End-to-End Business Process: 8. Apply to Perform

Business Scenario(s) Covered

- L1.01. Discretionary Award
- L1.22. Non-Profit Organization
- L1.17. Cost Share or Match
- L1.08. Negotiation of Indirect (F&A) Cost Rates
- L1.07. Indirect (F&A) Costs
- L1.06. Reimbursement Payment
- L1.11. Award Extension

Business .	Actor(S
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Primary: Program Office, Grants Office, Award Recipient

Other: Finance Office; Budget Office, Cognizant or Oversight Agency for Indirect (F&A) Cost Rate Negotiation

Synopsis

The program authority, funding, applicable regulations, and policies are confirmed for a new discretionary program that includes a mandatory cost share requirement. The program eligibility includes non-profit organizations. The program scope, objectives, description, performance goals, and procedures are developed and documented in the program package. A grant is selected as the appropriate award instrument. The grant program funding and spend plan is developed, and funds are allocated to the program. The Catalog of Federal Domestic Assistance (CFDA) identifier is obtained. The funding opportunity is developed with the cost share requirement and is published. Applications are received and evaluated for eligibility and merit. Applicants for award are selected, and risk reviews are conducted. Applicants for award are approved, and funding is committed. For selected and approved non-profit organization applicants without approved indirect (F&A) cost rates, provisional indirect (F&A) cost rates are negotiated by the cognizant agency based on the standards for non-profit organizations and are provided to the Federal awarding agency. The award agreements are developed, including terms and conditions that specify the cost share, indirect (F&A) cost rates, and reimbursement. Funds are obligated, and the award agreements are executed. Payment methods are set up.

Reimbursement payment requests are received and processed. Performance and financial reports are received from the award recipients and reviewed, as appropriate. As the period of performance is ending, requests for period of performance extensions are received. Requests are evaluated and approved, and award modifications are executed. After the periods of performance expire and cost share is confirmed, the awards are closed out.

Assumptions and Dependencies

- 1. There is no presumption as to which events are executed by which business actor.
- 2. There is no presumption as to which events are automated, semi-automated, or manual.
- 3. There may or may not be automated interfaces between service areas/functions/activities and between provider solutions/systems.
- 4. All predecessor events required to trigger the Initiating Event have been completed.
- 5. Cost share requirements are fulfilled through pledged cash contributions to cover expenditures.
- 6. Because no issues/concerns are identified in performance or financial reports, no compliance reviews are conducted during the period of performance.
- 7. Expenditures are <\$750,000 during the award recipients' fiscal year; therefore, grant recipient audits are not required or performed.

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- 8. The award recipient has adequate funds to complete performance element identified in the extension request.
- 9. All of the funds awarded to award recipients are expended prior to being closed out.
- 10. There are no grant overpayments resulting in receivables due to the Federal government.
- 11. No property is owed to the grant-making Federal agency.
- 12. Program review and reporting are performed at the next program review cycle.

Initiating Ev	ents
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Authorizing legislation has been passed.

Typical Flow of Events # Output(s) / Outcome(s) **GRM Event** Non-GRM Event Input(s) 1 • Program authorizing a. Receive appropriation Apportionment request warrant legislation Approved apportionment b. Request and receive Appropriation warrant information apportionment OMB-approved • Request for program c. Request program funding funding and spend plan apportionment and spend plan (BFM.030.010 Budget Operating/Spend Plan Development) 2 Record appropriation and Appropriation warrant Appropriate appropriation apportionment • Approved apportionment and apportionment funding (FFM.010.020 Fund Allocation information entries created with and Control) reference to source information a. Develop and document the program scope, 3 • Program authorizing Approved program package objectives, description, and performance goals legislation, regulatory, and b. Determine the award instrument and document in statutory information program package • Applicable regulations and c. Document applicable regulations, policies, and cost policies share requirement in program package d. Route draft program package for review and approval (GRM.010.010 Grant Program Set-up and Maintenance) a. Receive request for program funding and spend • Request for program • Draft program funding and plan funding and spend plan spend plan b. Develop, review, and submit program funding and spend plan (GRM.010.010 Grant Program Set-up and Maintenance) 5 Receive, review, and approve • Draft program funding and Approved program funding draft program funding and spend plan and spend plan spend plan (BFM.020.010 Budget Planning)

