

would be fully a part of the university. With appropriate accreditations, Autonomous degree-granting

Colleges could evolve into Research-intensive or Teaching-intensive Universities, if they so aspire.

10.5. It must be clearly stated that these three broad types of institutions are not in any natural way a

rigid, exclusionary categorization, but are along a continuum. HEIs will have the autonomy and

freedom to move gradually from one category to another, based on their plans, actions, and effectiveness. The most salient marker for these categories of institutions will be the focus of their

goals and work. The Accreditation System will develop and use appropriately different and relevant

norms across this range of HEIs. However, the expectations of high quality of education, and of

teaching-learning, across all HEIs will be the same.

10.6. In addition to teaching and research, HEIs will have other crucial responsibilities, which they

will discharge through appropriate resourcing, incentives, and structures. These include supporting

other HEIs in their development, community engagement and service, contribution to various fields

of practice, faculty development for the higher education system, and support to school education.

10.7. By 2040, all higher education institutions (HEIs) shall aim to become multidisciplinary institutions and shall aim to have larger student enrolments preferably in the thousands, for optimal

use of infrastructure and resources, and for the creation of vibrant multidisciplinary communities.

Since this process will take time, all HEIs will firstly plan to become multidisciplinary by 2030, and

then gradually increase student strength to the desired levels.

10.8. More HEIs shall be established and developed in underserved regions to ensure full access,

equity, and inclusion. There shall, by 2030, be at least one large multidisciplinary HEI in or near

every district. Steps shall be taken towards developing high-quality higher education institutions both

public and private that have medium of instruction in local/Indian languages or bilingually. The aim

will be to increase the Gross Enrolment Ratio in higher education including vocational education

from 26.3% (2018) to 50% by 2035. While a number of new institutions may be developed to attain

these goals, a large part of the capacity creation will be achieved by consolidating, substantially

expanding, and also improving existing HEIs.

10.9. Growth will be in both public and private institutions, with a strong emphasis on developing a

large number of outstanding public institutions. There will be a fair and transparent system for

determining increased levels of public funding support for public HEIs. This system will give an

equitable opportunity for all public institutions to grow and develop, and will be based on transparent,

pre-announced criteria from within the accreditation norms of the Accreditation System.

delivering education of the highest quality as laid down in this Policy will be incentivized in expanding their capacity.

10.10. Institutions will have the option to run Open Distance Learning (ODL) and online programmes, provided they are accredited to do so, in order to enhance their offerings, improve

access, increase GER, and provide opportunities for lifelong learning (SDG 4). All ODL programmes

and their components leading to any diploma or degree will be of standards and quality equivalent to

the highest quality programmes run by the HEIs on their campuses. Top institutions accredited for

ODL will be encouraged and supported to develop high-quality online courses. Such quality online

courses will be suitably integrated into curricula of HEIs, and blended mode will be preferred.

10.11. Single-stream HEIs will be phased out over time, and all will move towards becoming vibrant

multidisciplinary institutions or parts of vibrant multidisciplinary HEI clusters, in order to enable and

encourage high-quality multidisciplinary and cross-disciplinary teaching and research across fields.

Single-stream HEIs will, in particular, add departments across different fields that would strengthen

the single stream that they currently serve. Through the attainment of suitable accreditations, all HEIs

will gradually move towards full autonomy - academic and administrative - in order to enable this

vibrant culture. The autonomy of public institutions will be backed by adequate public financial

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support and stability. Private institutions with a public-spirited commitment to high-quality equitable

education will be encouraged.

10.12. The new regulatory system envisioned by this Policy will foster this overall culture of empowerment and autonomy to innovate, including by gradually phasing out the system of 'affiliated

colleges' over a period of fifteen years through a system of graded autonomy, and to be carried out in

a challenge mode. Each existing affiliating university will be responsible for mentoring its affiliated

colleges so that they can develop their capabilities and achieve minimum benchmarks in academic

and curricular matters; teaching and assessment; governance reforms; financial robustness; and

administrative efficiency. All colleges currently affiliated to a university shall attain the required

benchmarks over time to secure the prescribed accreditation benchmarks and eventually become

autonomous degree-granting colleges. This will be achieved through a concerted national effort

including suitable mentoring and governmental support for the same.

10.13. The overall higher education sector will aim to be an integrated higher education system,

including professional and vocational education. This Policy and its approach will be equally applicable to all HEIs across all current streams, which would eventually merge into one coherent

ecosystem of higher education.

10.14. University, worldwide, means a multidisciplinary institution of higher learning that offers

undergraduate, graduate, and Ph.D programmes, and engages in high-quality teaching and research.

The present complex nomenclature of HEIs in the country such as 'deemed to be university', 'affiliating university', 'affiliating technical university', 'unitary university' shall be replaced simply

by 'university' on fulfilling the criteria as per norms.

- 11. Towards a More Holistic and Multidisciplinary Education
- 11.1. India has a long tradition of holistic and multidisciplinary learning, from universities such as

Takshashila and Nalanda, to the extensive literatures of India combining subjects across fields.

Ancient Indian literary works such as Banabhatta's Kadambari described a good education as

knowledge of the 64 Kalaas or arts; and among these 64 'arts' were not only subjects, such as

singing and painting, but also 'scientific 'fields, such as chemistry and mathematics, 'vocational'

fields such as carpentry and clothes-making, 'professional 'fields, such as medicine and engineering,

as well as 'soft skills' such as communication, discussion, and debate. The very idea that all branches of creative human endeavour, including mathematics, science, vocational subjects, professional subjects, and soft skills should be considered 'arts', has distinctly Indian origins. This

notion of a 'knowledge of many arts' or what in modern times is often called the 'liberal arts' (i.e., a

liberal notion of the arts) must be brought back to Indian education, as it is exactly the kind of

education that will be required for the 21* century.

11.2. Assessments of educational approaches in undergraduate education that integrate the humanities

and arts with Science, Technology, Engineering and Mathematics (STEM) have consistently

showed

positive learning outcomes, including increased creativity and innovation, critical thinking and

higher-order thinking capacities, problem-solving abilities, teamwork, communication skills, more in-

depth learning and mastery of curricula across fields, increases in social and moral awareness, etc.,

besides general engagement and enjoyment of learning. Research is also improved and enhanced

through a holistic and multidisciplinary education approach.

11.3. A holistic and multidisciplinary education would aim to develop all capacities of human beings

-intellectual, aesthetic, social, physical, emotional, and moral in an integrated manner. Such an

education will help develop well-rounded individuals that possess critical 21st century capacities in

fields across the arts, humanities, languages, sciences, social sciences, and professional, technical,

and vocational fields; an ethic of social engagement; soft skills, such as communication, discussion

and debate; and rigorous specialization in a chosen field or fields. Such a holistic education shall be,

in the long term, the approach of all undergraduate programmes, including those in professional,

technical, and vocational disciplines.

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11.4. A holistic and multidisciplinary education, as described so beautifully in India's past, is indeed

what is needed for the education of India to lead the country into the 21st century and the fourth

industrial revolution. Even engineering institutions, such as IITs, will move towards more holistic and

multidisciplinary education with more arts and humanities. Students of arts and humanities will aim

to learn more science and all will make an effort to incorporate more vocational subjects and soft skills.

11.5. Imaginative and flexible curricular structures will enable creative combinations of disciplines

for study, and would offer multiple entry and exit points, thus, removing currently prevalent rigid

boundaries and creating new possibilities for life-long learning. Graduate-level, master's and doctoral

education in large miultidisciplinary universities, while providing rigorous research-based specialization, would also provide opportunities for multidisciplinary work, including in academia,

government, and industry.

11.6. Large multidisciplinary universities and colleges will facilitate the move towards highquality

holistic and multidisciplinary education. Flexibility in curriculum and novel and engaging course

options will be on offer to students, in addition to rigorous specialization in a subject or subjects. This

will be encouraged by increased faculty and institutional autonomy in setting curricula. Pedagogy

will have an increased emphasis on communication, discussion, debate, research, and opportunities

for cross-disciplinary and interdisciplinary thinking.

11.7. Departments in Languages, Literature, Music, Philosophy, Indology, Art, Dance, Theatre,

Education, Mathematics, Statistics, Pure and Applied Sciences, Sociology, Economics, Sports, Translation and Interpretation, and other such subjects needed for a multidisciplinary, stimulating

Indian education and environment will be established and strengthened at all HEIs. Credits will be

given in all Bachelor's Degree programmes for these subjects if they are done from such departments

or through ODL mode when they are not offered in-class at the HEL.

11.8. Towards the attainment of such a holistic and multidisciplinary education, the flexible and

innovative curricula of all HEIs shall include credit-based courses and projects in the areas of

community engagement and service, environmental education, and value-based education. Environment education will include areas such as climate change, pollution, waste management,

sanitation, conservation of biological diversity, management of biological resources and biodiversity,

forest and wildlife conservation, and sustainable development and living. Value-based education will

include the development of humanistic, ethical, Constitutional, and universal human values of truth

(satya), righteous conduct (dharma), peace (shanti), love (prem), nonviolence (ahimsa), scientific

temper, citizenship values, and also life-skills; lessons in seva/service and participation in community

service programmes will be considered an integral part of a holistic education. As the world

becoming increasingly interconnected, Global Citizenship Education (GCED), a response to contemporary global challenges, will be provided to empower learners to become aware of and

understand global issues and to become active promoters of more peaceful, tolerant, inclusive, secure,

and sustainable societies. Finally, as part of a holistic education, students at all HEIs will be provided

with opportunities for internships with local industry, businesses, artists, crafts persons, etc., as well

as research internships with faculty and researchers at their own or other HEIs/research institutions,

so that students may actively engage with the practical side of their learning and, as a by-product,

further improve their employability.

11.9. The structure and lengths of degree programmes shall be adjusted accordingly. The undergraduate degree will be of either 3 or 4-year duration, with multiple exit options within this

period, with appropriate certifications, e.g., a certificate after completing | year in a discipline or field

including vocational and professional areas, or a diploma after 2 years of study, or a Bachelor's

degree after a 3-year programme. The 4-year multidisciplinary Bachelor's programme, however, shall

be the preferred option since it allows the opportunity to experience the full range of holistic and

multidisciplinary education in addition to a focus on the chosen major and minors as per the choices

of the student. An Academic Bank of Credit (ABC) shall be established which would digitally store

the academic credits earned from various recognized HEIs so that the degrees from an HEI can be

awarded taking into account credits earned. The 4-year programme may also lead to a

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Research' if the student completes a rigorous research project in their major area(s) of study as specified by the HEI.

11.10. HEIs will have the flexibility to offer different designs of Master's programmes: (a) there may

be a 2-year programme with the second year devoted entirely to research for those who have

completed the 3-year Bachelor's programme; (b) for students completing a 4-year Bachelor's

programme with Research, there could be a 1-year Master's programme; and (c) there may be an

integrated 5-year Bachelor's/Master's programme. Undertaking a Ph.D. shall require either a

Master's degree or a 4-year Bachelor's degree with Research. The M.Phil. programme shall be

discontinued.

11.11. Model public universities for holistic and multidisciplinary education, at par with IITs, IIMs,

etc., called MERUs (Multidisciplinary Education and Research Universities) will be set up and will

aim to attain the highest global standards in quality education. They will also help set the highest

standards for multidisciplinary education across India.

11.12. HEIs will focus on research and innovation by setting up start-up incubation centres; technology development centres; centres in frontier areas of research; greater industry-academic

linkages; and interdisciplinary research including humanities and social sciences research. Given the

scenario of epidemics and pandemics, it is critical that HEIs take the lead to undertake research in

areas of infectious diseases, epidemiology, virology, diagnostics, instrumentation, vaccinology and

other relevant areas. HEIs will develop specific hand holding mechanisms and competitions for

promoting innovation among student communities. The NRF will function to help enable and support

such a vibrant research and innovation culture across HEIs, research labs, and other research organizations.

