Equity Research



Earnings Revised — February 11, 2022

Beverages

PepsiCo, Inc. (PEP)

PEP: Quality Reigns...Just Raining Inflation Too

Our Call

PEP Q421 results included the best organic sales two-year stack in at least a decade - impressive, even if inclusive of significant investment levels as PEP sets the tone for another year of above-algorithm top-line growth in 2022. Ultimately, sales strength gives options, especially given no volume growth is factored in 2022. But, inflation will weigh heavy. Our view here: PEP has the tools to meet the outlook, and can adjust as the year progresses, but our base case for 2022 is that the outlook is reasonable, not conservative, and requires significant levels of pricing with productivity.

Estimates and target unchanged. Our 2022e EPS is unchanged at \$6.67, with organic sales +6.6% (was +6.7%), gross margins -10bps (was -30bps) and op margins +20bps (was +80bps), with our op profit -2% vs prior. The offset is tax, now modeled at 20% (prior 21%). Our 2023e EPS remains \$7.15.

A pricing driven year in 2022. PEP's +6% organic sales outlook for 2022 is driven entirely by price/mix (CFO Johnston noted PEP will probably "be around" 7% pricing). On one end, a year with no volume growth looks conservative in the context of recent momentum and with elasticities still low; that in mind, the two-year stack on volumes of 6% for 2021 (on 2021 +4%, 2020 +2%) is historically strong (best in a decade), and compares to 2yr stacks of +2.5/1.5/1/2/2.5% in the 5 years prior. A return of mobility could dent the athome strength PEP has seen - both in Food and Beverage - albeit that's more conceptual at this point, and PEP has invested heavily into sustaining brand momentum into 2022. Nevertheless, a year of +7% pricing (on top of a year with +5% pricing) with historically difficult volume comps creates a bit of a balancing act - momentum (yes), but tough comps too - so it's hard to say if the volume call is conservative. We model 2022 organic sales +6.6% on price/mix +6.9% with volume -0.3%.

Inflation is building into 2022 - thoughts on the commodity bridge. Per PEP's 10-K, commodities were a ~14pt hit to op profit in 2021. Some math: Q1/2/3 disclosures were -5/-8/-14% from commodities, which implies that Q4 was a ~26% hit. For COGS, this would imply commodities in Q1/2/3/421 were a negative -1.7/-2.8/-5.2/-7.1% impact, i.e. an exit rate of over 7%, and our sense is this is building into 2022 with a HSD potential impact to COGS just from commodities. Taking PEP's 7% pricing target (+\$5.5bn), and assuming commodities a ~9% hit to COGS (-\$3.4bn), that'd imply an additional \$2bn of wiggle room from the pricing. Wages/labor inflation is at least +MSD (note: roughly half of SG&A is labor). If we assume all of SG&A is +5%, that'd be ~+\$1.5bn. Basically, that bridge leaves you about +MSD% op profit growth to drop to the bottom-line. Productivity could drive upside should SG&A accelerate beyond this level, leaving PEP some cushion to deliver, unless volumes come undone. An extra week is also a factor.

So back to a core concept...stretch vs flex. PEP has the tools to combat 2022 inflation, given pricing power in the business; but, nevertheless +7% pricing is a big number (historically high, on an already historically high comp) and needed to combat significant inflation. Basically, it's just harder to make as strong an upside case for earnings.

Refine model for Tropicana deal close. In Q1/2/3/422, we remove \$310/690/940/940mn in Tropicana sales (80/20 NA/Europe), while removing op profit of \$37/70/90/90mn (90/10 NA/Europe). We apply deal proceeds to debt paydown. Latest net dilution is roughly 12-13c to 2022 EPS per PEP, mitigated by the extra week.

