















### **STARTUP THAILAND** LEAGUE KMUTT 2020



### Agenda

**DAY 1** - May 30, 2020

12.50 – 13.00 Registration

13.00 – 13.15 Program Overview

13.15 - 13.45 Startup - What & Why?

13.45 – 14.30 Intro to Problem-Solution Fit

14.30 – 14.45 Take a break!

14.45 - 15.30 Business Model

15.30 – 15.45 Pitch Deck Preparation

15.45 – 16.00 Wrap-up!!

**DAY 2** – May 31, 2020

10.00 – 12.00 One-on-One Consultation

13.00 – 16.00 One-on-One Consultation (cont.)



# Program Journey











Startup Thailand League 2020 by **hatch** 



SET

Team + Potential Biz Idea

Select 10 teams





STL Pitching 18 – 19 Jul STL Demo Day 14 – 15 Sep

Startup Thailand League 2020 by **NIA** 



### Our mutual agreement

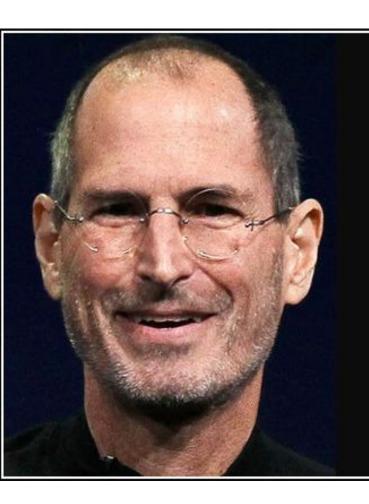
- 1. Be ready to engage
- 2. Ask questions
- 3. No right or wrong
- 4. Believe in yourself!!!
- 5. Show your enthusiasm and effort



### Chance to win these prizes!!







To me, ideas are worth nothing unless executed. They are just a multiplier. Execution is worth millions.

— Steve Jobs —

AZ QUOTES



## **Core Framework**

#### **Idea Validation**



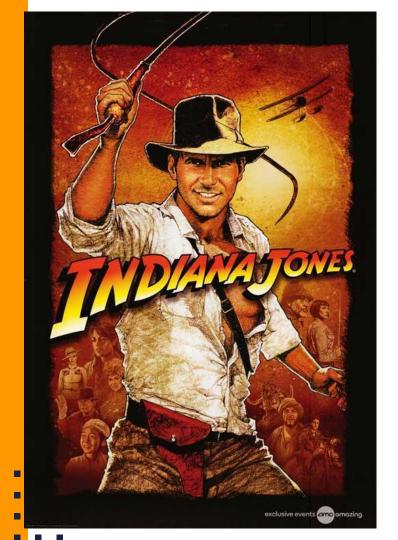
- วิเคราะห์ประเมินไอเดีย
- ทดสอบไอเดีย
- ปรับเปลี่ยนไอเดีย

#### Business Development

 หาโอกาสการสร้างเป็น ธุรกิจ







Indiana Jones in pitch black room

What principles do you use to get out?



Where it goes next?!?









#### Thailand 4.0

"Economic model aimed at pulling Thailand out of the middle-income trap, and developing it as a high-income country."







### Value-based Economy

- Become a high-income nation
- Move toward an inclusive society
- Focus on a sustainable growth and development

#### More for less

- ✓ Commodities
- ✓ Industries
- ✓ Trade in Goods

#### Less for More

- ✓Innovation
- ✓ Technology and Creativity
- ✓ Trade in Services







#### Simple Definition of START-UP

: a new business

Popularity: Bottom 10% of words

#### Full Definition of START-UP

1 : the act or an instance of setting in operation or motion

2 : a fledgling business enterprise



KNOWN UNKNOWNS



#### STARTUP DEFINITION

"A startup is a human institution designed to create a new product or service under conditions of extreme uncertainty"

Eric Ries



PAGE 16





## SMEs



### Start - Ups





ก่อตั้งโดยเจ้าของคนเดียว



ก่อตั้งโดยผู้ร่วมก่อตั้ง ใช้ทีมงานน้อย



ธุรกิจแบบดั้งเดิม ความเสี่ยงต่ำ โมเดลธุรกิจทั่วไป ทำได้ง่าย



ธุรกิจมีความคิดสร้างสรรค์ หรือ นวัตกรรม ความเสี่ยงสูงมาก โมเดลธุรกิจมีลักษณะเฉพาะ



