# SWOT Analysis – The Basics

### SWOT – Strengths, Weaknesses, Opportunities, and Threats

Purpose: Analytical framework to help organizations and teams develop a full awareness of the forces influencing a strategy, action, or initiative.

Strengths – The strength of a program, goal, or function comes from *internal* factors. These are things which you have full control over.

Weaknesses – These are *internal* - things under your control - that hinder progress. They are areas you can look to improve on.

Opportunities – Opportunities are *external* factors. While you can't control them, you can take advantage of them.

Threats – Threats are *external* factors beyond your control that prevent you from success. If you can't avoid threats, you can look to minimize their effects.



### SWOT Analysis – Template + Questions

#### **Strengths** [internal factors]

- What are your strengths?
- What do you do better than others?
- What unique capabilities and resources do you possess?
- Which of your assets is the strongest?
- What do others perceive as your strengths?
- Do you have experience in this task/mission before?
- What makes you better able to delivery your task/mission than any other entity?

#### Weaknesses [internal factors]

- What are your weaknesses?
- What do others do better than you?
- What areas do you need improvement on?
- What do others perceive as your weaknesses?
- What are the things you need to avoid?
- Where are you lacking in knowledge? Skill?
- Do you have enough resources to achieve your mission?

#### **Opportunities [external factors]**

- What opportunities are available to you?
- What trends or conditions may positively impact you?
- What external changes will bring your opportunities?
- What are the current ongoing trends?
- Can you take advantage of what others are doing?
- Can you provide the missing link for your ultimate customers?

#### **Threats [external factors]**

- What trends or conditions may negatively impact you?
- What impact do your weaknesses have on the threats to you?
- What are the negative aspects in the current environment?
- What are the obstacles you are facing in the current mission?
- What regulations or other barriers might be obstacles?
- Will political instability hurt you?

# SWOT Analysis – Tips

### Tips:

- Make sure you are clear on your goal/mission/initiative when asking SWOT questions.
- Doing this analysis isn't an end unto itself, the value is in the questions you ask and discussion that results.
- > The tougher and more honest the questions you ask, the more informative your analysis will be.
- > Identify the opportunities associated with each strength and weakness.
- Utilize real data as much as possible.
- Focus and prioritize the most important items.
- ➤ Derive strategies by focusing on using strengths and opportunities to overcome threats and weaknesses.