12. Optimal Learning Environments and Support for Students

12.1. Effective learning requires a comprehensive approach that involves appropriate curriculum,

engaging pedagogy, continuous formative assessment, and adequate student support. The curriculum

must be interesting and relevant, and updated regularly to align with the latest knowledge requirements and to meet specified learning outcomes. High-quality pedagogy is then necessary to

successfully impart the curricular material to students; pedagogical practices determine the learning

experiences that are provided to students, thus directly influencing learning outcomes. The assessment methods must be scientific, designed to continuously improve learning and test the

application of knowledge. Last but not least, the development of capacities that promote student

wellness such as fitness, good health, psycho-social well-being, and sound ethical grounding are also

critical for high-quality learning.

Thus, curriculum, pedagogy, continuous assessment, and student support are the cornerstones for

quality learning. Along with providing suitable resources and infrastructure, such as quality libraries,

classrooms, labs, technology, sports/recreation areas, student discussion spaces, and dining areas, a

number of initiatives will be required to ensure that learning environments are engaging and

supportive, and enable all students to succeed.

12.2. First, in order to promote creativity, institutions and faculty will have the autonomy to innovate

on matters of curriculum, pedagogy, and assessment within a broad framework of higher education

qualifications that ensures consistency across institutions and programmes and across the ODL

online, and traditional 'in-class' modes. Accordingly, curriculum and pedagogy will be

designed by

institutions and motivated faculty to ensure a stimulating and engaging learning experience for all

students, and continuous formative assessment will be used to further the goals of each programme.

All assessment systems shall also be decided by the HEI, including those that lead to final certification. The Choice Based Credit System (CBCS) will be revised for instilling innovation and

flexibility. HEIs shall move to a criterion-based grading system that assesses student achievement

based on the learning goals for each programme, making the system fairer and outcomes more

comparable. HEIs shall also move away from high-stakes examinations towards more continuous and $\,$

comprehensive evaluation.

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12.3. Second, each institution will integrate its academic plans ranging from curricular improvement

to quality of classroom transaction - into its larger Institutional Development Plan (IDP).

institution will be committed to the holistic development of students and create strong internal

systems for supporting diverse student cohorts in academic and social domains both inside and

outside formal academic interactions in the classroom. For example, all HEIs will have mechanisms

and opportunities for funding of topic-centred clubs and activities organized by students with the help

of faculty and other experts as needed, such as clubs and events dedicated to science, mathematics,

poetry, language, literature, debate, music, sports, etc. Over time, such activities could be incorporated into the curriculum once appropriate faculty expertise and campus student demand is

developed. Faculty will have the capacity and training to be able to approach students not just as

teachers, but also as mentors and guides.

12.4. Third, students from socio-economically disadvantaged backgrounds require encouragement

and support to make a successful transition to higher education. Universities and colleges will thus be

required to set up high-quality support centres and will be given adequate funds and academic

resources to carry this out effectively. There will also be professional academic and career counselling available to all students, as well as counsellors to ensure physical, psychological and

emotional well-being.

12.5. Fourth, ODL and online education provide a natural path to increase access to quality higher

education. In order to leverage its potential completely, ODL will be renewed through concerted,

evidence-based efforts towards expansion while ensuring adherence to clearly articulated standards of

quality. ODL programmes will aim to be equivalent to the highest quality in-class programmes

available. Norms, standards, and guidelines for systemic development, regulation, and accreditation

of ODL will be prepared, and a framework for quality of ODL that will be recommendatory for all

HEIs will be developed.

12.6. Finally, all programmes, courses, curricula, and pedagogy across subjects, including those in-

class, online, and in ODL modes as well as student support will aim to achieve global standards of quality.

Internationalization

12.7. The various initiatives mentioned above will also help in having larger numbers of international

students studying in India, and provide greater mobility to students in India who may wish to visit,

study at, transfer credits to, or carry out research at institutions abroad, and vice versa. Courses and

programmes in subjects, such as Indology, Indian languages, AYUSH systems of medicine, yoga,

arts, music, history, culture, and modern India, internationally relevant curricula in the

social sciences, and beyond, meaningful opportunities for social engagement, quality residential

facilities and on-campus support, etc. will be fostered to attain this goal of global quality standards,

attract greater numbers of international students, and achieve the goal of 'internationalization at home'.

12.8. India will be promoted as a global study destination providing premium education at affordable

costs thereby helping to restore its role as a Vishwa Guru. An International Students Office at each

HEI hosting foreign students will be set up to coordinate all matters relating to welcoming and

supporting students arriving from abroad. Research/teaching collaborations and faculty/student

exchanges with high-quality foreign institutions will be facilitated, and relevant mutually beneficial

MOUs with foreign countries will be signed. High performing Indian universities will be encouraged

to set up campuses in other countries, and similarly, selected universities e.g., those from among the

top 100 universities in the world will be facilitated to operate in India. A legislative framework

facilitating such entry will be put in place, and such universities will be given special dispensation

regarding regulatory, governance, and content norms on par with other autonomous institutions of

India. Furthermore, research collaboration and student exchanges between Indian institutions and

global institutions will be promoted through special efforts. Credits acquired in foreign universities

will be permitted, where appropriate as per the requirements of each HEI, to be counted for the award

of a degree.

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Student Activity and Participation

12.9. Students are the prime stakeholders in the education system. Vibrant campus life is essential for

high-quality teaching-learning processes. Towards this end, students will be given plenty of

opportunities for participation in sports, culture/arts clubs, eco-clubs, activity clubs, community

service projects, etc. In every education institution, there shall be counselling systems for handling

stress and emotional adjustments. Furthermore, a systematized arrangement shall be created to

provide the requisite support to students from rural backgrounds, including increasing hostel facilities

as needed. All HEIs will ensure quality medical facilities for all students in their institutions.

Financial support for students

12.10. Financial assistance to students shall be made available through various measures. Efforts will

be made to incentivize the merit of students belonging to SC, ST, OBC, and other SEDGs. The National Scholarship Portal will be expanded to support, foster, and track the progress of students

receiving scholarships. Private HEIs will be encouraged to offer larger numbers of free ships and

scholarships to their students.

- 13. Motivated, Energized, and Capable Faculty
- 13.1. The most important factor in the success of higher education institutions is the quality and

engagement of its faculty. Acknowledging the criticality of faculty in achieving the goals of higher

education, various initiatives have been introduced in the past several years to systematize recruitment and career progression, and to ensure equitable representation from various groups in the

hiring of faculty. Compensation levels of permanent faculty in public institutions have also been

increased substantially. Various initiatives have also been taken towards providing faculty with

professional development opportunities. However, despite these various improvements in the status

of the academic profession, faculty motivation in terms of teaching, research, and service in HEIs

remains far lower than the desired level. The various factors that lie behind low faculty motivation

levels must be addressed to ensure that each faculty member is happy, enthusiastic, engaged, and

motivated towards advancing her/his students, institution, and profession. To this end, the

policy

recommends the following initiatives to achieve the best, motivated, and capable faculty in HEIs.

13.2. As the most basic step, all HEIs will be equipped with the basic infrastructure and facilities.

including clean drinking water, clean working toilets, blackboards, offices, teaching supplies,

libraries, labs, and pleasant classroom spaces and campuses. Every classroom shall have access to the

latest educational technology that enables better learning experiences.

13.3. Teaching duties also will not be excessive, and student-teacher ratios not too high, so that the

activity of teaching remains pleasant and there is adequate time for interaction with students,

conducting research, and other university activities. Faculty will be appointed to individual institutions and generally not be transferable across institutions so that they may feel truly invested in,

connected to, and committed to their institution and community.

13.4. Faculty will be given the freedom to design their own curricular and pedagogical approaches

within the approved framework, including textbook and reading material selections, assignments, and

assessments. Empowering the faculty to conduct innovative teaching, research, and service as they

see best will be a key motivator and enabler for them to do truly outstanding, creative work.

13.5. Excellence will be further incentivized through appropriate rewards, promotions, recognitions,

and movement into institutional leadership. Meanwhile, faculty not delivering on basic norms will be

held accountable.

13.6. In keeping with the vision of autonomous institutions empowered to drive excellence, HEIs will

have clearly defined, independent, and transparent processes and criteria for faculty recruitment.

Whereas the current recruitment process will be continued, a 'tenure-track' i.e., suitable probation

period shall be put in place to further ensure excellence. There shall be a fast-track promotion system

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for recognizing high impact research and contribution. A system of multiple parameters for proper

performance assessment, for the purposes of 'tenure' i.e., confirmed employment after probation,

promotion, salary increases, recognitions, etc., including peer and student reviews, innovations in

teaching and pedagogy, quality and impact of research, professional development activities, and other

forms of service to the institution and the community, shall be developed by each HEI and clearly

enunciated in it's Institutional Development Plan (IDP).

13.7. The presence of outstanding and enthusiastic institutional leaders that cultivate excellence and

innovation is the need of the hour. Outstanding and effective institutional leadership is extremely

important for the success of an institution and of its faculty. Excellent faculty with high academic and

service credentials as well as demonstrated leadership and management skills will be identified early

and trained through a ladder of leadership positions. Leadership positions shall not remain vacant, but

rather an overlapping time period during transitions in leadership shall be the norm to ensure the

smooth running of institutions. Institutional leaders will aim to create a culture of excellence that will

motivate and incentivize outstanding and innovative teaching, research, institutional service, and

community outreach from faculty members and all HEI leaders.

14. Equity and Inclusion in Higher Education

14.1. Entry into quality higher education can open a vast array of possibilities that can lift both

individuals as well as communities out of the cycles of disadvantage. For this reason, making quality

higher education opportunities available to all individuals must be among the highest priorities. This

Policy envisions ensuring equitable access to quality education to all students, with a special emphasis on SEDGs.

14.2. The dynamics and also many of the reasons for exclusion of SEDGs from the education system

are common across school and higher education sectors. Therefore, the approach to equity and

inclusion must be common across school and higher education. Furthermore, there must be continuity

across the stages to ensure sustainable reform. Thus, the policy initiatives required to meet the goals

of equity and inclusion in higher education must be read in conjunction with those for school

education.

14.3. There are certain facets of exclusion, that are particular to or substantially more intense in

higher education. These must be addressed specifically, and include lack of knowledge of higher

education opportunities, economic opportunity cost of pursuing higher education, financial constraints, admission processes, geographical and language barriers, poor employability potential of

many higher education programmes, and lack of appropriate student support mechanisms.

14.4. For this purpose, additional actions that are specific to higher education shall be adopted by all

Governments and HEIs:

- 14.4.1. Steps to be taken by Governments
- (a) Earmark suitable Government funds for the education of SEDGs
- (b) Set clear targets for higher GER for SEDGs
- (c) Enhance gender balance in admissions to HEIs
- (d) Enhance access by establishing more high-quality HEIs in aspirational districts and Special

Education Zones containing larger numbers of SEDGs

(e) Develop and support high-quality HEIs that teach in local/Indian languages or bilingually

- (f) Provide more financial assistance and scholarships to SEDGs in both public and private HEIs
- (g) Conduct outreach programmes on higher education opportunities and scholarships among SEDGs
- (h) Develop and support technology tools for better participation and learning outcomes.
- 14.4.2. Steps to be taken by all HEIs

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- (a) Mitigate opportunity costs and fees for pursuing higher education
- (b) Provide more financial assistance and scholarships to socio-economically disadvantaged students
- (c) Conduct outreach on higher education opportunities and scholarships
- (d) Make admissions processes more inclusive
- (e) Make curriculum more inclusive
- (f) Increase employability potential of higher education programmes
- (g) Develop more degree courses taught in Indian languages and bilingually
- (h) Ensure all buildings and facilities are wheelchair-accessible and disabled-friendly
- (i) Develop bridge courses for students that come from disadvantaged educational backgrounds
- Gj) Provide socio-emotional and academic support and mentoring for all such students through suitable counselling and mentoring programmes
- (k) Ensure sensitization of faculty, counsellor, and students on gender-identity issue and its inclusion in all aspects of the HEI, including curricula
- (1) Strictly enforce all no-discrimination and anti-harassment rules

(m) Develop Institutional Development Plans that contain specific plans for action on increasing

participation from SEDGs, including but not limited to the above items.