ใช้เงินทุนส่วนตัว หรือ เงินกู้ธนาคาร



ใช้แหล่งเงินทุนแบบระดมทุน Crowdfunding หรือร่วมลงทุน Venture capital



เติบโตแบบค่อยเป็นค่อยไป ขยายตัวช้า



เติบโตแบบก้าวกระโดด ขยายตัวได้ ทำซ้ำได้



50%-70% ล้มเหลวภายใน 18 เดือน

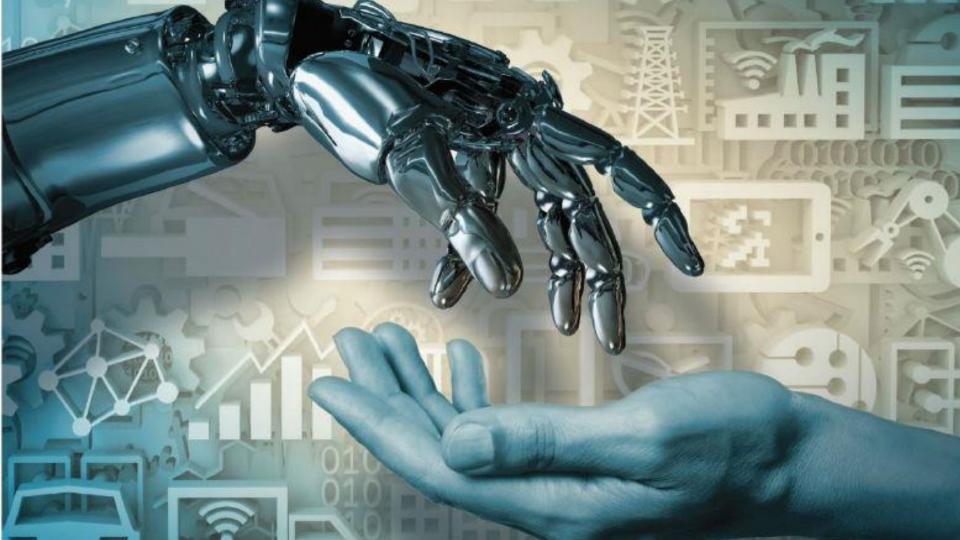


90% ของ Startup จะไม่ประสบความสำเร็จ



#### Let's discuss!

- Pick a startup that you know
- Answer these:
  - What is it about?
  - Why is it cool?