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Rating	Equal Weight
Ticker	PEP
Price Target/Prior:	\$175.00/NC
Upside/(Downside) to Target	3.9%
Price (02/10/2022)	\$168.37
52 Week Range	\$128.32 - 177.24
Shares Outstanding	1,382,652,943
Market Cap (MM)	\$232,797
Enterprise Value (MM)	\$267,424
Average Daily Volume	4,654,415
Average Daily Value (MM)	\$784
Dividend (NTM)	\$4.30
Dividend Yield	2.6%
Net Debt (MM) - last reported	\$34,627
ROIC - Current year est.	15%
3 Yr EPS CAGR from current year (unless otherwise noted)	7%

\$ EPS	2021A	2022E Curr.	2022E Prior	2023E Curr.	2023E Prior
Q1 (Mar)	1.21 A	1.21 E	1.25E	1.32 E	NC
Q2 (Jun)	1.72 A	1.79 E	1.77E	1.91 E	NC
Q3 (Sep)	1.79 A	1.88 E	1.84E	1.99 E	1.98E
Q4 (Dec)	1.53 A	1.80 E	NC	1.93 E	1.94E
FY	6.26 A	6.67 E	NC	7.15 E	NC
P/E	26.9x	25.2x		23.6x	

Source: Company Data, Wells Fargo Securities estimates, and Refinitiv. NA = Not Available, Volatility = Historical trading volatility

All estimates/forecasts are as of 2/11/2022 unless otherwise stated. 2/11/2022 0:11:59EST. Please see page 5 for rating definitions, important disclosures and required analyst certifications. Wells Fargo Securities, LLC does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of the report and investors should consider this report as only a single factor in making their investment decision.

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Exhibit 1 - PEP guidance vs WFSe

FY 2022 Guidance									
Guidance Provided as of:	Q321 Earnings October 5, 2021	Q421 Earnings February 10, 2022	Our Estimate	Our FY23 Estimate					
Sales		, , ,							
Organic Revenue Growth	+4-6%	+6%	6.6%	4.8%					
Currency Impact on Revenue		-1.5%	-1.5%	0.0%					
EPS EPS									
EPS		\$6.67	\$6.67	\$7.15					
EPS Growth - Constant Currency	+HSD%	+8%	7.8%	7.1%					
Currency Impact on EPS		-1.5%	-1.3%	0.0%					
Other Items									
Tax Rate		20%	20.0%	21.0%					
Dividends		\$6.2bn	\$6.3	\$6.6					
Share Repurchases		\$1.5bn	\$1.5	\$2.0					

Source: Company reports and Wells Fargo Securities, LLC estimates

PepsiCo, Inc.