15. Teacher Education

15.1. Teacher education is vital in creating a pool of schoolteachers that will shape the next generation. Teacher preparation is an activity that requires multidisciplinary perspectives and

knowledge, formation of dispositions and values, and development of practice under the best

mentors. Teachers must be grounded in Indian values, languages, knowledge, ethos, and traditions

including tribal traditions, while also being well-versed in the latest advances in education and

pedagogy.

15.2. According to the Justice J. S. Verma Commission (2012) constituted by the Supreme Court, a

majority of stand-alone TEIs - over $10,\!000$ in number are not even attempting serious teacher

education but are essentially selling degrees for a price. Regulatory efforts so far have neither been

able to curb the malpractices in the system, nor enforce basic standards for quality, and in fact have

had the negative effect of curbing the growth of excellence and innovation in the sector. The sector

and its regulatory system are, therefore, in urgent need of revitalization through radical action, in

order to raise standards and restore integrity, credibility, efficacy, and high quality to the teacher

education system.

15.3. In order to improve and reach the levels of integrity and credibility required to restore the

prestige of the teaching profession, the Regulatory System shall be empowered to take stringent

action against substandard and dysfunctional teacher education institutions (TEIs) that do not meet

basic educational criteria, after giving one year for remedy of the breaches. By 2030, only educationally sound, multidisciplinary, and integrated teacher education programmes shall

be in

force.

15.4. As teacher education requires multidisciplinary inputs, and education in high-quality content as

well as pedagogy, all teacher education programmes must be conducted within composite multidisciplinary institutions. To this end, all multidisciplinary universities and colleges - will aim to

establish, education departments which, besides carrying out cutting-edge research in various aspects

of education, will also run B.Ed. programmes, in collaboration with other departments such as

psychology, philosophy, sociology, neuroscience, Indian languages, arts, music, history, literature,

physical education, science and mathematics. Moreover, all stand-alone TEIs will be required to

convert to multidisciplinary institutions by 2030, since they will have to offer the 4-year integrated $\,$

teacher preparation programme.

15.5. The 4-year integrated B.Ed. offered by such multidisciplinary HEIs will, by 2030, become the

minimal degree qualification for school teachers. The 4-year integrated B.Ed. will be a dual-major

holistic Bachelor's degree, in Education as well as a specialized subject such as a language, history,

music, mathematics, computer science, chemistry, economics, art, physical education, etc. Beyond

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the teaching of cutting-edge pedagogy, the teacher education will include grounding in sociology,

history, science, psychology, early childhood care and education, foundational literacy and numeracy,

knowledge of India and its values/ethos/art/traditions, and more. The HEI offering the 4-year

integrated B.Ed. may also run a 2-year B.Ed., for students who have already received a Bachelor's

degree in a specialized subject. A 1-year B.Ed. may also be offered for candidates who have received

a 4-year undergraduate degree in a specialized subject. Scholarships for meritorious students will be

established for the purpose of attracting outstanding candidates to the 4-year, 2-year, and 1-year

B.Ed. programmes.

15.6. HEIs offering teacher education programmes will ensure the availability of a range of experts in

education and related disciplines as well as specialized subjects. Each higher education institution

will have a network of government and private schools to work closely with, where potential teachers

will student-teach along with participating in other activities such as community service, adult and

vocational education, etc.

15.7. In order to maintain uniform standards for teacher education, the admission to preservice

teacher preparation programmes shall be through suitable subject and aptitude tests conducted by the

National Testing Agency, and shall be standardized keeping in view the linguistic and cultural

diversity of the country.

15.8. The faculty profile in Departments of Education will necessarily aim to be diverse and but

teaching/field/research experience will be highly valued. Faculty with training in areas of social

sciences that are directly relevant to school education e.g., psychology, child development, linguistics, sociology, philosophy, economics, and political science as well as from science education,

mathematics education, social science education, and language education programmes will be

attracted and retained in teacher education institutions, to strengthen multidisciplinary education of

teachers and provide rigour in conceptual development.

15.9. All fresh Ph.D. entrants, irrespective of discipline, will be required to take credit-based courses

in teaching/education/pedagogy/writing related to their chosen Ph.D subject during their doctoral $\,$

training period. Exposure to pedagogical practices, designing curriculum, credible evaluation

systems, communication, and so on will be ensured since many research scholars will go on to

become faculty or public representatives/communicators of their chosen disciplines. Ph.D students

will also have a minimum number of hours of actual teaching experience gathered through teaching

assistantships and other means. Ph.D. programmes at universities around the country will be re-

oriented for this purpose.

15.10. In-service continuous professional development for college and university teachers will

continue through the existing institutional arrangements and ongoing initiatives; these will be

strengthened and substantially expanded to meet the needs of enriched teaching-learning processes

for quality education. The use of technology platforms such as SWAYAM/DIKSHA for online training of teachers will be encouraged, so that standardized training programmes can be administered to large numbers of teachers within a short span of time.

15.11. A National Mission for Mentoring shall be established, with a large pool of outstanding

senior/retired faculty — including those with the ability to teach in Indian languages — who would be

willing to provide short and long-term mentoring/professional support to university/college teachers.

16. Reimagining Vocational Education

16.1. The 12" Five-Year Plan (2012-2017) estimated that only a very small percentage of the Indian

workforce in the age group of 19-24 (less than 5%) received formal vocational education Whereas in

countries such as the USA the number is 52%, in Germany 75%, and South Korea it is as high as

96%. These numbers only underline the urgency of the need to hasten the spread of vocational

education in India.

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16.2. One of the primary reasons for the small numbers of students receiving vocational education is

the fact that vocational education has in the past focused largely on Grades 11—12 and on dropouts in

Grade 8 and upwards. Moreover, students passing out from Grades 11—12 with vocational subjects

often did not have well-defined pathways to continue with their chosen vocations in higher education.

The admission criteria for general higher education were also not designed to provide openings to

students who had vocational education qualifications, leaving them at a disadvantage relative to their

compatriots from 'mainstream' or 'academic' education. This led to a complete lack of vertical

mobility for students from the vocational education stream, an issue that has only been addressed

recently through the announcement of the National Skills Qualifications Framework (NSQF) in 2013.

16.3. Vocational education is perceived to be inferior to mainstream education and meant largely for

students who are unable to cope with the latter. This is a perception that affects the choices students

make. It is a serious concern that can only be dealt with by a complete re-imagination of how

vocational education is offered to students in the future.

16.4. This policy aims to overcome the social status hierarchy associated with vocational education

and requires integration of vocational education programmes into mainstream education in all

education institutions in a phased manner. Beginning with vocational exposure at early ages in

middle and secondary school, quality vocational education will be integrated smoothly into higher

education. It will ensure that every child learns at least one vocation and is exposed to several more.

This would lead to emphasizing the dignity of labour and importance of various vocations involving

/Indian arts and artisanship.

16.5. By 2025, at least 50% of learners through the school and higher education system shall have

exposure to vocational education, for which a clear action plan with targets and timelines will be

developed. This is in alignment with Sustainable Development Goal 4.4 and will help to realize the

full potential of India's demographic dividend. The number of students in vocational education will

be considered while arriving at the GER targets. The development of vocational capacities will go

hand-in-hand with the development of 'academic' or other capacities. Vocational education will be

integrated in the educational offerings of all secondary schools in a phased manner over the next

decade. Towards this, secondary schools will also collaborate with ITIs, polytechnics, local industry,

etc. Skill labs will also be set up and created in the schools in a hub and spoke model which will

allow other schools to use the facility. Higher education institutions will offer vocational education

either on their own or in partnership with industry and NGOs. The B.Voc. degrees introduced in 2013

will continue to exist, but vocational courses will also be available to students enrolled in all other

Bachelor's degree programmes, including the 4-year multidisciplinary Bachelor's programmes. HEIs

will also be allowed to conduct short-term certificate courses in various skills including soft skills.

'Lok Vidya', i.e., important vocational knowledge developed in India, will be made accessible to

students through integration into vocational education courses. The possibility of offering vocational

courses through ODL mode will also be explored.

16.6. Vocational education will be integrated into all school and higher education institutions in a

phased manner over the next decade. Focus areas for vocational education will be chosen based on

skills gap analysis and mapping of local opportunities. MHRD will constitute a National Committee

for the Integration of Vocational Education (NCIVE), consisting of experts in vocational education

and representatives from across Ministries, in collaboration with industry, to oversee this effort.

16.7. Individual institutions that are early adopters must innovate to find models and practices that

work and then share these with other institutions through mechanisms set up by NCIVE, so as to help

extend the reach of vocational education. Different models of vocational education, and apprenticeships, will also be experimented by higher education institutions. Incubation centres will be

set up in higher education institutions in partnership with industries.

16.8. The National Skills Qualifications Framework will be detailed further for each discipline

vocation and profession. Further, Indian standards will be aligned with the International Standard

Classification of Occupations maintained by the International Labour Organization. This Framework

will provide the basis for Recognition of Prior Learning. Through this, dropouts from the formal

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system will be reintegrated by aligning their practical experience with the relevant level of the

Framework. The credit-based Framework will also facilitate mobility across 'general' and vocational education.

- 17. Catalysing Quality Academic Research in All Fields through a new National Research Foundation
- 17.1. Knowledge creation and research are critical in growing and sustaining a large and vibrant

economy, uplifting society, and continuously inspiring a nation to achieve even greater heights.

Indeed, some of the most prosperous civilizations (such as India, Mesopotamia, Egypt, and Greece)

to the modern era (such as the United States, Germany, Israel, South Korea, and Japan), were/are

strong knowledge societies that attained intellectual and material wealth in large part through

celebrated and fundamental contributions to new knowledge in the realm of science as well as art,

language, and culture that enhanced and uplifted not only their own civilizations but others around

the globe.

17.2. A robust ecosystem of research is perhaps more important than ever with the rapid changes

occurring in the world today, e.g., in the realm of climate change, population dynamics and management, biotechnology, an expanding digital marketplace, and the rise of machine learning and

artificial intelligence. If India is to become a leader in these disparate areas, and truly achieve the

potential of its vast talent pool to again become a leading knowledge society in the coming years and

decades, the nation will require a significant expansion of its research capabilities and output across

disciplines. Today, the criticality of research is more than ever before, for the economic, intellectual,

societal, environmental, and technological health and progress of a nation.

17.3. Despite this critical importance of research, the research and innovation investment in India is.

at the current time, only 0.69% of GDP as compared to 2.8% in the United States of America, 4.3%

in Israel and 4.2% in South Korea.

17.4. The societal challenges that India needs to address today, such as access for all its citizens to

clean drinking water and sanitation, quality education and healthcare, improved transportation, air

quality, energy, and infrastructure, will require the implementation of approaches and solutions that

are not only informed by top-notch science and technology but are also rooted in a deep understanding of the social sciences and humanities and the various socio-cultural and environmental

dimensions of the nation. Facing and addressing these challenges will require high-quality interdisciplinary research across fields that must be done in India and cannot simply be imported; the

ability to conduct one's own research also enables a country to much more easily import and adapt

relevant research from abroad.

17.5. Furthermore, in addition to their value in solutions to societal problems, any country's identity,

upliftment, spiritual/intellectual satisfaction and creativity is also attained in a major way through its

history, art, language, and culture. Research in the arts and humanities, along with innovations in the

sciences and social sciences, are, therefore, extremely important for the progress and enlightened

nature of a nation.

17.6. Research and innovation at education institutions in India, particularly those that are engaged in

higher education, is critical. Evidence from the world's best universities throughout history shows

that the best teaching and learning processes at the higher education level occur in environments

where there is also a strong culture of research and knowledge creation; conversely, much of the very

best research in the world has occurred in multidisciplinary university settings.

17.7. India has a long historical tradition of research and knowledge creation, in disciplines ranging

from science and mathematics to art and literature to phonetics and languages to medicine and

agriculture. This needs to be further strengthened to make India lead research and innovation in the

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21* century, as a strong and enlightened knowledge society and one of the three largest economies in the world.