## Innovation?





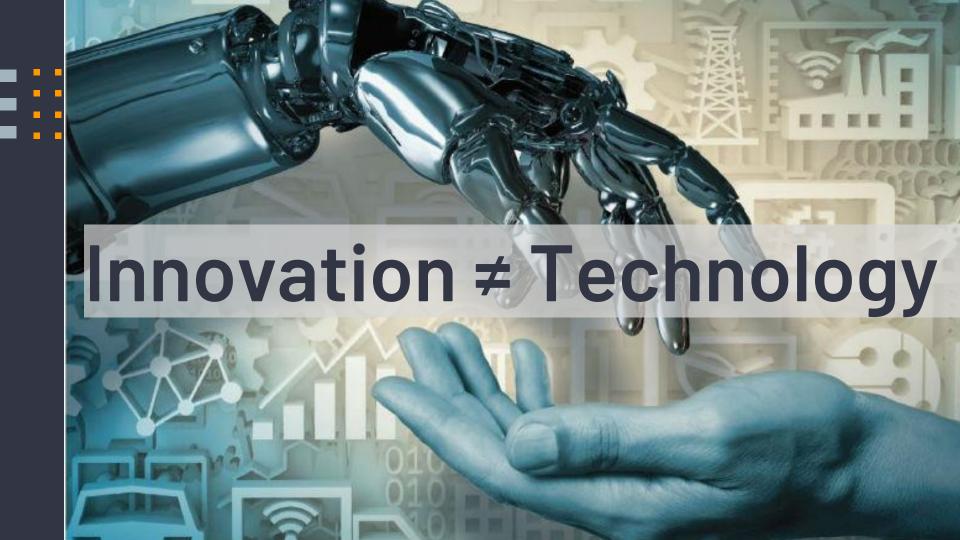


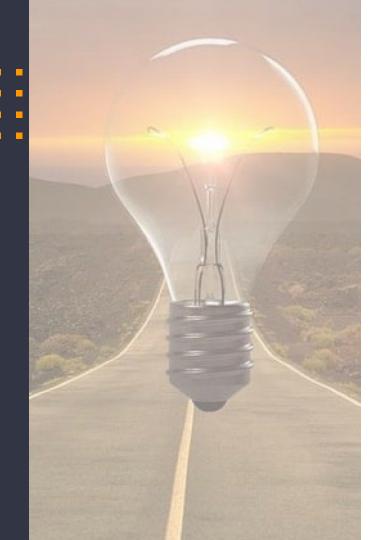




## Innovation?









## Innovation =

New + Solve Problem



## **Innovation**











## Innovation

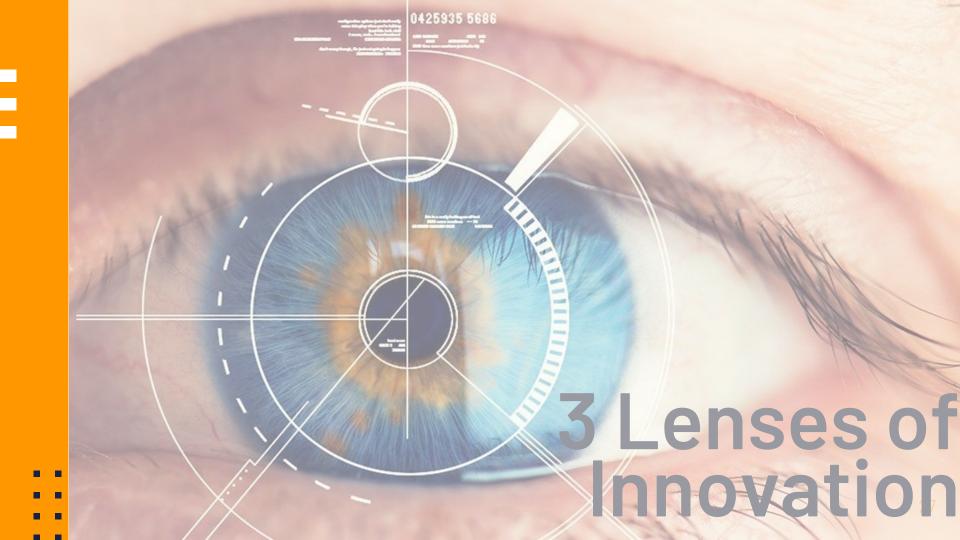




Your job as an **entrepreneur** isn't to come up with an innovative idea. Your job is to **solve a problem**.



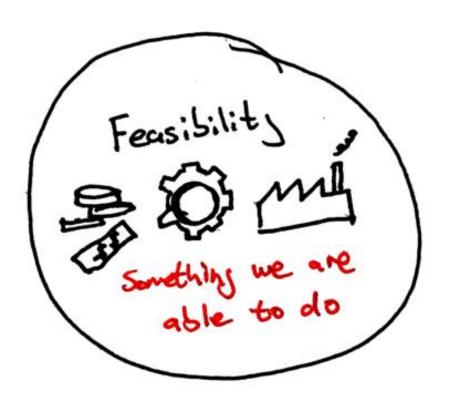








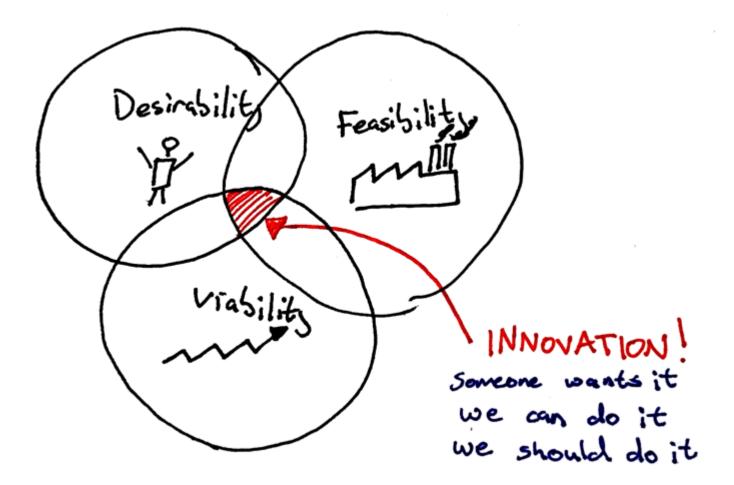












# Get the most out of your medication by "ingestible sensors"





Proteus Digital Health<sup>TM</sup>

#### **Wearable Wireless Thermometer**

































## PEOPLE





PROBLEM



PRODUCT

(solution)

#### Let's discuss!

- Based on the startup you picked earlier,
- Answer these:
  - Recap: What is it about (product)?
  - Who's the target users / customers?
  - What problem(s) do they have?

