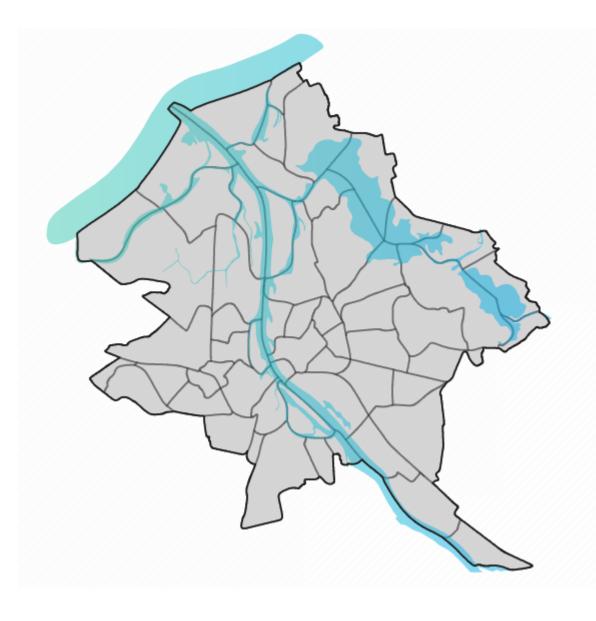
A NEW RESTAURANT IN RIGA

IBM DATA SCIENCE PROJECT



Riga¹ offers opportunities

- Around 1 million population in metro area
- Vibrant, socially active and outgoing city
- Expanding international community
- Increasing interest from EU and Eastern Europe tourists
- Growing economics with strongly increasing household income
- Inflating business menu and dinner prices & increasing demand for eating outside

A new restaurant is an attractive option

¹Capital of Latvia

Saturated restaurant scene in central neighborhoods

- There are already many restaurants in Centrs and Vecpilsēta (Old Town) neighborhoods
- Not clear if there is space for new restaurant ventures
- Project aims to find suitable neighborhood in outskirts of Riga
- Employ Foursquare venues data to analyse neighborhoods
- Food industry entrepreneurs and possibly Riga City Municipality would benefit

Data

- List of neighborhoods from apkaimes.lv
- Geographical coordinates from Google Maps API
- Retrieve venues data in 750 m radius from neighborhood center from by Foursqaure API
- General information on neighborhoods from Central Statistical Bureau of Latvia (through Latvian Open Data portal) and apkaimes.lv:
 - Population
 - Size
 - Number of people employed
 - Average wage

Descriptive statistics

- In total 58 neighborhoods
- High variety of neighborhoods with respect to Size, Population and Employed
- Lots of small neighborhoods (population <500 or employed <500)
- The most populous is Purvciems, employing the largest workforce is Centrs
- Both Purvoiems and Centrs are large also in terms of people employed and population, respectively

	Size (Ha)	Income 2019	Population 2019	Employed 2019*
count	58.0	58.0	58.0	58.0
mean	515.0	1153.0	10854.0	8134.0
std	356.0	265.0	13409.0	11286.0
min	74.0	654.0	69.0	39.0
25%	244.0	1018.0	1216.0	792.0
50%	443.0	1106.0	4989.0	4085.0
75%	699.0	1243.0	17244.0	13506.0
max	1873.0	2316.0	55579.0	73642.0

Methodology

- Collect Foursquare venues data in 750 m radius from neighborhood center
- > Based on frequency of venue categories in each neighborhood cluster the neighborhoods
- Apply k-means clustering algorithm
- ➤ Determine optimal number of clusters by graphing relationship between sum of sqaured errors and number of clusters (choose by applying «elbow method»)
- Develop Restaurant Attractiveness index (each components is standardized):

RA index =
$$(Population + Employed/Ha)_Z + Average wage_Z -$$

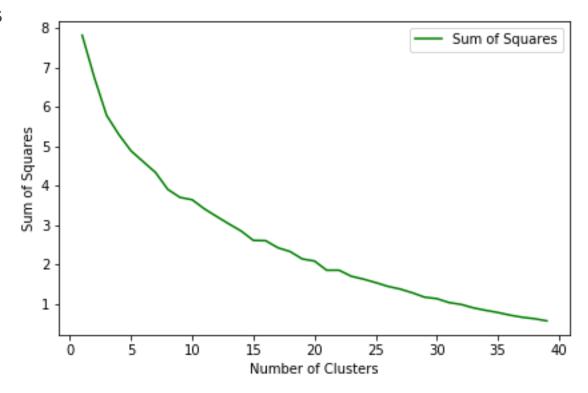
(# of Restaurants/(Population+Employed))_Z,

> The higher the index the more attractive is the neighborhood for a new restaurant

Clustering based on venue frequency

- Very slow convergence of sum of squared errors
- > Thus high number of clusters is chosen: 10
- Most of the produced clusters have only one member (similar result even with smaller cluster count)
- ➤ Neighborhoods are very diverse in terms of venue types, not many are repeated over various neighborhoods