Financials

	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22E	2Q22E	3Q22E	4Q22E	2022E	1Q23E	2Q23E	3Q23E	4Q23E	2023E	2024E
Total Net Revenue	70,372	14,820	19,217	20,189	25,248	79,474	15,559	19,526	20,454	27,357	82,897	16,010	20,497	21,403	28,799	86,709	90,813
Cost of Sales (GAAP) Cost of Sales % of sales	31,797	6,671	8,880	9,394	12,130	37,075	7,180	9,176	9,473	12,856	38,684	7,331	9,550	9,891	13,476	40,248	41,972
	31,799	6,705	8,877	9,370	12,054	37,006	7,180	9,176	9,473	12,856	38,684	7,331	9,550	9,891	13,476	40,248	41,972
	<i>4</i> 5.2%	45.2%	46.2%	46.4%	47.7%	46.6%	46.1%	47.0%	46.3%	<i>47.0%</i>	46.7%	45.8%	46.6%	46.2%	<i>46.8</i> %	46.4%	<i>4</i> 6.2%
Gross Profit (GAAP) Gross Profit % of sales Change (bps)	38,575 38,573 54.8% (46)	8,149 8,115 54.8% (139)	10,337 10,340 53.8% (178)	10,795 10,819 53.6% (118)	13,118 13,194 52.3% (121)	42,399 42,468 53.4% (138)	8,380 8,380 53.9% (90)	10,350 10,350 53.0% (80)	10,982 1 0,982 53.7%	14,502 14,502 53.0% 75	44,213 44,213 53.3% (10)	8,678 8,678 54.2% 35	10,947 10,947 53.4% 40	11,512 11,512 53.8% 10	15,323 15,323 53.2% 20	46,461 46,461 53.6% 25	48,842 48,842 53.8% 20
Selling, general and administrative expenses (GAAP) Selling, general and administrative expenses % of sales % change (bps)	28,495	5,837	7,208	7,636	10,556	31,237	3,151	7,118	7,596	11,288	29,153	6,238	7,482	7,903	11,855	33,478	34,977
	28,042	5,851	7,171	7,578	10,454	31,054	6,151	7,118	7,596	11,288	32,153	6,238	7,482	7,903	11,855	33,478	34,977
	39.8%	39.5%	37.3%	37.5%	41.4%	39.1%	39.5%	36.5%	37.1%	41.3%	38.8%	39.0%	36.5%	36.9%	41.2%	38.6%	38.5%
	36	(137)	(249)	(42)	62	(77)	5	(86)	(40)	(14)	(29)	(57)	5	(21)	(10)	(18)	(9)
Amortization of intangible assets Operating profit (GAAP) Operating Profit % of sales Change (bps)	10,080 10,531 15.0% (82)	2,312 2,264 15.3% (2)	3,129 3,169 16.5% 71	3,159 3,241 16.1% (77)	2,562 2,740 10.9% (184)	11,162 11,414 14.4% (60)	5,228 2,228 14.3% (95)	3,232 3,232 16.6% 6	3,386 3,386 16.6% 50	3,214 3,214 11.7% 89	15,060 12,060 14.5% 19	2,440 2,440 15.2% 92	3,465 3,465 16.9% 35	3,609 3,609 16.9% 31	3,468 3,468 12.0% 30	12,983 12,983 15.0% 42	13,865 13,865 15.3% 29
Other Pension and Post-Retirement Income (Expense) - GAAP Other Pension and Post-Retirement Income (Expense) Equity income Interest (expense) income - GAAP Interest (expense) income - GAAP	117 342 - (1,128) (1,128)	120 126 (258) (258)	126 125 (241) (241)	118 119 (232) (232)	158 174 (1,132) (290)	522 544 - (1,863) (1,021)	126 126 12 (252) (252)	127 127 27 (262)	119 119 27 (252) (252)	160 160 18 (251) (251)	532 532 84 (1,017) (1,017)	127 127 19 (250)	129 129 28 (249)	120 120 28 (248) (248)	161 161 19 (247)	537 537 93 (995) (995)	543 543 95 (978) (978)
Income before Income Taxes Income before Income Taxes	9,069	2,174	3,014	3,045	1,588	9,821	5,115	3,124	3,280	3,140	14,659	2,336	3,372	3,509	3,401	12,618	13,525
	9,745	2,132	3,053	3,128	2,624	10,937	2,115	3,124	3,280	3,140	11,659	2,336	3,372	3,509	3,401	12,618	13,525
