

The Federal Performance Management Law & Framework

Overview

Performance management is the use of goals, measurement, analysis, and data-driven reviews to improve results of programs and the effectiveness and efficiency of agency operations. Simply put, **performance management is good management**. Administrations have implemented different systems over time to implement good business practices across the federal government. In 2010, the Government Performance and Results Modernization Act (GPRAMA) was passed to build on a framework began by the 1993 Government Performance and Results Act. The intent of this bipartisan law was to promote the following:

- Improved service delivery
- Improved return on investment through focus on priority, measurable outcomes
- Data-driven decision making

- Transparency and accountability
- Frequent monitoring of data on progress toward outcomes
- Coordinated, effective internal management of the government

Key Components

Cross-Agency (CAP) Goals

A set of goals revised every four years in priority areas where implementation requires active collaboration between multiple agencies and leadership focus, reported on Performance.gov.

Setting Goals

Strategic Goals & Objectives

Strategic goals and objectives are longterm goals nestled under major functions and operations of the agency. They are specific and usually describe the agency's role in achieving said outcome.

Performance Goals & Agency Priority Goals (APGs)

Performance goals are aligned to the agency's strategic objectives and may contain a performance indicator, target, and timeframe to define the level of performance to be achieved. APGs are specific goals that can be accomplished in a two-year period and are reported publicly on Performance.gov.

CAP Goals Quarterly Review

CAP Goal teams report quarterly on recent progress against indicators, targets, and milestones. Office of Management and Budget (OMB) and the Performance Improvement Council review these reports.

Reviewing Progress

APG Quarterly Review

Agency Chief Operating Officers, along with key personnel from program offices, run quarterly data-driven reviews of APGs to better understand progress and identify course corrections.

Annual Strategic Review

Agency heads and OMB conduct annual reviews of progress on the strategic objectives named in the strategic plan, considering the entire body of both qualitative and quantitative evidence.

Planning & Reporting

Agency Strategic Plan

The Agency Strategic Plan defines agency mission, long-term goals, and means of measurement.

Annual Performance Plan and Report

The plan is forward-looking, communicating the future year's strategic objectives and performance goals along with other elements of the agency budget request. The report is backward-looking, describing the results of the past year's efforts.

The Performance Improvement Council (PIC) shares best practices and builds capacity across the federal government to set, plan, and achieve priorities for the American public. The PIC is supported by the Office of Shared Solutions and Performance Improvement (OSSPI) at the General Services Administration (GSA) and can be reached at picstaff@gsa.gov.