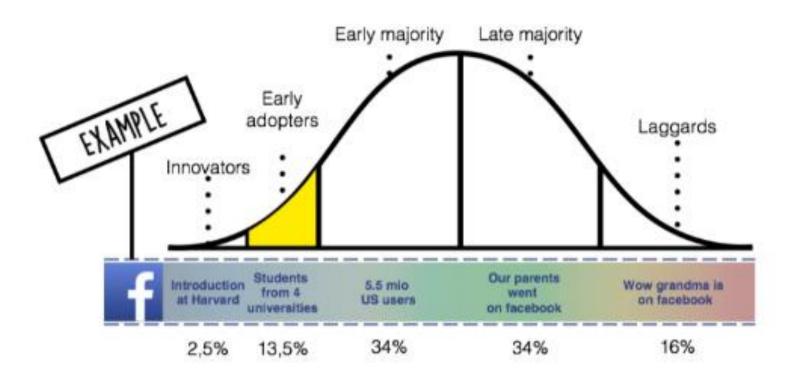
## Why is it important to understand customer?

"Customers don't care about your solution. They care about their problems."

-Dave McClure, 500 Startups









# Problem-Solution Fit

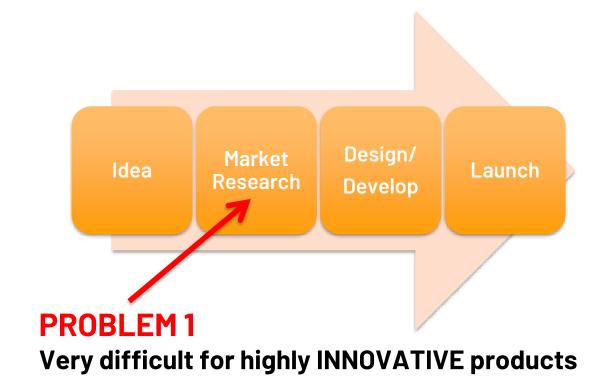
using LEAN startup method

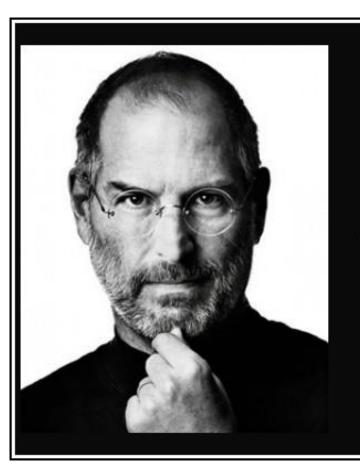






#### Old Way of Product Development

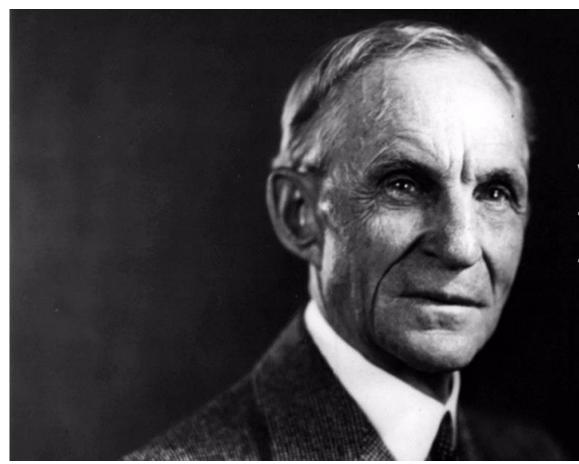




It's really hard to design products by focus groups. A lot of times, people don't know what they want until you show it to them.

