

Case Study: Intelligent Systems in Production

RL-Driven Warehouse Item Relocation Optimization

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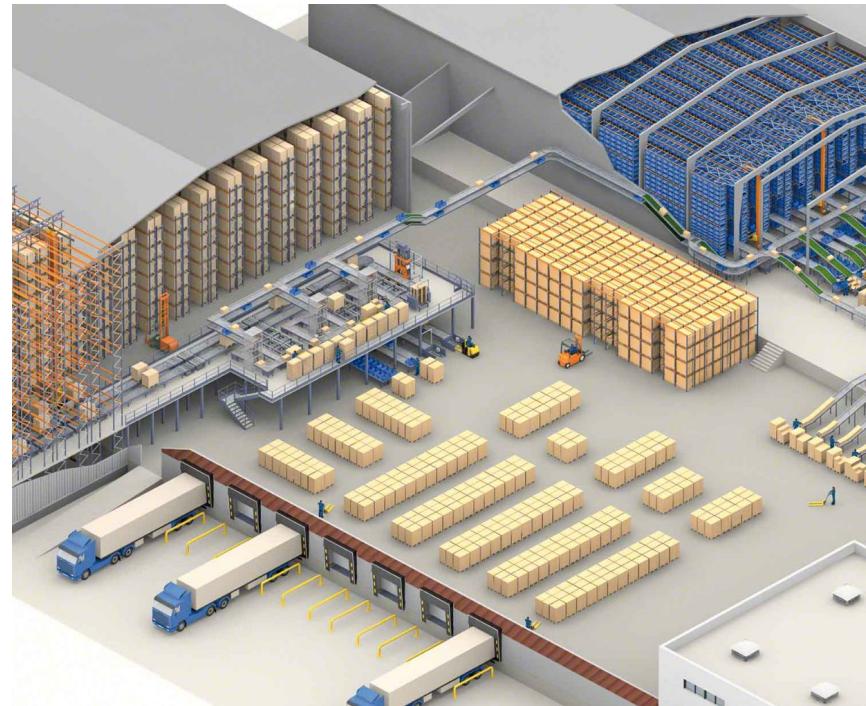
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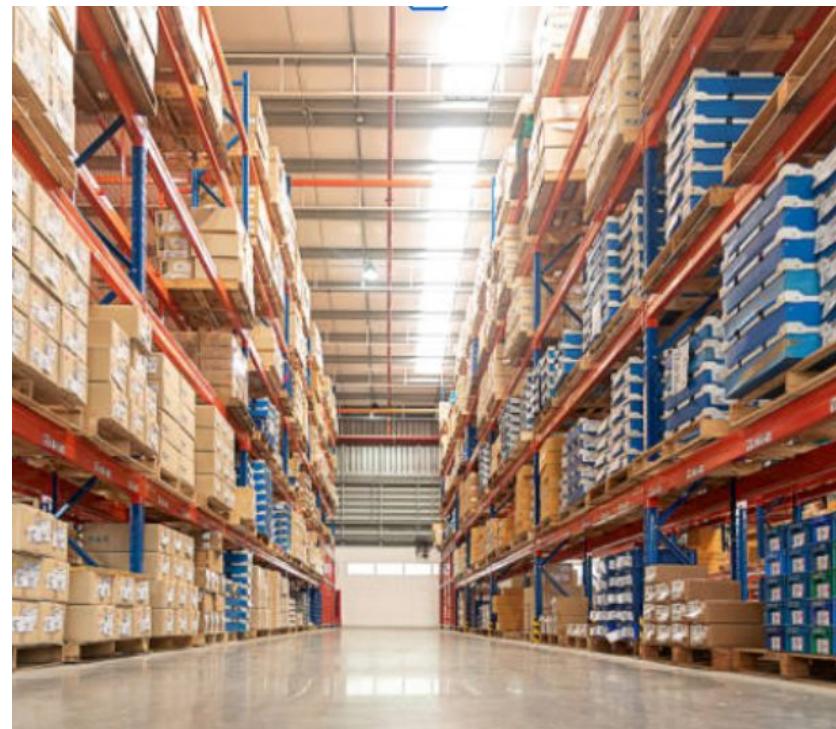
Context & Motivation

- A **warehouse** is a structured **storage facility** for **holding goods before distribution or production**.
- Organized into **zones, aisles, shelves, and bins** with defined capacity and access rules.
- Supports core operations: receiving, storing, picking, packing, shipping.
- Performance depends on how items are placed, affecting space use, travel time, and cost.