17.8. Thus, this Policy envisions a comprehensive approach to transforming the quality and quantity

of research in India. This includes definitive shifts in school education to a more play and discovery-

based style of learning with emphasis on the scientific method and critical thinking. This includes

career counselling in schools towards identifying student interests and talents, promoting research in

universities, the multidisciplinary nature of all HEIs and the emphasis on holistic education, the

inclusion of research and internships in the undergraduate curriculum, faculty career management

systems that give due weightage to research, and the governance and regulatory changes that

encourage an environment of research and innovation. All of these aspects are extremely critical for

developing a research mindset in the country.

17.9. To build on these various elements in a synergistic manner, and to thereby truly grow and

catalyze quality research in the nation, this policy envisions the establishment of a National Research

Foundation (NRF). The overarching goal of the NRF will be to enable a culture of research to permeate through our universities. In particular, the NRF will provide a reliable base of merit-based

but equitable peer-reviewed research funding, helping to develop a culture of research in the country

through suitable incentives for and recognition of outstanding research, and by undertaking major

initiatives to seed and grow research at State Universities and other public institutions where research

capability is currently limited. The NRF will competitively fund research in all disciplines. Successful research will be recognized, and where relevant, implemented through close linkages with

governmental agencies as well as with industry and private/philanthropic organizations.

17.10. Institutions that currently fund research at some level, such as the Department of Science and

Technology (DST), Department of Atomic Energy (DAE), Department of Bio-Technology (DBT),

Indian Council of Agriculture Research (ICAR), Indian Council of Medical Research (ICMR), Indian

Council of Historical Research (ICHR), and University Grants Commission (UGC), as well as various private and philanthropic organizations, will continue to independently fund research

according to their priorities and needs. However, NRF will carefully coordinate with other funding

agencies and will work with science, engineering, and other academies to ensure synergy of purpose

and avoid duplication of efforts. The NRF will be governed, independently of the government, by a

rotating Board of Governors consisting of the very best researchers and innovators across fields.

- 17.11. The primary activities of the NRF will be to:
- (a) fund competitive, peer-reviewed grant proposals of all types and across all disciplines;
- (b) seed, grow, and facilitate research at academic institutions, particularly at universities and
- colleges where research is currently in a nascent stage, through mentoring of such institutions;
- (c) act as a liaison between researchers and relevant branches of government as well as industry,

so that research scholars are constantly made aware of the most urgent national research issues, and so that policymakers are constantly made aware of the latest research breakthroughs; so as to allow breakthroughs to be optimally brought into policy and/or implementation; and

- (d) recognise outstanding research and progress
- 18. Transforming the Regulatory System of Higher Education
- 18.1. Regulation of higher education has been too heavy-handed for decades; too much has been

attempted to be regulated with too little effect. The mechanistic and disempowering nature of the

regulatory system has been rife with very basic problems, such as heavy concentrations of power

within a few bodies, conflicts of interest among these bodies, and a resulting lack of accountability.

The regulatory system is in need of a complete overhaul in order to re-energize the higher education

sector and enable it to thrive.

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18.2. To address the above-mentioned issues, the regulatory system of higher education will ensure

that the distinct functions of regulation, accreditation, funding, and academic standard setting will be

performed by distinct, independent, and empowered bodies. This is considered essential to create

checks-and-balances in the system, minimize conflicts of interest, and eliminate concentrations of

power. To ensure that the four institutional structures carrying out these four essential functions work

independently yet at the same time and work in synergy towards common goals. These four structures will be set up as four independent verticals within one umbrella institution, the Higher

Education Commission of India (HECI).

18.3. The first vertical of HECI will be the National Higher Education Regulatory Council (NHERC).

It will function as the common, single point regulator for the higher education sector including

teacher education and excluding medical and legal education, thus eliminating the duplication and

disjunction of regulatory efforts by the multiple regulatory agencies that exist at the current time. It

will require a relook and repealing of existing Acts and restructuring of various existing regulatory

bodies to enable this single point regulation. NHERC will be set up to regulate in a 'light but tight'

and facilitative manner, meaning that a few important matters particularly financial probity, good

governance, and the full online and offline public self-disclosure of all finances, audits, procedures,

infrastructure, faculty/staff, courses, and educational outcomes will be very effectively regulated.

This information will have to be made available and kept updated and accurate by all higher education institutions on a public website maintained by NHERC and on the institutions' websites.

Any complaints or grievances from stakeholders and others arising out of the information placed in

public domain shall be adjudicated by NHERC. Feedback from randomly selected students including

differently-abled students at each HEI will be solicited online to ensure valuable input at regular

intervals.

18.4. The primary mechanism to enable such regulation will be accreditation. The second vertical of

HECI will, therefore, be a 'meta-accrediting body', called the National Accreditation Council (NAC).

Accreditation of institutions will be based primarily on basic norms, public self-disclosure,

good

governance, and outcomes, and it will be carried out by an independent ecosystem of accrediting

institutions supervised and overseen by NAC. The task to function as a recognized accreditor shall be

awarded to an appropriate number of institutions by NAC. In the short term, a robust system of

graded accreditation shall be established, which will specify phased benchmarks for all HEIs to

achieve set levels of quality, self-governance, and autonomy. In turn, all HEIs will aim, through their

Institutional Development Plans (IDPs), to attain the highest level of accreditation over the next 15

years, and thereby eventually aim to function as self-governing degree-granting institutions/clusters.

In the long run, accreditation will become a binary process, as per the extant global practice.

18.5. The third vertical of HECI will be the Higher Education Grants Council (HEGC), which will

carry out funding and financing of higher education based on transparent criteria, including the IDPs

prepared by the institutions and the progress made on their implementation. HEGC will be entrusted

with the disbursement of scholarships and developmental funds for launching new focus areas and

expanding quality programme offerings at HEIs across disciplines and fields.

18.6. The fourth vertical of HECI will be the General Education Council (GEC), which will frame

expected learning outcomes for higher education programmes, also referred to as 'graduate attributes'. A National Higher Education Qualification Framework (NHEQF) will be formulated by

the GEC and it shall be in syne with the National Skills Qualifications Framework (NSQF) to ease

the integration of vocational education into higher education. Higher education qualifications leading

to a degree/diploma/certificate shall be described by the NHEQF in terms of such learning outcomes.

In addition, the GEC shall set up facilitative norms for issues, such as credit transfer, equivalence,

etc., through the NHEQF. The GEC will be mandated to identify specific skills that students must

acquire during their academic programmes, with the aim of preparing well-rounded

learners with 21* century skills.

18.7. The professional councils, such as the Indian Council for Agricultural Research (ICAR),

Veterinary Council of India (VCI), National Council for Teacher Education (NCTE), Council of

Architecture (CoA), National Council for Vocational Education and Training (NCVET) etc., will act

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as Professional Standard Setting Bodies (PSSBs). They will play a key role in the higher education

system and will be invited to be members of the GEC. These bodies, after restructuring as PSSBs,

will continue to draw the curricula, lay down academic standards and coordinate between teaching,

research and extension of their domain/discipline, as members of the GEC. As members of the GEC,

they would help in specifying the curriculum framework, within which HEIs may prepare their own

curricula. Thus, PSSBs would also set the standards or expectations in particular fields of learning

and practice while having no regulatory role. All HEIs will decide how their educational programmes

respond to these standards, among other considerations, and would also be able to reach out for

support from these standard-setting bodies or PSSBs, if needed.

18.8. Such a system architecture will ensure the principle of functional separation by eliminating

conflicts of interests between different roles. It will also aim to empower HEIs, while ensuring that

the few key essential matters are given due attention. Responsibility and accountability shall devolve

to the HEIs concomitantly. No distinction in such expectations shall be made between public and

private HEIs.

18.9. Such a transformation will require existing structures and institutions to reinvent themselves

and undergo an evolution of sorts. The separation of functions would mean that each vertical within

HECI would take on a new, single role which is relevant, meaningful, and important in the new

regulatory scheme.

18.10. The functioning of all the independent verticals for Regulation (NHERC), Accreditation

(NAC), Funding (HEGC), and Academic Standard Setting (GEC) and the overarching autonomous

umbrella body (HECI) itself will be based on transparent public disclosure, and use technology

extensively to reduce human interface to ensure efficiency and transparency in their work. The

underlying principle will be that of a faceless and transparent regulatory intervention using technology. Strict compliance measures with stringent action, including penalties for false disclosure

of mandated information, will be ensured so that Higher Education Institutions are conforming to the

basic minimum norms and standards. HECI itself will be resolving disputes among the four verticals.

Each vertical in HECI will be an independent body consisting of persons having high expertise in the

relevant areas along with integrity, commitment, and a demonstrated track record of public service.

HECT itself will be a small, independent body of eminent public-spirited experts in higher education,

which will oversee and monitor the integrity and effective functioning of HECI. Suitable mechanisms

will be created within HECI to carry out its functions, including adjudication.

18.11. Setting up new quality HEIs will also be made far easier by the regulatory regime, while

ensuring with great effectiveness that these are set up with the spirit of public service and with due

financial backing for long-term stability. HEIs performing exceptionally well will be helped by

Central and State governments to expand their institutions, and thereby attain larger numbers of

students and faculty as well as disciplines and programmes. Public Philanthropic Partnership models

for HEIs may also be piloted with the aim to further expand access to high-quality higher education.

Curbing Commercialization of Education

18.12. Multiple mechanisms with checks and balances will combat and stop the commercialization of

higher education. This will be a key priority of the regulatory system. All education institutions will

be held to similar standards of audit and disclosure as a 'not for profit' entity. Surpluses, if any, will

be reinvested in the educational sector. There will be transparent public disclosure of all these

financial matters with recourse to grievance-handling mechanisms to the general public. The

accreditation system developed by NAC will provide a complementary check on this system, and

NHERC will consider this as one of the key dimensions of its regulatory objective.

18.13. All HEIs - public and private - shall be treated on par within this regulatory regime. The

regulatory regime shall encourage private philanthropic efforts in education. There will be common

national guidelines for all legislative Acts that will form private HEIs. These common minimal

guidelines will enable all such Acts to establish private HEIs, thus enabling common standards for

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private and public HEIs. These common guidelines will cover Good Governance, Financial Stability

& Security, Educational Outcomes, and Transparency of Disclosures.

18.14. Private HEIs having a philanthropic and public-spirited intent will be encouraged through a

progressive regime of fees determination. Transparent mechanisms for fixing of fees with an upper

limit, for different types of institutions depending on their accreditation, will be developed so that

individual institutions are not adversely affected. This will empower private HEIs to set fees for their

programmes independently, though within the laid-out norms and the broad applicable

regulatory

mechanism. Private HEIs will be encouraged to offer freeships and scholarships in significant

numbers to their students. All fees and charges set by private HEIs will be transparently and fully

disclosed, and there shall be no arbitrary increases in these fees/charges during the period of

enrolment of any student. This fee determining mechanism will ensure reasonable recovery of cost

while ensuring that HEIs discharge their social obligations.

- 19. Effective Governance and Leadership for Higher Education Institutions
- 19.1. It is effective governance and leadership that enables the creation of a culture of excellence and

innovation in higher education institutions. The common feature of all world-class institutions

globally including India has indeed been the existence of strong self-governance and outstanding

merit-based appointments of institutional leaders.

19.2. Through a suitable system of graded accreditation and graded autonomy, and in a phased

manner over a period of 15 years, all HEIs in India will aim to become independent self-governing

institutions pursuing innovation and excellence. Measures will be taken at all HEIs to ensure leadership of the highest quality and promote an institutional culture of excellence. Upon receiving

the appropriate graded accreditations that deem the institution ready for such a move, a Board of

Governors (BoG) shall be established consisting of a group of highly qualified, competent, and

dedicated individuals having proven capabilities and a strong sense of commitment to the institution.

The BoG of an institution will be empowered to govern the institution free of any external interference, make all appointments including that of head of the institution, and take all decisions

regarding governance. There shall be overarching legislation that will supersede any contravening

provisions of other earlier legislation and would provide for constitution, appointment, modalities of

functioning, rules and regulations, and the roles and responsibilities of the BoG. New members of the

Board shall be identified by an expert committee appointed by the Board; and the selection of new

members shall be carried out by the BoG itself. Equity considerations will also be taken care of while

selecting the members. It is envisaged that all HEIs will be incentivized, supported, and mentored

during this process, and shall aim to become autonomous and have such an empowered BoG by 2035.