(Steve Jobs)

izquotes.com

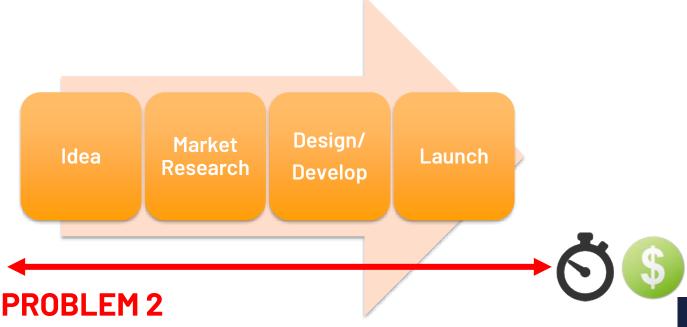


"If I had asked people what they wanted, they would have said faster horses."

—Henry Ford



#### Old Way of Product Development



Building a perfect product costs a lot of time & money



#### Old Way of Product Development



You don't really learn anything until after you launch



## Old Way



## Lean **Startup**











learn



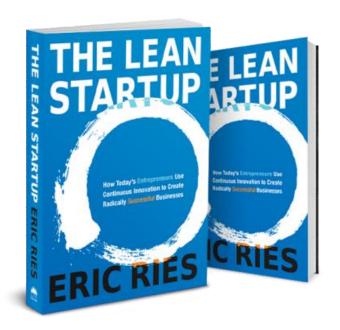
Repeat

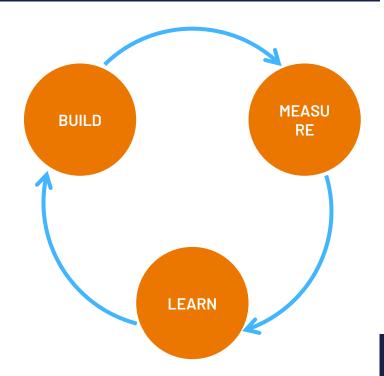
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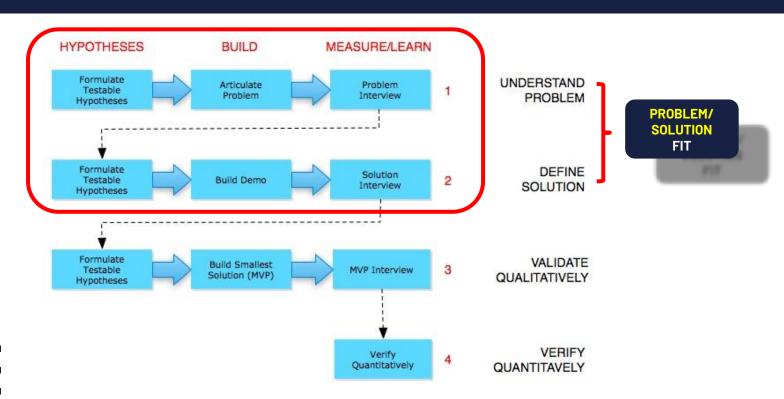
#### This is the core principle of the Lean Startup







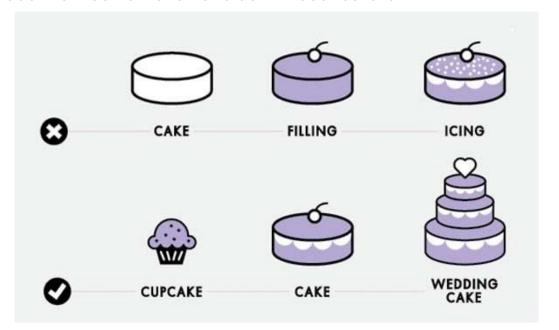
#### A more detailed breakdown of the journey





#### Minimum Viable Product (MVP)

- Include must-have features to solve the #1 problem
- Not include the nice-to-have's and don't-need features









- They had no product built
- Launched 3-min video
- Increased sign-ups on from 5,000 people to 70,000 overnight
- Convinced investors to invest





Love the Problem, Not Your Solution.

#### Competitive Analysis



Do not just say "we have no competitors" just because there is no direct competition.



#### **Problem-solution fit**

ปัญหานี้เป็นของ ใคร



เป็นปัญหาจริง / ควรแก้?



ปัจจุบันเค้า แก้ปัญหานี้ยังไง



เจ้าแรก/เจ้าเดียว จริงเหรอ



หาวิธีแก้ง่ายกว่า นี้ได้ไหม



ไอเดียที่เสนอทำ ให้ชีวิตเค้าดีขึ้น?