Context & Motivation

- Modern warehouses must balance **storage density, retrieval efficiency, and operational cost.**
- **Manual / rule-based slotting** cannot adapt to **dynamic inventory profiles** or demand changes.
- Result: **sub-optimal layouts, excessive relocations, and inefficient space utilization.**



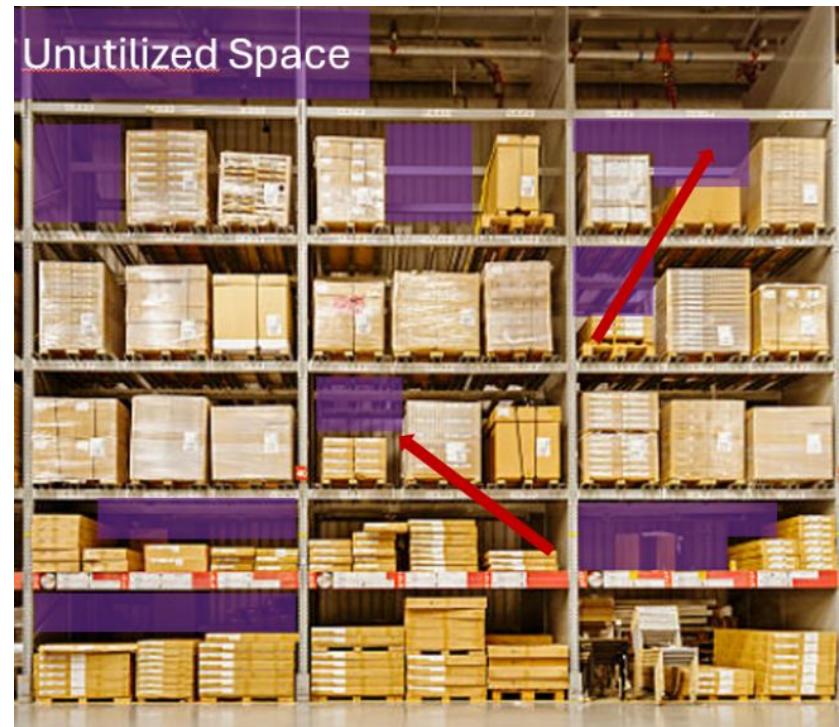
Problem Statement

Project Goal

- Develop an **RL-based optimization system** that identifies **efficient item relocation strategies** for warehouse configurations.

Objective

- **Maximize** usable **storage space** while **minimizing movement cost**, enabling pre-optimized layouts before peak operations.



Main Parameters

Warehouse Structure

- Layout: stacks, tiers, aisles, zones
- Entry/exit positions (distance & cost drivers)

Storage State Variables

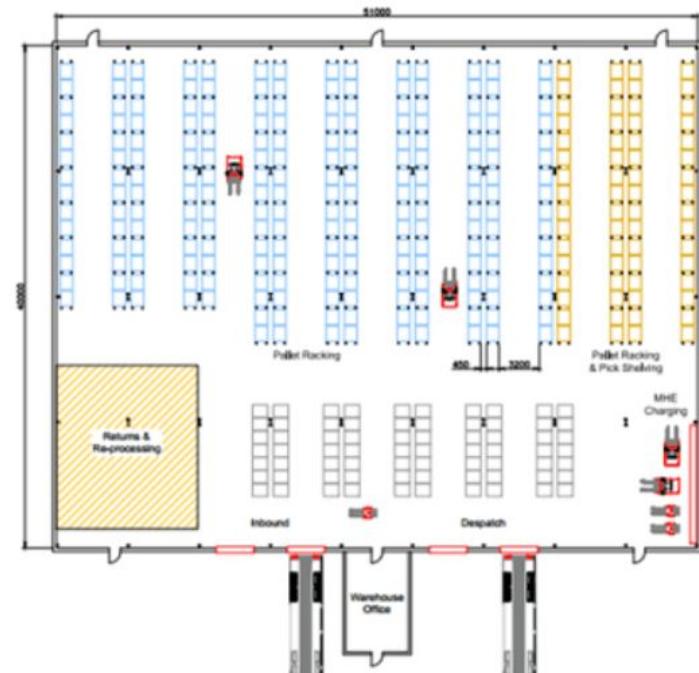
- Slot occupancy & item type
- Retrieval priority / blocking relationships

Operational Actions

- Retrieve, relocate, store
- Movement between stacks/zones

Temporal Factors

- Time-step per operation
- Arrival / retrieval rates



Evaluation and Metrics

Performance Metrics

- Total relocations
- Retrieval time / travel distance
- Transport cost
- Space utilization (%)

Objective / Reward Components

- Penalties: relocations, invalid moves
- Bonuses: efficient access, correct order
- Weighted efficiency index



Methodology

- Data generation (synthetic dataset).
- Environment design, reward function, constraints.
- Development of a Reinforcement Learning algorithm to interact with the environment.
- Simulation Framework: SimPy setup, scenarios, and validation assumptions.



