Route to Value Identification

- 1. Ask the participants to write down about 10 bullet points that describe how success can be delivered
 - Write the notes individually without discussion and without showing them
 - If you have any solution options, list them now, we are capturing them to sho wthat there are possible ways forward (we will not discuss them in detail in this workshop)
 - This should be idealistic, not realistic or pragmatic (we will add that later)
- 2. All participants show their notes at the same time
- 3. The facilitator talks through each note in turn
- 4. The facilitator creates a summary note that captures the agreement and divergence of the team's contributions
- 5. The facilitator asks for any further thoughts from the team and adds to the summary if necessary
- 6. The facilitator then leads an analysis of the summary to firm up the route to value and resolve any disagreements.

Route to Value Analysis

- 1. The next step is to adjust our route to make sure that we are being **realistic**. The following questions can be used as a start point
 - What is the maximum cost and time to solve this problem?
 - What are the major steps required to deliver the ideal?
 - Can these be delivered?
 - Can the benefits be delivered in phases?
 - Is there a point before we get to the ideal that is "good enough"?
 - What are the risks, issues, blockers, concerns, constraints or critical details that may stop us achieving the ideal?
- 2. We now have a **realistic** route to value

Summary

Summarise the output under the following headings

• How should we adjust our definition of success so that it is "good enough"?

- What are the major activities required to deliver success?
- How will we continually demonstrate that we are on target for success?
- What are the major risks and blockers that we will need to overcome?
- How will we address these risks and blockers?

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