#### Factors that contribute to the success of your idea

- Adopter categories and social systems
  - ์ไอเดียที่เส*น*อดึงดูด เหมาะสมกั้บกลุ่มคน
- Compatibility
  - ้ไอเดียสอดคล้องกับความต้องการ
- Relative advantage
  - ดีกว่าคู่แข่งไหม
- Complexity
  - เข้าใจง่าย หรือต้องการความรู้ ทักษะเพิ่ม
- Trialability
  - ให้คนทดลองใช้ก่อนตัดสินใจซื้อได้ไหม
- Observability
  ประโยชน์ที่ให้เป็นที่ประจักษ์

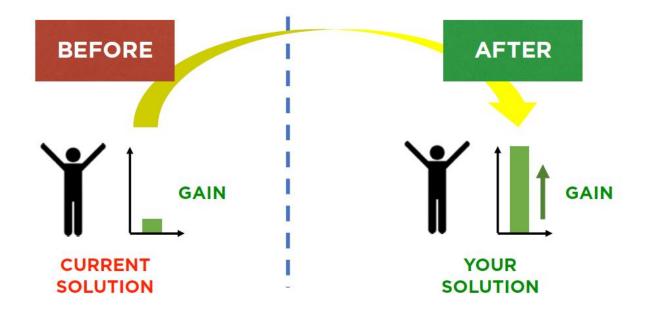


#### **Hypothesis**





#### **Hypothesis**



#### Let's discuss!

- Based on the startup you picked earlier,
  - What is it about (product)?
  - Who's the target users / customers?
  - What problem(s) do they have?
- Answer these:
  - What were the available solution(s) prior the startup exist?
  - What could be their competitor(s)?



## Business Model

Some key points we need to consider







#### **Customer Segments**

- Mass Market
- Niche Market
- Diversify
- Multi-Sided Platform / Market

Segmentation based on demographic, geographic, psychographic, behavioral



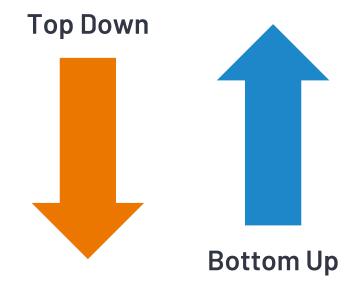
#### Market Analysis

Market Analysis is like guessing game that is a mixture of statistics and assumptions





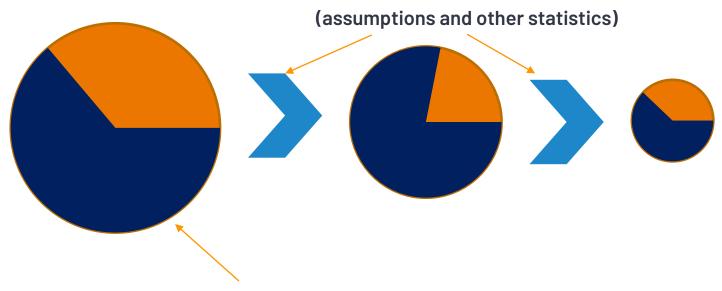
#### And there are 2 main kinds of Market Analysis







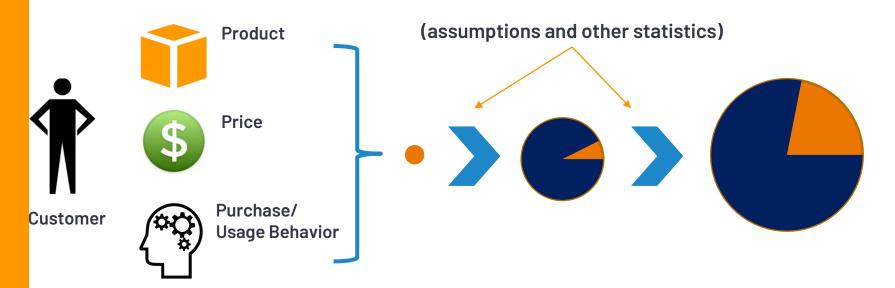
Top Down analysis begins with the largest possible market size, and then making successive reductions based on assumptions and other statistics



(superset of the market size we're trying to estimate)



# Bottom Up analysis begins with the smallest possible factors, and then making successive increases based on assumptions and other statistics