19.3. The BoG shall be responsible and accountable to the stakeholders through transparent self-

disclosures of all relevant records. It will be responsible for meeting all regulatory guidelines

mandated by HECI through the National Higher Education Regulatory Council (NHERC).

19.4. All leadership positions and Heads of institutions will be offered to persons with high academic

qualifications and demonstrated administrative and leadership capabilities along with abilities to

manage complex situations. Leaders of an HEI will demonstrate strong alignment to Constitutional

values and the overall vision of the institution, along with attributes such as a strong social commitment, belief in teamwork, pluralism, ability to work with diverse people, and a positive

outlook. The selection shall be carried out by the BoG through a rigorous, impartial, merit-based, and

competency-based process led by an Eminent Expert Committee (EEC) constituted by the BoG.

While stability of tenure is important to ensure the development of a suitable culture, at the same time

leadership succession will be planned with care to ensure that good practices that define an institution's processes do not end due to a change in leadership; leadership changes will come with

sufficient overlaps, and not remain vacant, in order to ensure smooth transitions. Outstanding leaders

will be identified and developed early, working their way through a ladder of leadership positions.

19.5. While being provided with adequate funding, legislative enablement, and autonomy in a phased

manner, all HEIs, in turn, will display commitment to institutional excellence, engagement with their

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local communities, and the highest standards of financial probity and accountability. Each institution

will make a strategic Institutional Development Plan on the basis of which institutions will develop

initiatives, assess their own progress, and reach the goals set therein, which could then become the

basis for further public funding. The IDP shall be prepared with the joint participation of Board

members, institutional leaders, faculty, students, and staff.

Part II. OTHER KEY AREAS OF FOCUS

20. Professional Education

20.1. Preparation of professionals must involve an education in the ethic and importance of public

purpose, an education in the discipline, and an education for practice. It must centrally involve critical

and interdisciplinary thinking, discussion, debate, research, and innovation. For this to be achieved,

professional education should not take place in the isolation of one's specialty.

20.2. Professional education thus becomes an integral part of the overall higher education system.

Stand-alone agricultural universities, legal universities, health science universities, technical universities, and stand-alone institutions in other fields, shall aim to become multidisciplinary

institutions offering holistic and multidisciplinary education. All institutions offering either professional or general education will aim to organically evolve into institutions/clusters offering

both seamlessly, and in an integrated manner by 2030.

20.3. Agricultural education with allied disciplines will be revived. Although Agricultural Universities comprise approximately 9% of all universities in the country, enrolment in agriculture

and allied sciences is less than 1% of all enrolment in higher education. Both capacity and quality of

agriculture and allied disciplines must be improved in order to increase agricultural productivity

through better skilled graduates and technicians, innovative research, and market-based extension

linked to technologies and practices. The preparation of professionals in agriculture and veterinary

sciences through programmes integrated with general education will be increased sharply. The design

of agricultural education will shift towards developing professionals with the ability to understand

and use local knowledge, traditional knowledge, and emerging technologies while being cognizant of

critical issues such as declining land productivity, climate change, food sufficiency for our growing

population, etc. Institutions offering agricultural education must benefit the local community directly;

one approach could be to set up Agricultural Technology Parks to promote technology incubation and

dissemination and promote sustainable methodologies.

20.4. Legal education needs to be competitive globally, adopting best practices and embracing new

technologies for wider access to and timely delivery of justice. At the same time, it must be informed

and illuminated with Constitutional values of Justice - Social, Economic, and Political - and directed

towards national reconstruction through instrumentation of democracy, rule of law, and human rights.

The curricula for legal studies must reflect socio-cultural contexts along with, in an evidence-based

manner, the history of legal thinking, principles of justice, the practice of jurisprudence, and other

related content appropriately and adequately. State institutions offering law education must consider

offering bilingual education for future lawyers and judges - in English and in the language of the

State in which the institution is situated.

20.5. Healthcare education needs to be re-envisioned so that the duration, structure, and design of the

educational programmes need to match the role requirements that graduates will play. Students will

be assessed at regular intervals on well-defined parameters primarily required for working in primary

care and in secondary hospitals. Given that people exercise pluralistic choices in healthcare,

our

healthcare education system must be integrative meaning thereby that all students of allopathic

medical education must have a basic understanding of Ayurveda, Yoga and Naturopathy, Unani,

Siddha, and Homeopathy (AYUSH), and vice versa. There shall also be a much greater emphasis on

preventive healthcare and community medicine in all forms of healthcare education.

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20.6. Technical education includes degree and diploma programmes in, engineering, technology,

management, architecture, town planning, pharmacy, hotel management, catering technology etc.,

which are critical to India's overall development. There will not only be a greater demand for well-

qualified manpower in these sectors, it will also require closer collaborations between industry and

higher education institutions to drive innovation and research in these fields. Furthermore, influence

of technology on human endeavours is expected to erode the silos between technical education and

other disciplines too. Technical education will, thus, also aim to be offered within multidisciplinary

education institutions and programmes and have a renewed focus on opportunities to engage deeply

with other disciplines. India must also take the lead in preparing professionals in cuttingedge areas

that are fast gaining prominence, such as Artificial Intelligence (AID, 3-D machining, big data analysis, and machine learning, in addition to genomic studies, biotechnology, nanotechnology,

neuroscience, with important applications to health, environment, and sustainable living that will be

woven into undergraduate education for enhancing the employability of the youth.

21. Adult Education and Lifelong Learning

21.1. The opportunity to attain foundational literacy, obtain an education, and pursue a livelihood

must be viewed as basic rights of every citizen. Literacy and basic education open up whole

new

worlds of personal, civic, economic, and lifelong-learning opportunities for individuals that enable

them to progress personally and professionally. At the level of society and the nation, literacy and

basic education are powerful force multipliers which greatly enhance the success of all other

developmental efforts. Worldwide data on nations indicate extremely high correlations between

literacy rates and per capita GDP.

21.2. Meanwhile, being a non-literate member of a community, has innumerable disadvantages,

including the inability to: carry out basic financial transactions; compare the quality/quantity of goods

purchased against the price charged; fill out forms to apply for jobs, loans, services, etc.; comprehend

public circulars and articles in the news media; use conventional and electronic mail to communicate

and conduct business; make use of the internet and other technology to improve one's life and

profession; comprehend directions and safety directives on the street, on medicines, etc.; help

children with their education; be aware of one's basic rights and responsibilities as a citizen of India;

appreciate works of literature; and pursue employment in medium or high-productivity sectors that

require literacy. The abilities listed here are an illustrative list of outcomes to be achieved through

adoption of innovative measures for Adult Education.

21.3. Extensive field studies and analyses, both in India and across the world, clearly demonstrate

that volunteerism and community involvement and mobilization are key success factors of adult

literacy programmes, in conjunction with political will, organizational structure, proper planning,

adequate financial support, and high-quality capacity building of educators and volunteers. Successful literacy programmes result not only in the growth of literacy among adults, but also result

in increased demand for education for all children in the community, as well as greater community

contribution to positive social change. The National Literacy Mission, when it was launched

in 1988,

was largely based on the voluntary involvement and support of the people, and resulted in significant

increases in national literacy during the period of 1991-2011, including among women, and also

initiated dialogue and discussions on pertinent social issues of the day.

21.4. Strong and innovative government initiatives for adult education - in particular, to facilitate

community involvement and the smooth and beneficial integration of technology - will be affected as

soon as possible to expedite this all-important aim of achieving 100% literacy.

21.5. First, an outstanding adult education curriculum framework will be developed by a new and

well-supported constituent body of the NCERT that is dedicated to adult education, so as to develop

synergy with and build upon NCERT's existing expertise in establishing outstanding curricula for

literacy, numeracy, basic education, vocational skills, and beyond. The curriculum framework for

adult education will include at least five types of programmes, each with clearly defined outcomes:

(a) foundational literacy and numeracy; (b) critical life skills (including financial literacy, digital

literacy, commercial skills, health care and awareness, child care and education, and family welfare);

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(c) vocational skills development (with a view towards obtaining local employment); (d) basic

education (including preparatory, middle, and secondary stage equivalency); and (e) continuing

education (including engaging holistic adult education courses in arts, sciences, technology, culture,

sports, and recreation, as well as other topics of interest or use to local learners, such as more

advanced material on critical life skills). The framework would keep in mind that adults in many

cases will require rather different teaching-learning methods and materials than those

designed for children.

21.6. Second, suitable infrastructure will be ensured so that all interested adults will have access to

adult education and lifelong learning. A key initiative in this direction will be to use schools/school

complexes after school hours and on weekends and public library spaces for adult education courses

which will be ICT-equipped when possible and for other community engagement and enrichment

activities. The sharing of infrastructure for school, higher, adult, and vocational education, and for

other community and volunteer activities, will be critical for ensuring efficient use of both physical

and human resources as well as for creating synergy among these five types of education and beyond.

For these reasons, Adult Education Centres (AECs) could also be included within other public

institutions such as HEIs, vocational training centres, etc.

21.7. Third, the instructors/educators will be required to deliver the curriculum framework to mature

learners for all five types of adult education as described in the Adult Education Curriculum Framework. These instructors will be trained by the National, State, and district level resource

support institutions to organize and lead learning activities at Adult Education Centres, as well as

coordinate with volunteer instructors. Qualified community members including from HEIs as part of

each HEI's mission to engage with their local communities will be encouraged and welcomed to take $\frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{2} \left(\frac{1}{2} \right) \left(\frac{1}{2$

a short training course and volunteer, as adult literacy instructors, or to serve as one-onone volunteer

tutors, and will be recognized for their critical service to the nation. States will also work with NGOs

and other community organizations to enhance efforts towards literacy and adult education.

21.8. Fourth, all efforts will be undertaken to ensure the participation of community members in adult

education. Social workers/counsellors travelling through their communities to track and ensure

participation of non-enrolled students and dropouts will also be requested, during their travels, to

gather data of parents, adolescents, and others interested in adult education opportunities both as

learners and as teachers/tutors. The social workers/counsellors will then connect them with local

Adult Education Centres (AECs). Opportunities for adult education will also be widely publicized.

through advertisements and announcements and through events and initiatives of NGOs and other

local organizations.

21.9. Fifth, improving the availability and accessibility of books is essential to inculcating the habit of

reading within our communities and educational institutions. This Policy recommends that all

communities and educational institutions - schools, colleges, universities and public libraries - will be

strengthened and modernized to ensure an adequate supply of books that cater to the needs and

interests of all students, including persons with disabilities and other differently-abled persons. The

Central and State governments will take steps to ensure that books are made accessible and affordable

to all across the country including socio-economically disadvantaged areas as well as those living in

rural and remote areas. Both public and private sector agencies/institutions will devise strategies to

improve the quality and attractiveness of books published in all Indian languages. Steps will be taken

to enhance online accessibility of library books and further broad basing of digital libraries.

ensuring vibrant libraries in communities and educational institutions, it will be imperative to make

available adequate library staff and also devise appropriate career pathways and CPD for them. Other

steps will include strengthening all existing libraries, setting up rural libraries and reading rooms in

disadvantaged regions, making widely available reading material in Indian languages, opening

children's libraries and mobile libraries, establishing social book clubs across India and

subjects, and fostering greater collaborations between education institutions and libraries.

21.10. Finally, technology will be leveraged to strengthen and even undertake the above initiatives.

Quality technology-based options for adult learning such as apps, online courses/modules, satellite-

based TV channels, online books, and ICT-equipped libraries and Adult Education Centres, etc. will

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be developed, through government and philanthropic initiatives as well as through crowd sourcing

and competitions. In many cases, quality adult education could thereby be conducted in an online or

blended mode.