Typic	Typical Flow of Events			
#	GRM Event	Non-GRM Event	Input(s)	Output(s) / Outcome(s)
6		Record program funding allocation (FFM.010.020 Fund Allocation and Control)	Approved program funding and spend plan	Appropriate allocation funding entries created with reference to source information
7	 a. Develop and submit the application for the program CFDA identifier b. Receive and document the program CFDA identifier (GRM.010.010 Grant Program Set-up and Maintenance) 		Approved program packageCFDA identifier	CFDA applicationDocumented CFDA identifier
8	 a. Develop the application instructions and submission and review process b. Determine the eligibility criteria, merit review criteria and review process c. Develop the risk evaluation criteria d. Develop, review, route for approval, and publish the funding opportunity (GRM.010.020 Grant Program Funding Opportunity) 		 Documented CFDA identifier Approved program package Approved program funding and spend plan 	 Application submission and review process Risk evaluation criteria Published funding opportunity
9	 a. Establish applicant account and access, if needed b. Receive and respond to requests for additional information regarding the funding opportunity c. Publish responses to requests for additional information regarding the funding opportunity, as appropriate (GRM.020.010 Grant Application Support and Receipt) 		 Approved program package Published funding opportunity 	 Applicant accounts and access established Published responses to requests for additional information regarding the funding opportunity
10	 a. Receive, record and acknowledge application submissions and resubmissions b. Evaluate consistency with application submission instructions and record results c. Notify applicants of incomplete submissions (GRM.020.010 Grant Application Support and Receipt) 		Application packageApproved program packagePublished funding opportunity	 Application receipt notifications Validated application package Non-compliant application notifications
11	 a. Identify, approve, and document application reviewers b. Develop, approve, and provide the application review schedule to reviewers (GRM.020.020 Grant Application Review and Selection) 		 Approved program package Published funding opportunity 	 Approved list of application reviewers Approved application review schedule

Typical Flow of Events # Output(s) / Outcome(s) **GRM Event** Non-GRM Event Input(s) 12 Review the applications against the eligibility criteria, • Application review process • Eligible applications determine eligible applications, and record results Published funding (GRM.020.020 Grant Application Review and Selection) opportunity Validated application packages Conduct merit and budget reviews of the • Eligible applications Applications review results 13 applications and record results Application review process • Awards funding information b. Select applicants for potential award • Risk evaluation criteria Approved award applicants Conduct risk reviews based on the risk evaluation Approved program package criteria Published funding d. Determine and document applicant award opportunity recommendations, including award funding e. Route applicant award recommendations for review and approval (GRM.020.020 Grant Application Review and Selection) Request funds availability check for commitment • Awards funding information • Request funds availability 14 (GRM.020.020 Grant Application Review and Selection) check for commitment Approved award applicants 15 • Request funds availability • Response to funds Receive and process check for commitment availability check for request for funds availability check for commitment commitment b. Provide response to funds availability check for commitment (FFM.010.020 Funds Allocation and Control) Receive response to funds availability check for 16 • Response to funds • Funds commitment commitment availability check for documentation b. Submit documentation for funds commitment commitment (GRM.020.020 Grant Application Review and Selection) • Awards funding information Approved award applicants

Typical Flow of Events Output(s) / Outcome(s) **GRM Event** Non-GRM Event Input(s) 17 a. Receive funds • Funds commitment Appropriate funds commitment documentation commitment entries documentation created with reference to b. Commit funds for award source information applicants (FFM.030.020 Obligation Management) Notify approved applicants of award selection Approved award applicants' 18 Approved award applicants (GRM.020.020 Grant Application Review and Selection) notifications 19 Receive provisional indirect (F&A) cost rate information • Provisional award applicant • Approved award applicants from cognizant or oversight agency for award recipients Award applicants indirect (F&A) cost rate (GRM.030.010 Grant Award Issuance) provisional indirect (F&A) information for award cost rate information agreements a. Develop, negotiate and document specific award Approved program package Approved award 20 terms and conditions Published funding agreements b. Finalize award applicant budgets and include opportunity provisional indirect (F&A) cost rate information • Eligible applications c. Develop and route award agreements for review • Approved award applicants and approval • Provisional award applicant (GRM.030.010 Grant Award Issuance) indirect (F&A) cost rate information for award agreements Request for funds availability check for obligation 21 Approved award • Request for funds availability check for (GRM.030.010 Grant Award Issuance) agreements obligation a. Receive and process 22 • Request for funds • Response to funds request for funds availability check for availability check for availability check for obligation obligation obligation b. Provide response to funds availability check for obligation (FFM.010.020 Funds Allocation and Control)