#### Value proposition

- Value of your product/service that you promise will provide to customer
- Main reason for customer to use your product / service
- Benefit / usefulness which solve or minimize customer's pain/problem



#### Value proposition - keywords

#### **Qualitative**

- Newness
- Customization
- Getting the job done
- Design & usability
- Brand or status

#### Quantitative

- Price
- Reducing costs
- Reducing risk
- Save time
- Performance
- Accessibility & convenience

#### Let's discuss!

- Based on the startup you picked earlier,
  - What is it about (product)?
  - Who's the target users / customers?
  - What problem(s) do they have?
  - What were the available solution(s) prior the startup exist?
  - What could be their competitor(s)?
- Answer these:
  - What's the value proposition? How's the startup better than others?



#### Channels / Customer Relationships

Paths to customers: match a specific value to a customer segment via an appropriate channel

#### 5 main functions of Channels:

- 1. Awareness
- 2. Evaluation/Consideration
- 3. Purchase
- 4. Retention
- 5. Advocacy



#### **Cost structure**

#### Fixed cost & Variable Cost

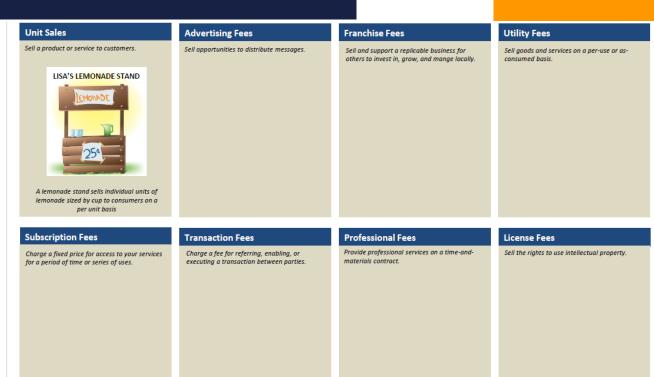
- Production cost
  - Material, labors, overhead, etc.
  - OEM (Original Equipment Manufacturer)
- Service cost
  - Maintenance, labors, etc.
- Customer acquisition cost
  - Marketing, promotion, etc.
- Distribution cost
  - Logistics, etc.



#### **Revenue streams**



#### Let's practice!





Jason Cohen

#### Unfair advantage

"A real unfair advantage is something that cannot be easily copied or bought."

You have resource(s) that is:

- Valuable
- Rare
- Hard-to-copy
- Non-substitutable





#### Unfair advantage

#### Example:

- Founder has a lot of passion
- Product/service has unique feature(c) and has many features
- Product has very pretty design
- First one in the market
- Has insightful information
- Has a large customer base / community
- Partner with big corporates or government agencies
- Authorized to be the only producer / service provider
- Has domain expert(s)



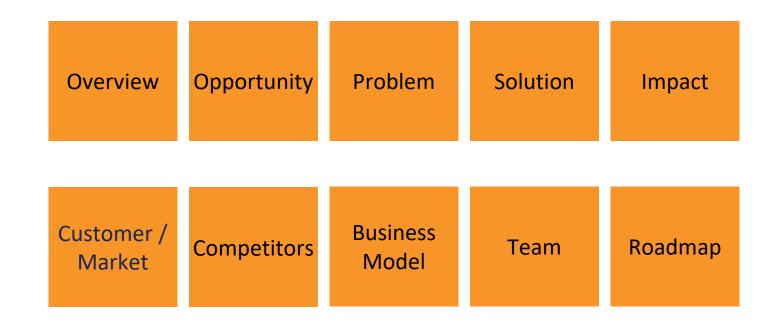
# = Pitch Deck

What to be included











#### Pitch reminder

- 7 min + 5 min Q&A
- Have a story to tell!
- Don't follow the pattern too strictly modify to suit your story / your strength(s)
- Not everyone will understand technical / specific things
- Deck should be visually appealing & compelling
- Practice, practice & practice!!!



## **Homework**

In a team - prep for STL





#### What should you be doing?

- Problem-solution fit
  - Target users (customer segments)
  - Problem / pain / gain
  - MVP
- Competitive analysis
- Business model (cost & revenue)
- Pitch deck
- Proposal



Book your consultation slot!

















## **STARTUP THAILAND** LEAGUE KMUTT 2020