Optimization Methods Evaluation

- Discrete-event simulation allows experimentation in a ***safe and cost-effective*** environment.
- Useful to analyze and compare several ***hypothetical scenarios*** and understand the impact of different variables.
- The model of phenomena of study must be as ***accurate and interpretable*** as possible in comparison to the real world.



A short example

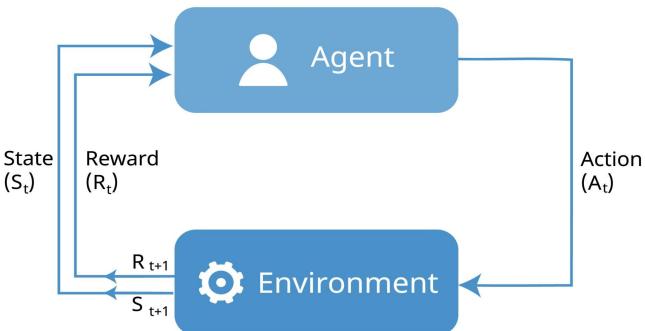
- Total storage 20 m^3 , no restrictions.
- 2 SKUs → SKU1: $0.3 \times 0.3 \times 0.3$; SKU2: $0.2 \times 0.4 \times 1.2$
- Initial stock → SKU1 100 units; SKU2 130 units.
- Demand → SKU1 Normal(8,2.5); SKU2 Exp(0.3)
- Simulation time 36 months.
- KPI: available space in %



REINFORCEMENT LEARNING

- RL is a branch of Machine Learning where an agent learns by doing.
- The agent isn't told what to do. It interacts with its environment, trying actions and observing outcomes. So it doesn't have to be retrained.
- It receives rewards or penalties based on how good or bad its actions are.
- Over time, it creates optimal policy that maximizes total rewards & minimizes mistakes.

Reinforcement Learning



WHY RL OVER ML & HEURISTIC METHODS?

Reinforcement Learning (RL)	Rule-Based / Heuristic Methods
<ul style="list-style-type: none">• Learns automatically from data and improves over time.• Considers many factors at once (fit, demand, bins, zones).• Adapts to changing demand patterns in the warehouse.• Makes smart, selective relocations based on long-term benefits.• Can discover better strategies that humans don't think of.	<ul style="list-style-type: none">• Must be manually tuned and adjusted by humans• Usually follow simple rules (eg: demand only). Break down when demand or layout changes.• Decisions are short-term and not sequential.• Stuck with predefined, no learning.



WHY RL → Supported by Research

Research Study	RL Outcome	Limitation of Heuristic / Rule-based methods
Liu et al., 2025	25% fewer relocations	Heuristics collapse on large instances
Koo et al., 2022	14% less travel distance	ABC-slotting fails with changing demand
Wu et al., 2024	32% more throughput	Rules can't handle dynamic congestion
Aljohani et al., 2023	15% more robust under uncertainty	Heuristics overfit static scenarios
Troch et al., 2023	20% shorter walking distance	Heuristics miss non-intuitive strategies
Röhrlig & Böse, 2021	30% fewer container moves	Tabu Search requires retuning & scales poorly



HOW RL WORKS

MDP

- Model as a Markov Decision Process (MDP) Mathematical framework that RL uses in decision making

MDP COMPONENTS

- **State:** Current item locations
- **Environment:** The external world with which the agent interacts.
- **Action:** Move item i from slot A → B (relocation)
- **Policy:** Strategy the agent develops to decide which actions maximizes cumulative reward.
- **Reward:** Feedback from the environment tells the agent how good or bad last action was.
- **Episode:** Number of relocation steps to reach goal per simulation



HOW RL WORKS IN OUR CASE

Project goal

- To maximize space utilization while minimizing unnecessary movement operations in a smart warehouse.

RL APPROACH

- Build a warehouse simulator
- RL agent aim to relocate products
- Use reward shaping & action masking to ensure valid moves

EVALUATION OF MODEL

- Optimization baselines & the previous condition the warehouse was
- Storage utilization, Travel time in warehouse, Relocation Cost



RL MODEL - Utilizing Warehouse Demo

Goal: Create an RL agent that decides which part goes into which bin to make the best use of space while avoiding unnecessary movements.