8.1.1 Discretionary Grants with Cost Share Requirement Typical Flow of Events

Typic	Typical Flow of Events				
#	GRM Event	Non-GRM Event	Input(s)	Output(s) / Outcome(s)	
23	 a. Receive response to funds availability check for obligation b. Submit documentation for funds obligation c. Issue the award agreements (GRM.030.010 Grant Award Issuance) 		Response to funds availability check for obligation	Funds obligation documentationIssued award agreements	
24		 a. Receive funds obligation documentation b. Obligate funds for awards (FFM.030.020 Obligation Management) 	Funds obligation documentation	Appropriate funds obligation entries created with reference to source information	
25	a. Receive from award recipients signed award agreementsb. Record executed award agreements (GRM.030.010 Grant Award Issuance)		Signed award agreements	Executed award agreements	
26	 a. Receive and verify award recipients bank information b. Route verified award recipients' bank information for payee set-up (GRM.030.010 Grant Award Issuance) 		 Award recipients' bank information Executed award agreements 	Verified award recipients' bank information	
27		Establish non-Federal payee information for each recipient (FFM.030.010 Payee Set-up and Maintenance)	Verified award recipients' bank informationExecuted award agreements	Non-Federal payee accounts	
28	 a. Provide award and unsuccessful applicants information to OMB designated sources b. Notify unsuccessful applicants (GRM.030.010 Grant Award Issuance) 		Executed award agreementsApplications review results	Published award informationUnsuccessful applicant notifications	
29	 a. Receive award recipients' reimbursement payment requests with supporting documentation, if applicable b. Approve award recipients' reimbursement payment request c. Request funds availability check for reimbursement payment (GRM.030.020 Grant Award Payment Processing) 		 Award recipients' reimbursement payment requests Supporting documentation for award recipients' reimbursement payment requests Executed award agreements 	 Approved award recipient reimbursement payment request Request for funds availability check for reimbursement payments 	

Typical Flow of Events Output(s) / Outcome(s) **GRM Event** Non-GRM Event Input(s) 30 a. Receive and process • Request for funds • Response to funds requests for funds availability check for availability check for availability check for reimbursement payment reimbursement payment reimbursement payments b. Provide response to funds availability check for reimbursement payments (FFM.010.020 Fund Allocation and Control) a. Receive response to funds availability check for • Response to funds • Disbursement requests for 31 availability check for reimbursement payments reimbursement payments b. Submit disbursement requests for reimbursement reimbursement payments payments (GRM.030.020 Grant Award Payment Processing) 32 Receive and process • Disbursement requests for • Disbursement to award disbursement requests for reimbursement payments recipients reimbursement payments (FFM.030.080 Payment **Processing - Grant Payments)** a. Receive award recipients' final indirect (F&A) costs 33 • Issued award modifications Award recipient provisional rate information from cognizant or oversight agency indirect (F&A) cost rate for award recipients with provisional rates information b. Modify award agreements for award recipients with Award recipient final final indirect (F&A) cost rate information indirect (F&A) cost rate c. Issue award modifications information (GRM.040.010 Grant Award Modification) Receive from award recipients signed award 34 • Signed award modifications Executed award modifications modifications b. Record executed award modifications (GRM.040.010 Grant Award Modification) Executed award • Published award Provide award modification information to OMB designated sources modifications modifications information (GRM.040.010 Grant Award Modification)