We drop this method as it's not yielding any value



RA index results

	Code	Neighborhood	Size (Ha)	Income 2019	Population 2019	Employed 2019*	Restaurants	Pop + Employ 2019	Pop + Employ Density	Rest Density	Inc_Z	P+E_Z	-Rest_Z	RA_index
0	0010034	Centrs	373.2	1521	30557	73642.0	28.0	104199.0	279.20	0.27	1.40	3.54	0.03	4.98
1	0010057	Vecpilsēta	94.4	1805	1941	22810.0	23.0	24751.0	262.19	0.93	2.49	3.28	-1.06	4.70
2	0010047	Skanste	214.8	2316	1732	9944.0	6.0	11676.0	54.36	0.51	4.44	0.01	-0.37	4.08
3	0010051	Brasa	174.1	1351	13067	17190.0	9.0	30257.0	173.79	0.30	0.76	1.89	-0.01	2.63
4	0010050	Avoti	181.5	1139	18313	13896.0	11.0	32209.0	177.46	0.34	-0.05	1.95	-0.09	1.81
5	0010025	Purvciems	501.7	1147	55579	16527.0	4.0	72106.0	143.72	0.06	-0.02	1.42	0.39	1.78
6	0010053	Grīziņkalns	151.7	1189	12312	11016.0	6.0	23328.0	153.78	0.26	0.14	1.57	0.05	1.77
7	0010026	Teika	468.2	1278	28720	25159.0	6.0	53879.0	115.08	0.11	0.48	0.97	0.29	1.74
8	0010040	Pļavnie ki	298.5	1028	42048	8301.0	3.0	50349.0	168.67	0.06	-0.48	1.81	0.38	1.71
9	0010044	lļģuciems	244.2	1031	22004	7472.0	0.0	29476.0	120.70	0.00	-0.46	1.06	0.48	1.07

Most attractive neighborhoods

Skanste: The most affluent neighborhood, strong purchasing power. Low people turnaround. Focus should be on employed people.

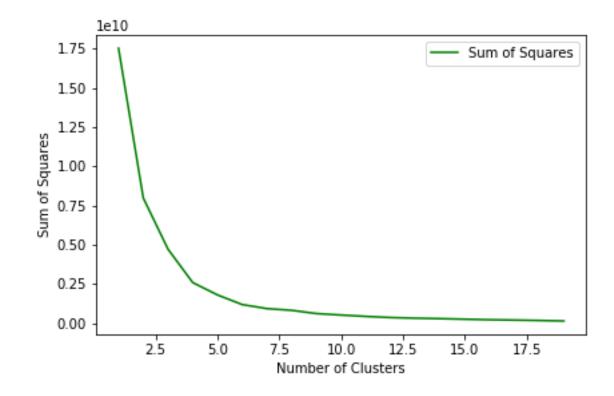
Brasa: Dense neighborhood. Also quite affluent. Quite many inhabitants and employees. No distinct advantages.

Purvciems, Pļavnieki: Large populations as well as number of employed. Not many restaurants, which could be very advantegous

Teika: Emerging neighborhood. Employs high skilled workforce. Good potential for restaurant oriented in lunch offerings

Clustering based on general characteristics

- Size, income, population, number of employed and number of restaurants are selected as features
- ➢ 6 is the optimal number of clusters
- Cluster sizes: 7, 4, 1, 12, 30, 4

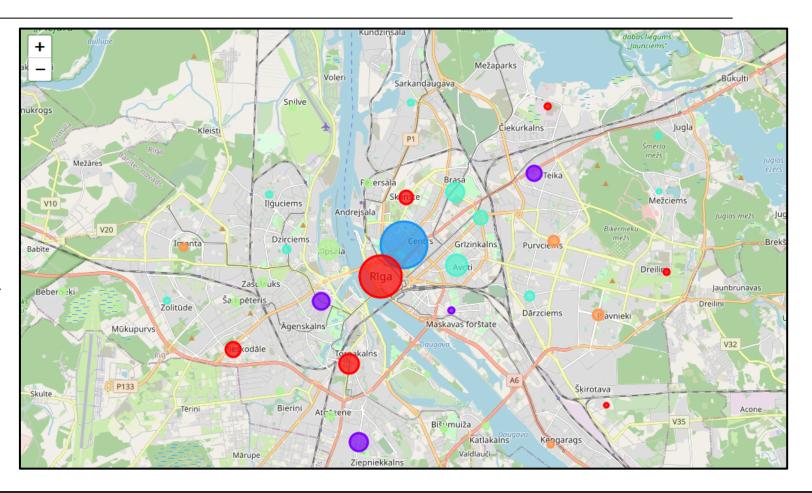


Cluster profiles

Cluster Labels	Size (Ha)	Income 2019	Populati on 2019	Employe d 2019*	Restaura nts	Pop + Employ 2019	Pop + Employ Density	Rest Density	Inc_Z	P+E_Z	-Rest_Z	RA_index	Cluster Name
0	424	1384	4575	13884	7	18458	75	0.35	0.88	0.33	-0.1	1.12	Business & Industrial centers
1	571	1134	27634	20635	6	48268	88	0.13	-0.07	0.54	0.27	0.73	Local social centers
2	373	1521	30557	73642	28	104199	279	0.27	1.4	3.54	0.03	4.98	Center
3	510	1096	16835	10148	3	26983	85	0.11	-0.21	0.49	0.3	0.58	Average neighborhoods
4	530	1123	2202	1476	1	3677	15	0.4	-0.11	-0.61	-0.19	-0.91	Small periphery
5	555	1064	47089	13097	2	60186	123	0.04	-0.34	1.09	0.41	1.16	Sleeping neighborhoods

Clusters mapped

- Circle color: affiliation to a particular cluster
- > Circle size: restaurant count



Conclusions

- Two candidates for restaurant location:
 - Purvciems (and also Pļavnieki): Affordable restaurant in the very center. Potentially a fast food like kebab restaurant.
 - Teika: Restaurant focusing un business lunches. Should be carefully evaluated as restaurant scene is already developed.
- Future improvments:
 - Foursquare data is not entirely realiable (can change day to day, doesn't include all restaurants, wrong locations or restaurants do not exist). Better map service could chosen.
 - RA index to simplified. Thresholds for each component could be introduced.
 - Proper market research and real estate analysis is needed