% of sales Provision for Income Taxes (GAAP) Provision for Income Taxes Effective tax rate	13.8% 1,894 2,002 20.5%	14.4% 451 439 20.6%	15.9% 642 647 21.2%	802 626 20.0%	10.4% 247 475 18.1%	13.8% 2,142 2,187 20.0%	13.6% 1,023 423 20.0%	625 625 20.0%	656 656 20.0%	628 628 628 20.0%	14.1% 2,932 2,332 20.0%	14.6% 491 491 21.0%	708 708 708 21.0%	737 737 21.0%	714 714 714 21.0%	2,650 2,650 21.0%	2,840 2,840 2,840 21.0%
Net Income (GAAP)	7,175	1,723	2,372	2,243	1,341	7,679	4,092	2,499	2,624	2,512	11,727	1,845	2,664	2,772	2,687	9,969	10,685
	7,743	1,693	2,406	2,502	2,149	8,750	1,692	2.499	2.624	2,512	9,327	1.845	2,664	2,772	2.687	9,969	10,685
Less: Net Income Attributable to Noncontrolling Interests (GAAP) Less: Net Income Attributable to Noncontrolling Interests % of Consolidated Net Income	55	9	14	19	19	61	12	17	18	18	65	13	19	19	19	70	75
	55	9	14	19	20	62	12	17	18	18	65	13	19	19	19	70	75
	0.7%	0.5%	0.6%	0.8%	0.9%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
Net Income Attributable to PepsiCo (GAAP) Net Income Attributable to PepsiCo	7,120	1,714	2,358	2,224	1,322	7,618	4,080	2,482	2,606	2,494	11,662	1,832	2,645	2,753	2,668	9,899	10,610
	7,688	1,684	2,392	2,483	2,129	8,688	1,680	2,482	2,606	2,494	9,262	1,832	2,645	2,753	2,668	9,899	10,610
EPS (GAAP) EPS (Non-GAAP)	\$5.11	\$1.24	\$1.70	\$1.60	\$0.95	\$5.48	\$2.93	\$1.79	\$1.88	\$1.80	\$8.40	\$1.32	\$1.91	\$1.99	\$1.93	\$7.15	\$7.68
	\$5.52	\$1.21	\$1.72	\$1.79	\$1.53	\$6.26	\$1.21	\$1.79	\$1.88	\$1.80	\$6.67	\$1.32	\$1.91	\$1.99	\$1.93	\$7.15	\$7.68
Basic Average Shares Outstanding	1,385	1,380	1,382	1,382	1,384	1,382	1,384	1,383	1,382	1,381	1,383	1,380	1,379	1,377	1,376	1,378	1,374
Diluted Average Shares Outstanding	1,392	1,387	1,388	1,389	1,390	1,389	1,390	1,389	1,388	1,387	1,389	1,386	1,385	1,383	1,382	1,385	1,381
Depreciation & Amortization Expense EBITDA EBITDA Margin EBITDA Per Share	2,548.0	560.0	653.0	650.0	847.0	2,710.0	610.7	683.1	681.0	899.1	2,873.9	665.1	743.1	739.8	975.2	3,123.2	3,521.2
	13,079.0	2,824.0	3,822.0	3,891.0	3,587.0	14,124.0	2,839.1	3,915.1	4,066.9	4,112.8	14,933.9	3,105.2	4,208.0	4,349.1	4,443.7	16,106.0	17,386.0
	18.6%	19.1%	19.9%	19.3%	14.2%	17.8%	18.2%	20.1%	19.9%	15.0%	18.0%	19.4%	20.5%	20.3%	15.4%	18.6%	19.1%
	\$9.40	\$2.04	\$2.75	\$2.80	\$2.58	\$10.17	\$2.04	\$2.82	\$2.93	\$2.97	\$10.75	\$2.24	\$3.04	\$3.14	\$3.21	\$11.63	\$12.59
Dividend paid per share Dividend Growth Rate (%)	\$4.02	\$1.02	\$1.08	\$1.08	\$1.08	\$4.25	\$1.08	\$1.15	\$1.15	\$1.15	\$4.53	\$1.15	\$1.21	\$1.21	\$1.21	\$4.77	\$5.01
	6.1%	7.1%	5.1%	5.1%	5.1%	5.6%	5.1%	7.0%	7.0%	7.0%	6.5%	7.0%	5.0%	5.0%	5.0%	5.5%	5.0%
		10.3%	12.5%	13.2%	17.6%												
Growth Rates Y/Y Net Revenue Organic Net Revenue (Ex-Currency)	2020 4.8%	1Q21 6.8%	2Q21 20.5%	3Q21 11.6%	4Q21 12.4%	2021 12.9%	1Q22E 5.0% 8.6%	2Q22E 1.6%	3Q22E 1.3%	4Q22E 8.4%	2022E 4.3% 6.6%	1Q23E 2.9%	2Q23E 5.0%	3Q23E 4.6% 4.6 %	4Q23E 5.3% 5.3%	2023E 4.6% 4.8 %	2024E 4.7%