Typic	Typical Flow of Events			
#	GRM Event	Non-GRM Event	Input(s)	Output(s) / Outcome(s)
36	 a. Receive award recipients' performance reports b. Evaluate award recipients' performance reports against award agreements and document results, as appropriate (GRM.040.020 Grant Award Performance Review) 		 Performance reports from award recipients Executed award agreements and modifications 	Award recipients' performance review results
37	 a. Receive award recipients' financial reports, including cost share information b. Evaluate award recipients' financial reports against award agreements, including cost share information and record results c. Evaluate award recipients' financial and performance results to determine alignment of performance results with expenditures and record results d. Calculate award liability accrual estimates for award recipients' unbilled incurred costs identified in financial reports and document results (GRM.040.030 Grant Award Financial Review) 		 Performance reports from award recipients Financial reports from award recipients Executed award agreements and modifications Cost share information 	 Award recipients' financial review results Alignment of performance results with expenditures Award liability accrual estimates for award recipients' unbilled incurred costs identified in financial reports
38		Receive and process award liability accrual estimates for award recipients' unbilled incurred costs identified in financial reports (FFM.090.030 Accrual and Liability Processing)	Award liability accrual estimates for award recipients' unbilled incurred costs identified in financial reports	Appropriate liability accrual estimates entries created with reference to source information
39	 a. Receive, record, and acknowledge requests for award period of performance extension b. Evaluate requests for award period of performance extensions and record results c. Modify award agreements for award period of performance extensions, and route for review and approval d. Issue award modifications for award period of performance extensions (GRM.040.010 Grant Award Modification) 		Period of performance extension requests	Issued award modifications for period of performance extensions

Typic	Typical Flow of Events				
#	GRM Event	Non-GRM Event	Input(s)	Output(s) / Outcome(s)	
40	 a. Receive from award recipients signed award modifications b. Record executed award modifications (GRM.040.010 Grant Award Modification) 		Signed award modifications	Executed award modifications	
41	Provide award extension information to OMB designated sources (GRM.040.010 Grant Award Modification)		Executed award modifications	Published award extension information	
42	 a. Determine the awards where the period of performance is ending b. Notify award recipients of award closeout (GRM.040.050 Grant Award Closeout) 		Executed award agreements and modifications	 Awards to be closed out Closeout notifications to award recipients 	
43	 a. Receive within required timeframe final financial, performance, and other reports, including cost share information, required by the award agreements b. Acknowledge receipt of final financial, performance, and other reports c. Review acknowledged final financial, performance, and other reports within required timeframe and capture results (GRM.040.050 Grant Award Closeout) 		 Executed award agreements and modifications Awards to be closed out Final financial, performance, and other reports required by award agreements and modifications Award recipients' performance review' results to date Award recipients' financial review' results to date 	 Acknowledged receipt of final financial, performance, and other reports Award recipients' final performance, financial, and other reports review results 	
44	 a. Receive, review, and approve final reimbursement payment requests b. Request funds availability check for reimbursement payments (GRM.030.020 Grant Award Payment Processing) 		Award recipients' final reimbursement payment requests	 Approved award recipient final reimbursement payment requests Request for funds availability check for final reimbursement payments 	
45		Receive and process requests for funds availability check for final reimbursement payments (FFM.010.020 Fund Allocation and Control)	Request for funds availability check for payment	Response to funds availability check for final reimbursement payments	

Typical Flow of Events # Output(s) / Outcome(s) **GRM Event** Non-GRM Event Input(s) 46 a. Receive response to funds availability check for final • Response to funds • Final disbursement requests reimbursement payments availability check for final b. Submit final disbursement requests reimbursement payments (GRM.030.020 Grant Award Payment Processing) Receive and process final • Final disbursement requests 47 Final disbursement to disbursement requests award recipients (FFM.030.080 Payment Processing - Grant Payments) Request confirmation that award funds have been • Request for confirmation 48 Awards to be closed out expended for awards to be closed out that award funds have been (GRM.040.050 Grant Award Closeout) expended for awards to be closed out 49 Confirm award funds have • Request for confirmation • Confirmation award funds been expended for awards to that award funds have been have been expended for be closed out expended for awards to be awards to be closed out (FFM.030.020 Obligation closed out Management) a. Validate awards closeout completion and 50 Awards to be closed out Awards closeout acceptance of final reports and record results information Confirmation award funds b. Notify award recipients of acceptance of final • Notification of acceptance have been expended for closeout reports of award recipients' final awards to be closed out Provide awards closeout information to OMB Executed award reports designated sources agreements and (GRM.040.050 Grant Award Closeout) modifications Award recipients' final performance, financial, and other reports review results Prepare final award financial records, supporting • Awards records prepared 51 Program policies and documents, statistical records, and all other award procedures for storage records for records retention • Federal regulations and (GRM.040.050 Grant Award Closeout) policy regarding records retention