Setup: Created a virtual warehouse environment simulation, The model uses synthetic data that contains parts & bins dimensions inside the warehouse

How the model works?

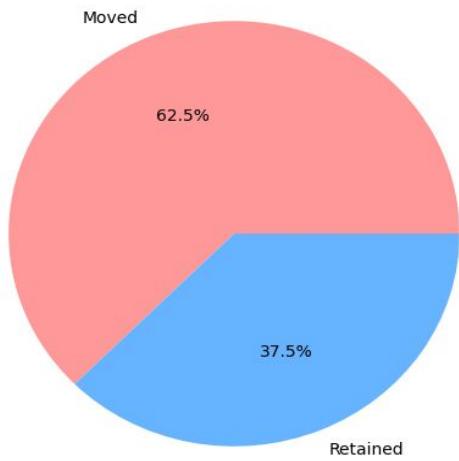
- Looks at every part number & storage number then calculates its Total Volume
- The "Environment" simply matches every part with every Location using criterias such as Physical Fit of part in the bin & maximum space utilization of each bin
- Model Receives **High Reward**: If the part fits perfectly and fills up the bin (High Utilization). Receives **Penalty**: If the part doesn't fit (physically impossible).



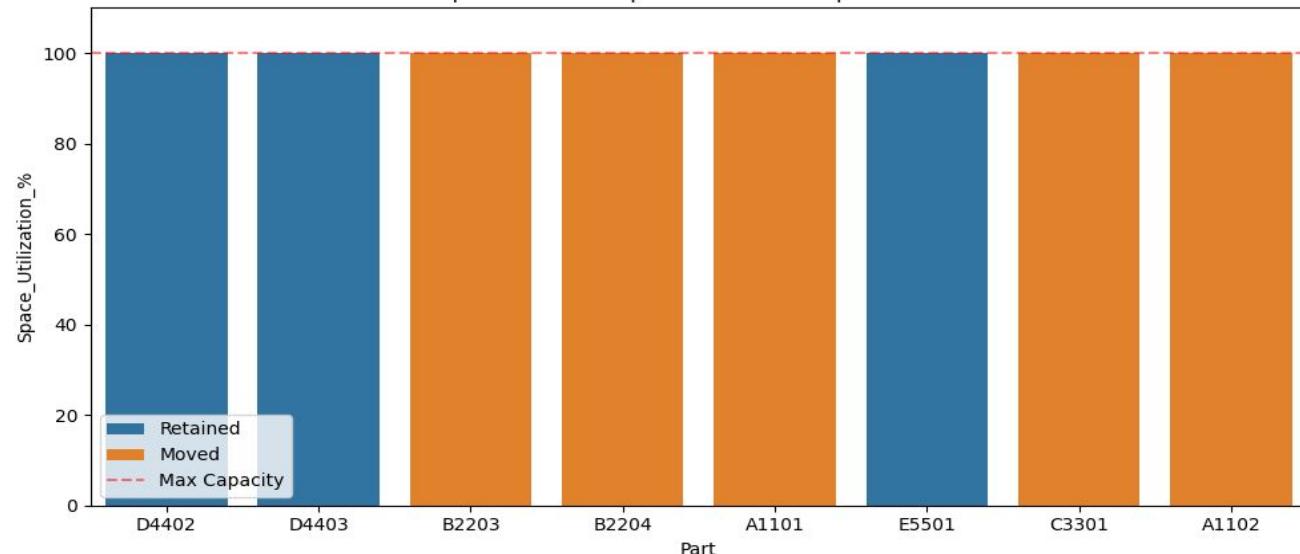
RL MODEL - Utilizing Warehouse Demo

Results: Shows how efficiently each part fits into its assigned bin after the optimization process. And 62.5% of parts were relocated to achieve 100% of space utilization

Relocation Summary: Moves vs. Retained



Space Utilization per Part after RL Optimization



CONCLUSION

- Defined the warehouse relocation problem, constraints, and optimization goals.
- Designed the RL framework using an **MDP** with states, actions, rewards, and transitions.
- Built a virtual warehouse simulator using synthetic parts and bin data.
- Implemented a baseline **RL agent** with reward/penalty shaping and generated relocation & utilization results.
- Compared RL with heuristic methods, supported by findings from related research.



THANK YOU



Binil Sajeev, Abdelraheem Zekry, Orlando Manrique, Arthur Reis