Costs of Sales Gross Profit Selling, general and administrative expenses	4.3% 5.9% 3.9% 5.7%	10.2% 4.1% 3.2%	12.8% 25.3% 16.7% 13.0%	9.0% 14.5% 9.2% 10.4%	11.9% 15.4% 9.9% 14.2%	16.4% 10.1% 10.7%	7.1% 3.3% 5.1%	6.4% 3.4% 0.1% -0.7%	6.4% 1.1% 1.5% 0.2%	5.7% 6.7% 9.9% 8.0%	4.5% 4.1% 3.5%	3.8% 2.1% 3.6% 1.4%	5.0% 4.1% 5.8% 5.1%	4.4% 4.8% 4.0%	4.8% 5.7% 5.0%	4.8% 4.0% 5.1% 4.1%	4.7% 4.3% 5.1% 4.5%
Amortization of intangible assets EBITDA Total Operating Profits	0.4%	6.3% 6.6%	23.1% 26.0%	6.5% 6.5%	-2.2% -3.8%	8.0% 8.4%	0.5%	2.4% 2.0%	4.5% 4.5%	14.7% 17.3%	5.7% 5.7%	9.4% 9.5%	7.5% 7.2%	6.9% 6.6%	8.0% 7.9%	7.8% 7.7%	7.9% 6.8%
Operating Profit (Ex-Currency) Income before Income Taxes	1.0%	7.0%	22.0%	5.0%	-4.0%	7.0%	0.2%	3.7%	5.7%	18.0%	7.0%	9.4%	7.2%	6.6%	7.9%	7.6%	6.8%
	-1.5%	11.3%	29.0%	9.1%	1.0%	12.2%	-0.8%	2.3%	4.9%	19.7%	6.6%	10.4%	7.9%	7.0%	8.3%	8.2%	7.2%
Net Income EPS	-0.9%	12.0%	30.1%	7.5%	4.6%	13.0%	-0.1%	3.9%	4.9%	16.9%	6.6%	9.1%	6.6%	5.7%	7.0%	6.9%	7.2%
	0.0%	13.1%	30.6%	7.5%	4.2%	13.4%	-0.5%	3.7%	5.0%	17.4%	6.5%	9.4%	6.9%	6.0%	7.3%	7.2%	7.5%
EPS (Ex-Currency) Shares Outstanding - Diluted	2.0%	14.0%	27.0%	5.5%	4.0%	12.0%	1.3%	5.4%	6.2%	18.1%	7.8%	9.3%	6.9%	6.0%	7.3%	7.1%	7.5%
	-1.1%	-0.6%	-0.4%	-0.1%	0.1%	-0.2%	0.2%	0.1%	-0.1%	-0.2%	0.0%	-0.3%	-0.3%	-0.3%	-0.3%	-0.3%	-0.3%
Interest (Expense) Income	20.6%	-11.0%	2.6%	-12.1%	-14.5%	-9.5%	-2.5%	8.7%	8.7%	-13.4%	-0.4%	-0.6%	-4.9%	-1.6%	-1.6%	-2.2%	-1.6%
Margins	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22E	2Q22E	3Q22E	4Q22E	2022E	1Q23E	2Q23E	3Q23E	4Q23E	2023E	2024E
Gross Margin	54.8%	54.8%	53.8%	53.6%	52.3%	53.4%	53.9%	53.0%	53.7%	53.0%	53.3%	54.2%	53.4%	53.8%	53.2%	53.6%	53.8%
EBITDA Margin	18.6%	19.1%	19.9%	19.3%	14.2%	17.8%	18.2%	20.1%	19.9%	15.0%	18.0%	19.4%	20.5%	20.3%	15.4%	18.6%	19.1%
Operating Margin	15.0%	15.3%	16.5%	16.1%	10.9%	14.4%	14.3%	16.6%	16.6%	11.7%	14.5%	15.2%	16.9%	16.9%	12.0%	15.0%	15.3%
Operating Expense Leverage	-1.7%	-4.8%	1.9%	3.0%	7.4%	1.6%	5.9%	1.4%	1.8%	2.3%	2.6%	0.0%	0.0%	0.0%	0.0%	1.7%	1.5%
Net Margin	11.0%	11.4%	12.5%	12.4%	8.5%	11.0%	10.9%	12.8%	12.8%	9.2%	11.3%	11.5%	13.0%	13.0%	9.3%	11.5%	11.8%
Minority interest % of consolidated net income	0.7%	0.5%	0.6%	0.8%	0.9%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
Underlying Effective Tax Rate	20.5%	20.6%	21.2%	20.0%	18.1%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	21.0%	21.0%	21.0%	21.0%	21.0%	21.0%
% of Sales Cost of Goods Sold Selling, Advertising and Administrative Other operating charges Interest Income	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22E	2Q22E	3Q22E	4Q22E	2022E	1Q23E	2Q23E	3Q23E	4Q23E	2023E	2024E
	45.2%	45.2%	46.2%	46.4%	47.7%	46.6%	46.1%	47.0%	46.3%	47.0%	46.7%	45.8%	46.6%	46.2%	46.8%	46.4%	46.2%
	39.8%	39.5%	37.3%	37.5%	41.4%	39.1%	39.5%	36.5%	37.1%	41.3%	38.8%	39.0%	36.5%	36.9%	41.2%	38.6%	38.5%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest Expense Other income (loss)	-1.6%	-1.7%	-1.3%	-1.1%	-1.1%	-1.3%	-1.6%	-1.3%	-1.2%	-0.9%	-1.2%	-1.6%	-1.2%	-1.2%	-0.9%	-1.1%	-1.1%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%