22. Promotion of Indian Languages, Arts, and Culture

22.1. India is a treasure trove of culture, developed over thousands of years and manifested in the

form of arts, works of literature, customs, traditions, linguistic expressions, artefacts, heritage sites,

and more. Crores of people from around the world partake in, enjoy, and benefit from this cultural

wealth daily, in the form of visiting India for tourism, experiencing Indian hospitality, purchasing

India's handicrafts and handmade textiles, reading the classical literature of India, practicing yoga

and meditation, being inspired by Indian philosophy, participating in India's unique festivals,

appreciating India's diverse music and art, and watching Indian films, amongst many other aspects. It

is this cultural and natural wealth that truly makes India, "Incredible !ndia", as per India's tourism

slogan. The preservation and promotion of India's cultural wealth must be considered a high priority

for the country, as it is truly important for the nation's identity as well as for its economy.

22.2. The promotion of Indian arts and culture is important not only for the nation but also for the

individual. Cultural awareness and expression are among the major competencies considered

important to develop in children, in order to provide them with a sense of identity, belonging, as well

as an appreciation of other cultures and identities. It is through the development of a strong sense and

knowledge of their own cultural history, arts, languages, and traditions that children can build a

positive cultural identity and self-esteem. Thus, cultural awareness and expression are important

contributors both to individual as well as societal well-being.

22.3. The arts form a major medium for imparting culture. The arts - besides strengthening cultural

identity, awareness, and uplifting societies - are well known to enhance cognitive and creative

abilities in individuals and increase individual happiness. The happiness/well-being, cognitive

development, and cultural identity of individuals are important reasons that Indian arts of all kinds

must be offered to students at all levels of education, starting with early childhood care and education.

22.4. Language, of course, is inextricably linked to art and culture. Different languages 'see' the

world differently, and the structure of a language, therefore, determines a native speaker's perception

of experience. In particular, languages influence the way people of a given culture speak with others,

including with family members, authority figures, peers, and strangers, and influence the tone of

conversation. The tone, perception of experience, and familiarity/"apnapan' inherent in conversations among speakers of a common language are a reflection and record of a culture. Culture

is, thus, encased in our languages. Art, in the form of literature, plays, music, film, etc. cannot be

fully appreciated without language. In order to preserve and promote culture, one must preserve and

promote a culture's languages.

22.5. Unfortunately, Indian languages have not received their due attention and care, with the country

losing over 220 languages in the last 50 years alone. UNESCO has declared 197 Indian

languages as

'endangered'. Various unscripted languages are particularly in danger of becoming extinct. When

senior member(s) of a tribe or community that speak such languages pass away, these languages often

perish with them; too often, no concerted actions or measures are taken to preserve or record these

rich languages/expressions of culture.

22.6. Moreover, even those languages of India that are not officially on such endangered lists, such as

the 22 languages of Eighth Schedule of the Constitution of India, are facing serious difficulties on

many fronts. Teaching and learning of Indian languages need to be integrated with school and higher

education at every level. For languages to remain relevant and vibrant, there must be a steady stream

of high-quality learning and print materials in these languages including textbooks, workbooks,

videos, plays, poems, novels, magazines, etc. Languages must also have consistent official updates to

their vocabularies and dictionaries, widely disseminated, so that the most current issues and concepts

can be effectively discussed in these languages. Enabling such learning materials, print materials, and

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translations of important materials from world languages, and constantly updating vocabularies, are

carried out by countries around the world for languages such as English, French, German, Hebrew,

Korean, and Japanese. However, India has remained quite slow in producing such learning and print

materials and dictionaries to help keep its languages optimally vibrant and current with integrity.

22.7. Additionally, there has been a severe scarcity of skilled language teachers in India, despite

various measures being taken. Language-teaching too must be improved to be more experiential and

to focus on the ability to converse and interact in the language and not just on the literature, vocabulary, and grammar of the language. Languages must be used more extensively for conversation and for teaching-learning.

22.8. A number of initiatives to foster languages, arts, and culture in school children have been

discussed in Chapter 4, which include a greater emphasis on music, arts, and crafts throughout all

levels of school; early implementation of the three-language formula to promote multilingualism;

teaching in the home/local language wherever possible; conducting more experiential language

learning; the hiring of outstanding local artists, writers, craftspersons, and other experts as master

instructors in various subjects of local expertise; accurate inclusion of traditional Indian knowledge

including tribal and other local knowledge throughout into the curriculum, across humanities,

sciences, arts, crafts, and sports, whenever relevant; and a much greater flexibility in the curriculum,

especially in secondary schools and in higher education, so that students can choose the ideal balance

among courses for themselves to develop their own creative, artistic, cultural, and academic paths.

22.9. To enable the key latter initiatives, a number of further actions will be taken in tandem at the

higher education level and beyond. First, to develop and teach many of the courses of the type

mentioned above, an excellent team of teachers and faculty will have to be developed. Strong

departments and programmes in Indian languages, comparative literature, creative writing, arts,

music, philosophy, etc. will be launched and developed across the country, and degrees including 4-

year B.Ed. dual degrees will be developed in these subjects. These departments and programmes will,

in particular help to develop a large cadre of high-quality language teachers - as well as teachers of

art, music, philosophy and writing - who will be needed around the country to carry out this Policy.

The NRF will fund quality research in all these areas. Outstanding local artists and craftspersons will

be hired as guest faculty to promote local music, art, languages, and handicraft, and to ensure that

students are aware of the culture and local knowledge where they study. Every higher education

institution and even every school or school complex will aim to have Artist(s)-in-Residence to expose

students to art, creativity, and the rich treasures of the region/country.

22.10. More HEIs, and more programmes in higher education, will use the mother tongue/local

language as a medium of instruction, and/or offer programmes bilingually, in order to increase access

and GER and also to promote the strength, usage, and vibrancy of all Indian languages. Private HEIs

too will be encouraged and incentivized to use Indian languages as medium of instruction and/or

offer bilingual programmes. Four-year B.Ed. dual degree programmes offered bilingually will also

help, e.g. in training cadres of science and mathematics teachers to teach science bilingually at

schools across the country.

22.11. High-quality programmes and degrees in Translation and Interpretation, Art and Museum

Administration, Archaeology, Artefact Conservation, Graphic Design, and Web Design within the

higher education system will also be created. In order to preserve and promote its art and culture,

develop high-quality materials in various Indian languages, conserve artefacts, develop highly

qualified individuals to curate and run museums and heritage or tourist sites, thereby also vastly

strengthening the tourism industry.

22.12. The Policy recognizes that the knowledge of the rich diversity of India should be imbibed first

hand by learners. This would mean including simple activities, like touring by students to different

parts of the country, which will not only give a boost to tourism but will also lead to an understanding

and appreciation of diversity, culture, traditions and knowledge of different parts of India.

Towards

this direction under 'Ek Bharat Shrestha Bharat', 100 tourist destinations in the country will

be

identified where educational institutions will send students to study these destinations and their

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history, scientific contributions, traditions, indigenous literature and knowledge, etc., as a part of

augmenting their knowledge about these areas.

22.13. Creating such programmes and degrees in higher education, across the arts, languages, and

humanities, will also come with expanded high-quality opportunities for employment that can make

effective use of these qualifications. There are already hundreds of Academies, museums, art

galleries, and heritage sites in dire need of qualified individuals for their effective functioning. As

positions are filled with suitably qualified candidates, and further artefacts are procured and

conserved, additional museums, including virtual museums/e-museums, galleries, and heritage sites

may contribute to the conservation of our heritage as well as to India's tourism industry.

22.14. India will also urgently expand its translation and interpretation efforts in order to make high-

quality learning materials and other important written and spoken material available to the public in

various Indian and foreign languages. For this, an Indian Institute of Translation and Interpretation

(IITI) will be established. Such an institute would provide a truly important service for the country, as

well as employ numerous multilingual language and subject experts, and experts in translation and

interpretation, which will help to promote all Indian languages. The IITI shall also make extensive

use of technology to aid in its translation and interpretation efforts. The IITI could naturally grow

with time, and be housed in multiple locations including in HEIs to facilitate collaborations with

other research departments as demand and the number of qualified candidates grows.

22.15. Due to its vast and significant contributions and literature across genres and subjects, its

cultural significance, and its scientific nature, rather than being restricted to single-stream Sanskrit

Pathshalas and Universities, Sanskrit will be mainstreamed with strong offerings in school - including

as one of the language options in the three-language formula - as well as in higher education. It will

be taught not in isolation, but in interesting and innovative ways, and connected to other contemporary and relevant subjects such as mathematics, astronomy, philosophy, linguistics,

dramatics, yoga, etc. Thus, in consonance with the rest of this policy, Sanskrit Universities too will

move towards becoming large multidisciplinary institutions of higher learning. Departments of

Sanskrit that conduct teaching and outstanding interdisciplinary research on Sanskrit and Sanskrit

Knowledge Systems will be established/strengthened across the new multidisciplinary higher

education system. Sanskrit will become a natural part of a holistic multidisciplinary higher education

if a student so chooses. Sanskrit teachers in large numbers will be professionalized across the

country in mission mode through the offering of 4-year integrated multidisciplinary B.Ed. dual

degrees in education and Sanskrit.

22.16. India will similarly expand its institutes and universities studying all classical languages and

literature, with strong efforts to collect, preserve, translate, and study the tens of thousands of

manuscripts that have not yet received their due attention. Sanskrit and all Indian language institutes

and departments across the country will be significantly strengthened, with adequate training given to

large new batches of students to study, in particular, the large numbers of manuscripts and their

interrelations with other subjects. Classical language institutes will aim to be merged with universities, while maintaining their autonomy, so that faculty may work, and students too may be

trained as part of robust and rigorous multidisciplinary programmes. Universities dedicated to

languages will become multidisciplinary, towards the same end; where relevant, they may then also

offer B.Ed. dual degrees in education and a language, to develop outstanding language teachers in

that language. Further, it is also proposed that a new institution for Languages will be established.

National Institute (or Institutes) for Pali, Persian and Prakrit will also be set up within a university

campus. Similar initiatives will be carried out for institutes and universities studying Indian arts, art

history, and Indology. Research for outstanding work in all these areas will be supported by the NRF.

22.17. Efforts to preserve and promote all Indian languages including classical, tribal and endangered

languages will be taken on with new vigour. Technology and crowdsourcing, with extensive participation of the people, will play a crucial role in these efforts.

22.18. For each of the languages mentioned in the Eighth Schedule of the Constitution of India.

Academies will be established consisting of some of the greatest scholars and native speakers to

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determine simple yet accurate vocabulary for the latest concepts, and to release the latest dictionaries

on a regular basis (analogous to the successful efforts for many other languages around the world).

The Academies would also consult with each other, and in some cases take the best suggestions from

the public, in order to construct these dictionaries attempting to adopt common words whenever

possible. These dictionaries would be widely disseminated, for use in education, journalism, writing,

speechmaking, and beyond, and would be available on the web as well as in book form. These

Academies for Eighth Schedule languages will be established by the Central Government in consultation or collaboration with State Governments. Academies for other highly spoken Indian

languages may also be similarly established by the Centre and/or States.

22.19. All languages in India, and their associated arts and culture will be documented through a

web-based platform/portal/wiki, in order to preserve endangered and all Indian languages and their

associated rich local arts and culture. The platform will contain videos, dictionaries, recordings, and

more, of people (especially elders) speaking the language, telling stories, reciting poetry, and

performing plays, folk songs and dances, and more. People from across the country will be invited to

contribute to these efforts by adding relevant material onto these platforms/portals/wikis. Universities

and their research teams will work with each other and with communities across the country towards

enriching such platforms. These preservation efforts, and the associated research projects, e.g., in

history, archaeology, linguistics, etc., will be funded by the NRF.

22.20. Scholarships for people of all ages to study Indian Languages, Arts, and Culture with local

masters and/or within the higher education system will be established. The promotion of Indian

languages is possible only if they are used regularly and if they are used for teaching and learning.

Incentives, such as prizes for outstanding poetry and prose in Indian languages across categories, will

be established to ensure vibrant poetry, novels, nonfiction books, textbooks, journalism, and other

works in all Indian languages. Proficiency in Indian languages will be included as part of qualification parameters for employment opportunities.

23. Technology Use and Integration

23.1. India is a global leader in information and communication technology and in other cutting-edge

domains, such as space. The Digital India Campaign is helping to transform the entire nation into a

digitally empowered society and knowledge economy. While education will play a critical role in this

transformation, technology itself will play an important role in the improvement of educational

processes and outcomes; thus, the relationship between technology and education at all

levels is bi-

directional.

23.2. Given the explosive pace of technological development allied with the sheer creativity of tech-

savvy teachers and entrepreneurs including student entrepreneurs, it is certain that technology will

impact education in multiple ways, only some of which can be foreseen at the present time. New

technologies involving artificial intelligence, machine learning, block chains, smart boards, handheld

computing devices, adaptive computer testing for student development, and other forms of educational software and hardware will not just change what students learn in the classroom but how

they learn, and thus these areas and beyond will require extensive research both on the technological

as well as educational fronts.

23.3. Use and integration of technology to improve multiple aspects of education will be supported

and adopted, provided these interventions are rigorously and transparently evaluated in relevant

contexts before they are scaled up. An autonomous body, the National Educational Technology

Forum (NETF), will be created to provide a platform for the free exchange of ideas on the use of

technology to enhance learning, assessment, planning, administration, and so on, both for school and

higher education. The aim of the NETF will be to facilitate decision making on the induction, deployment, and use of technology, by providing to the leadership of education institutions, State and

Central governments, and other stakeholders, the latest knowledge and research as well as the

opportunity to consult and share best practices. The NETF will have the following functions:

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- a) provide independent evidence-based advice to Central and State Government agencies on technology-based interventions;
- b) build intellectual and institutional capacities in educational technology;

- c) envision strategic thrust areas in this domain; and
- d) articulate new directions for research and innovation.
- 23.4. To remain relevant in the fast-changing field of educational technology, the NETF will maintain

a regular inflow of authentic data from multiple sources including educational technology innovators

and practitioners and will engage with a diverse set of researchers to analyze the data. To support the

development of a vibrant body of knowledge and practice, the NETF will organize multiple regional

and national conferences, workshops, etc. to solicit inputs from national and international educational

technology researchers, entrepreneurs, and practitioners.

23.5. The thrust of technological interventions will be for the purposes of improving teaching-

learning and evaluation processes, supporting teacher preparation and professional development,

enhancing educational access, and streamlining educational planning, management, and administration including processes related to admissions, attendance, assessments, etc.

23.6. A rich variety of educational software, for all the above purposes, will be developed and made

available for students and teachers at all levels. All such software will be available in all major Indian

languages and will be accessible to a wide range of users including students in remote areas and

Divyang students. Teaching-learning e-content will continue to be developed by all States in all

regional languages, as well as by the NCERT, CIET, CBSE, NIOS, and other bodies/institutions, and

will be uploaded onto the DIKSHA platform. This platform may also be utilized for Teacher's Professional Development through e-content. CIET will be strengthened to promote and expand

DIKSHA as well as other education technology initiatives. Suitable equipment will be made available

to teachers at schools so that teachers can suitably integrate e-contents into teachinglearning

practices. Technology-based education platforms, such as DIKSHA/SWAYAM, will be better integrated across school and higher education, and will include ratings/reviews by users, so

as to

enable content developers create user friendly and qualitative content.

23.7. Particular attention will need to be paid to emerging disruptive technologies that will necessarily transform the education system. When the 1986/1992 National Policy on Education was

formulated, it was difficult to predict the disruptive effect that the internet would have brought. Our

present education system's inability to cope with these rapid and disruptive changes places

individually and nationally at a perilous disadvantage in an increasingly competitive world. For

example, while computers have largely surpassed humans in leveraging factual and procedural

knowledge, our education at all levels excessively burdens students with such knowledge at the

expense of developing their higher-order competencies.

23.8. This policy has been formulated at a time when an unquestionably disruptive technology -

Artificial Intelligence (AI) 3D/7D Virtual Reality - has emerged. As the cost of Al-based prediction

falls, AI will be able to match or outperform and, therefore, be a valuable aid to even skilled professionals such as doctors in certain predictive tasks. Al's disruptive potential in the workplace is

clear, and the education system must be poised to respond quickly. One of the permanent tasks of the

NETF will be to categorize emergent technologies based on their potential and estimated timeframe

for disruption, and to periodically present this analysis to MHRD. Based on these inputs, MHRD will

formally identify those technologies whose emergence demands responses from the education

system.

23.9. In response to MHRD's formal recognition of a new disruptive technology, the National Research Foundation will initiate or expand research efforts in the technology. In the context of AI,

NRF may consider a three-pronged approach: (a) advancing core AI research, (b) developing and

deploying application-based research, and (c) advancing international research efforts to address

global challenges in areas such as healthcare, agriculture, and climate change using AI.

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23.10. HEIs will play an active role not only in conducting research on disruptive technologies but

also in creating initial versions of instructional materials and courses including online courses in

cutting-edge domains and assessing their impact on specific areas such as professional education.

Once the technology has attained a level of maturity, HEIs with thousands of students will be ideally

placed to scale these teaching and skilling efforts, which will include targeted training for job

readiness. Disruptive technologies will make certain jobs redundant, and hence approaches to skilling

and deskilling that are both efficient and ensure quality will be of increasing importance to create and

sustain employment. Institutions will have autonomy to approve institutional and non-institutional

partners to deliver such training, which will be integrated with skills and higher education frameworks.

23.11. Universities will aim to offer Ph.D. and Masters programmes in core areas such as Machine

Learning as well as multidisciplinary fields "AI + X" and professional areas like health care, agriculture, and law. They may also develop and disseminate courses in these areas via platforms,

such as SWAYAM. For rapid adoption, HEIs may blend these online courses with traditional teaching in undergraduate and vocational programmes. HEIs may also offer targeted training in low-

expertise tasks for supporting the AI value chain such as data annotation, image classification, and

speech transcription. Efforts to teach languages to school students will be dovetailed with efforts to

enhance Natural Language Processing for India's diverse languages.

23.12. As disruptive technologies emerge, schooling and continuing education will assist in raising

the general populace's awareness of their potential disruptive effects and will also address related

issues. This awareness is necessary to have informed public consent on matters related to

these

technologies. In school, the study of current affairs and ethical issues will include a discussion on

disruptive technologies such as those identified by NETF/MHRD. Appropriate instructional and

discussion materials will also be prepared for continuing education.

23.13. Data is a key fuel for Al-based technologies, and it is critical to raise awareness on issues of

privacy, laws, and standards associated with data handling and data protection, etc. It is also necessary to highlight ethical issues surrounding the development and deployment of Albased

technologies. Education will play a key role in these awareness raising efforts. Other disruptive

technologies that are expected to change the way we live, and, therefore, change the way we educate

students, include those relating to clean and renewable energy, water conservation, sustainable

farming, environmental preservation, and other green initiatives; these will also receive prioritized

attention in education.

- 24. Online and Digital Education: Ensuring Equitable Use of Technology
- 24.1. New circumstances and realities require new initiatives. The recent rise in epidemics and

pandemics necessitates that we are ready with alternative modes of quality education whenever and

wherever traditional and in-person modes of education are not possible. In this regard, the National

Education Policy 2020 recognizes the importance of leveraging the advantages of technology while

acknowledging its potential risks and dangers. It calls for carefully designed and appropriately scaled

pilot studies to determine how the benefits of online/digital education can be reaped while addressing

or mitigating the downsides. In the meantime, the existing digital platforms and ongoing ICT-based

educational initiatives must be optimized and expanded to meet the current and future challenges in

providing quality education for all.

24.2. However, the benefits of online/digital education cannot be leveraged unless the

digital divide is

eliminated through concerted efforts, such as the Digital India campaign and the availability of

affordable computing devices. It is important that the use of technology for online and digital

education adequately addresses concerns of equity.

24.3. Teachers require suitable training and development to be effective online educators. It cannot be

assumed that a good teacher in a traditional classroom will automatically be a good teacher in an

online classroom. Aside from changes required in pedagogy, online assessments also require a

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different approach. There are numerous challenges to conducting online examinations at scale,

including limitations on the types of questions that can be asked in an online environment, handling

network and power disruptions, and preventing unethical practices. Certain types of courses/subjects,

such as performing arts and science practical have limitations in the online/digital education space,

which can be overcome to a partial extent with innovative measures. Further, unless online education

is blended with experiential and activity-based learning, it will tend to become a screen-based

education with limited focus on the social, affective and psychomotor dimensions of learning.

24.4. Given the emergence of digital technologies and the emerging importance of leveraging

technology for teaching-learning at all levels from school to higher education, this Policy recommends the following key initiatives:

(a) Pilot studies for online education: Appropriate agencies, such as the NETF, CIET, NIOS, IGNOU, IITs, NITs, etc. will be identified to conduct a series of pilot studies, in parallel, to evaluate the benefits of integrating education with online education while mitigating the downsides and also to study related areas, such as, student device addiction, most preferred formats of e-content, etc. The results of these pilot studies will be publicly communicated

and

used for continuous improvement.

(b) Digital infrastructure: There is a need to invest in creation of open, interoperable, evolvable,

public digital infrastructure in the education sector that can be used by multiple platforms and

point solutions, to solve for India's scale, diversity, complexity and device penetration. This will

ensure that the technology-based solutions do not become outdated with the rapid advances in technology.

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Online teaching platform and tools: Appropriate existing e-learning platforms such as SWAYAM, DIKSHA, will be extended to provide teachers with a structured, user-friendly, rich

set of assistive tools for monitoring progress of learners. Tools, such as, two-way video and two-

way-audio interface for holding online classes are a real necessity as the present pandemic has

shown.

(d) Content creation, digital repository, and dissemination: A digital repository of content including creation of coursework, Learning Games & Simulations, Augmented Reality and Virtual Reality will be developed, with a clear public system for ratings by users on effectiveness

and quality. For fun based learning student-appropriate tools like apps, gamification of Indian art

and culture, in multiple languages, with clear operating instructions, will also be created. A reliable backup mechanism for disseminating e-content to students will be provided.

(e) Addressing the digital divide: Given the fact that there still persists a substantial section of the

population whose digital access is highly limited, the existing mass media, such as television,

radio, and community radio will be extensively used for telecast and broadcasts. Such educational

programmes will be made available 24/7 in different languages to cater to the varying needs of

the student population. A special focus on content in all Indian languages will be emphasized and

required; digital content will need to reach the teachers and students in their medium of instruction as far as possible.

(f) Virtual Labs: Existing e-learning platforms such as DIKSHA, SWAYAM and SWAYAMPRABHA will also be leveraged for creating virtual labs so that all students have equal access to quality practical and hands-on experiment-based learning experiences. The possibility of providing adequate access to SEDG students and teachers through suitable digital

devices, such as tablets with pre-loaded content, will be considered and developed.

(g) Training and incentives for teachers: Teachers will undergo rigorous training in learnercentric

pedagogy and on how to become high-quality online content creators themselves using online

teaching platforms and tools. There will be emphasis on the teacher's role in facilitating active

student engagement with the content and with each other.

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(h) Online assessment and examinations: Appropriate bodies, such as the proposed National

Assessment Centre or PARAKH, School Boards, NTA, and other identified bodies will design and implement assessment frameworks encompassing design of competencies, portfolio, rubrics,

standardized assessments, and assessment analytics. Studies will be undertaken to pilot new ways

of assessment using education technologies focusing on 21' century skills.

(i) Blended models of learning: While promoting digital learning and education, the importance of

face-to-face in-person learning is fully recognized. Accordingly, different effective models of blended learning will be identified for appropriate replication for different subjects.

(j) Laying down standards: As research on online/digital education emerges, NETF and other

appropriate bodies shall set up standards of content, technology, and pedagogy for online/digital

teaching-learning. These standards will help to formulate guidelines for e-learning by

States.

Boards, schools and school complexes, HEIs, etc.