Source: Company reports and Wells Fargo Securities, LLC estimates

\$mn except per share data

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Investment Thesis, Valuation and Risks

PepsiCo, Inc. (PEP)

Investment Thesis

PEP results have been resilient amidst COVID; and with a consistent algorithm and valuation in line with historicals, we expect the stock to track the group. We carry a positive lean and recognize the case that could drive earnings catalysts. We simply need time to assess if these scenarios become reality, namely PBNA, and view EPS expectations as reasonable for now, hence the Equal Weight rating.

Target Price Valuation for PEP: \$175.00 from NC

Our \$175 price target is based on a 24.5x P/E multiple to our CY23 EPS estimate.

Risks to Our Price Target and Rating for PEP

Downside risks: (1) PEP is global and the world faces many risks that could slow its category growth (COVID-related for ex) and thus, company revenue/earnings; (2) PBNA margins remaining stagnant would affect our EPS estimates that embed improvement. Upside risks: (1) PBNA margins accelerating could drive upside to earnings, and (2) a faster global recovery, which would drive PEP's foodservice business.

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Required Disclosures

I, Chris Carey, certify that:

- 1) All views expressed in this research report accurately reflect my personal views about any and all of the subject securities or issuers discussed; and
- 2) No part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed by me in this research report.

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Additional Information Available Upon Request

PepsiCo, Inc. Rating History as of 02-10-2022



Initiation (I); Drop Coverage (D); Overweight (BUY); Equal Weight (HOLD); Underweight (SELL); Suspended (SR); Not Rated (NR); No Estimate (NE)

Wells Fargo Securities, LLC and/or its affiliates, have beneficial ownership of 0.5% or more of any class of the common stock of PepsiCo, Inc..

Wells Fargo Securities, LLC, maintains a market in the common stock of PepsiCo, Inc..

Wells Fargo Securities, LLC, or its affiliates has a significant financial interest in PepsiCo, Inc..

STOCK RATING

- 1=Overweight: Total return on stock expected to be 10%+ over the next 12 months. BUY
- 2=Equal Weight: Total return on stock expected to be -10% to +10% over the next 12 months. HOLD

3=Underweight: Total return on stock expected to lag the Overweight- and Equal Weight-rated stocks within the analyst's coverage universe over the next 12 months. SELL

As of February 10, 2022

55.8% of companies covered by Wells Fargo Securities, LLC Equity Research are rated Overweight.

36.0% of companies covered by Wells Fargo Securities, LLC Equity Research are rated Equal Weight.

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Wells Fargo Securities, LLC has provided investment banking services for 50.4% of its Equity Research Overweight-rated companies.

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