24.5 Creating a Dedicated Unit for Building of World Class, Digital Infrastructure, Educational Digital Content and Capacity

Technology in education is a journey and not a destination and capacity will be needed to orchestrate

the various ecosystem players to implement policy objectives. A dedicated unit for the purpose of

orchestrating the building of digital infrastructure, digital content and capacity building will be created in the Ministry to look after the e-education needs of both school and higher education. Since technology is rapidly evolving, and needs specialists to deliver high quality e-learning, a vibrant ecosystem has to be encouraged to create solutions that not only solve India's challenges of scale, diversity, equity, but also evolve in keeping with the rapid changes in technology, whose half-life reduces with each passing year. This centre will, therefore, consist of experts drawn from the field of administration, education, educational technology, digital pedagogy and assessment, e-governance, etc.

Part IV. MAKING IT HAPPEN

- 25. Strengthening the Central Advisory Board of Education
- 25.1. Achieving successful implementation of this policy demands a long-term vision, availability of

expertise on a sustained basis, and concerted action from all concerned encompassing National, State,

institutional, and individual levels. In this context, the Policy recommends strengthening and

empowering the Central Advisory Board of Education (CABE) which will have a much greater

mandate and not only a forum for widespread consultation and examination of issues relating to

educational and cultural development. The remodeled and rejuvenated CABE shall also be responsible for developing, articulating, evaluating, and revising the vision of education in the

country on a continuous basis, in close collaboration with MHRD and the corresponding apex bodies

of States. It shall also create and continuously review the institutional frameworks that shall help

attain this vision.

25.2. To bring the focus back on education and learning, it is desirable that the Ministry of

Human

Resource Development (MHRD) be re-designated as the Ministry of Education (MoE).

26. Financing: Affordable and Quality Education for All

26.1. The Policy commits to significantly raising educational investment, as there is no better

investment towards a society's future than the high-quality education of our young people. Unfortunately, public expenditure on education in India has not come close to the recommended level

of 6% of GDP, as envisaged by the 1968 Policy, reiterated in the Policy of 1986, and which was

further reaffirmed in the 1992 review of the Policy. The current public (Government - Centre and

States) expenditure on education in India has been around 4.43% of GDP (Analysis of Budgeted

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Expenditure 2017-18) and only around 10% of the total Government spending towards education

(Economic Survey 2017-18). These numbers are far smaller than most developed and developing

countries.

26.2. In order to attain the goal of education with excellence and the corresponding multitude of

benefits to this Nation and its economy, this Policy unequivocally endorses and envisions a substantial increase in public investment in education by both the Central government and all State

Governments. The Centre and the States will work together to increase the public investment in

Education sector to reach 6% of GDP at the earliest. This is considered extremely critical for achieving the high-quality and equitable public education system that is truly needed for India's future

economic, social, cultural, intellectual, and technological progress and growth.

26.3. In particular, financial support will be provided to various critical elements and components of

education, such as ensuring universal access, learning resources, nutritional support, matters of

student safety and well-being, adequate numbers of teachers and staff, teacher development, and

support for all key initiatives towards equitable high-quality education for underprivileged and socio-

economically disadvantaged groups.

26.4. In addition to one-time expenditures, primarily related to infrastructure and resources, this

Policy identifies the following key long-term thrust areas for financing to cultivate an education

system: (a) universal provisioning of quality early childhood care education; (b) ensuring foundational literacy and numeracy; (c) providing adequate and appropriate resourcing of school

complexes/clusters; (d) providing food and nutrition (breakfast and midday meals); (e) investing in

teacher education and continuing professional development of teachers; (f) revamping colleges and

universities to foster excellence; (g) cultivating research; and (h) extensive use of technology and online education.

26.5. Even the low level of funding on education in India, is frequently not spent in a timely manner

at the District/institution level, hampering the achievement of the intended targets of those funds.

Hence, the need is to increase efficiency in use of available budget by suitable policy changes.

Financial governance and management will focus on the smooth, timely, and appropriate flow of

funds, and their usage with probity; administrative processes will be suitably amended and streamlined so that the disbursal mechanism may not lead to a high volume of unspent balances. The

provisions of GFR, PFMS and 'Just in Time' release to implementing agencies will be followed for

efficient use of government resources and avoiding parking of funds. Mechanism of performance-

based funding to States / HEIs may be devised. Similarly, efficient mechanism will be ensured for the

optimal allocation and utilization of funds earmarked for SEDGs. The new suggested regulatory

regime, with clear separations of roles and transparent self-disclosures, empowerment and autonomy

to institutions, and the appointment of outstanding and qualified experts to leadership

positions will

help to enable a far smoother, quicker, and more transparent flow of funds.

26.6. The Policy also calls for the rejuvenation, active promotion, and support for private philanthropic activity in the education sector. In particular, over and above the public budgetary

support which would have been otherwise provided to them, any public institution can take initiatives

towards raising private philanthropic funds to enhance educational experiences.

26.7. The matter of commercialization of education has been dealt with by the Policy through

multiple relevant fronts, including: the 'light but tight' regulatory approach that mandates full public

self-disclosure of finances, procedures, course and programme offerings, and educational outcomes;

the substantial investment in public education; and mechanisms for good governance of all institutions, public and private. Similarly, opportunities for higher cost recovery without affecting the

needy or deserving sections will also be explored.

27. Implementation

27.1. Any policy's effectiveness depends on its implementation. Such implementation will require

multiple initiatives and actions, which will have to be taken by multiple bodies in a synchronized and

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systematic manner. Therefore, the implementation of this Policy will be led by various bodies

including MHRD, CABE, Union and State Governments, education-related Ministries, State Departments of Education, Boards, NTA, the regulatory bodies of school and higher education,

NCERT, SCERTs, schools, and HEIs along with timelines and a plan for review, in order to ensure

that the policy is implemented in its spirit and intent, through coherence in planning and synergy

across all these bodies involved in education.

27.2. Implementation will be guided by the following principles. First, implementation of the spirit

and intent of the Policy will be the most critical matter. Second, it is important to implement the

policy initiatives in a phased manner, as each policy point has several steps, each of which requires

the previous step to be implemented successfully. Third, prioritization will be important in ensuring

optimal sequencing of policy points, and that the most critical and urgent actions are taken up first,

thereby enabling a strong base. Fourth, comprehensiveness in implementation will be key; as this

Policy is interconnected and holistic, only a full-fledged implementation, and not a piecemeal one,

will ensure that the desired objectives are achieved. Fifth, since education is a concurrent subject, it

will need careful planning, joint monitoring, and collaborative implementation between the Centre

and States. Sixth, timely infusion of requisite resources - human, infrastructural, and financial - at the

Central and State levels will be crucial for the satisfactory execution of the Policy. Finally, careful

analysis and review of the linkages between multiple parallel implementation steps will be necessary

in order to ensure effective dovetailing of all initiatives. This will also include early investment in

some of the specific actions (such as the setting up of early childhood care and education infrastructure) that will be imperative to ensuring a strong base and a smooth progression for all

subsequent programmes and actions.

27.3. Subject-wise implementation committees of experts in cooperation and consultation with other

relevant Ministries will be set up at both the Central and State levels to develop detailed implementation plans for each aspect of this Policy in accordance with the above principles to

achieve the goals of the Policy in a clear and phased manner. Yearly joint reviews of the progress of

implementation of the policy, in accordance with the targets set for each action, will be conducted by

designated teams constituted by MHRD and the States, and reviews will be shared with CABE. In the

decade of 2030-40, the entire policy will be in an operational mode, following which

another

comprehensive review will be undertaken.

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National Education Policy 2020

Abbreviations

ABC Academic Bank of Credit

Al Artificial Intelligence

AC Autonomous degree-granting College

AEC Adult Education Centre

API Application Programming Interface

AYUSH Ayurveda, Yoga and Naturopathy, Unani, Siddha and Homeopathy

B.Ed. Bachelor of Education

BEO Block Education Officer

BITE Block Institute of Teacher Education

BoA Board of Assessment

BoG Board of Governors

BRC Block Resource Centre

B.Voc Bachelor of Vocational Education

CABE Central Advisory Board of Education

CBCS Choice Based Credit System

CBSE Central Board of Secondary Education

CIET Central Institute of Educational Technology

CMP Career Management and Progression

CoA Council of Architecture

CPD Continuous Professional Development

CRC Cluster Resource Centre

CWSN Children With Special Needs

DAE Department of Atomic Energy

DBT Department of Biotechnology

DEO District Education Officer

DIET District Institute of Education and Training

DIKSHA Digital Infrastructure for Knowledge Sharing

DSE Directorate of School Education

DST Department of Science and Technology

ECCE Early Childhood Care and Education

EEC Eminent Expert Committee

GCED Global Citizenship Education

GDP Gross Domestic Product

GEC General Education Council

GER Gross Enrolment Ratio

GFR General Financial Rule

HECI Higher Education Commission of India

HEGC Higher Education Grants Council

HEI Higher Education Institutions

ICAR Indian Council of Agricultural Research

ICHR Indian Council of Historical Research

ICMR Indian Council of Medical Research

ICT Information and Communication Technology

IDP Institutional Development Plan

IGNOU Indira Gandhi National Open University

IIM Indian Institute of Management

IIT Indian Institute of Technology

ITI Indian Institute of Translation and Interpretation

ISL Indian Sign Language

ITI Industrial Training Institute

M.Ed. Master of Education

MBBS Bachelor of Medicine and Bachelor of Surgery

MERU Multidisciplinary Education and Research Universities

MHFW Ministry of Health and Family Welfare

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National Education Policy 2020

MHRD

MoE

MOOC

MOU

M. Phil

MWCD

NAC

NAS

NCC

NCERT

NCF

NCFSE

NCFTE

NCIVE

NCPFECCE

NCTE

NCVET

NETF

NGO

NHEQF

NHERC

NIOS

NIT

NITI

NPE

NPST

NRF

NSQF

NSSO

NTA

OBC

ODL

PARAKH

PCI

PFMS

Ph.D

PSSB

PTR

R&I

RCI

RPWD

SAS

SC

SCDP

SCERT

SCF

SCMC

SDG

SDP

SEDG

SEZ

SIOS

SMC

SQAAF

SSA

SSS

Ministry of Human Resource Development

Ministry of Education

Massive Open Online Course

Memorandum of Understanding

Master of Philosophy

Ministry of Women and Child Development

National Accreditation Council

National Achievement Survey

National Cadet Corps

National Council of Educational Research and Training National Curriculum Framework

National Curriculum Framework for School Education
National Curriculum Framework for Teacher Education
National Committee for the Integration of Vocational Education
National Curricular and Pedagogical Framework for Early Childhood Care and Education
National Council for Teacher Education

National Council for Vocational Education and Training National Educational Technology Forum Non-Governmental Organization

National Higher Education Qualifications Framework National Higher Education Regulatory Council National Institute of Open Schooling

National Institute of Technology

National Institution for Transforming India

National Policy on Education

National Professional Standards for Teachers

National Research Foundation

National Skills Qualifications Framework National Sample Survey Office **National Testing Agency** Other Backward Classes Open and Distance Learning Performance Assessment, Review and Analysis of Knowledge for Holistic development Pharmacy Council of India Public Financial Management System Doctor of Philosophy Professional Standard Setting Body Pupil Teacher Ratio Research and Innovation Rehabilitation Council of India Rights of Persons with Disabilities State Achievement Survey Scheduled Caste(s) School Complex/Cluster Development Plans State Council of Educational Research and Training State Curricular Framework School Complex Management Committee Sustainable Development Goal School Development Plan

Socio-Economically Disadvantaged Group

State Institutes of Open Schooling **School Management Committee** School Quality Assessment and Accreditation Framework Sarva Shiksha Abhiyan Simple Standard Sanskrit 64 National Education Policy 2020 **SSSA** ST **STEM** STS **SWAYAM** TEI TET **U-DISE** State School Standards Authority Scheduled Tribe(s) Science, Technology, Engineering, and Mathematics Sanskrit Through Sanskrit Study Webs of Active Learning for Young Aspiring Minds Teacher Education Institution Teacher Eligibility Test Unified District Information System for Education

Special Education Zone

University Grants Commission

United Nations Educational, Scientific and Cultural Organization Union Territory

Veterinary Council of India

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